

### Horses and Dollars

Carol Kline
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Trails, commerce, and horses are all tied together.

- American Trails

- An introduction to equine tourism
- An estimate of its economic impact
- A note on positive spin-off effects
- Some ideas on how businesses and communities can get started

....Baseline stats on Virginia trail riding and trail riding tourism

### Horses are Big Business

- \$102 B industry (\$39 B direct)
- Involvement by 4.6 M people (1 of 63 Americans)
- Does not count spectators
- Middle-class activity
- 70% horse owners live in small communities
  - The Economic Impact of the US Horse Industry,
     American Horse Council, 2005

## Horses are Big Business

	No. Horses	GDP Contribute	Direct Employment
Racing	844,000+	\$10.6 B	146,625
Showing	2.7 M+	\$10.8 B	99,051
Recreation	3.9 M	\$11.8 B	128,324
Other	1.7 M	\$5.5 B	79,612
Total	9.2 M	\$38.8 B	435,612

# Tourism is Big Business \$740 billion national revenues

\$16.4 billion to Virginia

Ranked 10<sup>th</sup> in nation

Travel and Tourism Works for America,
 Travel Industry Association, 2007

### **Tourism Impacts Communities**

- ↑ Positive Impacts of Tourism

### The Power of Travel

**How Travel Dollars Support America** 



### Tourism Niches and Spin-offs

- Not your 1970's family beach vacation
- Ecotourism, Cultural and Heritage Tourism, Agritourism, Adventure Tourism
- Paddling, Wildlife, Birding, Culinary, Theater, Spiritual, Wellness, Fly-Fishing, Marathons, Family Reunions, Homecomings, Ethnic, Horticulture, Historic re-enactments, Sailing, Diving, Sports, Music, Architecture, Volunteer ...

### Development Strategy

### Niche + Niche + Niche

### **Equine Tourism**

- Guided horse treks, tours and trail rides
- Fixed-site farmstays, guest and working ranches
- Riding clinics and camps
- Competitions
- Horse-related conferences & meetings
- Horse-drawn carriages
- Others?

### Equine "Products"

- Contact with horses
- Scenery/ place
- Exercise
- Learning/ education
- Sharpening skills
- Competition
- Bonding with family/ friends
- Nostalgia

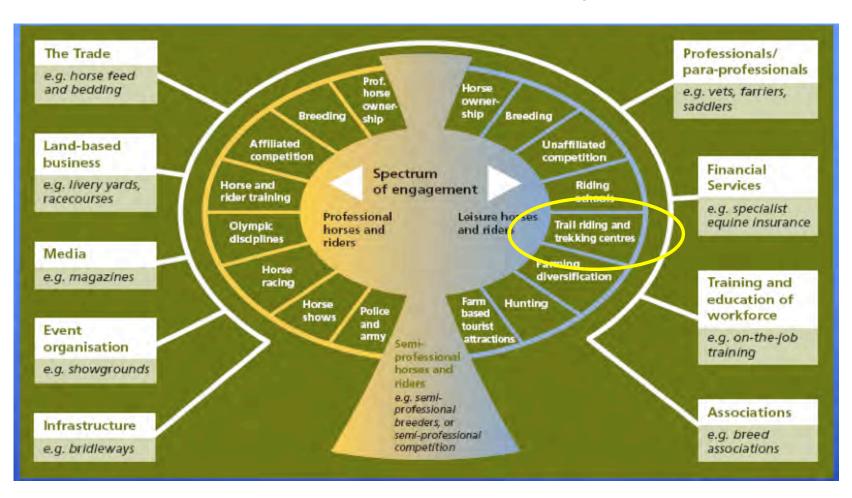
- Entertainment/ Fun
- Self-esteem/ confidence
- Spiritual connection
- Escape/ rejuvenation
- Novelty



### **Equine Tourism**

- Tied strongly to culture
- Tied strongly to land
- Experiential
- Relationship between horse and person in the context of land and culture

### Equine Tourism system



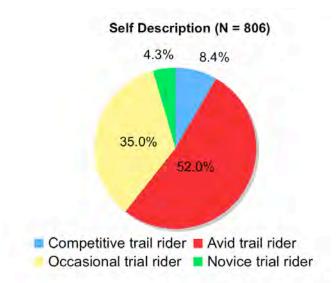
-Claire Williams, ED, BETA

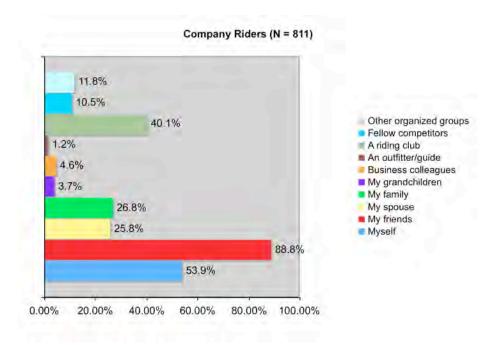
### Virginia Trail Riding Survey

#### 2008 Equestrian Tourism - Assessing the Landscape 1. 2008 Virginia Trail Riding Survey Welcome to the Virginia Trail Riding Survey! Thank you for your willingness to participate in this study - it is being conducted by the Virginia Horse Council to g on the state of trail rides within the state of Virginia. We all know that the equine industry is a large economic for Trail riding and the travel associated with it is one facet of that industry. Please help us understand the current state of trails in Virginia by telling us what is available in your home county assist us in growing equestrian tourism in an economically, socially and environmentally lasting way. We are askin this study being as honest as possible. Your responses will be kept completely confidential and reported in aggreg The information obtained from these questions will be used to gain a local and statewide understanding of the ex and the issues surrounding the expansion of this excitir 21. We'd like to know about activities you like to do on your trips apart from riding. Please check the most appropriate the issues surrounding the expansion of this excitir 21. We'd like to know about activities you like to do on your trips apart from riding. Please check the most appropriate the issues surrounding the expansion of this excitir 21. We'd like to know about activities you like to do on your trips apart from riding. Please check the most appropriate the issues surrounding the expansion of this excitir 21. We'd like to know about activities you like to do on your trips apart from riding. sentence. "When I take an riding trip I..." for the development of supporting programs. AS A THANK YOU FOR PARTICIPATING IN THIS SURVE Like being away from the city PASS. At the end of the survey, we ask for you contact Want to see wildlife/birds separately from your survey responses so that they re-Enjoy learning about native flora At the conclusion of this study, the results will be displa Go fishing of results will be shared at the Virginia Governor's Con-Enjoy meeting and talking to the locals 29. Why did you choose this location? Please check all that apply. In order to obtain the most accurate information possil Typically pack my own food Been there before/good experience possible to fill out the survey. This will demonstrate str Typically bring all of my camping supplies, fuel, etc. possible information on facilities and needs. The survey Recommended by someone Seek out well-known chain restaurants Thank you for your continued efforts in making Virginia Experience local cafes and restaurants Marketing/advertising that I saw Try regional foods Sally Aungier, Chair, Trails Committee Close to home Virginia Horse Council Learn about local history Near a city/ city amenities Get the feel of local culture Carol Kline, Assistant Professor Hospitality and Tourism Administration Look for handmade arts and crafts to buy Not near a city/ rural ambiance North Carolina Central University Attend community events Good value/ price Enjoy hearing local music Visit farms Other Visit farmer's markets If you checked other, please elaborate Visit vineyards/wineries

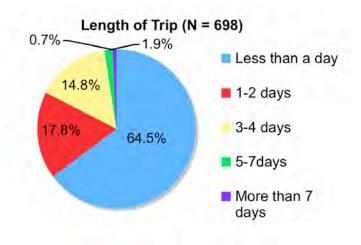
## Virginia Trail Riding Survey

- 49 questions
- August 27 Sept 22, 2008
- Distributed through listservs
- "Snowball effect"
- 820+ responses
- 88% female

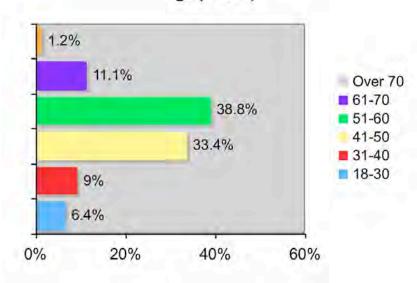




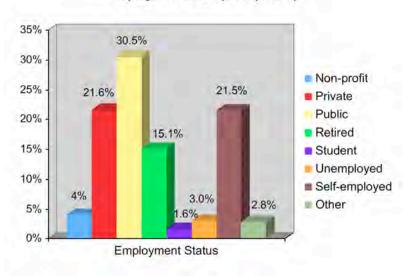
Category	Percentage
Trail riding (recreational)	97.3%
Trail riding competitions	24.4%
Hunter/jumper	20.7%
Western pleasure/events	16.2%
Dressage	20.3%
Three-day eventing	9.9%
Foxhunting	16%
Cowboy-mounted shooting	0.7%
Own riding school	4.6%
Rent hack horses	1.0%
Board horses	18.7%
Construction/maintenance	26.5%
Other*	25.1%



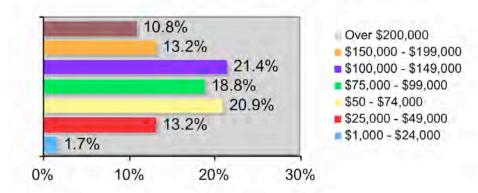
### Age (N=641)



#### Employment Description (N=643)



### Income Information (N=584)



# What is the MINIMAL length of trail that you desire?

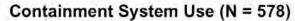
	<5 miles	5-10 miles	10-15 miles	15-20 miles	20-30 miles	30-50 miles	>50 miles
Day	30.3%	50.7%	15.5%	3.3%	0.1%	0.0%	0.0%
Multiday	3.7%	20.4%	22.1%	<mark>24.9%</mark>	18.2%	7.8%	2.8%

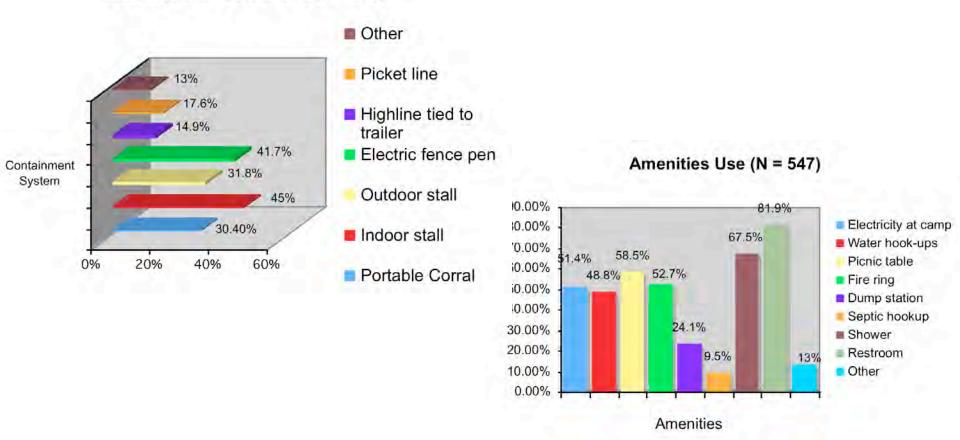
# Approximately, how many miles do you ride monthly and/or annually?

	<10 miles	10-20 miles	20-30 miles	30-50 miles	>50 miles
Monthly	9.6%	18.1%	24.3	21.9	<mark>26.0%</mark>

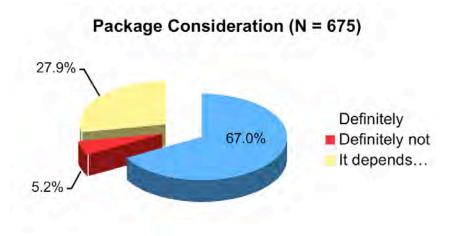
	<50 miles	50-100 miles	100-150 miles	150- 200 miles	200-300 miles	300-500 miles	>500 miles
Annually	4.4%	10.0%	9.4%	12.5%	18.4%	20.9%	24.4%

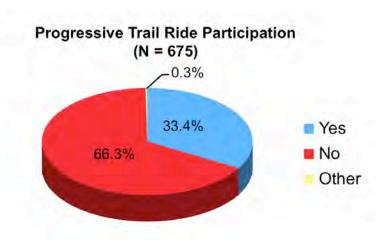
### **Travel Habits**



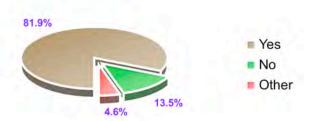


### **Potential Travel Habits**

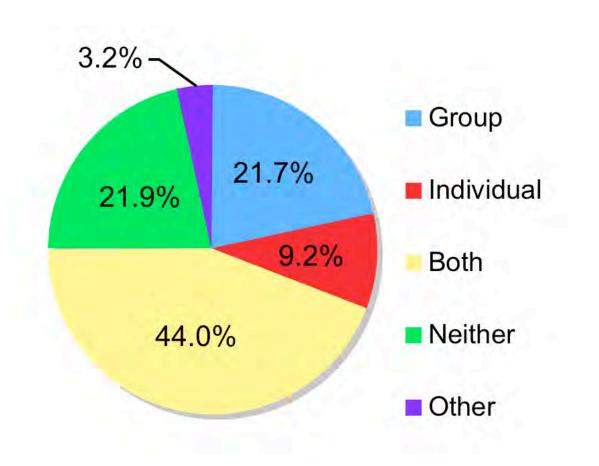




Potential for PTR →



# Do you typically use group or individual camping areas?



### Last Trip >50 miles

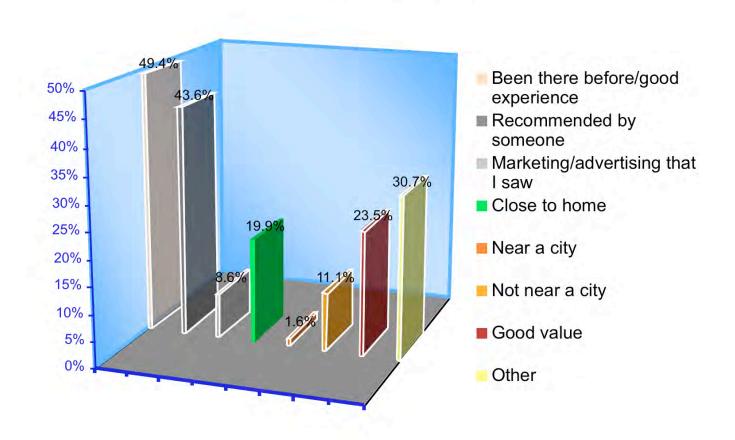
- Eastern Shore of Virginia
- Fair Hill, Maryland
- Fort Valley, Virginia
- Gettysburg, Pennsylvania
- Graves Mountain, Virginia
- Iron Mountain, Virginia

### Last Trip >50 miles, con't

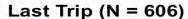
- James River State Park, Virginia
- Lake Anna State Park, Virginia
- Mount Rogers
- Petersburg, Pennsylvania

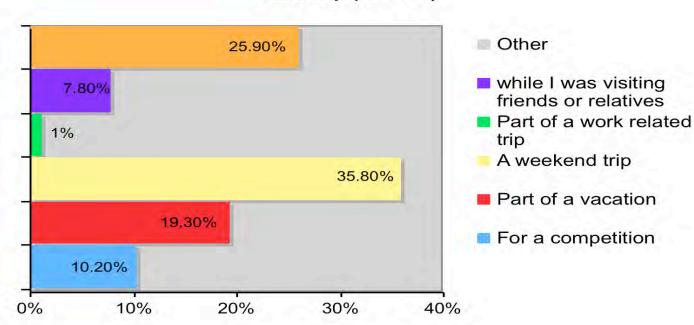
### Last Trip

Choice of Location (N = 557)



## Last Trip

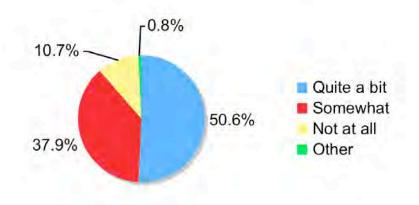




# Non-local Trip Costs

	< \$100	N/A
Lodging	24%	43%
Gas	32%	7%
Food	50%	10%

### Gas Price Influence (N=652)



### **Trail Concerns**

N = 680	Water access for horses on the trail	Quality of riding facility	Length of trail	Difficult trail topography
Often	77.4%	70.4%	78.1%	54.4%
Sometimes	20.5%	25.3%	20.1%	38.5%
Never	2.1%	4.2%	1.8%	7.1%

N = 680	Distance between trailheads	Unexpected trail closures	Lack of effective signage	Lack of maps
Often	45.4%	53.0%	65.6%	63.4%
Sometimes	46.5%	38.0%	32.1%	32.5%
Never	8.1%	9.1%	2.3%	4.1%

N = 680	Availability of restrooms	Personal safety in the community	Ability to call for assistance	Access to medical care
Often	35.4%	45.2%	42.9%	35.0%
Sometimes	48.0%	36.0%	44.0%	48.8%
Never	16.6%	18.8%	13.2%	16.2%

# Trail Concerns, con't

N = 680	Quality of rental horses/equipment	Access to knowledgeable instructors/guides	Access to vets	Access to farrier
Often	15.2%	14.5%	31.9%	24.0%
Sometimes	16.9%	37.9%	50.6%	50.2%
Never	67.9%	47.6%	17.5%	25.8%

N = 680	Finding a safe, clean, and comfortable place to stay	Finding a safe, clean, & comfortable place to beard my horse	Safety of my personal vehicle/trailer	Being recognized as an outsider
Often	48.0%	56.4%	60.4%	7.4%
Sometimes	32.0%	25.0%	31.6%	36.2%
Never	20.0%	18.6%	8.0%	56.4%

N = 680	Getting lost	Other
Often	30.0%	37.5%
Sometimes	51.2%	7.5%
Never	18.8%	55.0%

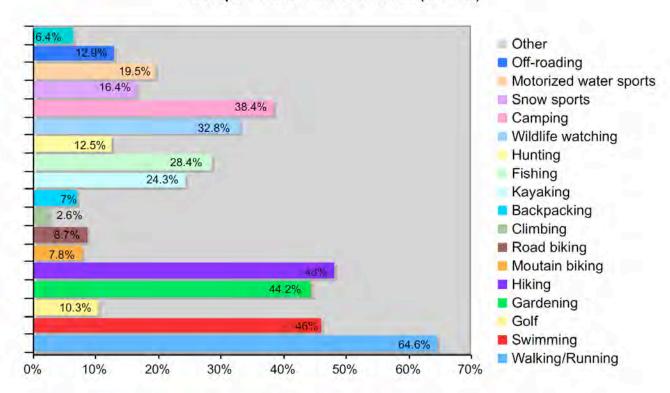
### Sources for Planning - ranking

- Word of Mouth 60% listed as top source
- Internet 21% listed as top source
- Equestrian Newsletters 16% listed as top source
- Same three for second source
- Magazines were introduced in third most often used source

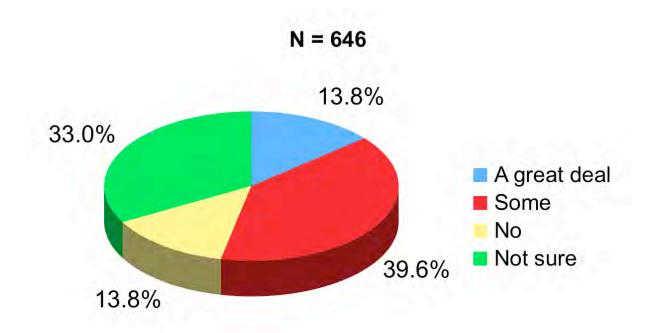
Like being away from the city	90%
Want to see wildlife/birds	85%
Typically pack my own	60%
Typically bring all of my camping supplies, fuel, etc.	57%
Enjoy learning about native flora	52%
Enjoy meeting and talking to the locals	50%
Learn about local history	48%
Get the feel of local culture	41%
Experience local cafes and restaurants	40%
Try regional foods	37%
Look for handmade arts and crafts to buy	34%
Enjoy hearing local music	33%
Visit farmer's markets	32%
Visit vineyards/wineries	24%
Visit farms	22%

### Other Activities in General

### Participation in Outdoor Activities (N = 658)



# Do you currently have equestrian tourists coming to your county?

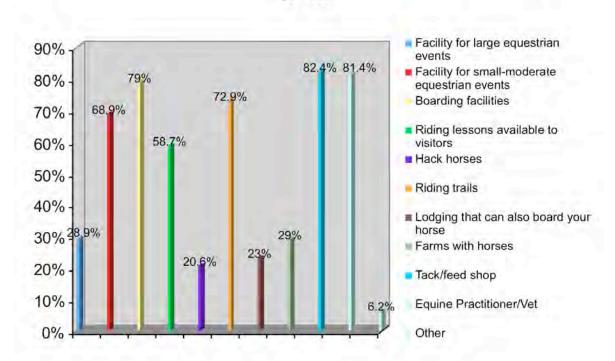


## Is it viable for your county?

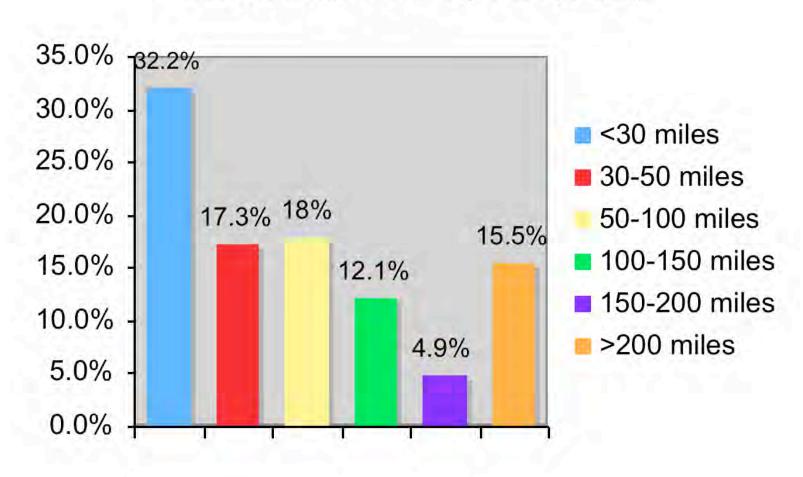
	1 - 4	5	6	7	8	9	10
Percent	12%	12.7%	6.1%	9.3%	17.1%	8.3%	25.4%
Count		81	39	59	109	53	<b>162</b>

# **Equestrian Tourism Assets**





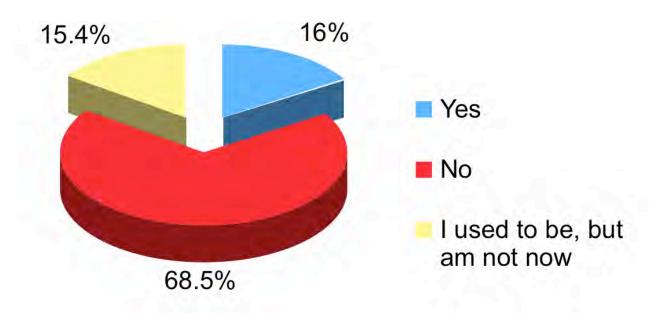
### Estimated length of riding trails (N=588)

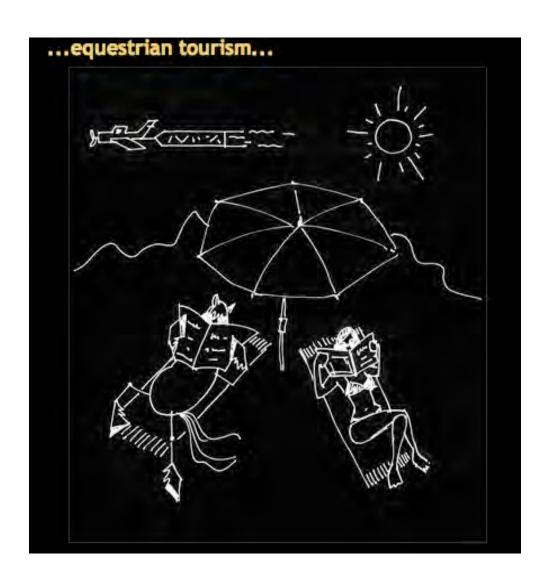


# **Perceived Barriers**

	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	Rating Avg.	Count
Lack of funding for development	44.5%	31%	24.5%	1.80	355
Lack of funding for marketing	7.6%	45.7%	<mark>46.7%</mark>	2.39	105
Lack of support from officials	35.3%	38.7%	26.1%	1.91	357
Lack of education	20.3%	37.3%	42.4%	2.22	59
Lack of undeveloped land	<b>52.5%</b>	22.3%	25.2%	1.73	238
Low quality trails	27.7%	<mark>41%</mark>	31.4%	2.04	188
Lack of organization	33.3%	31.2%	35.5%	2.02	282
Liability issues	23%	27.9%	<mark>49.1%</mark>	2.26	165
Other	43.8%	18.8%	37.5%	1.94	16

## Member of Virginia Horse Council (N=642)





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## Horses and Dollars, Part Two

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# Equine Tourism is Cutting Edge

(Even thought it has been around since beginning of time)

## Analyze General Societal Trends



Analyze General Tourism Trends



Estimate Potential Equine Tourism Trends



Gather Virginia Market Data



Get Started/ Plug Into Tourism System

## General Societal Trends

- Fuel prices
- Demographic shifts/ Population/ Sprawl
- Technology ever increasing
- Globalization world is smaller and accessible
- Greening of businesses and homes
- Telecommuting/flexible work options
- Entrepreneurship

## General Societal Trends

- Focus on local activism
- Healthy communities
- Natural and organic foods
- Focus on *Lifestyles*

## General Tourism Trends

- International Visitors
- Security when traveling
- Use of Internet for looking and booking
- Business + Family travel
- Group Travel is becoming hipper
- Tailored experiences
- Rural Tourism Trails
- Niche/ Themed packages

## General Tourism Trends

- Connecting with people & lifestyles
- Demanding quality active and interactive experiences
- Expansion of niches
  - Voluntourism
  - Wellness/ retreat tourism
  - Spiritual tourism

## What do we want to know?

- Visitor Profile
- Trip Characteristics
- Decision-making behavior
- Sources of Information
- Expenditures
- Desired Product\* Qualities

## **Academic Literature**

Claudia Ollenburg, Worldwide Structure of the Equestrian Tourism Sector, Journal of Ecotourism, Vol 4, No 1, 2005

- Core, peripheral, minor
- "Horse treks and trail rides are the archetypal form of horse tourism"
- Accommodate range of skill levels
- Creativity/ variety in combining with the other tourism components

## Associations, NGOs, Gov't

- American Horse Council
- Backcountry Horsemen of America
- National Survey on Recreation and the Environment
- Canadian Tourism Commission

#### U.S. Forest Service, Region 8

Percent (%) and number (#) of people age 16 and older participating in outdoor recreation by age group



#### Recreation & Tourism Statistics Update

April, 2006

Participation in Outdoor Recreation Activities by People Living in Region 8<sup>†</sup>

(Includes Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mssissippi, North Carolina, Okiahon South Carolina, Termessee, Texas, & Virginia) Nature-Based Land Activities: TOTAL POPULATION

Age

Age Age Age

All Ages All Ages

Age

Age

es by People Living in	16-34	16-34	35-54	35-54	55+	55+ #	%	#
Visit a wilderness or primitive area	36.5	9,389,008	33.8	9,340,614	22.8	4,892,285	31.6	23,621,907
Day hiking	31.3	8,061,671	32.3	8,928,726	21.3	4,579,242	28.8	21,569,639
Visit a farm or agricultural setting	26.7	6,858,240	30.2	8,341,357	22.9	4,916,217	26.9	20,115,81
Developed camping	26.5	6,809,425	26.1	7,211,731	15.1	3,240,304	23.1	17,261,460
Drive off-road	27.3	7,026,055	18.0	4,981,211	10.3	2,208,111	19.0	14,215,37
Mountain biking	24.1	6,192,625	18.2	5,030,332	7.1	1,521,701	17.0	12,744,65
Primitive camping	19.5	5,011,264	14.3	3,962,491	6.8	1,466,454	14.0	10,440,20
Hunting (any type)	16.7	4,303,538	12.8	3,547,513	8.7	1,870,730	13.0	9,720,34
Big game hunting	12.5	3,224,591	9.2	2,539,488	6.9	1,482,763	9.7	7,246,07
Small game hunting	11.7	2,999,852	8.7	2,415,741	5.7	1,217,239	8.9	6,632,00
Horseback riding on trails	12.0	3,084,606	9.1	2,526,323	3.9	830,050	8.6	6,440,97
Backpacking	11.7	3,013,376	8.5	2,359,028	3.5	756,068	8.2	6,128.47
Mountain climbing	6.9	1,769,731	5.1	1,395,811	3.0	640,780	5.0	3,744,16
Rock climbing	6.0	1,543,969	4.5	1,242,601	1.6	341,635	4.1	3,069,57
Migratory bird hunting	4.3	1,111,119	3.0	822,463	1.9	406,433	3.1	2,329,20
Orienteering	2.8	727,347	1.6	430,147	1.0	223,113	1.7	1,260,92

- 2000-2004 National Survey on Recreation and the Environment. USDA Forest Service. Southern Research Station. Athens, Georgia

## Canadian Tourism Commission

 US Activity Profile: Horseback Riding while on Trips

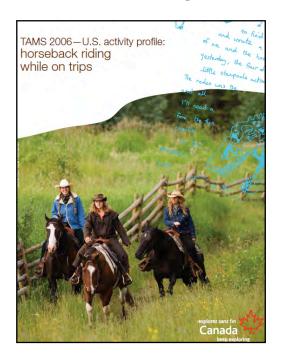


Fig. 1	I Incidence of	Horseback Riding	While on Trips'

	Number of Horseback Riders <sup>2</sup>	Percent Main Reason for Trip <sup>3</sup>	Percent of Pleasure Travelers <sup>4</sup>	Percent of Total U.S. Population <sup>5</sup>
Size of Market	10,606,278	2,690,739	170,510,241	222,846,268
Horseback Riding (All Activities)	10,606,278	24.7%	6.2%	4.7%
Horseback riding sameday excursion	10,166,431	22.5%	6.0%	4.6%
Horseback riding with an overnight stop	945,969	63.4%	0.6%	0.4%
Participated in both activities	606,112	48.3%	0.4%	0.3%

<sup>1 - &</sup>quot;Trips" are defined as out-of-town trips for any purpose involving an overnight stay of one or more nights. Trips NOT involving overnight stays are NOT examined in this report.

# Horseback Riding on Trips

- Estimated 275,000 riders in Virginia (6%)
- Average age 40 yrs
- Most married (72%) w/o children in HH (60%)
- College educated (66%)
- Financially solvent (ave. HH income \$90,000)
- Planning with Internet (87%), previous experience (60%), word of mouth (55%)

- Canadian Tourism Commission

Fig.13 Benefits Sought While on Vacation (Percent Rating Each Benefit as "Highly Important")

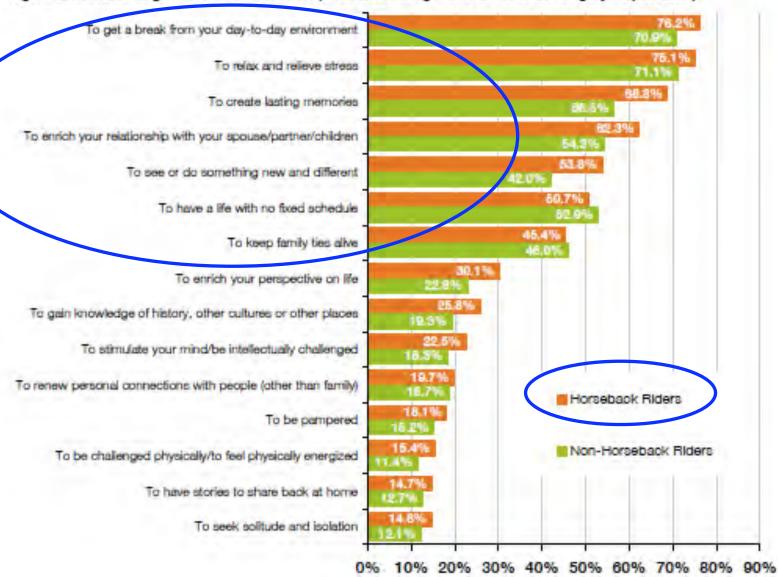


Fig. 14 Importance of Destination Attributes (% Rating Each Attribute as "Highly Important") Feeling safe at the destination Lots of things for adults to see and do Convenient access by car No health concerns at the destination Availability of mid-range accommodation Low cost package deals available for the destination nformation about the destination available on the Internet Direct access by air Availability of budget accommodatics Lots of things for children to see and do 18.0% Being familiar with the culture and language of the destination 15.0% 18.2% Great shopping opportunities Availability of camping Horseback Riders Availability of luxury accommodation Being at a place that is very different, culturally than mine Non-Horseback Riders Having friends or relatives living there Convenient access by train/bus Destination is disabled-person-friendly 20% 30% 40% 50% 60% 70%

Fig. 7 Other Outdoor Activities Pursued While on Trips (See Appendix One for a Definition of Each Type of Outdoor Activity)

	Horseback Riders	Non-Horseback Riders	Pleasure Travelers	Index
Size of Market	10,606,278	160,003,963	170,510,241	100
Ocean Activities (e.g., swimming in ocean, ocean kayaking)	66.7%	37.8%	39.6%	169
Wildlife Viewing	61.9%	33.1%	34.9%	177
Hiking, Olimbing & Paddling	66.3%	21.4%	23.6%	236
Games & Individual Sports (e.g., tennis, board games)	47.3%	20.6%	22.2%	218
Boating & Swimming (e.g., motorboating, swimming in lakes)	45.1%	19.5%	21.0%	216
Flahing	33.7%	17.4%	18.4%	180
Exercising and Jogging	30.9%	13.0%	14.1%	220
Sownhill Skiling and Snowboarding	21.2%	7.2%	8.0%	26
Snownobiling & ATVing	20.6%	6.2%	7.1%	28
Golfing	20.1%	10,0%	10.7%	188
Team Sports (e.g., football, baseball, basketball)	18.6%	7.2%	7.9%	238
Oyoling	17.4%	5.6%	6.3%	27
Salling and Surfing (e.g., salling, windsurfing, parasalling)	16.0%	4.0%	4.8%	336
Board and Blade (e.g., skateboarding, oe-skating)	14.9%	3.3%	4.0%	370
Scuba & Snorkelling	12.8%	3.5%	4.1%	31
Hunting	12.1%	5.0%	5.4%	22
Motorcycling	8.1%	2.7%	3.1%	26
Extreme Air Sports (e.g., parachuting, bungee jumping)	7.0%	1.4%	1.7%	400
Oross-country Skiling & Snowshoeing	6.3%	1.6%	1.9%	33-
Extreme Skling (e.g., hell-skling, overnight x-country trips)	1.4%	0.3%	0.3%	416

Fig. 9 Cultural and Entertainment Activities Pursued While on Trips (See Appendix Two for a Definition of Each Type of Culture & Entertainment Activity)

	Horseback Riders	Non-Horseback Riders	Pleasure Travelers	Index	
Size of Market	10,606,278	160,003,963	222,846,268	100	
Shopping and Dining	90.6%	76.9%	60.4%	150	
Historical Sites, Museums & Art Galleries	73.3%	62.2%	40.9%	179	
Theme Parks & Exhibits	70.9%	47.6%	37.8%	188	
Fairs and Festivals	63.7%	39.5%	31.7%	20	
Oasino, Theatre and Comedy Clubs	62.5%	44.3%	35.1%	178	
Fine Dining and Spas	61.7%	31.7%	25.6%	200	
Solence and Technology Exhibits	42.0%	23.7%	19.1%	22	
Wine, Beer and Food Tastings	41.4%	21.7%	17.7%	23	
Equestrian & Western Events	36.9%	14.1%	12.0%	30	
Rock Conserts and Recreational Danoing	31.6%	14.2%	11.8%	26	
Agro-Tourism	29.3%	12.5%	10.4%	28	
Garden Theme Attractions	27.9%	12.7%	10.5%	26	
Professional Sporting Events	26.6%	15.4%	12.6%	21	
High Art Performances	24.8%	10.0%	8.5%	29	
Aboriginal Outtural Experiences	19.3%	7.9%	6.6%	29	
Theatre, Film & Musical Festivals	18.0%	7.7%	6.5%	27	
Amateur Tournaments	16.8%	7.1%	5.9%	28	
Archaeological Digs & Sites	12.5%	5.1%	4.2%	29	
Participatory Historical Activities	9.3%	3.6%	3.0%	30	
National & International Sporting Events	6.2%	1.6%	1.4%	43	

Fig. 11 Accommodations Stayed In While on Trips

	Horseback Riders	Non-Horseback Riders	Pleasure Travelers	Index
Size of Market	10,506,278	160,003,963	170,510,241	100
seaside Resort	33.6%	17.3%	18,3%	183
A Public Campground in a National, State, Provincial or Municipal Park	31.7%	16.0%	16.9%	187
Lakeside/Riverside Resort	27.0%	11.5%	12.4%	217
Ski Resort or Mountain Resort	22.7%	8,1%	9.0%	263
A Private Campground	18.2%	9.7%	10.2%	178
A Camp Site in a Wilderness Setting (Not a Campground)	11.9%	4.2%	4.7%	260
Wilderness Lodge You Can Drive to by Oar	10.8%	3.0%	3.6%	300
Health Spa	9.0%	2.8%	3.1%	287
Farm or Guest Ranch	8.6%	1.6%	2.0%	426
A Motor Home or RV while Traveling or Touring (Not a Camping Trip)	8.1%	4.0%	4.2%	190
Country Inn or Resort with Gourmet Restaurant	5.3%	1,8%	2.0%	264
On a Houseboat	4.4%	1.2%	1.4%	308
Remote or Fly-in Wilderness Lodge	2.9%	0.7%	0.8%	36
Cooking School	2.1%	0,5%	0.6%	37
Remote or Fly-in Wilderness Outpost	1.9%	0.3%	0.4%	42
Wine Tasting School	1.4%	0.4%	0.4%	320

# Potential ET Trends/ Opps

- Horses = Farms = Food
- Package with complimentary activities
- Local breed/ local experience
- Connection with local people
- Quality interpretation
- Hands-on and/or contributory
- Thinking in terms of your markets

# Potential ET Trends/ Opps

- International
- Non-equestrian market
- Energy issues
- Incorporate technology in marketing
- Emphasize the "Local"
- Educate your community you have something the tourism industry wants!

# What does the Equine Tourist want?

- Access to horse activities
- Areas of natural beauty
- Accommodations near trails/ horse activities
- Variety of Amenities/ Luxury
- Eco-ethic
- Complimentary activities (outdoor, culinary, educational)

# Getting Started

- Evaluate your product
- ID relevant all of your markets
- Link all trail/tourism assets for the sake of unity in effort and image
- Consider brand for your community/ region
- Consider standards for various components

# Getting Started

Teach yourself about tourism niches as economic development

 Launch education & awareness programs elected officials/ community but also equine

community on how to begin

 Resources on developing trails/trail tourism/trail-based ed programs



# Getting Started

- Continue watch the trends
- Research existing markets and products
- Create development strategies appropriate for your area

Irish Equestrian Tourism Development Strategy: Making it work for you

- Lobby for marketing funds
- Join the Virginia Horse Council

## Plugging into the Tourism Industry

- Learn the system
- Learn the lingo
- Know your local/ regional Visitor Bureau
- Know your local Extension faculty
- Survey the landscape for partners
- Check your product for visitors and if necessary, refine

## Plugging into the Tourism Industry

- Invite your local visitor bureau out to your facility/ trail
- Feed them press releases/ PSAs
- Attend tourism-related meetings
- Join local/ regional tourism efforts
- Educate tourism folks about business/ industry - YOU HAVE SOMETHING THEY WANT!