

# **Santander Customer Satisfaction**

**Utilizing :  
General Linear Models**

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# Agenda

1. Problem Statement
2. Literature Review
3. Data Description
4. Data Preprocessing - Feature Engineering
5. Data Preprocessing - Exploratory Data Analysis (EDA)
6. Methodology
7. Result
8. Recommendations

# Problem Statement

1

The financial impact of losing a customer would be significant, particularly for a large bank like Santander.

2

Acquiring a new customer can cost 5 to 25 times more than retaining an existing one (Estimated)

## Overall Goal

1

Target resources and efforts towards the customers who are most at risk of leaving

2

Increase the revenue by retaining the loyal customers.

Customer satisfaction is important -

- Helps in reducing negative word of mouth
- Increases intention of repurchasing
- Cost of acquisition of new customer is very high compared to retaining the loyal customers.

# Literature Review

## **Predicting Customer's Satisfaction (Dissatisfaction) Using Logistic Regression**

Evaluating and predicting whether the existing/new customer is satisfied/dissatisfied from their current offering.

This project also looks into the features and compare the similarities.

## **Machine-Learning Techniques for Customer Retention: A Comparative Study**

Identify customers who may have negative experiences or are at risk of leaving, allowing the business to take proactive steps to improve their experience and retain their business.

Use of machine learning techniques to build predictive models.

## **Predicting Employee Attrition Using Machine Learning Techniques**

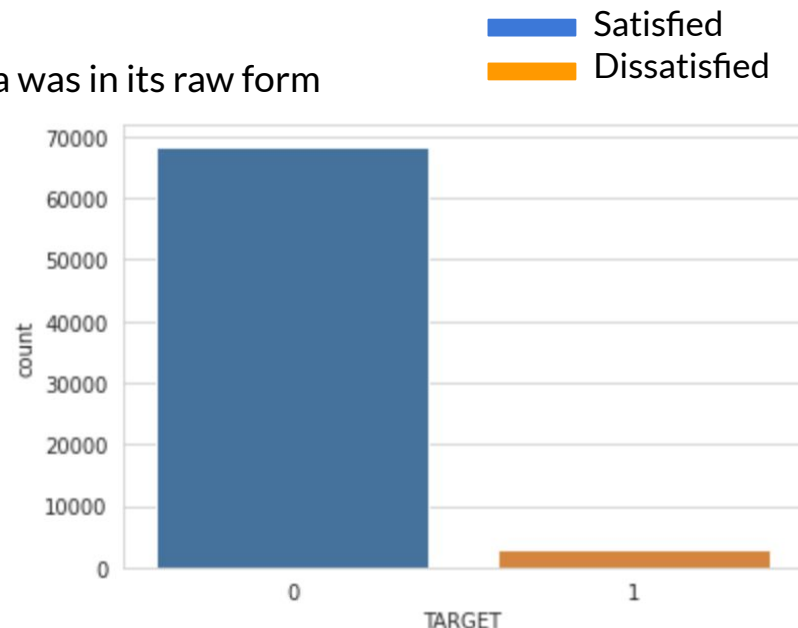
Use of machine learning techniques to predict which employees are most likely to leave the company.

Require feature engineering and careful selection of input features to achieve the best performance.

# Data Description

The data we have collected is the Company data , so the data was in its raw form

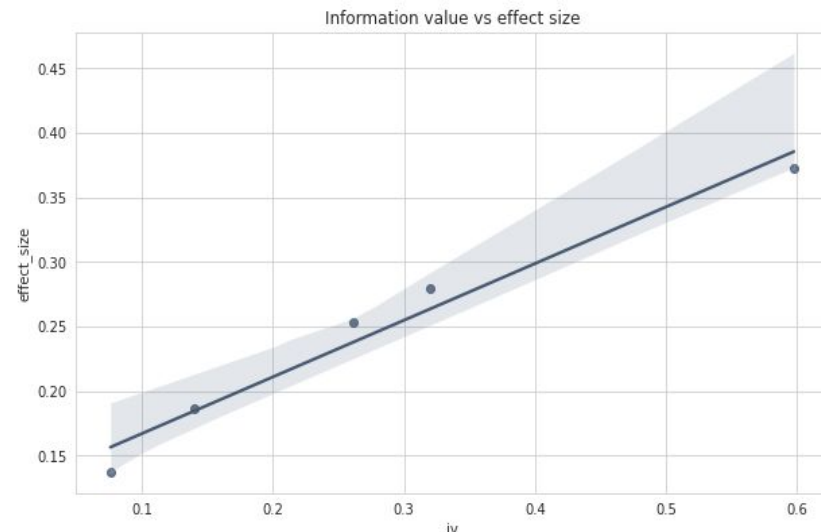
- 01 | Number of records - ~76K records, ~370 features
- 02 | Target Variable - 0 (Satisfied), 1 (Dissatisfied)
- 03 | The data is highly Sparse.
- 04 | 56 Categorical Features



# Feature Engineering

The data was not in good shape and required good amount of feature engineering before proceeding with modeling

- 01 | Duplicate records - ~ 4800 rows dropped
- 02 | Constant value features(34) and Duplicate features(29) dropped
- 03 | Class Imbalance - 97% vs 3% - highly imbalanced ( SMOTE)
- 04 | Correlated features > 95% correlated dropped (pearson method)
- 05 | Standardization - Scaled data
- 06 | Sparsity - 23 columns dropped having > 99% as 0 observations
- 07 | Feature Importance-Random Forest -Top 5
- 08 | Feature Importance - WoE , Information Value (to conform previous results) - RF performed better



Strong relationship between IV and effect size.  
Features with high IV have high effect size as well.  
Correlation coefficient: 0.98 (Pearson) and 1.0 (Spearman)  
Values closer to 0 imply very weak (or lack of) relationship,  
while higher values suggest stronger relation

# IV Interpretation

IV on all variables

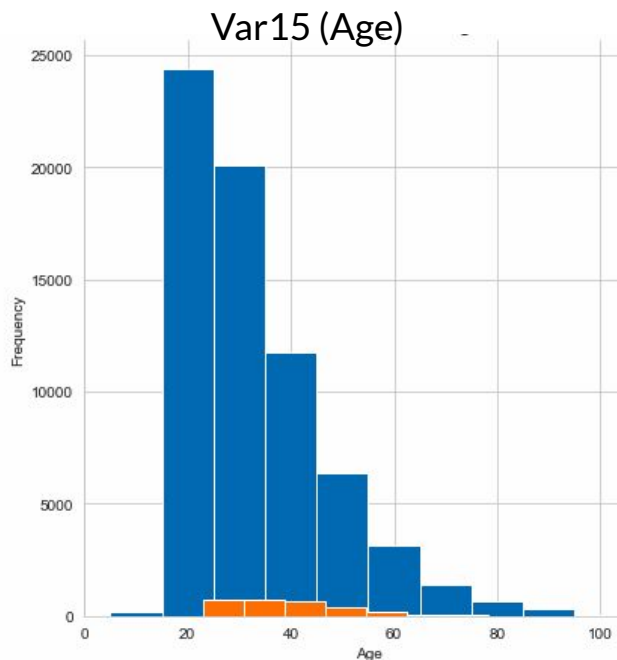
IV Interpretation	Number of features
useless	204
weak	9
medium	6
strong	1
suspicious	1

IV on top 5 variables

IV Interpretation	Number of features
weak	1
medium	2
strong	1
suspicious	1

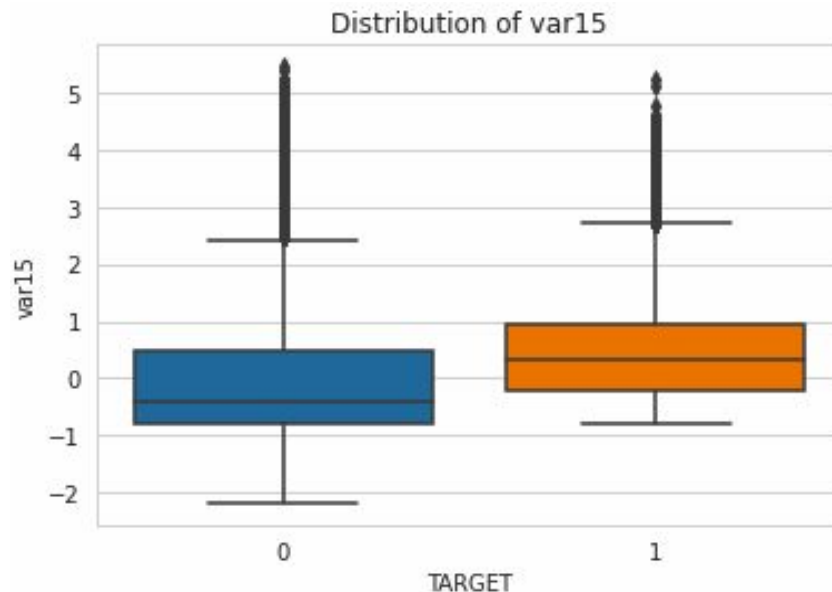
Variables	iv	p-value	effect_size	iv_interpretation	es_interpretation
var15	0.597443	0	0.372537	suspicious	medium
saldo_medio_var5_ult3	0.31962	0	0.278887	strong	medium
var36	0.298604	0	0.269802	medium	medium
num_meses_var5_ult3	0.288765	0	0.265311	medium	medium
saldo_medio_var5_hace3	0.261559	0	0.252906	medium	medium
...	...	...	...	...	...
num_op_var40_ult1	0	1	0	useless	useless
num_op_var41_hace3	0	1	0	useless	useless
num_op_var41_ult1	0	1	0	useless	useless

# Exploratory Data Analysis



**Observation:** The most of the younger people (<23) are satisfied

0: Satisfied  
1: Dissatisfied

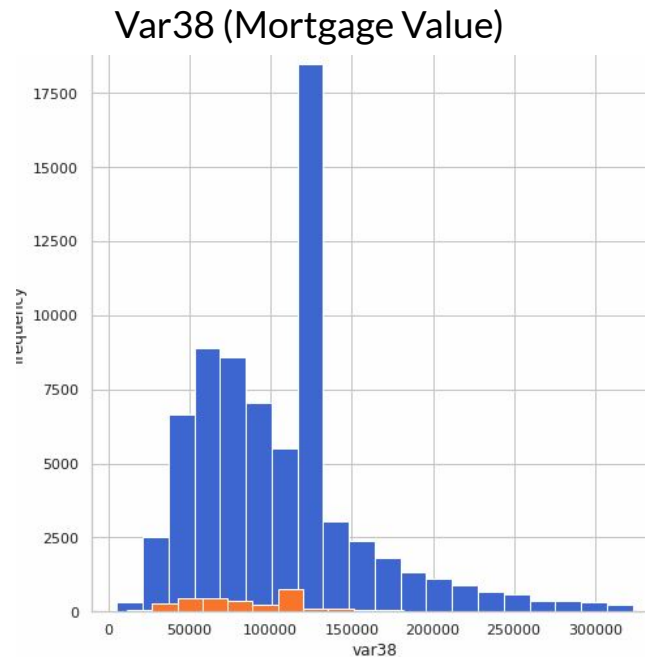


**Observation:** The distribution is almost similar for the two target classes

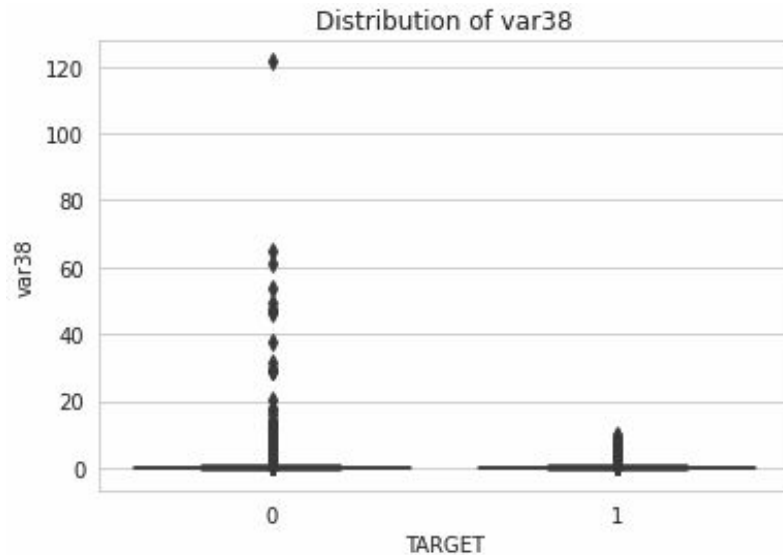


# Exploratory Data Analysis

0: Satisfied  
1: Dissatisfied



**Observation:** There is an outlandish peak between 100,000 and 150,000

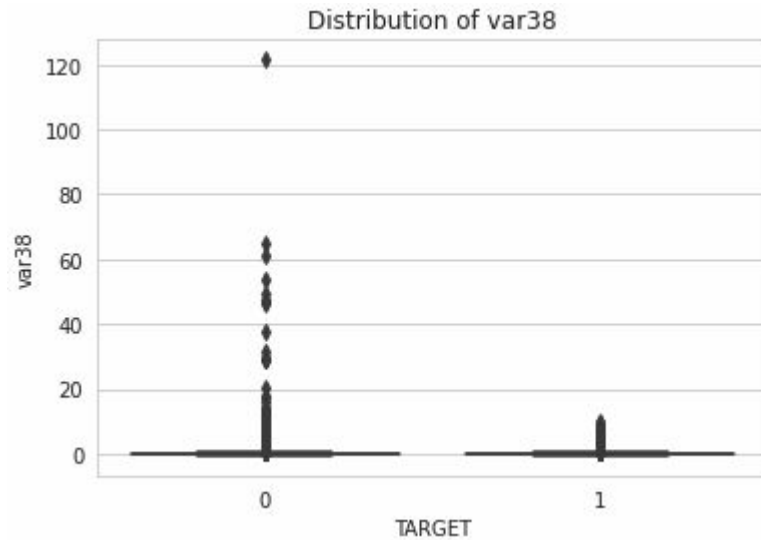


**Observation:** The outliers are much dense in case of satisfied customers than unsatisfied customers.

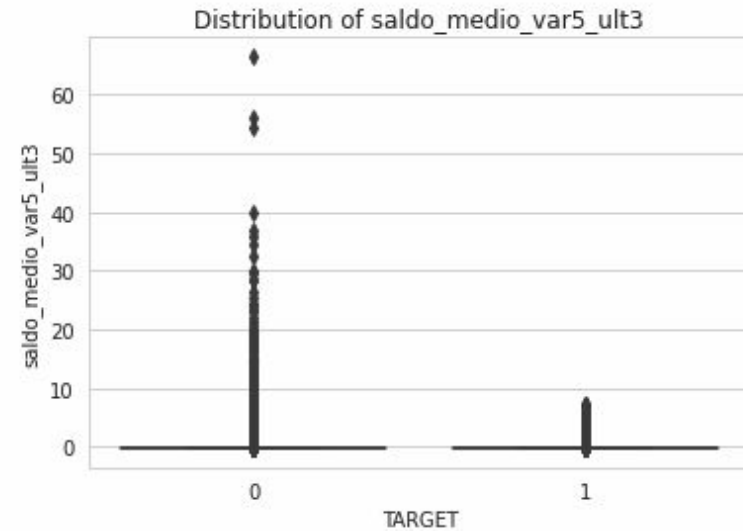
# Exploratory Data Analysis

0: Satisfied  
1: Dissatisfied

Var38 (Mortgage Value)



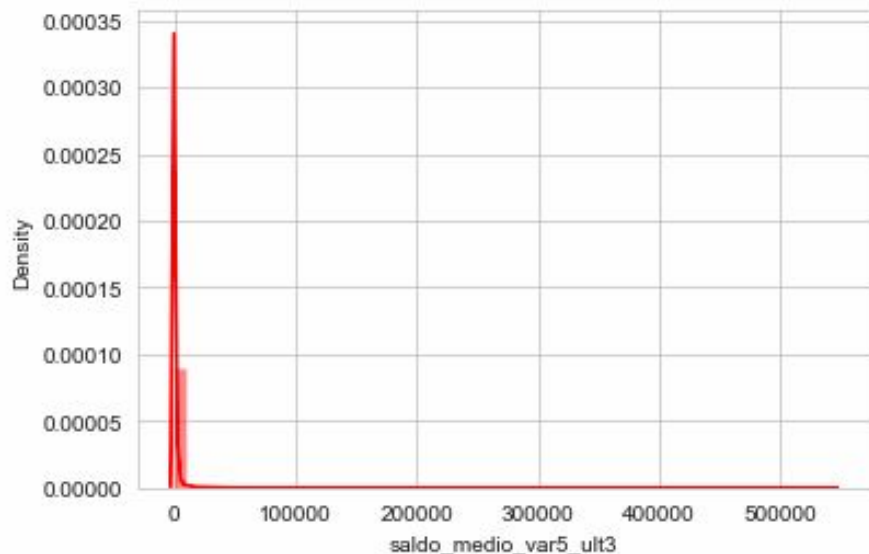
saldo\_medio\_var5\_ult3



**Observation:** In case of both "var38" and "saldo\_medio\_var5\_ult3" the distribution lies mostly in the outlier region

# Exploratory Data Analysis

saldo\_medio\_var5\_ult3



Percentage value counts(top 5 only) in the data for 'saldo\_medio\_var5\_ult3':

Value Count%

0.00 30.835662

2.88 1.391600

2.34 1.273644

2.85 1.213262

2.07 1.202028

Percentage value counts(bottom 5 only) in the data for 'saldo\_medio\_var5\_ult3':

Value Count%

516.36 0.001404

1229.40 0.001404

82.35 0.001404

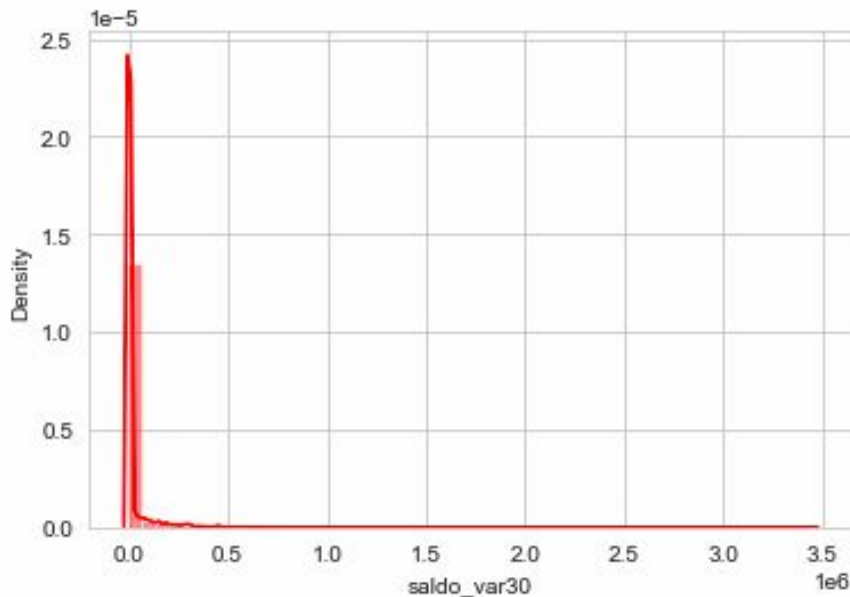
1750.17 0.001404

1025.37 0.001404

**Observation:** ~30% of the "saldo\_medio\_var5\_ult3" feature has a value of 0.

# Exploratory Data Analysis

saldo\_var30



Percentage value counts(top 5 only) in the data for

'saldo\_var30':

Value	Count%
0.0	24.725823
3.0	23.318776
90.0	6.868128
30.0	2.222909
15.0	2.023507

Percentage value counts(bottom 5 only) in the data for

'saldo\_var30':

Value	Count%
1107.75	0.001404
31681.80	0.001404
581.61	0.001404
30276.54	0.001404
48191.22	0.001404

**Observation:** ~25% of the "saldo\_var30" feature has a value of 0.

- 23% of the "saldo\_var30" feature has a value of 3.

# Methodology

## Why Logistic Regression ?

- Logistic regression is a statistical technique used for binary classification problems, where the outcome of interest is binary, such as yes/no, true/false, or 0/1.
- Especially important in the **banking industry**, where interpretability and transparency are highly valued.
- **Computationally efficient** and can handle both categorical and continuous predictor variables.
- The output of logistic regression is a probability score between 0 and 1 that tells us how likely the outcome is to occur.  
Also helps us understand which independent variables are most important in predicting the outcome.

# Methodology

1

The adopted approach for modeling customer satisfaction takes a dual path: one employs imbalanced data, while the other utilizes balanced data.

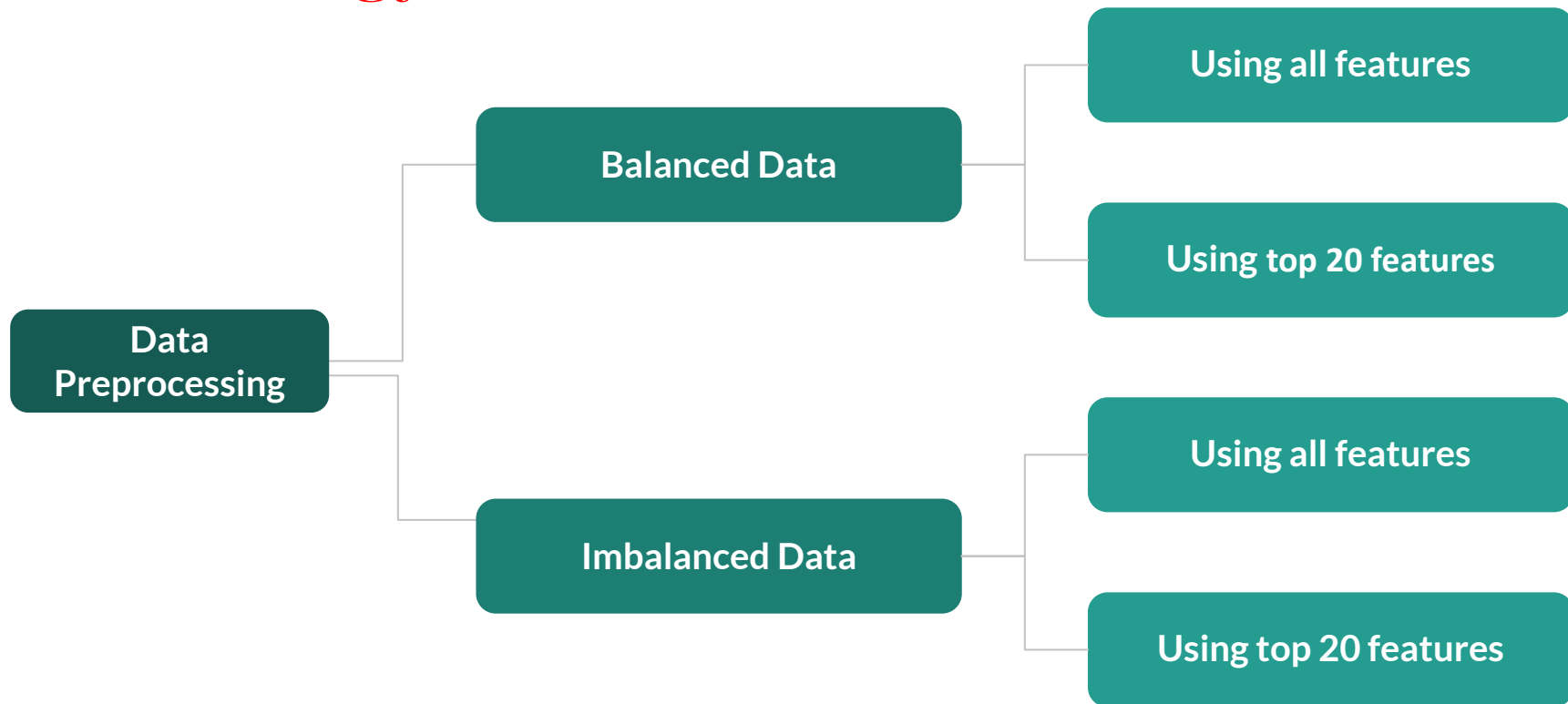
2

In the context of addressing imbalanced and balanced data, an analysis is conducted on both the complete dataset and the leading 20 features.

3

A comprehensive analysis of all four models was undertaken to avoid overlooking crucial features and to validate the findings.

# Methodology



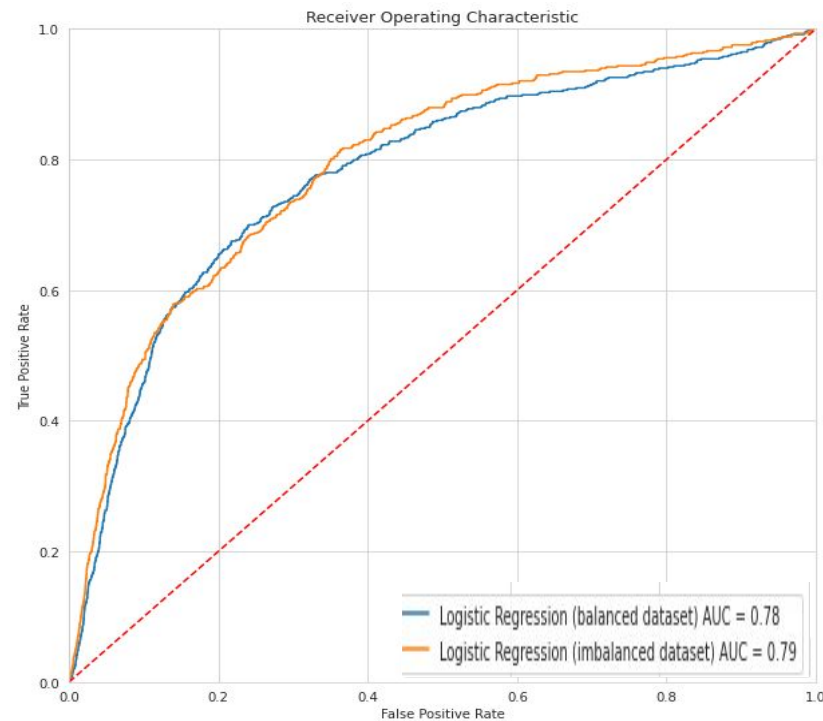
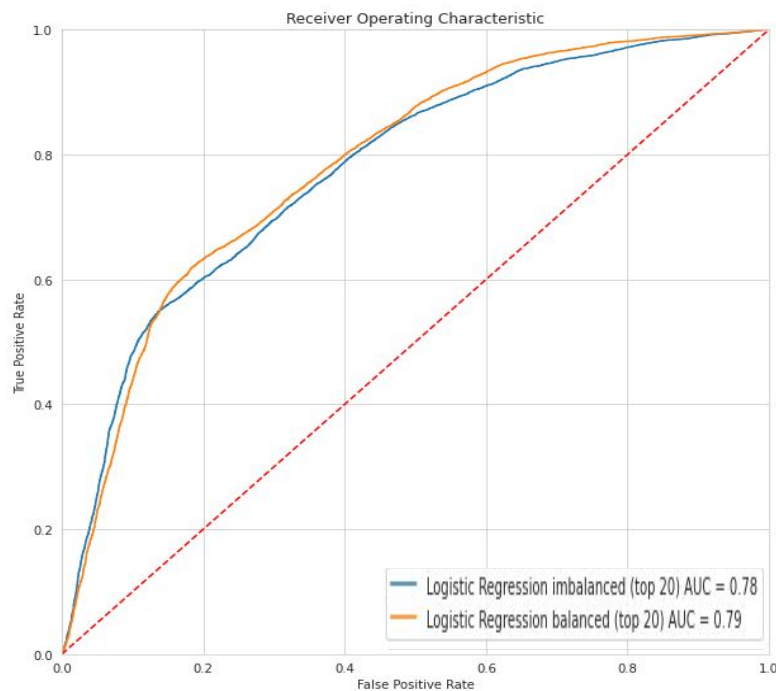
# Results

Strategy	Accuracy	F1 Score	Recall	Precision	AUC score
Logistic Regression - with class imbalance dataset	96%	1%	0.5%	1%	79%
Logistic Regression - with class balanced dataset (SMOTE)	72%	17%	73%	2%	78%
Logistic Regression - with top 20 features (imbalanced)	69%	15%	71%	8.9%	79%
Logistic Regression - with top 20 features (balanced)	70%	71%	72%	71%	78%

- It can be concluded that accuracy is not the most reliable parameter to assess the model's performance. This is because accuracy does not consider the presence of class imbalances.
- More appropriate metrics to evaluate the model's performance are the f1-score, AUC score and Precision.
- By looking at these metrics, it is evident that the Logistic Regression performs well **when class is balanced and important features are considered in the modeling**



# ROC Curve



# Recommendations

- Improve model evaluation metric using Random Forest and XGboost classifier
- Prioritize focus on strengths & work on weakness identified using IV and feature importance results
- Identify causal factors behind the high impact predictors using RCA and use to improve customer satisfaction
- Use methods like PCA, SHAP or LIME on anonymized features for Feature Selection

# Thank you