

# MARKET SEGMENTATION

## Market Segmentation

Market segmentation is the process of dividing a larger market into smaller groups of consumers with similar needs or characteristics. By identifying and targeting these distinct segments, businesses can create more effective marketing strategies that address the specific needs and preferences of each group, ultimately leading to increased sales and customer satisfaction.

Market segmentation is typically based on a variety of factors, including demographics (age, gender, income, education, etc.), psychographics (lifestyle, personality, values, etc.), geographic location, behaviour (shopping habits, product usage, brand loyalty, etc.), and product/service features.

Effective market segmentation can help businesses understand their customers more deeply, tailor their marketing messages and promotions to specific groups, and develop new products and services that better meet the needs of their target segment

### 1.1 Strategic and Tactical Marketing

Strategic marketing and tactical marketing are two different but complementary approaches to marketing that businesses use to achieve their goals.

Strategic marketing involves long-term planning and high-level decision-making that helps a business define its overall marketing goals and direction. It involves analysing the market, identifying target markets and customer needs, and developing a marketing plan that outlines how the business will meet those needs and achieve its goals. Strategic marketing often involves decisions related to product development, branding, market positioning, and pricing.

Tactical marketing, on the other hand, involves implementing the strategies and tactics that are identified in the strategic marketing plan. This involves the day-to-day decisions and actions that are taken to execute the plan and achieve the desired outcomes. Tactical marketing often involves decisions related to advertising, promotions, public relations, sales, and distribution.

### Observations:

1. Market segmentation is the process of dividing a larger market into smaller groups of consumers with similar needs or characteristics.
2. A marketing plan consists of two components: a strategic and a tactical marketing plan.
3. The strategic plan outlines the long-term direction of an organization.
4. The tactical marketing plan translates the long-term strategic plan into detailed instructions for short-term marketing action.
5. Effective market segmentation can help businesses understand their customers more deeply, tailor their marketing messages and promotions to specific groups, and develop new products and services that better meet the needs of their target segment.
6. The combination of good strategic marketing and good tactical marketing leads to the best possible outcome.
7. Bad strategic marketing combined with bad tactical marketing leads to failure, but this failure unfolds slowly.

8. To conclude: the importance of strategic and tactical marketing for organizational success is asymmetric.
9. Good tactical marketing can never compensate for bad strategic marketing.
10. Strategic marketing is the foundation of organizational success.

## **1.2 Definitions of Market Segmentation**

Market segmentation is one of the key building blocks of strategic marketing.

Market segmentation refers to the process of dividing a larger market into smaller groups of consumers with similar needs or characteristics.

The segmentation criterion can be one single consumer characteristic, such as age, gender, country of origin, or stage in the family life cycle. Alternatively, it can contain a larger set of consumer characteristics, such as a number of benefits sought when purchasing a product, a number of activities undertaken when on vacation, values held with respect to the environment, or an expenditure pattern.

A concentrated strategy is attractive for organization's who are resource-poor, but are facing fierce competition in the market.

Here are some definitions of market segmentation:

According to the American Marketing Association, market segmentation is "the process of dividing a market into distinct groups of buyers who have different needs, characteristics, or behaviours, and who might require separate products or marketing programs."

Kotler and Keller define market segmentation as "the process of dividing a market into distinct groups of buyers who have different needs, characteristics or behaviours, and who might require separate products or marketing mixes."

Philip Kotler defines market segmentation as "the subdividing of a market into homogeneous subsets of customers, where any subset may conceivably be selected as a market target to be reached with a distinct marketing mix."

Overall, market segmentation is a critical process that helps businesses better understand and serve their target customers. By identifying and targeting distinct segments with unique needs and preferences, businesses can develop more effective marketing strategies, improve customer satisfaction, and ultimately drive sales and revenue.

### **1.3 The Benefits of Market Segmentation**

Market segmentation offers an opportunity to think and rethink and leads to critical new insights and perspectives, it leads to tangible benefits, including a better understanding of differences between consumers, which improves the match of organizational strengths and consumer needs.

Market segmentation has also been shown to be effective in sales management because it allows direct sales efforts to be targeted at groups of consumers rather than each consumer individually.

At an organizational level, market segmentation can contribute to team building because many of the tasks associated with conducting a market segmentation analysis require representatives from different organizational units to work as a team.

**Improved competitive positioning:** By targeting specific segments, businesses can differentiate themselves from their competitors and position themselves as the preferred choice for customers in those segments.

Here are some of the key benefits of market segmentation:

1. **Better understanding of customer needs:** By dividing a larger market into smaller segments, businesses can gain a deeper understanding of the specific needs and preferences of each group. This allows them to develop products and marketing messages that are tailored to the unique needs of each segment, leading to greater customer satisfaction.
2. **Better resource allocation:** By focusing their marketing efforts on specific segments, businesses can allocate their resources more effectively and efficiently, leading to higher return on investment.
3. **Improved targeting:** By targeting specific segments, businesses can focus their marketing efforts on those consumers who are most likely to be interested in their products or services. This can result in more effective marketing campaigns and higher conversion rates.
4. **Increased profitability:** By tailoring their products and marketing messages to specific segments, businesses can charge higher prices for their products and services, leading to increased profitability.
5. **Improved competitive positioning:** By targeting specific segments, businesses can differentiate themselves from their competitors and position themselves as the preferred choice for customers in those segments.
6. **Better resource allocation:** By focusing their marketing efforts on specific segments, businesses can allocate their resources more effectively and efficiently, leading to higher return on investment.

Overall, market segmentation is a critical tool for businesses looking to improve their marketing effectiveness and drive sales and profits. By understanding their customers more deeply and tailoring their marketing strategies accordingly, businesses can achieve a sustainable competitive advantage and achieve long-term success.

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## **1.4 The cost of Market Segmentation**

Market segmentation can involve costs in terms of time, effort, and resources, but the benefits of market segmentation generally outweigh the costs.

Conducting research to identify and analyse different market segments can be time-consuming and expensive.

Developing products and services that cater to specific market segments can be costly, as it may require additional research and development, as well as manufacturing and distribution costs.

Developing marketing strategies that target specific market segments can be costly, as it may require additional marketing research, advertising, promotions, and other marketing activities.

Implementing market segmentation strategies may require changes to a company's organizational structure, processes, and systems, which can be costly.

Market segmentation can ultimately lead to increased profits and long-term success.

Businesses can achieve a sustainable competitive advantage and build strong relationships with their customers.

Here are some of the costs associated with market segmentation:

1. **Research costs:** Conducting research to identify and analyse different market segments can be time-consuming and expensive. This includes collecting data on demographics, psychographics, behaviour, and other factors that may impact customer preferences and behaviour.
2. **Product development costs:** Developing products and services that cater to specific market segments can be costly, as it may require additional research and development, as well as manufacturing and distribution costs.
3. **Marketing costs:** Developing marketing strategies that target specific market segments can be costly, as it may require additional marketing research, advertising, promotions, and other marketing activities.
4. **Implementation costs:** Implementing market segmentation strategies may require changes to a company's organizational structure, processes, and systems, which can be costly.

Despite these costs, market segmentation can ultimately lead to increased profits and long-term success. By understanding their customers more deeply and tailoring their products and marketing strategies accordingly, businesses can achieve a sustainable competitive advantage and build strong relationships with their customers. In the long run, the benefits of market segmentation can outweigh the costs and result in a significant return on investment.

# Market Segmentation Analysis

## **2.1 The Layers of Market Segmentation Analysis**

Market segmentation analysis typically involves several layers of analysis, each of which provides deeper insights into the characteristics and behaviour of specific market segments.

Market segmentation analysis is a critical tool for businesses looking to understand their customers more deeply and tailor their products and marketing strategies accordingly.

Here are some of the layers of market segmentation analysis:

1. Demographic analysis: This involves analysing demographic characteristics such as age, gender, income, education, and other factors that may impact customer behaviour and preferences.
2. Geographic analysis: This involves analysing geographic factors such as location, climate, and culture, which can impact customer preferences and behaviour.
3. Psychographic analysis: This involves analysing psychological factors such as personality, lifestyle, and values, which can impact customer behaviour and preferences.
4. Behavioural analysis: This involves analysing customer behaviour such as purchasing habits, product usage, and brand loyalty, which can help businesses understand how customers interact with their products and services.
5. Needs-based analysis: This involves analysing customer needs and preferences to identify specific customer segments that have similar needs and preferences.
6. Benefit-based analysis: This involves analysing the benefits that customers derive from a product or service to identify specific customer segments that have similar needs and preferences.

Overall, market segmentation analysis is a critical tool for businesses looking to understand their customers more deeply and tailor their products and marketing strategies accordingly. By analyzing different layers of segmentation, businesses can gain a more complete understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.

## **2.2 Approaches to Market Segmentation Analysis**

There are several approaches to market segmentation analysis, each of which uses different criteria to divide a market into smaller segments. Here are some of the most common approaches to market segmentation analysis:

1. There are several approaches to market segmentation analysis, each of which uses different criteria to divide a market into smaller segments.
2. Demographic segmentation approach divides a market based on demographic factors such as age, gender, income, education, and family size.
3. Geographic segmentation approach divides a market based on geographic factors such as region, climate, and population density.
4. Psychographic segmentation approach divides a market based on psychological factors such as personality, lifestyle, and values.

5. Behavioural segmentation approach divides a market based on customer behavior such as purchasing habits, product usage, and brand loyalty.
6. Benefit segmentation approach divides a market based on the benefits that customers derive from a product or service.
7. Needs-based segmentation approach divides a market based on customer needs and preferences.
8. The approach to market segmentation analysis that a business uses will depend on the specific characteristics of the market and the products or services being offered.
9. Businesses can gain a deeper understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.

Overall, the approach to market segmentation analysis that a business uses will depend on the Specific characteristics of the market and the products or services being offered. By using the appropriate approach to market segmentation analysis, businesses can gain a deeper understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.

### **2.2.1 Based on Organizational constraints**

Based on organizational constraints, Market segmentation can be categorized into two types:

1. Resource-based segmentation: This type of segmentation is based on the organization's available resources, such as budget, manpower, and technology.
2. This approach is useful for small businesses that have limited resources and need to focus their marketing efforts on specific customer segments that are most likely to generate revenue.
3. Capability-based segmentation: This type of segmentation is based on the organization's capabilities, such as product development, distribution channels, and customer service.
4. This approach is useful for larger businesses that have more resources and can develop products and services that meet the unique needs and preferences of specific customer segments.
5. The choice of segmentation approach depends on the specific constraints and resources of the organization.
6. Focusing on the customer segments that are most likely to generate revenue and developing targeted marketing strategies that meet their unique needs and preferences, businesses can increase their market share and profitability

Overall, the choice of segmentation approach depends on the specific constraints and resources of the organization. By focusing on the customer segments that are most likely to generate revenue and developing targeted marketing strategies that meet their unique needs and preferences, businesses can increase their market share and profitability.

### **2.2.2 Based on the Choice of (the) Segmentation Variable(s)**

Based on the choice of segmentation variable, market segmentation can be categorized into different types:

1. Behavioural segmentation type of segmentation divides customers based on their behavior towards a product or service, such as usage rate, purchase occasion, or loyalty level.
2. Behavioural segmentation is useful for identifying customers who are more likely to purchase a product or service, and for developing targeted marketing campaigns to retain or increase their loyalty.
3. Demographic segmentation type of segmentation divides customers based on demographic variables such as age, gender, income, education, and family size.
4. Demographic segmentation is useful for developing targeted marketing campaigns that appeal to specific age or gender groups, or to customers with a specific level of income or education.
5. Geographic segmentation type of segmentation divides customers based on their location, such as region, city, or climate.
6. Geographic segmentation is useful for developing marketing campaigns that take into account local or regional preferences and behaviours.
7. Psychographic segmentation type of segmentation divides customers based on psychological variables such as personality, lifestyle, and values.
8. Psychographic segmentation is useful for developing marketing campaigns that appeal to specific lifestyle or value groups, or to customers with specific attitudes or beliefs.
9. The choice of segmentation variable depends on the specific characteristics of the market and the product or service being offered.
10. Businesses can gain a deeper understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.

Overall, the choice of segmentation variable depends on the specific characteristics of the market and the product or service being offered. By using the appropriate segmentation variable, businesses can gain a deeper understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.

### **2.3 Data Structure and Data-Driven Market Segmentation Approaches**

Data structure and data-driven approaches are increasingly used in market segmentation to analyse customer data and identify patterns and insights that can inform segmentation strategies. Here are some data-driven market segmentation approaches:

1. Cluster analysis: This approach is used to identify customer groups that have similar characteristics or behaviours. It involves using statistical techniques to group customers based on a set of variables, such as demographics or purchasing behaviour.
2. Factor analysis: This approach is used to identify underlying factors that explain customer behaviour or preferences. It involves analysing a large set of variables to identify factors that are most strongly associated with customer behaviour or preferences.

3. Regression analysis: This approach is used to identify the relationship between one or more variables and customer behaviour or preferences. It involves analysing customer data to determine the variables that are most strongly associated with customer behaviour or preferences.
4. Decision tree analysis: This approach is used to identify the most important variables that influence customer behaviour or preferences. It involves using a tree-like model to visualize the variables that have the greatest impact on customer behaviour or preferences.

Data-driven market segmentation approaches can help businesses to identify customer segments that may not be apparent using traditional approaches, such as demographic or geographic segmentation. By analysing customer data, businesses can gain insights into customer behaviour and preferences that can inform more effective marketing strategies and lead to increased sales and customer loyalty.

## **2.4 Market Segmentation Analysis Step-by-Step**

Here is a step-by-step process for conducting market segmentation analysis:

1. Define the market: Define the market you are analysing. This could be a particular geographic area, a specific product or service, or a particular customer group.
2. Gather data: Collect data on the market you are analysing. This could include demographic data, purchasing behaviour, customer feedback, or any other relevant information.
3. Choose segmentation variables: Identify the variables that will be used to segment the market. These could include demographic factors, geographic factors, behavioural factors, psychographic factors, or needs-based factors.
4. Group customers: Group customers based on the segmentation variables. This could involve using statistical techniques such as cluster analysis or factor analysis.
5. Develop customer profiles: Develop profiles of the customer segments you have identified. These profiles should include demographic information, behaviour patterns, psychographic data, and any other relevant information.
6. Evaluate segments: Evaluate the potential of each customer segment in terms of size, profitability, and growth potential. This will help you prioritize segments and focus your marketing efforts on the most promising ones.
7. Develop marketing strategies: Develop marketing strategies for each customer segment. These strategies should be tailored to the unique needs and preferences of each segment, and should aim to maximize customer engagement and sales.
8. Implement and monitor: Implement your marketing strategies and monitor their effectiveness. Track sales, customer engagement, and any other relevant metrics to evaluate the success of your segmentation analysis and adjust your strategies as needed.

By following this step-by-step process, businesses can gain a deeper understanding of their customers and develop more effective marketing strategies that meet their unique needs and preferences.



### **3.1 Implications of Committing to Market Segmentation**

Committing to market segmentation can have several implications for businesses, including:

1. By targeting specific customer segments with tailored marketing messages, businesses can increase the effectiveness of their marketing efforts and improve their return on investment.
2. By understanding the unique needs and preferences of different customer segments, businesses can develop products and services that meet those needs and preferences, resulting in higher levels of customer satisfaction and loyalty.
3. By focusing on specific customer segments, businesses can differentiate themselves from their competitors and gain a competitive advantage in the marketplace.
4. By prioritizing customer segments based on their potential for revenue generation, businesses can allocate their resources more effectively and efficiently.
5. By conducting market segmentation analysis, businesses can gain valuable insights into their customers' behaviour and preferences, which can inform future product development and marketing strategies.
6. Committing to market segmentation can help businesses improve their marketing effectiveness, increase customer satisfaction and loyalty, gain a competitive advantage, and make more informed business decisions.

Overall, committing to market segmentation can help businesses improve their marketing effectiveness, increase customer satisfaction and loyalty, gain a competitive advantage, and make more informed business decisions.

### **3.2 Implementation Barriers**

Implementing market segmentation can be challenging for businesses, and there are several barriers that can make it difficult to implement effectively. Some common implementation barriers include:

1. Lack of resources: Conducting market segmentation analysis can require significant resources, including time, money, and expertise. Small businesses, in particular, may not have the resources necessary to conduct a thorough analysis and develop targeted marketing strategies.
2. Resistance to change: Implementing market segmentation may require changes to existing marketing strategies and organizational structures, which can be difficult for some businesses to accept and adopt.
3. Data quality issues: Market segmentation analysis relies on accurate and reliable data, and businesses may struggle to obtain high-quality data or encounter data quality issues that make it difficult to conduct an effective analysis.
4. Limited customer information: Some businesses may have limited information about their customers, which can make it difficult to develop accurate customer profiles and segmentation strategies.
5. Lack of expertise: Conducting market segmentation analysis and developing targeted marketing strategies requires expertise in data analysis, marketing strategy, and customer behaviour, and some businesses may not have the necessary expertise in-house.
6. Implementation challenges: Even if businesses can develop effective segmentation strategies, implementing those strategies can be challenging, as it may require changes to marketing campaigns, sales processes, and customer service practices.

To overcome these barriers, businesses can take steps such as allocating sufficient resources, engaging stakeholders in the implementation process, investing in data quality management, conducting customer research, seeking outside expertise, and developing detailed implementation plans. By addressing these barriers, businesses can increase the likelihood of successfully implementing market segmentation and realizing the benefits of a more targeted marketing strategy.

### **3.3 Step 1 Checklist**

***Step 1 of market segmentation involves defining the market and identifying potential customer segments. Here's a checklist of things to consider when conducting Step 1 of market segmentation analysis:***

1. Define the market: Identify the geographic, demographic, psychographic, and behavioral characteristics of the market and the customers you want to target.
2. Analyse customer needs: Identify the needs and preferences of potential customer segments, including what drives their purchasing decisions, their pain points, and their motivations.
3. Analyse competition: Identify the strengths and weaknesses of your competitors and how they are positioning themselves in the market.
4. Identify potential segments: Based on your analysis of the market, customer needs, and competition, identify potential customer segments that have distinct needs and preferences.
5. Evaluate segment viability: Evaluate the viability of each potential segment based on factors such as size, profitability, growth potential, and accessibility.
6. Prioritize segments: Prioritize the potential segments based on their viability and potential for revenue generation, and select the segments that are most attractive for your business.
7. Develop customer personas: Create detailed profiles of each customer segment, including demographic, psychographic, and behavioural characteristics, to guide your marketing strategy.

By following this checklist, you can effectively define the market and identify potential customer segments that are most likely to generate revenue for your business.

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# Step 5 Extracting Segments

Extracting segments is the second step in market segmentation analysis, and involves grouping customers with similar needs and characteristics into distinct segments

## **7.1 Grouping Consumers**

Grouping consumers is a critical step in market segmentation analysis, as it allows businesses to identify distinct groups of customers with similar needs and characteristics. Here are some common methods for grouping consumers into segments:

1. Grouping consumers is a critical step in market segmentation analysis, as it allows businesses to identify distinct groups of customers with similar needs and characteristics.
2. Demographic segmentation method involves grouping customers based on demographic variables such as age, gender, income, education, and family size.
3. Psychographic segmentation method involves grouping customers based on their personality traits, attitudes, interests, and lifestyles. Psychographic segmentation is a more sophisticated approach than demographic segmentation, as it allows businesses to gain deeper insights into customer behaviour and preferences.
4. Behavioural segmentation method involves grouping customers based on their behaviour towards a product or service, such as their usage rate, loyalty, and purchasing behaviour.
5. Geographic segmentation method involves grouping customers based on their geographic location, such as country, region, or city. Geographic segmentation is often used by businesses that operate in specific regions or that have a local focus.
6. Firmographic segmentation method involves grouping customers based on the characteristics of their organisation, such as industry, company size, or revenue.

Businesses may also use a combination of these methods to develop more complex segmentation strategies. Businesses may also use a combination of these methods to develop more complex segmentation strategies.

For example, a business might combine demographic and psychographic segmentation to create segments based on lifestyle and purchasing behaviour. The key to successful segmentation is to identify the methods that best align with the business's goals and customer base, and to continually refine the segmentation strategy based on data analysis and feedback from customers.

## **7.2 Distance-Based Methods**

Distance-based methods are a popular approach to market segmentation that involve grouping customers based on their similarity or dissimilarity. These methods use mathematical algorithms to analyse customer data and identify patterns that can be used to create customer segments. Here are some common distance-based methods for market segmentation:

1. K-means clustering: This method involves dividing customers into a predetermined number of groups based on their proximity to a central point. The algorithm uses an iterative process to calculate the distance between each customer and the central point, and then reassigns customers to the nearest group until the groups are stable.

2. Hierarchical clustering: This method involves dividing customers into groups based on a hierarchy of similarity. The algorithm starts by treating each customer as a separate group, and then combines groups based on their similarity until a hierarchy of groups is formed.
3. Principal component analysis (PCA): This method involves reducing the dimensionality of customer data by identifying the most important variables that explain the variability in the data. The algorithm uses mathematical techniques to create a smaller number of variables, or principal components, that can be used to group customers based on similarity.
4. Factor analysis: This method involves identifying underlying factors that explain the variability in customer data. The algorithm uses statistical techniques to group variables into factors that represent common themes, and then assigns customers to groups based on their scores on each factor.
5. Self-organizing maps (SOM): This method involves mapping customer data onto a two-dimensional grid, where customers with similar characteristics are grouped together. The algorithm uses a process of competitive learning to adjust the positions of the customers on the grid until stable groups are formed.

Distance-based methods can be a powerful tool for market segmentation, as they allow businesses to objectively identify patterns and groups in customer data. However, they can be computationally intensive and require careful consideration of the variables used in the analysis. As with any segmentation method, it is important to validate the results of distance-based methods by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

### **7.2.1 Distance Measures**

Distance measures are a critical component of distance-based methods for market segmentation, as they allow businesses to calculate the similarity or dissimilarity between customers. Here are some common distance measures used in market segmentation:

1. Euclidean distance: This is the most common distance measure used in market segmentation, and it measures the straight-line distance between two points in a multi-dimensional space. The Euclidean distance is calculated as the square root of the sum of the squared differences between each variable for two customers.
2. Manhattan distance: This distance measure calculates the distance between two points by summing the absolute differences between each variable. The Manhattan distance is particularly useful when variables have different units of measurement or when some variables are more important than others.
3. Cosine similarity: This distance measure calculates the angle between two vectors in a multi-dimensional space, and it is particularly useful for analysing text data. The cosine similarity is calculated as the dot product of the two vectors divided by the product of their magnitudes.
4. Pearson correlation: This distance measure calculates the correlation coefficient between two variables, and it is particularly useful for analysing continuous data. The Pearson correlation is calculated as the covariance between the two variables divided by the product of their standard deviations.
5. Jaccard similarity: This distance measure is used to analyse binary data, such as whether a customer has purchased a product or not. The Jaccard similarity is calculated as the ratio of the number of items in the intersection of the two sets divided by the number of items in the union of the two sets.

The choice of distance measure will depend on the nature of the data being analysed and the goals of the segmentation analysis. It is important to choose a distance measure that is appropriate for the data and to carefully consider how the distance measure is used in the segmentation algorithm.

### **7.2.2 Hierarchical Methods**

Hierarchical methods are a popular approach to market segmentation that involve dividing customers into groups based on a hierarchy of similarity. These methods start by treating each customer as a separate group and then combine groups based on their similarity until a hierarchy of groups is formed. There are two types of hierarchical methods: agglomerative and divisive.

1. Agglomerative hierarchical clustering: This method starts by treating each customer as a separate group and then combines the closest pairs of groups based on their similarity. The process is repeated until all customers are in a single group, or until a predetermined number of groups is reached. This method is also called bottom-up clustering.
2. Divisive hierarchical clustering: This method starts by treating all customers as a single group and then divides the group into smaller groups based on their dissimilarity. The process is repeated until each customer is in a separate group, or until a predetermined number of groups is reached. This method is also called top-down clustering.
3. The output of hierarchical methods is a dendrogram, which is a tree-like diagram that shows the hierarchy of groups. Each branch of the dendrogram represents a group of customers, and the length of the branch represents the distance between the groups. Hierarchical methods can be useful for exploring the structure of customer data and identifying natural groupings of customers. However, they can be computationally intensive and may not be suitable for large datasets.

One advantage of hierarchical methods is that they do not require a priori specification of the number of groups, as the number of groups is determined by the structure of the data. However, hierarchical methods can be sensitive to the choice of distance measure and linkage method, which determines how the distance between groups is calculated. It is important to validate the results of hierarchical methods by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

### **7.2.3 Partitioning Methods**

Partitioning methods are a popular approach to market segmentation that involves dividing customers into a predetermined number of groups based on their similarity. These methods start by randomly assigning customers to groups and then iteratively reassigning customers to groups based on their similarity until the groups stabilize. There are several popular partitioning methods, including:

1. K-means clustering: This method involves dividing customers into K groups based on their similarity. The algorithm starts by randomly selecting K centroids, which represent the centers of each group. Each customer is then assigned to the group whose centroid is closest to them. The centroids are then recalculated based on the mean values of the customers in each group, and the process is repeated until the groups stabilize.
2. Fuzzy C-means clustering: This method is similar to K-means clustering, but it allows customers to belong to multiple groups with different degrees of membership. This method is particularly useful when customers have overlapping characteristics or when there are no clear boundaries between groups.

3. Self-organizing maps: This method involves mapping customers onto a two-dimensional grid based on their similarity. The algorithm starts by randomly assigning customers to nodes on the grid, and then iteratively adjusts the location of the nodes based on the similarity of the customers assigned to them. The resulting grid can be visualized to identify natural groupings of customers.

Partitioning methods can be useful for identifying natural groupings of customers and for creating customer segments that are easy to interpret and use in marketing campaigns. However, these methods require a priori specification of the number of groups, which can be difficult to determine. It is important to validate the results of partitioning methods by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

#### **7.2.4 Hybrid Approaches**

Hybrid approaches combine two or more segmentation methods to overcome the limitations of individual methods and provide more accurate and actionable insights. Some common hybrid approaches include:

1. Cluster-wise regression: This approach combines cluster analysis with regression analysis to identify the relationship between customer characteristics and behaviour. The algorithm starts by dividing customers into groups based on their similarity using cluster analysis, and then performs regression analysis within each group to identify the factors that are most strongly associated with customer behaviour.
2. Decision tree segmentation: This approach combines decision tree analysis with cluster analysis to identify the most important factors that drive customer behaviour. The algorithm starts by dividing customers into groups based on their similarity using cluster analysis, and then constructs a decision tree for each group to identify the factors that are most strongly associated with customer behaviour.
3. Latent class analysis: This approach combines cluster analysis with statistical modelling to identify unobserved subgroups of customers based on their shared characteristics. The algorithm starts by dividing customers into groups based on their observed characteristics using cluster analysis, and then constructs a statistical model to identify the latent subgroups that are most strongly associated with customer behaviour.

Hybrid approaches can be useful for overcoming the limitations of individual methods and providing more accurate and actionable insights. However, these methods can be more complex and computationally intensive than individual methods, and may require more expertise to implement and interpret. It is important to validate the results of hybrid approaches by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

#### **7.3 Model-Based Methods**

Model-based methods are a popular approach to market segmentation that involves using statistical models to identify underlying structures in customer data. These methods assume that the data can be represented by a set of latent variables, which are unobserved variables that explain the observed patterns in the data. The goal of model-based methods is to identify the most likely values of the latent variables, which can be used to create customer segments.

Model based Method is another way of market segmentation and being used as an alternative and additional segment extraction method available to data analysts. This has relied on classical statistical modelling techniques.

Some common model-based methods include:

1. Factor analysis: This method involves identifying underlying factors that explain the observed patterns in customer data. The algorithm starts by selecting a set of observed variables that are believed to be related to customer behaviour, and then identifies the underlying factors that explain the correlation between these variables. The resulting factors can be used to create customer segments based on their shared characteristics.
2. Latent class analysis: This method involves identifying unobserved subgroups of customers based on their shared characteristics. The algorithm starts by selecting a set of observed variables that are believed to be related to customer behaviour, and then identifies the latent subgroups that are most strongly associated with customer behaviour. The resulting subgroups can be used to create customer segments based on their shared characteristics.
3. Bayesian network analysis: This method involves modelling the relationships between customer characteristics and behaviour using a probabilistic network. The algorithm starts by selecting a set of observed variables that are believed to be related to customer behaviour, and then constructs a probabilistic network that represents the relationships between these variables. The resulting network can be used to identify the most likely values of the latent variables, which can be used to create customer segments based on their shared characteristics.

Model-based methods can be useful for identifying underlying structures in customer data and for creating customer segments that are easy to interpret and use in marketing campaigns. However, these methods require expertise in statistical modelling and may be computationally intensive. It is important to validate the results of model-based methods by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

### ***7.3.1 Finite Mixtures of Distributions***

Finite mixtures of distributions is a model-based method that involves fitting a statistical model to the customer data. This method assumes that the observed data is generated by a finite number of unobserved subpopulations or segments, each of which is associated with a different probability distribution. The goal of the method is to estimate the parameters of these probability distributions, as well as the proportion of customers in each segment.

The process of estimating the parameters of the probability distributions and the proportion of customers in each segment is an iterative process. Initially, the algorithm randomly assigns customers to different segments and estimates the parameters of the probability distributions associated with each segment. The algorithm then calculates the probability of each customer belonging to each segment, based on the estimated parameters, and re-assigns customers to the segments with the highest probability. This process is repeated until the estimated parameters and segment proportions converge to stable values.

The resulting segments can be used to create targeted marketing campaigns, develop new products and services, and optimize pricing strategies. However, it is important to validate the results of finite

mixture models by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

Finite mixture models can be useful for identifying customer segments that are not easily identified using other methods. However, these models can be computationally intensive and require expertise in statistical modelling. It is also important to ensure that the assumptions underlying the models are appropriate for the data being analysed.

Finite mixture distribution is a particular class of probability distributions that are particularly useful for modelling data thought to contain relatively distinct subgroups or clusters of observations. They can be used as the basis of a cluster analysis of the data via estimation of both, the number of component distributions in the mixture and the parameters of these distributions.

It is not uncommon to encounter situations where an investigator believes that the data comes from a mixture of two normal distributions. Because of this, this mixture has been studied in some detail in this article.

### ***7.3.2 Finite Mixtures of Regressions***

Finite mixtures of regressions is a model-based method that is used for market segmentation analysis. It is an extension of the finite mixtures of distributions approach, and it involves fitting a regression model to the customer data to identify the most important predictors of customer behaviour. This approach assumes that the customer data is generated by a finite number of unobserved subpopulations, each of which is associated with a different regression equation.

The goal of this method is to identify the most important predictors of customer behaviour and estimate the coefficients of the regression equations associated with each customer segment. The process of estimating the parameters of the regression equations and the proportion of customers in each segment is similar to the finite mixtures of distributions approach.

The resulting customer segments can be used to create targeted marketing campaigns, develop new products and services, and optimize pricing strategies. However, it is important to validate the results of finite mixture regression models by analysing how well they predict customer behaviour and by comparing them to industry benchmarks.

Finite mixture regression models can be useful for identifying customer segments that exhibit different relationships between the predictors and the outcome variables. This approach can also handle situations where the relationships between the predictors and the outcome variables are nonlinear or the distributions of the predictors or the outcome variables are non-normal. However, this method can be computationally intensive and requires expertise in statistical modeling. It is also important to ensure that the assumptions underlying the models are appropriate for the data being analysed.

Here, we learned about Finite Mixtures of Regressions which is a method in regression analysis where an independent variable is partitioned into intervals and a separate line segment is fit to each interval.

A segmented regression analysis is based on the presence of a set of  $(y, x)$  data, in which  $y$  is the dependent variable and  $x$  the independent variable and this is being well explained with an examples.



### **7.3.3 Extensions and Variations**

There are several extensions and variations of market segmentation analysis, including:

1. **Latent Class Analysis:** This method is a type of finite mixture model that is used to identify discrete subgroups of customers based on their shared characteristics. It assumes that customers belong to a single, unobserved class or segment and uses statistical methods to estimate the proportion of customers in each class and the characteristics that define each class.
2. **Decision Trees:** This method is a non-parametric approach that involves constructing a tree-like model to segment customers based on their responses to a series of questions or variables. The method recursively partitions the data into smaller subgroups based on the variables that are most informative for discriminating between the groups.
3. **Neural Networks:** This method is a machine learning approach that involves training a network of interconnected nodes to classify customers into different segments. The network is trained using a dataset of labelled customer data, and the resulting model can be used to predict the segment membership of new customers.
4. **Fuzzy Clustering:** This method is a variation of distance-based clustering that allows for overlapping or fuzzy segments. It assigns each customer a membership score for each segment based on the similarity of their characteristics to the prototype of the segment.
5. **Multidimensional Scaling:** This method is a data reduction technique that is used to identify the underlying dimensions or factors that are most important for distinguishing between customer segments. It can be used to visualize the relationships between customer segments and to identify the characteristics that are most important for segmenting customers.

It is being explained that, Segmentation variables are used for grouping, and are included in the segment-specific model as usual. Descriptor variables are used to model differences in segment sizes, if segments differ in their composition with respect to the descriptor variables.

Each of these methods has its own strengths and weaknesses, and the choice of method depends on the nature of the data, the research question, and the resources available for analysis. It is important to validate the results of any segmentation method by analysing how well it predicts customer behaviour and by comparing it to industry benchmarks.

## **7.4 Algorithms with Integrated Variable Selection**

Algorithms with integrated variable selection are methods of market segmentation analysis that automatically select the most important variables for segmenting customers. These methods typically use machine learning algorithms to identify the variables that have the greatest predictive power for discriminating between customer segments.

### **7.4.1 Biclustering Algorithms**

Biclustering algorithms are a type of market segmentation analysis that simultaneously cluster both the customers and the variables (also known as features or attributes). Biclustering can be useful when there are complex dependencies between the variables and when the relationships between the variables are different for different customer segments.

*There are several types of biclustering algorithms, including:*

1. **Spectral Co-clustering:** This method uses a graph-based approach to simultaneously cluster the customers and variables. The method constructs a bipartite graph that represents the relationship between the customers and variables, and then uses spectral clustering to identify the biclusters.
2. **FABIA:** This method is a factor analysis-based biclustering algorithm that uses a non-negative matrix factorization approach to identify the biclusters. FABIA assumes that the data can be represented as a product of two matrices, one representing the customer clusters and one representing the variable clusters.
3. **Bimax:** This method is a binary matrix factorization-based biclustering algorithm that uses a maximum likelihood approach to identify the biclusters. Bimax assumes that the data can be represented as a product of two binary matrices, one representing the customer clusters and one representing the variable clusters.
4. **Plaid Model:** This method is a pattern-based biclustering algorithm that identifies the biclusters by searching for patterns in the data that are consistent with a specific model. The Plaid Model assumes that the data can be represented as a set of Boolean rules that describe the relationships between the variables and the customer clusters.

Biclustering algorithms can be useful for identifying complex patterns in the data and for identifying subgroups of customers that share similar preferences and behaviours across multiple variables. However, biclustering algorithms can be computationally intensive and may require specialized software and hardware to implement. It is also important to validate the results of any biclustering method by analysing how well it predicts customer behaviour and by comparing it to industry benchmarks.

#### ***7.4.2 Variable Selection procedure for clustering Binary Data (VSBD)***

Variable selection procedure for clustering binary data (VSBD) is a method used to identify a subset of relevant variables for clustering binary data. The method is particularly useful for large datasets where not all variables may be relevant for clustering.

The VSBD algorithm consists of the following steps:

1. Calculate the correlation matrix for all variables in the dataset.
2. Calculate the correlation between each variable and the clustering variable (i.e., the variable used to define the clusters).
3. Rank the variables based on their correlation with the clustering variable.
4. Select the top-ranked variables, up to a specified number or until a certain threshold is reached.
5. Use the selected variables to cluster the binary data.

The VSBD method is useful because it helps to reduce the dimensionality of the data and focus on the most important variables for clustering. This can lead to more accurate and interpretable clusters. However, it is important to note that the VSBD method may not always select the best set of variables for clustering and may require additional validation and refinement.

### **7.4.3 Variable Reduction: Factor Cluster Analysis**

Factor cluster analysis is a technique used for variable reduction and cluster analysis simultaneously. It is particularly useful when the dataset includes a large number of variables, and it is difficult to identify the most important variables for clustering.

The factor cluster analysis consists of the following steps:

- 1 Factor analysis: First, factor analysis is performed to identify the underlying factors that explain the variance in the dataset. This step involves reducing the dimensionality of the dataset by identifying a smaller number of uncorrelated factors that capture the underlying structure of the data.
- 2 Cluster analysis: Next, the factors identified in the factor analysis are used for clustering. Cluster analysis is performed using the factor scores as the input variables. This step involves grouping the observations based on the similarity of their factor scores.
- 3 Interpretation: Finally, the factors are interpreted to understand the underlying structure of the data and the variables that contribute to each factor.

Factor cluster analysis can be useful for identifying the most important variables for clustering and reducing the dimensionality of the data. It can also help to identify the underlying structure of the data and provide insights into the variables that contribute to each cluster. However, it is important to validate the results of the analysis and ensure that the identified clusters are meaningful and relevant to the research question.

### **7.5 Data Structure Analysis**

Data structure analysis is a technique used to identify the underlying structure of a dataset and the relationships between the variables. It is particularly useful when working with large datasets and can help to identify patterns and relationships that may not be apparent from visual inspection of the data.

*The data structure analysis consists of the following steps:*

1. Data preparation: First, the data must be cleaned, pre-processed, and transformed into a suitable format for analysis. This may involve removing missing values, scaling the data, and converting categorical variables into numerical variables.
2. Data visualization: Next, the data can be visualized using various techniques such as scatter plots, heat maps, and network graphs. This step can help to identify patterns and relationships between the variables.
3. Correlation analysis: Correlation analysis can be performed to identify the strength and direction of the relationships between pairs of variables. This step involves calculating the correlation coefficient between pairs of variables and examining the correlation matrix.
4. Factor analysis: Factor analysis can be performed to identify the underlying factors that explain the variance in the dataset. This step involves reducing the dimensionality of the dataset by identifying a smaller number of uncorrelated factors that capture the underlying structure of the data.
5. Cluster analysis: Cluster analysis can be performed to group similar observations based on the variables in the dataset. This step involves identifying the number of clusters and the variables that contribute to each cluster.

Data structure analysis can be useful for identifying patterns and relationships in the data, reducing the dimensionality of the dataset, and identifying the variables that are most important for

clustering. However, it is important to validate the results of the analysis and ensure that the identified patterns and relationships are meaningful and relevant to the research question.

### **7.5.1 Cluster Indices**

Cluster indices are measures used to evaluate the quality and validity of the clusters obtained from a clustering analysis. There are several cluster indices that can be used, each with its own strengths and limitations. Some of the commonly used cluster indices are:

1. Within-cluster sum of squares (WSS): WSS measures the sum of squared distances between each point and its centroid in a cluster. It is used to evaluate the compactness of the clusters. Lower values of WSS indicate more compact clusters.
2. Between-cluster sum of squares (BSS): BSS measures the sum of squared distances between the centroids of different clusters. It is used to evaluate the separation between the clusters. Higher values of BSS indicate better separation between the clusters.
3. Silhouette coefficient: The silhouette coefficient measures the similarity of each observation to its own cluster compared to other clusters. It takes values between -1 and 1, with higher values indicating better-defined clusters.
4. Calinski-Harabasz index: The Calinski-Harabasz index is a ratio of the between-cluster sum of squares to the within-cluster sum of squares. It is used to evaluate the separation and compactness of the clusters. Higher values of the Calinski-Harabasz index indicate better separation between the clusters.
5. Davies-Bouldin index: The Davies-Bouldin index measures the similarity between each cluster and its most similar cluster based on the distance between their centroids. Lower values of the Davies-Bouldin index indicate more distinct and well-separated clusters.

Cluster indices can be used to compare the performance of different clustering algorithms or to choose the optimal number of clusters in a dataset. However, it is important to interpret the results of the indices carefully and to consider other factors, such as the interpretability and relevance of the clusters, when making decisions about the clustering analysis.

### **7.5.2 Gorge Plots**

Gorge plots, also known as density trace plots or rug plots, are a type of data visualization that displays the distribution of a variable in a dataset. Gorge plots are similar to histograms, but instead of showing the frequency of values in different bins, they display the actual values as tick marks along a number line.

In a gorge plot, the data points are plotted as tick marks along the x-axis, with each tick representing an individual observation. The density of the data is displayed as a shaded area under the tick marks, with higher density regions appearing as wider areas and lower density regions appearing as narrower areas.

Gorge plots are useful for visualizing the shape and spread of a distribution, as well as identifying outliers and unusual patterns in the data. They are particularly useful for small datasets, as they provide a detailed view of the individual observations. However, they can also become cluttered and difficult to interpret for larger datasets.

Gorge plots can be easily created using a variety of data visualization software, such as R or Python, and can be customized with different colours, labels, and formatting options to enhance their visual appeal and clarity.

### **7.5.3 Global Mobility Analysis**

Global mobility analysis is the study of patterns of human movement across different regions and countries of the world. It is an interdisciplinary field that draws on data from a range of sources, including surveys, mobile phone data, satellite imagery, and social media, to understand the drivers, impacts, and implications of global migration and travel.

Global mobility analysis can provide insights into a wide range of issues, including economic development, public health, urban planning, and climate change. It can help policymakers and businesses to make informed decisions about resource allocation, infrastructure development, and marketing strategies.

1. Some of the key methods used in global mobility analysis include:
2. Network analysis: This involves analysing the networks of transportation and communication infrastructure that facilitate global mobility, such as airline routes and mobile phone towers.
3. Spatial analysis: This involves analysing patterns of movement across different regions and countries, using tools such as geographic information systems (GIS).
4. Time series analysis: This involves analysing changes in mobility patterns over time, using statistical techniques to identify trends and patterns.
5. Machine learning: This involves using algorithms and statistical models to analyse large and complex datasets, such as social media data, to identify patterns and trends in mobility.

Overall, global mobility analysis is a rapidly growing field with significant potential to inform policy and decision-making in a wide range of areas.

### **7.5.4 Segment Level Analysis**

Segment level analysis is a type of market segmentation analysis that involves examining consumer behaviour and preferences at the level of specific segments within a larger market. The goal of segment level analysis is to identify unique characteristics, needs, and preferences within each segment in order to develop targeted marketing strategies.

To conduct a segment level analysis, marketers typically gather data on consumer demographics, psychographics, behaviours, and preferences using a variety of research methods such as surveys, focus groups, and observational studies. This data is then analysed to identify common patterns and trends within each segment, as well as differences between segments.

The insights gained from segment level analysis can be used to develop targeted marketing strategies, such as tailoring advertising messages to the specific needs and preferences of each segment, and developing product features and pricing structures that appeal to each segment.

Segment level analysis is particularly useful for businesses that operate in diverse markets or have a wide range of products and services. By understanding the unique needs and preferences of each segment, businesses can develop more effective marketing strategies and improve customer satisfaction and loyalty.

Overall, segment level analysis is an important tool for businesses looking to gain a deeper understanding of their target markets and develop effective marketing strategies that resonate with their customers.

## **7.6 Checklist**

Here is a checklist for conducting a market segmentation analysis:

1. Define the purpose of the analysis: Determine what you hope to achieve through market segmentation analysis, such as identifying new customer segments, improving marketing strategies, or launching new products.
2. Identify relevant variables: Identify the key variables that will be used to segment the market, such as demographics, psychographics, behaviours, and needs.
3. Collect data: Collect data on these variables using a variety of research methods, such as surveys, focus groups, and observational studies.
4. Analyse the data: Use statistical techniques and software to analyse the data and identify common patterns and trends within each segment.
5. Develop segment profiles: Create profiles for each segment that includes key characteristics, needs, and preferences.
6. Evaluate segment attractiveness: Evaluate the attractiveness of each segment based on factors such as size, growth potential, profitability, and accessibility.
7. Select target segments: Choose one or more segments to target based on their attractiveness and alignment with business goals.
8. Develop marketing strategies: Develop marketing strategies that are tailored to the needs and preferences of each target segment, such as product features, pricing, messaging, and distribution channels.
9. Implement and test: Implement the marketing strategies and monitor their effectiveness through ongoing testing and evaluation.
10. Adjust as needed: Continuously refine the segmentation and marketing strategies based on feedback and market changes.

Overall, following these steps can help ensure that your market segmentation analysis is thorough, effective, and aligned with your business goals.

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