

GAEA: Globally Unified HR System





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Namino Kobayashi (小林 凡乃) 28. September



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Unifying Olympus with One Global HR System

I would like to share an overview of the ambitious global project HR will be implementing this...

Shigeto Ohtsuki (大月 重人) 16. April 2021

Project Description

Our main objective with project GAEA is to standardize, harmonize and digitalize HR processes at global level. This Program will unify the several coexisting human resource talent management systems of all five regions into a **single global HR system**. By further establishing seamless and consistent HR processes, our project will allow **HR data to be globally managed** and will therefore improve our HR operations and HR data reporting. In the future, this system will enable us to perform talent management activities (such as

employee allocation, skill development, performance evaluation and rewarding performance) regardless of country or system borders.

The project is a major initiative to help Olympus become a true global leading and competitive medtech company by ensuring that the **right person** with the **right skills** will be assigned in the **right position** and that our employees can be continuously developed further along with their job requirements.

Stakeholders
Scope and & Impacted
Implementat Areas

Timeline:
GAEA
Roadmap Communicat

Objective: Goals and Benefits

More information \rightarrow

Please scroll down to the bottom of this page first and then up again in case the intersection linking does not work. This is a known SharePoint feature that is currently investigated.

Project GAEA Overview Video_English

Objective: Goals and Benefits

We will enable the foundation to empower HR and offer our Leaders common data-driven talent management services to provide a true global employee experience.



What benefits can we expect from the project?

Expected benefits of GAEA



Global Olympus HRIS



Global talent management & career opportunities



Data - Driven Business decisions



Single Source of Truth for HR Data – more Transparency



Standardization and Harmonization



Collaborating with a Global mindset

Expected benefits of a global validated Learning Management System



Global*:

Consistency of learning by rolling out standardized training opportunities across regions, business units and function. Easy distribution and global reuse of training courses and items.



Central:
Single source of truth for learning journey and records. Central organized entry point to all learning opportunities



Integration:
LMS being another SF
module ensures use of real
time data+ data in MyHR is
enriched with learning data.
Automated training
assignment based on

employee profile data.



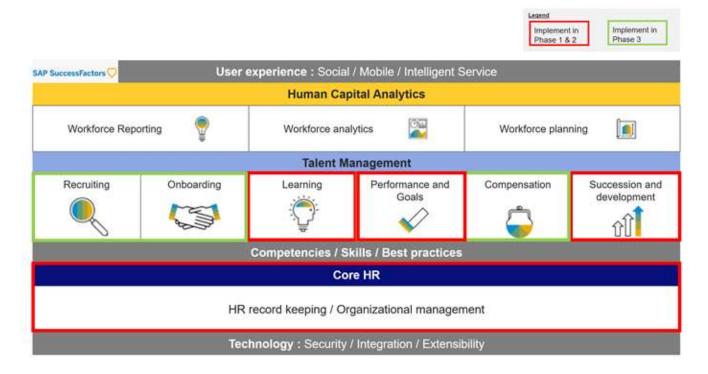
Compliant:
Fully validated and meeting
all other applicable
regulations like GDPR,
FDA** and EMA***. Audit
proof digital record of
learning history

- * Stating with Japan, APAC and EMEA. With OCA migrating later. See 4) for implementation scope.
- ** Federal Food and Drug Administration *** European Medicine Agency

Scope: Systems and Implementation

System 1: Olympus MyHR = SAP SuccessFactors

The centerpiece of project GAEA is the implementation of modules from SAP SuccessFactors, which we call MyHR

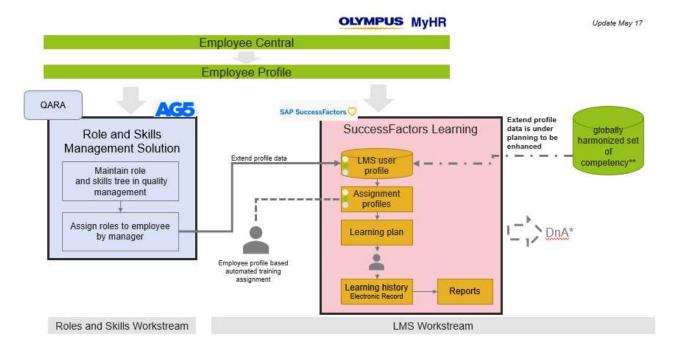


Legend

• For these modules, processes and roles will in step 1) be globally harmonized before 2) the modules can be implemented by September 2022.

System 2: Roles and Skills Management solution = AG5

Additionally, in Phase 2, the program will implement training assignment based on the **roles and skills** employees need for their roles, maintaining the records needed to demonstrate compliance in a regulated environment. By strengthening the connection between roles and skills, training can be automatically delivered to the correct employee groups.

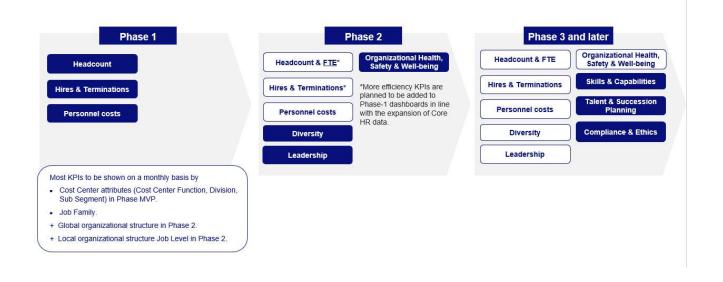


**The global competencies will be driven by Leadership competency model- will be catered for global, regional, country and site-specific roles and skills.

System 3: Human Capital Reporting = Microsoft Power BI

In addition to the basic reporting in phase 1, more data and KPIs are planned to be added in the upcoming phases with an aim to establish a **Human Capital reporting** for **organizational efficiency** and **personnel cost control** globally.

- Technical platform will be Microsoft Power BI
- Access will be available for HR-functions (HR COEs, HRBPs, HR Manager, HR Analysts) and functional Heads (Global and regional Div/Fun heads). In Phase 2, access is planned to be expanded to managers of more organizations for selected data.
- Global defined KPIs are based on ISO 30414 and already implemented regional KPIs within OCA and EMEA.

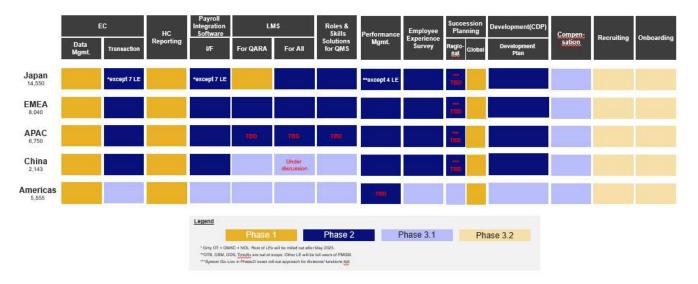




DnA HR Dashboards for HR Management Reporting

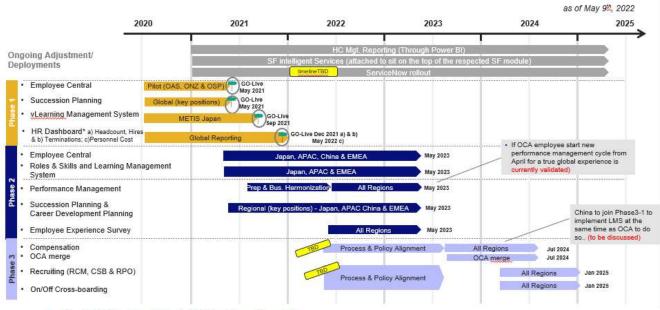
Stakeholders, Impacted Areas

Project GAEA is a global initiative; however, the implementation scope in phase 2 differs from region to region. OCA will migrate later in the project to global instance.



Timeline: Project GAEA Roadmap

		HR trans	formation	
	Phase 1	Phase 2 Ongoing May 2023		Phase 3 July 2024 + January 2025
To be achieved	Organization, position and basic employee data is centralized as globally – incl. basic reporting (i.e., 37,000 employees) Japan QARA can meet regulatory requirement Succession planning with global key positions	Global standardized employee lifecycle management process Global LMS platform with some area of localization to comply with FDA/ISO requirement and realize L&D Global To-Be operating model with Manager led people management	Global harmonized performance management Global succession planning & career development planning model to drive career aspirations, close talent gaps and nurture leaders Global employee engagement platform to share and provide feedback throughout employee life journey	Global talent dashboard visualization and HR KPI management Global compensation & variable pay model to manage their incentive plans. Streamlined recruiting process Smooth transition of onboarding candidates to employees and make them productive from 'Day one' Integrated global common HRIS platform with local systems including OCA
Milestone	ACHIEVEMENTS - Basic Reporting - Learning Mgt. for QARA Japan - Succession Planning for Global Key Positions - Employee Central (Core HR) for APAC Pilot countries (OAZ & OSP)	HR Core and Learning - Core HR = Employee Data & Workflows for EMEA, Japan, China, APAC - Learning Mgt. vLMS for EMEA, Japan, APAC - QARA Roles and Skills solution - Leadership competency mgmt.	Functional Modules - Performance and Goal Management for all regions - Succession Planning & Career Development Planning for EMEA, Japan, China, APAC - Employee Experience Management (Engagement survey) for all regions	Functional Modules - Compensation (July 2024) - OCA merge (July 2024) - Recruitment (January 2025) - Onboarding (January 2025)



*more Reporting KPI's follow in phase 2 & later -> visit GIH GAEA info page for more details

Communications

Project Leadership

Message from sponsor_Unifying Olympus with One Global HR System

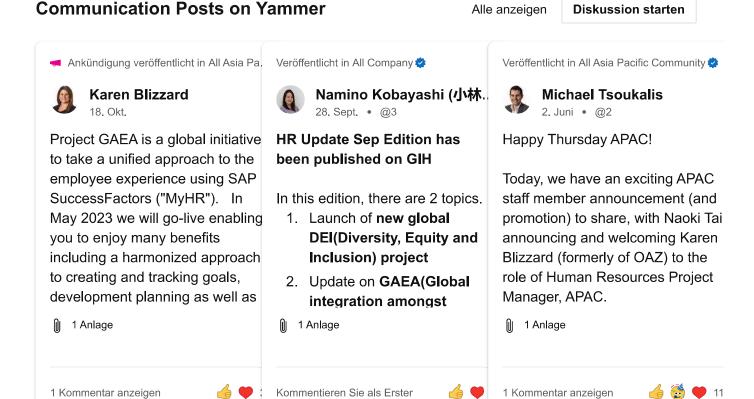
Regional Endorsement

Comming soon

Workstream Spotlight

Comming soon

Go-Live Communication



Digital HR Transformation@Olympus: How will project GAE...

Contact Information





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