



Parallelism and VLSI Group  
Prof. Dr. Jörg Keller

FernUniversität in Hagen • 58084 Hagen

TO WHOM IT MAY CONCERN

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Ihre Nachricht vom:

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vom:  
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Datum: Oct 28, 2016

### Letter of Reference for Dr. Simon Holmbacka, Abo Akademi University

Dear Sir,

I have worked very closely with Simon during the past two years on university research topics. Simon has excelled in this role and maintained one of the highest levels of productivity for a researcher in my group. Simon produces a high volume of results while maintaining high standards for quality and accuracy.

Simon possesses the ultimate “can do” attitude and has an upbeat personality and engaging personal style that enables him to interact effectively with other researchers in the field. Simon also takes initiative to go beyond the expected parameters of his job, and is punctual and on time with delivering results.

I volunteered to write this recommendation for Simon because I am very grateful for his contributions to our group.

Please feel free to contact me if you have any questions.

Sincerely Yours,

Prof. Dr. Jörg Keller