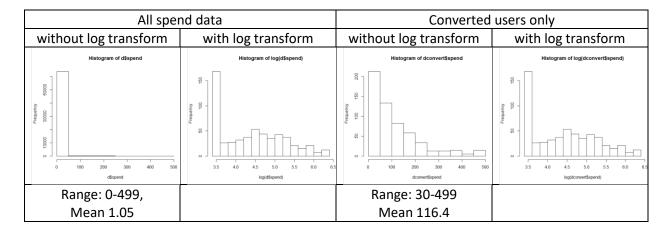
## **Online Retail Promotions**



- Spend data has a lot of zeroes in raw (all user) data.
- Converted user data has no zero, but spend is still not normal. Hence, it is perhaps best to try GLM models with non-Gaussian distributions (e.g., Poisson).

Predictor	Effect	Rationale
campaign	+	We want to examine the effect of campaigns on customer spend; customers
		receiving the promotional campaign are expected to spend more
recency	+	Recent customers may be predisposed to spending more
history	+	Customers with a history of high prior purchases may be expected to spend more
mens/womens	+/-	Customers who purchased mens (womens) products last year are more likely to respond to mens (womens) campaign
womens	+/-	This variable helps us understand the gender-based product bought by customer last year.
zipcode	?	Urban shoppers may have different spending patterns than rural or suburban shoppers
newcustomer	+	New customers may be more excited about online purchases
channel	+	Some shoppers may prefer web or online channels; but since we have some
		shoppers that used both channels, we have to split this data into separate
		variables for web and online channel shoppers
<b>Excluded Factors</b>		
historysegment	n/a	Correlated with history. Omit as continuous variable history is more
		granular than categorical variable historysegment
visit, conversion	n/a	Spend = 0 (constant) if visit = 0 or conversion = 0

## Modeling

## Model justification:

Why so many interaction terms?

- We need them to answer the questions asked in part 4 of the assignment.
- Why negative binomial models?
- We ran an initial Poisson model, and the dispersion test showed overdispersion (lambda=201). Why hurdle and zero inflated models?
  - Because of excess zeroes: people who did not even visit the website (~54,000 out of 64,000 targeted customers) have spend = 0

What is/are good logit predictors for the hurdlemodel?

• Visit seems pretty reasonable because customers who did not even visit the website will have spend = 0.

	Dependent variable: spend				
(n	m0 (baseline) o interactions) (	m1 (hurdle) (with interactions) (	m2 (zero inflated) with interactions)		
campaignMen campaignWomen mens womens newcustomer history channelphone channelweb recency zipcodeRural zipcodeSurburban campaignMen:mens campaignWomen:mens campaignWomen:womens campaignWomen:newcustomer campaignWomen:history campaignWomen:channelphone campaignWomen:channelweb campaignMen:channelweb	e	-0.326 (0.234) -0.303 (0.230) -0.004 (0.010) -0.118 (0.096) 0.038 (0.076) -0.293 (0.279) -0.752** (0.311) -0.168 (0.273) -0.845*** (0.304) 0.322 (0.214) 0.289 (0.224) 0.0001 (0.0003) 0.188 (0.278) 0.389 (0.297) 0.228 (0.276) 0.317 (0.296)	-0.326 (0.234) -0.303 (0.230) -0.004 (0.010) -0.119 (0.096) 0.038 (0.076) -0.293 (0.279) -0.752** (0.311) -0.168 (0.273) -0.845*** (0.304) 0.323 (0.214) 0.290 (0.224) 0.0001 (0.0003) 0.188 (0.278) 0.389 (0.298) 0.228 (0.276) 0.317 (0.296)		
Constant Observations Log Likelihood	4.862*** (0.178)  64,000 -5,464.107	4.797*** (0.324) 	4.797*** (0.324) 		
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**Model assumptions:** GLM models are robust to linearity, multivariate normality, and homoscedasticity violations. But they are subject to multicollinearity and independence violations, in addition to overdispersion and excess zero violations of Poisson models.

Multicollinearity: Passed	GVIF Df GVIF^(1/(2*Df))						
VIF tests shows GVIF^(1/(2*Df)) values (equivalen	campaign	5.117314	2	1.504044			
	history	2.656226	1	1.629793			
t to VIF values) of all variables below 5.	recency	7.196000	1	2.682536			
	mens	5.201364	1	2.280650			
vif(m0)	womens	5.646536	1	2.376244			
	zipcode	2.674161	2	1.278783			
	newcustomer	2.174551	1	1.474636			
	channelphone	5.292357	1	2.300512			
	channelweb	6.085430	1	2.466866			
Independence: Passed	dwtest(m0)						
Durbin-Watson test shows DW statistic = 2.006 DW = 2.006, p-value = 0.7757							
and p=0.78							
Overdisperson: Negative binomial models and are robust to overdispersion.							
Excess zeros: Hurdle and zero inflated models are robust to excess zeroes.							

Which model is best: Models m2 is the "best" model since it passes all assumptions and will be used for interpretation below. According to this model:

 How did the promotion campaigns work relative to the control group? Did the men's promotions work better than the women's promotion (or vice versa) and by how much?

From model m5, the marginal effects of mens' and womens' campaign relative to no campaign is (we ignore the interaction term of history whose beta is 0.001 and too small to be of significance): d(spend)/d(campaignMen) = -0.10 - 0.29\*mens - 0.71\*womens + 0.32\*newcustomer +

0.19\*channelphone + 0.23\*channelweb

d(spend)/d(campaignWomen) = 0.49 - 0.17\*mens - 0.85\*womens + 0.29\*newcustomer + 0.39\*channelphone + 0.32\*channelweb

The difference in marginal effects between men and women is:

-0.59 - 0.13\*mens + 0.68\*womens + 0.03\*newcustomer – 0.20\*channelphone – 0.09\*channelweb

The overall effect of men's vs women's campaign depends on whether recipients purchased men's or women's products last year, whether they are a new customer, and their web/phone channel preference. If all those things are constant, then men' campaign underperformed women's campaign by 59%, and it even underperformed no campaign by 10% (spend on log scale).

• Should we target these promotions to new customers (who joined over the last 12 months) rather than to established customers, or vice versa?

d(spend)/d(newcustomer) = -0.25 + 0.32\*campaignMen + 0.29\*campaignWomen

New customers have a -25% effect compared to old customers in the no campaign group, but new customers who received the men's campaign had a 7% net increase in customer spend relative to no campaign, and those who received the women's campaign had a 4% increase in spend.

 Should we target these promotions to customers who have a higher (or lower) history of spending over the last year?

d(spend)/d(history) = -0.00 + 0.00\*campaignMen + 0.00\*campaignWomenHistory had zero effect on customer spend for both men's and women's campaign.

- Did promotions work better for phone or web channel?
  - d(spend)/d(channelphone) = -0.33 + 0.19\* campaignMen + 0.39\* campaignWomen d(spend)/d(channelweb) = -0.30 + 0.23\* campaignMen + 0.32\* campaignWomen Both phone and web channel worked poorly if customers received no campaign (-33% and -30%). Men's campaign increased phone spend to -14% and web spend to -7%, while women's campaign increased phone spend to +2% and web spend to +2%. Hence, women's campaign definitely improved customer spend over no campaign. Men's campaign reduced deficit spend compared to no campaign, but still resulted in negative spend.
- Will promotions work better if the men's promotion is targeted at customers who bought men's
  merchandise over the last year (compared to those who purchased women's merchandise), and if
  the women's promotion would work better if targeted at customers who bought women's
  merchandise over the last year?

d(spend)/d(mens) = 0.49 - 0.29\*campaignMen - 0.75\*campaignWomen d(spend)/d(womens) = 0.21 - 0.17\*campaignMen - 0.85\*campaignWomen Men's campaign directed at customers who bought men's products last year had 29% less effect on spend relative to no campaign, while men's campaign directed at customers who bought women's product last year had a -17% effect. However, women's campaign directed at customers who bought women's products last year had a -85% effect relative to no campaign, while women's campaign directed at men's products had a -75% effect. Hence, these campaigns seem to have the best effects if directed at new customers rather than to customers who bought products over the last year. In particular, the women's campaign had significantly worse effect than men's campaign.