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Research Statement

My fundamental goal is to understand the role of timing, network structure, and uncertainty in making better decisions for complex networked systems. My work characterizes **resource-allocation policies** for, and within, such heterogeneous **social, biological, and technological systems**. I integrate the fields of optimal control and dynamic programming, (nonlinear) optimization, games, and networks to simplify complex dynamic decisions and to characterize the resulting evolution of networked systems. This both allows the design of **better policies** (e.g., for curbing the spread of epidemics under resource constraints) and the design of **better incentives** for autonomous decision-makers (e.g., for the persistence of ethical behavior in an organization). The unifying theme across my work has been stressing that in dynamic processes, *when* one takes an action is as important as how it is targeted and ignoring the temporal element of decision-making can lead to sub-optimal outcomes.

My work has primarily encompassed three subject-areas: **epidemics, social influence, and energy-aware design of technological networks**. My future plans involve addressing the following applications of network decision theory to these topics: 1- Developing tractable dynamic decision-making policies for complex systems, *e.g.*, creating network-based metrics to evaluate dynamic treatment allocations in an epidemic; 2- Creating analysis frameworks for incentive-driven spreading of social phenomena, *e.g.*, modeling the spread of unethical behavior in organizations; and 3- Understanding the trade-off between identification, learning, and effectiveness in social systems, *e.g.*, creating adaptive methods for network-based targeting policies in the field under uncertainty. Below, I outline my major past contributions and future plans.

Epidemics: Epidemics spread through contact, which means that to combat them, we need to understand the local and networked aspects of the underlying contact mechanisms as well as the timing of interactions. My work has focused on epidemic control policies that are dynamic and heterogeneous, much like the underlying processes.

My work on epidemics started during my PhD at Penn through epidemic-like message spreading protocols in wireless networks. I then studied more general heterogeneous networked epidemic models and showed that optimal coordinated curative actions involve offering vaccinations and treatments at maximum effort with no delay, regardless of the topology of the network [1, 2]. I also proved this structure persists for curbing malware spread in computer networks, where the remedy (patches) can, unlike vaccines, spread immunity. I delved further into studying stealthy complex malware, like Stuxnet, that aimed to spread in order to reach a particular target while avoiding detection. I showed that the most damaging attack would be one that spreads the most virulent variant of the malware first, at the risk of discovery [3, 4]. Surprisingly, this remains the most damaging attack even if the network implements various popular quarantine policies upon malware detection. In my thesis, I created an overarching taxonomy of heterogeneity for epidemic control and characterized the optimal control of epidemics in the presence of heterogeneity [5]. As a postdoctoral researcher at the Yale School of Public Health, I am designing efficient vaccine schedules and contact-tracing policies under real-world constraints.

I plan to continue developing networked models and optimal dynamic allocation mechanisms to mitigate the spread of epidemics, focusing on understanding the direct relationship between network structure and allocations

(Thrust 1) as well as creating valid counterfactuals for policy evaluation in the field (Thrust 2). I will also continue applying epidemic modeling techniques to networked technological systems.

Social Influence: Describing the spread of information and the adoption of behavior in society is a key question for several fields of inquiry, e.g., sociology, marketing. Modeling such spreads and designing relevant network targeting strategies to maximize impact have motivated my work in network science.

In my postdoctoral work at Cornell, I showed how political and marketing campaigns should optimally divide their budget between channels at different times to maximize purchase decisions and votes [6-8]. I showed that an optimal campaign should initially prioritize reach, and only focus on targeting likely voters/purchasers late on in the decision cycle, while using each channel in waves (i.e., cycling the use of channels) [8]. As a postdoctoral associate at Yale Institute for Network Science, I investigated social influence and targeting with complex behavioral models and limited network information. I showed how limited network information can be used in scalable algorithms to choose optimal seed sets to create cascades [9-12], as well as how the stability of a social group can be quantified, even without knowledge of group norms, using a targeting heuristic [13, 14]. I proved that possible realizations of uncertain networks should be sampled in direct proportion to our priors to find influence maximizing sets [12] and that fairness norms can make a group less stable [14]. I also investigated differing organizational whistleblowing policies using game theory for a corporate partner, showing that networked policies lead to better organizational outcomes and that surprisingly, whistleblowing only thrives when punishments for unethical behavior are relatively light [15, 16].

I will continue studying the effect of incentives on network-based social decision-making (Thrust 2), with a focus on validating models through experimentation and integrating network adaptations into policy design (Thrust 3).

Energy-Aware Design: Dynamic and distributed resource allocation is especially important when resource-availability varies in hard-to-predict yet correlated ways across time, as is the case for electrical systems using renewable energy and batteries deployed in challenging environments. My work has addressed specific challenges in wireless communication and power systems networks, while applying the technical results further afield.

As a PhD student at Penn working on delay-tolerant wireless networks, where end-to-end connectivity is rare and messages must be relayed to reach their destination, I showed how the remaining energy in nodes should be optimally utilized in the message forwarding decision at each instant to guarantee message delivery while maximizing the lifetime of the network, leading to a simple and deployable DTN message-forwarding algorithm [17, 18]. As an intern at NEC Labs, I proposed a patent-pending framework for the use of grid-scale batteries, showing how their optimal use in a microgrid can be mapped into a problem of pricing battery power across time, and creating a novel, principled way for obtaining the prices from price (using shadow prices), demand, and generation data [19, 20]. As a postdoctoral associate at the Yale Institute for Network Science, I have developed distributed methods to create reliable wireless network backbones in hostile environments, such as battlefields, where reliability is measured through the energy endowment of nodes chosen as part of the backbone [21-24].

I will apply more of the distributed decision-making and adaptation methods developed for such technological systems to social systems (Thrust 2) while considering the relationship between interdependent social and technological networks, such as the electrical grid and transportation systems, under relevant resource constraints.

Future Research Directions

In the next 5 years, I plan to investigate 3 research thrusts that will propel my long-term research goal: understanding the role of time, autonomy, and model uncertainty in designing effective network policies.

1 - Developing tractable dynamic decision-making policies for complex systems: I will investigate dynamic network-based decision-making metrics derived directly from the resource allocation framework [8]. The bulk of prior work substitutes centrality to network structure for importance in influencing decision-making, and assumes a one-shot decision constraint, whereas one can execute dynamic policies relying on coordinated contingent actions. The dynamic resource allocation framework avoids these pitfalls while limiting decision-space explosion.

I will then develop approximations to these metrics that only require local network information and can incorporate a multiplicity of relevant networks simultaneously [21-24]. This is especially important in social systems where mapping the global network is prohibitively costly or there is significant measurement error.

Finally, I will incorporate evaluation, validation, and statistical tests for accuracy directly into the framework from the outset. The resource allocation framework allows policymakers the flexibility to adapt policies to varying goals. Validating the framework in field studies and online experiments is the long-term goal of this thrust.

2- Creating analysis frameworks for incentive-driven spreading of social phenomena: I will study the spread of behaviors among complex decision-makers, incorporating biases relevant to the context, and will investigate the effects of network structure on behavior spread. Network and evolutionary games offer promising approaches to creating identifiable models for the spread of behavior, including through a focus on networked externalities

Furthermore, I will investigate the design of incentives and interventions to help spread beneficial actions. In my previous work, I have investigated social comparison and social norms [13, 14, 25], and emotional reasoning [26] and their effect on social choices and behaviors. Aggregating these effects that manifest at differing population scales requires the creation of more complex network games.

Finally, I intend to validate models of decision-making, as well as the usefulness of interventions, through simple experiments on real subjects, as enabled through online experimentation platforms, e.g., Breadboard. The ultimate goal of this thrust is to understand the effect of network structure on population-level behavior change and the learning of successful strategies, and to help these insights guide policy-design for public health interventions.

3 – Understanding the trade-off between identification, learning, and effectiveness in social systems: I will develop adaptive resource allocation tools that focus on optimizing the *trajectory* of a spreading process while at the same time minimizing the uncertainty cone of possible realizations resulting from the interventions, using approaches from dynamical systems and stochastic processes. Work on real-world complex system decision-making with information limitations has focused primarily on the robust maximization paradigm, which can lead to overprovisioning and a sub-optimal allocation of resources.

Furthermore, I will investigate the effect of information limitations and systematic biases in information gathering and representation on decision-making in the first two thrusts. Interactions between the observed network and unobserved existing contacts can complicate decision-making, rendering many efficient algorithms useless.

Finally, I will incorporate the effect of information accumulation in the decision-making framework using approaches from reinforcement learning. The ultimate goal of this thrust is to incorporate incoming data into an adaptive simultaneous modeling and decision-making ecosystem, allowing decision-makers to tune trade-offs.

The metrics in Thrust 1 will provide dynamic decision-making tools for real-world policy-making. The frameworks in Thrust 2 will help anticipate decisions made by strategic actors, allowing a second-order incentive-design approach to shaping networked outcomes. In parallel, Thrust 3 will create a link with practical network-based policy-making, adapting their approaches to suit the incorporation of new information (i.e., learning).

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