

Enriching the Architecture Knowledge with Technology Design Decisions

Mohamed Soliman*, Matthias Riebisch* and Uwe Zdun†

*Department of Informatics, University of Hamburg, Hamburg, Germany
<http://swk-www.informatik.uni-hamburg.de>

†Faculty of Computer Science, University of Vienna, Vienna, Austria
Email: uwe.zdun@univie.ac.at

Abstract—Decision-making is the core of the software architecture design. However, in order for the architect to take the right decisions, assistance is required for managing the complexity of the evolving architectural knowledge, which encompasses the various types of architectural solution, and design problems. In the past two decades, technology production has increased significantly. Existing architecture knowledge approaches support technology decisions by representing relations between the different technology solutions, as well as problems. However, they do not provide guidance for differentiating the candidate technologies according to their offered qualities and drawbacks. Our main goal in this exploratory study is to understand, how technology solutions are being considered by the architects during the design process, and how can we enhance the existing architecture knowledge concepts, in order to support the technology decision making. Our contribution in this paper is a multi-viewpoint extension for existing architecture knowledge models, which characterize the technology design decisions, their reasoning and consequences. We verified our results through practical real examples from architects and technologists. In addition, we conducted interviews with experts to validate our proposed concept.

I. INTRODUCTION

Taking the right design decisions for crucial design issues is within the core of software architecture. These decisions are distinguished by their associated risks, which originate from the various unknowns that surround the decision maker during the design process. The reason for such ambiguity is due to the amount and diversity of the architectural solutions, and their different capabilities to satisfy the system *Architecture Significant Requirements (ASRs)* [1], such that it's arduous to select accurately the appropriate solutions for the different problems.

In order to assist the architect in exploring the design space, and selecting the right combination of architectural solutions, approaches have been proposed to model and manage the architecture knowledge. These approaches are based on modeling the possible *Architectural Design Decisions (ADDs)* [2]. Design issues, architectural solutions, and the evaluations for their different combinations are the main building blocks of this architecture knowledge, which is characterized by its continuous evolution.

Architectural solutions can be classified into *Conceptual Solutions* and *Technology Solutions*. The former are reusable abstract solution's notions for design problems, which can be implemented differently in different contexts. This type include patterns (e.g. architectural patterns [3] and design patterns [4]),

as well as design tactics [5]. On the other hand, technology solutions are concrete implementation solutions, which assist the architect to develop and realize the system, this include frameworks, programming languages, standards and libraries. Both types of solutions are interrelated. In addition, both types impact the system functionality and quality differently.

The past two decades have seen a notable advancement in the reusability of software components. This improvement supported the rapid development of products and technologies with different capabilities in a short time, such that the development productivity has increased exponentially, and consequently, an increase in the technology vendors production, as well as the open source community [6]. As a result, the selection of the right technology product turn out gradually to be convoluted.

A recent survey [7] on the types of architectural design decisions and their documentation shows that around 25% of a system decisions are executive decisions, and most of them are technology decisions. Moreover, technology decisions as well as structural decisions have been observed as the mostly documented design decisions among other categories of decisions. The survey participants indicated that technology decisions are taken early in the design process, and it's quit hard to change them during the system implementation. These results indicate and affirm the importance of technology decisions for the software architect.

Even with their well known significance, the current methods for software architecture design (e.g. Attribute Driven Design [8] and [9]), as well as pattern languages (e.g. [10]) don't support the architect to make a choice among different technology solutions. Alternatively, they focus on selecting a combination of conceptual solutions as first class concepts for solving the different design issues, presupposing a direct mapping from the conceptual solutions to the technology solutions [11].

Our main goal in this paper is to support the architect taking the technology design decisions, through answering the following research questions:

- 1) *RQ1: How does the architect conceive software technologies as architectural solutions during the decision making process?*
- 2) *RQ2: How can we model and relate technology decisions with existing architecture knowledge elements?*

In order to answer these questions, we conducted an ex-

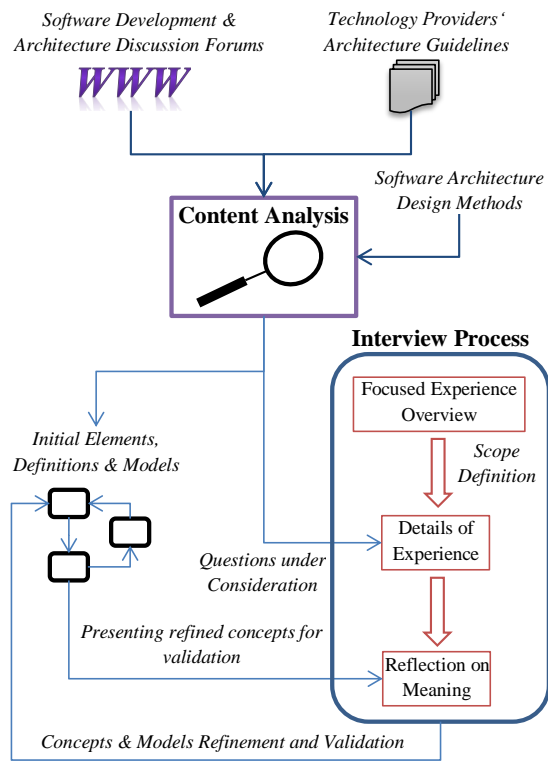


Fig. 1: Research Process Diagram.

plorative research study. We started with a qualitative content analysis research process, followed by refinement and validation interviews. The main contributions in this paper is defining technology solutions as a set of architecturally significant aspects, and proposing a multi-viewpoint extension for existing architecture knowledge models to support the architect handling the technology decisions during different design circumstances.

The rest of the paper is structured as follows. In Section II, we describe and explain in details our research process. In Section III, the idea of technology aspects is defined, followed by Section IV, where the proposed architecture knowledge model for technology decisions is proposed. In Section V, our validation results for the interviews data analysis is presented, as well as a discussion about the threads of validity for our study, and the related work in the current state of the art is presented in Section VI. Finally, Section VII provides our conclusions and future work.

II. RESEARCH PROCESS

In order to answer our research questions, we followed the research process as shown in Fig. 1. We divided our research process into two main phases:

- 1) *Data Gathering and Hypothesis Definition*: In this phase, our main goal was to collect information about the technology decisions. We wanted to understand, what are the primary factors, which make an architect choose or reject a certain technology solution, and what are the scenarios he face during a technology

decision. In order to achieve this goal, we followed a qualitative content analysis research method among different technology resources. As a result of this phase, we formulated our initial hypothesis for the technology decision concepts and models.

- 2) *Hypothesis Refinement and Validation*: In order to refine and validate our proposed concepts and models. It was important to align our understanding with what architects in practice do in their work. Since interview research method is the best method in discovering the human experience [12]. We conducted a set of interviews with architects and experts, who are used to take technology decisions frequently. This process helped us to improve our model, as well as to validate our ideas.

In the following sections, we explain both the content analysis and the interview research processes respectively.

A. Content Analysis

Performing content analysis through technology guidelines and social media technical web sites (e.g. Stackoverflow). This step result in our initial concepts and models.

- Speak about the data, technology books and web sites, stack overflow.
- The criteria for selection.
- How are they prepared.
- Initial Analysis

- Speak about the process of analysis - Classification. (Grounded Theory practices)
- Relationship between them.

- The role of literature analysis in getting the concerns.

- Write in the content analysis, that it supported us to build an initial hypothesis, and models.

B. Interviews

As we were seeking experience in technology architectural decisions, several factors have been considered in choosing the interview participants: 1) Their experience in using and choosing technologies. 2) Their architecture knowledge and design skills. 3) The size of the companies and systems, they are working in or have worked in before. 4) Their interest and motivation to participate in the study. Before choosing the interviewed experts, we identified more than 20 candidate experts through our personal connections. We evaluated them based on the mentioned criteria, to settle on the 6 participated experts. It's interesting to mention that, even though some of the candidate experts work in the role of a software architect in their companies. However, they don't take technology decisions! In these companies, the architecture decisions are divided between two different roles, the software architect, who design the system conceptually, and the technology consultant who choose the technologies. Therefore, we included in our study experts, who only take technology decisions.

The interviewed experts work, or worked before in software houses or IT service companies, with more than 100,000 employees. All the experts have either a Bachelor or Master degree in computer science or engineering. Due to the fact that the participants live and work in different cities, the interviews have been conducted remotely through telecommunication softwares, which facilitated the interviews recording.

TABLE I: Interview Participants Experience Overview

ID	Exp. (Years)	Technology Background	Role	Industries
1	10	C/C++, Microsoft Products	Technology Consultant	NLP, Performance Critical Systems, E-Commerce Flight,
2	13	Microsoft Technologies	Architect	Communications, Social Media, Reservation, Retail and Education.
3	11	Java / J2EE	Technology Consultant	Billing, Medical-care, E-commerce Telecom,
4	9	Java / J2EE	Enterprise Architect	Costing & Billing, Oil & Mining, Military
5	10	Java / Integration Technologies	Technology Consultant	Communications, Transportation
6	7	Java / J2EE	Technology Consultant	E-Government, Automotive

We followed a 3 phase interview process as proposed by Seidman [12]:

- 1) *Focused Experience Overview*: In this phase, we asked the interviewees to answer several questions to show their experience in software architecture, as well as their technology experience, projects and domain of work. We made this step one or two days before the first meeting, which supported us preparing the suitable questions which align with the participant's context and experience. Table I shows a brief for the experience overview of the participants.
- 2) *Details of Experience*: In this phase, we intend to learn from the participant's experience, in order to refine and validate our concepts. Our initial hypothesis, that we concluded from the content analysis phase helped us to direct our questions and discussion. In order to do this, we mapped each concept in the hypothesis with one or more interview questions, which has been customized based on the result from the first phase. During the interview, we were giving the space for the interviewees to explain and express their opinion, and tell us about their experiences, which was the main feedback in this meeting to verify and improve our concepts. The result from this meeting is a set of real practical examples from each participant's experience, which either align, or improve or contradict with our initial hypothesis. In the following sections, we are going to state some of the *Interview Questions (IQ)* that we asked to the experts, as well as their responses and examples.
- 3) *Reflection on the Meaning*: After the first meeting, we were able to refine and verify our initial concepts, through the examples and discussions presented by the participants. However, it was important to validate our interpretation between the experience examples and the proposed concepts. Therefore, in the second meeting, we focused on discussing the proposed hypothesis concepts, and relating it to the mentioned experiences. First, we explained our research goal, and the initial concepts and models, and for each concept, supported with an example from the partic-

ipant's experience, we asked the interviewee, if this concept align with their understanding and practice. Based on their feedback, we either validate or change or reject a certain concept. Section V presented our evaluation results for the proposed concepts, based on the interviewee feedback.

For both interviews and for each participant, we recorded and transcribed the interviews, to allow us analyzing the discussion. The length for each interview was between 60 and 120 minutes. The difference in duration between the first and the second interview for each participant is between 2 and 7 days.

III. ARCHITECTURALLY SIGNIFICANT TECHNOLOGY ASPECTS

Technology solutions can be classified into two main categories [13]¹:

- 1) *Descriptive Technology Solutions*: They are detailed specifications, which describe the implementation of a certain solution. This include languages, such as programming languages, as well as standards such as protocols (e.g. Http) and encoding formats (e.g. XML).
- 2) *Executive Technology Solutions*: They are binary solutions, which support the development and implementation of the system solution. This include frameworks, libraries and development tools.

Each of these technology solutions embodies different aspects, which are designed and implemented within the technology. These aspects combine many details about the technology solution. Consequently, it was interesting for us to ask the participants, "*IQ: Should the architect know all the technology details, in order to take the right ADDs? and, which technology solution's aspects should she know about?*" L. Bass et. al [5] listed several important considerations in choosing a technology solution, such as the capabilities of the development tools, the intimacy of the development community with this technology, the possible external support, the drawbacks of the technology, and the compatibility of this technology with the existing technology stack.

One of the interview participants mentioned that "*The architect doesn't need to know the technology in depth. However, he need to know the differences between the different technologies, their benefits and drawbacks, regarding performance, company support, ...*", another answered "*He need to know how technologies work from a high level, considering its learning curve, the development effort, usability, ...*".

Based on our analysis and the interview's discussions, we define in this section the different types of *Architecturally Significant Technology Aspects (ASTAs)*. They are the principal and distinctive technology solution's characteristics, which distinguish the technology solution from other alternative solutions, and consequently support or influence the architectural design decision. In other words, these aspects qualify such a technology solution to be selected by the architect to

¹O. Zimmermann et. al named the descriptive and executive solutions, as technologies and products respectively.

TABLE II: The relationship between ASTAs and Architectural Concerns

ASTA Type	Influenced Architectural Concerns
Development Aspect	Development Time, Training Time, Maintainability, Testability, Evolvability
Configuration Aspect	Training Time, Maintainability, Configurability
Runtime Aspect	Performance, Reliability, Security, Accuracy, Portability, Reusability
Operational Aspect	Manageability, Supportability, Availability
Integration Aspect	Interoperability, Inter-process communication
HCI Aspect	Usability
Business Aspects	Cost of Ownership, Openness, Development Time, Training Time
Storage Aspect	Data Accessibility

satisfy one or more ASRs. Moreover, they act as considerable ramifications for an executive technology decision.

ASTAs can be viewed as either *Features* or *Limitations*. The features are the merits, which the technology solution provide. Each feature provide certain capabilities, which impact one or more of the architectural concerns. On the other hand, limitations are either technology features, which are missing in this technology solution, even though they exist in other alternative solutions, or they are well-known existing features drawbacks, which need to be considered by the architect during the decision making. Both features and limitations act as different sides of the same coin, such that a feature offered by a technology can be seen in a certain context as an excellence, while in another, it can be seen as a hurdle.

One of the interview participants mentioned *"Even though Java provide an important feature for code portability among different platforms, this is a significant drawback for our development, which seek native components development. This makes us always favor C as our development technology. Nevertheless, it lacks such a platform independent feature"*.

ASTAs can be classified with respect to the capabilities provided by the technology solution to the architect into different types. In the following paragraph, we list and define the types of ASTAs. The definition is clarified with examples from our analysis and interview practical experiences. In addition, table II shows the relationship between each aspect type and the different architectural concerns [14].

- 1) *Development Aspects*: They provide the ability to develop or extend an implementation for a solution through a development environment, which comprises programming languages, compilers, libraries and possibly development tools. Each of the contained development environments solutions has consequently their own ASTAs. Such an aspect could be the rationale for the architect to choose this technology. For example, one of the interview participants mentioned the following: *"We preferred to use the Springer MVC framework over other frameworks, because it's easier to develop. In addition, it's supported with better documentation, which make it easier to learn"*
- 2) *Configuration Aspects*: They provide the ability to configure an existing implemented solution through

data changes. Each of these aspects is associated with a configuration method, with a certain complexity of changing. This type of aspects has a similar impact on the architectural concern as the development aspects. An example from our content analysis is the Windows Communication Foundation (WCF) technology, which is based on adjusting an XML configuration file to specify the required communication mechanism. The complexity of such a configuration can impact the development and deployment effort.

- 3) *Runtime Aspects*: They provide either existing and compiled software components, which implement solutions with a certain quality, or a forecasted quality for a possible development at certain conditions. An interview participant described an experience about a certain database management system limitation *"After 1 year, the amount of data in the database reached more than 20 billion records. We discovered that the performance of data processing operations is degrading exponentially with the increase in the amount of data, this technology limitation derived us to take an architectural decision to replace such a database management system"*
- 4) *Human Computer Interface (HCI) Aspects*: They provide a user visible functionality implementation. These aspects are concerned with the usability quality attribute of the technology. In certain situations, the system usability act as the main concern of the stakeholders, as mentioned by an interviewee *"What motivated our design options is the usability features provided, at that point, we wanted to choose between HTML 5, Web 2.0 and Microsoft Silverlight"*
- 5) *Integration Aspects*: They provide the ability for the technology to integrate with other technologies. Such an aspect is quit important to be considered, speacially after the executive decisions, which act as constrains on the design decisions. For example, It's important to know, How can we communicate with the DB2 database on mainframe from windows server.
- 6) *Storage Aspects*: They provide the ability for the technology to store data, considering the data format, data size and the ability to access and manipulate the data. For example, some technologies provide the ability to store data in an XML format, which set constrains on the possible size of the data, and provide features and limitations for data accessibility and manipulation.
- 7) *Operational Aspects*: They provide the ability for the technology to monitor and manage the processing of the system during execution. An important example for this aspect is the performance monitoring tools associated with some technology solutions.
- 8) *Business Aspects*: They are concerned with the price, licenses, and the company and community support for this technology solution.
- 9) *Abstract Aspects*: These are aspects which are provided by this technology. However, they are actually implemented by another technology solution. They represent a relationship to other technology solutions, which the technology is based on. For example, the IBM Portlet Factory is based on the web processing of the IBM Websphere.

<i>ASTAs Relationship Viewpoint</i>
What are the features and limitations of a technology solution which can impact the ADD?
What are the dependencies between the different technology solutions, which impact the ADD?
<i>Technology Decision Making Viewpoint</i>
What are the possible technology solutions for a certain architectural design problem?
What are the project factors which influence the selection of a technology solution?
Which technology solution is better than the others to fulfill a certain requirement?
What are the different sources for technology solutions evaluations?
Which technology evaluation sources or methods are suitable for this problem?
<i>Technology Decision Consequences Viewpoint</i>
What are the consequences of selecting a certain technology solution?
What are the possible solutions for a technology limitation?
What is the cost of overcoming a certain technology limitation?

The sequence and path of the design decisions depend on many different factors and forces [15] which drive or obligate the architect to go in this direction. Each project and domain can have a different situation, and a different decision making path, which is different than the others. As mentioned in Sec. II, part of our content analysis and hypothesis formulation process is to analyze existing state of the art approaches for taking technology decisions.

- 1) *Executive technology decisions*: They are decisions, which are usually not taken by the architect. However, they are being taken due to business or social factors. For example, an approach [16] analysed the different management factors for choosing a data warehouse system. Technology decision are sometimes being considered as constraints by architectural design methods. For example, H. Gomaa et. al [17] proposed an architecture design process for distributed systems, where he considered the impact of technology constraints on the system components structure. In other words, on the system conceptual solution.
- 2) *Liberated technology decisions*: They are technology decisions which can be selected based on the project ASRs, architectural concerns and design factors, and the architect is usually responsible on taking them. In this case, the architect need to choose a technology among different existing options to realize his design [5]. For each solution domain, several approaches are proposed to select between different technologies. For example, [18] provide an elucidation for architecting data intensive systems, considering the different design factors (e.g. Data volume and dissemination), as well as the possible technology solutions, their benefits and limitations. Similarly, comparisons between technologies (e.g. [19] and [20]) evaluate the technologies' features and limitations, in order to support the architect choosing between them.

In order to answer our second research question RQ2, we propose a model for the architecture knowledge (AK) to support the architect in making the technology decision. The model is based on the reusable design decision concept proposed by O. Zimmermann [13]. In order to facilitate exploring and making use of the knowledge during the decision making, we believe that the AK can be viewed from multiple different viewpoints, such that each viewpoint supports one of the previously mentioned three scenarios. Table III shows the list of the driven concerns associated with their viewpoint. In the following sub-sections, we outline each of these AK viewpoints, supported with examples.

Fig. 2 presents a meta-model to show the relationship between the different types of aspects and the different software architectural solutions, including conceptual, descriptive and executive technology solutions. Each executive technology solution (e.g. Framework, Product, ...) encapsulates a set of interrelated ASTAs, which decide the influence of this technology solution on the architectural concerns. Additionally, each of the ASTAs can be optionally based on a descriptive technology solution (e.g. a standard or design specification) or on conceptual architectural solution (e.g. an architectural pattern or tactic).

Fig. 2: Modeling the relationships between the different architectural solutions and the different aspect types

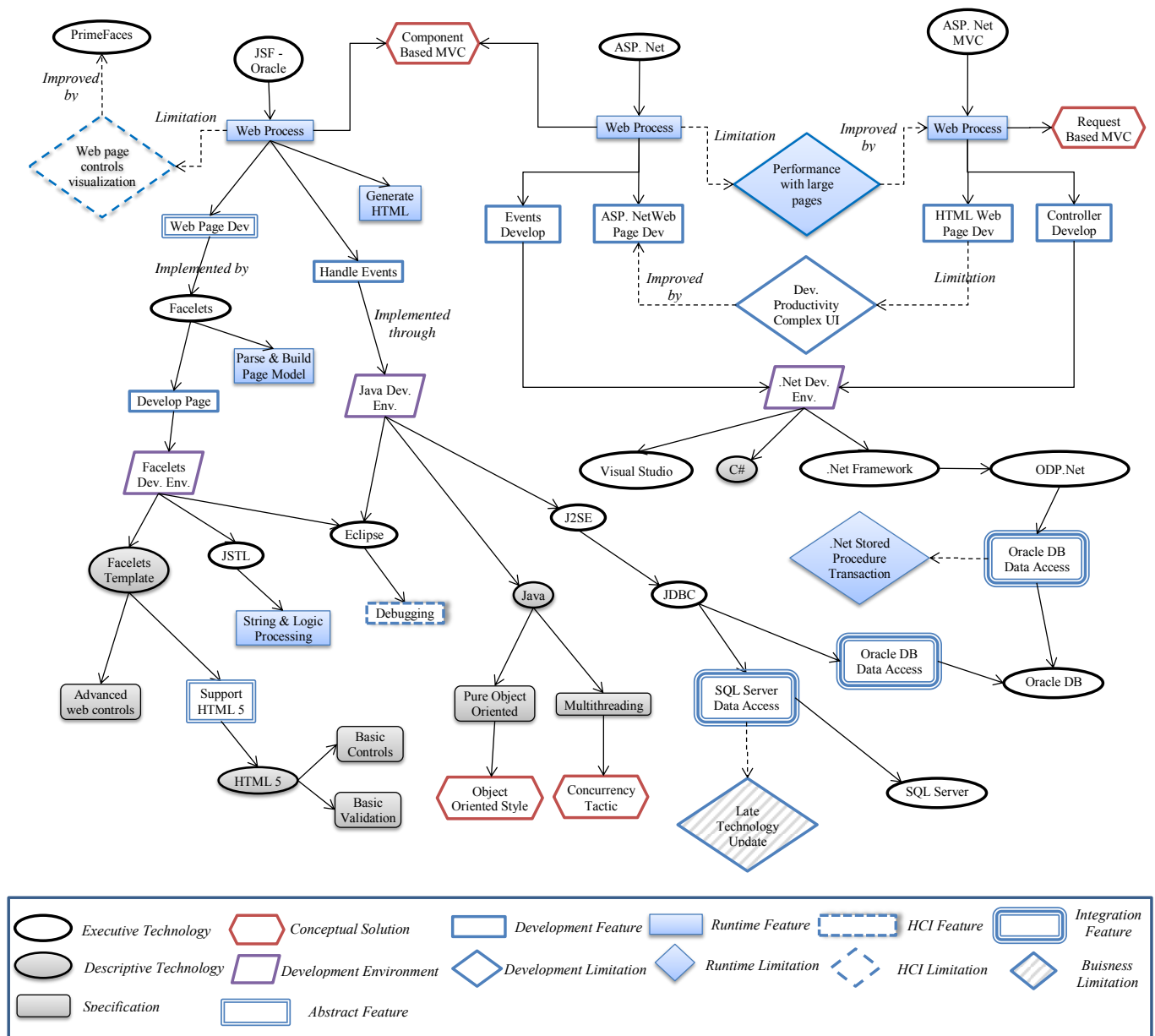


Fig. 3: An example for modeling technology solutions' features.

interface technology, which provide a component based web process 'Runtime Feature', and based on this feature, several sub-features are associated. This include developing the user interface, which is actually based on another technology solution 'Facelets'. Therefore, JSF provides an 'Abstract Feature', which is actually implemented by the Facelet framework. On the other hand, JSF provides a Java development environment 'Development Feature' to handle events. This environment incorporates development tools, and the Java programming language with its pure object oriented style.

In addition, Fig. 3 shows 3 web interface technology solutions, JSF, ASP.Net and ASP.Net MVC. The three technologies are based on the MVC architectural pattern. However, they are

based on different pattern variations. This difference in pattern variation triggers a difference in their ASTAs. For example, the ASP.Net provide a feature for faster and easier development environment than the ASP.Net MVC, which can be viewed as a 'Development Limitation'. On the other hand, ASP.Net has a 'Performance Limitation' in building web pages with rich user interface, due to the fact, that Component-based MVC need to store the view state of each UI control.

In addition, Fig. 3 shows 2 examples for the 'Integration Feature' between technologies. The .Net development environment can communicate with Oracle databases through the ODP.Net library, while the Java development environment can communicate with Microsoft SQL Server through the

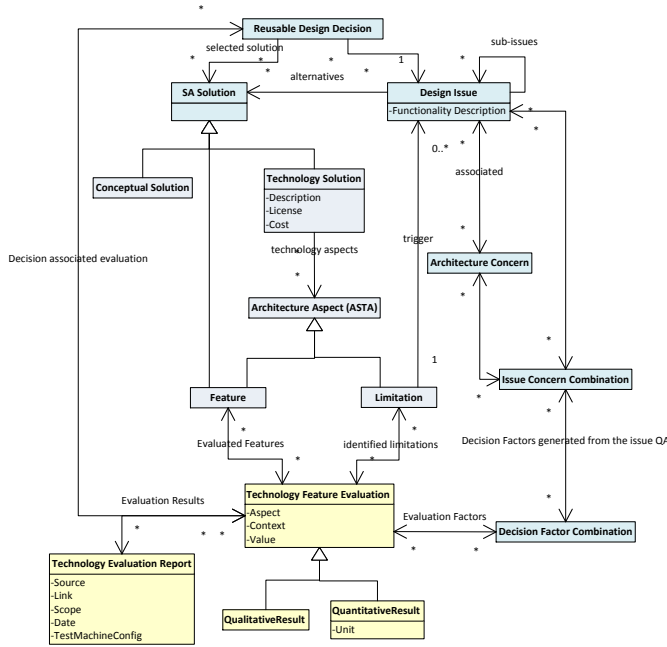


Fig. 4: A diagram showing an example for following the proposed reasoning process.

JDBC SQL Server data access library. Both integration features are associated with a *Runtime and Business Limitations* respectively. The former is due to a drawback in executing transactions, while the latter is a business limitation, which is due to company support.

B. Technology Decision Making Viewpoint

Design reasoning is the logic that the architect use when developing an architectural solution. Several theories have been proposed, which try to depict how the architect think about a solution for a design problem. This include deductive and inductive reasoning, as well as problem and solution driven design strategies [21], [22].

During our interviews, we asked all the participants the following question: *IQ: What are the steps you take to choose between a list of possible technology solutions?* It was not surprising that each participant described a different reasoning process than the others. However, all participants shared a common set of elements, which they consider in selecting the technology solution, even though, they are used in a different order. Therefore, the "Technology Decision Making" AK viewpoint contains and relates the different elements, which are necessary to assist the architect for taking a liberated technology decision, such that it can align with the different design reasoning methods. Fig. 4 shows the meta-model for the "Technology Decision Making" viewpoint. At the core of the model are the design issues, which are the architecture design problems facing the architect. Each design issue is associated with a set of alternative architectural solutions. An architectural solution can be either a conceptual solution, or a technology solution, or even an embedded feature within a certain technology solution, while a design issue can be

triggered from an ASR, or a conceptual solution [13], [23], or a technology solution limitation.

Even though, each of the interview participants described different steps in choosing a technology solution, we can still group their description into the two main reasoning types identified earlier:

- 1) *Deductive problem driven:* In this process, the architect starts by analyzing the design issue, and its associated architectural concerns. For example, in choosing between different middleware technologies, interoperability, performance, security and development time should be considered. For each of these concerns, several factors are associated; the technology at the client and server, the size and structure of the transferred data, the network between the two sides, and the development team skills respectively. Based on these factors, the architect can start evaluating the different technology features. Two evaluation methods have been mentioned by the interviewees to evaluate the technology features, the prototype and the evaluation reports (e.g. benchmarks). Additionally, the architect can estimate the feature quality attribute based on the conceptual solution, which this feature based on (e.g. evaluation for architectural patterns [24]). By the end of the process, the architect need to make trade-offs among the different concerns [25].
- 2) *Inductive solution driven:* In this process, the architect starts by checking other experiences which have similar situations. In other words, design decisions which have been taken in different projects but at similar circumstances, and based on matching both conditions, the architect choose the suitable technology solution. We argue that the Executive technology decisions cannot be reused in other projects within the context of software design (maybe arguably reused in a business context), as their justification is not architecture based. On the other hand, Liberated technology decision are reusable, such that similar architectural concerns and factors could be repeated among different projects.

Even though, our main research goal is not to drive a design process. It is important to understand, the different reasoning methods that the architect use, in order to identify the important architecture knowledge elements and their relationships.

C. Technology Decision Consequences Viewpoint

Executive design decisions are decisions which are strongly influenced from the business environment. In other words, the main motivation and reasons for taking these decisions are business, financial, political or even social factors, and they are usually not taken by the software architect, and act as constraints on the other types of architectural design decisions [26].

During our interviews, we asked the participants about the factors which impact the technology decisions. All of the participants mentioned the executive decision motif, as one of the main types of the technology decisions. Nevertheless, each participant gave a different example for an executive decision. For example, one of the participants mentioned

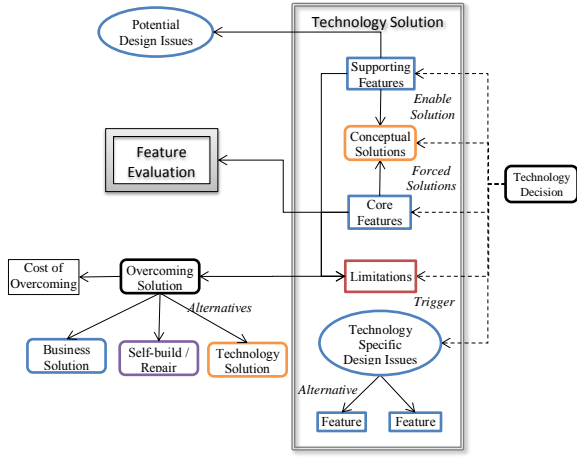


Fig. 5: A diagram showing a model which describes the different types of consequences of selecting a technology solution.

"The sales department was able to sell a certain technology product, which is developed by the company. Thus, we were forced to use this technology, even though it's not suitable to the customer requirements", another participant said "The customer has an Oracle DB server licenses, while our vendor supports Microsoft products. In this situation, we had to make a hybrid solution, which combine both technologies to satisfy both sides!"

We believe that these types of decisions have a significant impact on the system architecture, even though, they are not taken by the architect. Moreover, the architect cannot change the fact, that these decisions are forced on the system architecture. Hence, the architects try to understand their consequences and ramifications, and to adapt and adjust the system on their constraints. In addition, understanding the executive decision consequences can support the architect to negotiate with the business partners, as a way to clarify the possible costs and losses.

Either if an executive or liberated technology decision has been taken, it's important for the architect to know the consequences of choosing a certain technology solution. During the interviews, we asked the participants the following question: *IQ: What is important for an architect to do after an executive technology decision have been taken?* Based on their answers, we identified several decision consequences, which are modeled in the "Technology Decision Consequences" AK viewpoint. Fig. 5 shows a meta-model for the viewpoint. We can divide the technology decision ramifications into the following:

- 1) **Forced Core Features Decisions:** Each technology solution has principal features, which the solution is based on. Moreover, using these features is mandatory to be able to use the technology solution for the system implementation. For example, the technology deployment is a popular example for the technology core feature. Relational database management systems core features are the storage features for the tables structure. Sometimes core features are

based on a certain conceptual solutions, which force the architect on designing the system based on the feature associated conceptual solution. For example, the Spring framework features comprises a special variation and constrains for the MVC pattern.

- 2) **Enabled Supporting Features' Solutions:** Technologies also offer supporting features which are not obligatory for the architect to use them. Even though, they can solve possible potential design issues. For example, Microsoft Windows Communication Foundation (WCF) framework offer different protocols (e.g. Http, TCP, FTP, ...) for communication between different systems. The architect must not use all the offered features directly. However, they can act as supporting features for possible new requirements.
- 3) **Limitation's Triggered Design Issues:** As we explained in the previous sections, each technology solution comprises limitations, which might influence the architectural concerns negatively. Each of the technology limitations trigger an associated architectural issue, which need to be tackled by the architect in order to overcome this drawback. During our interviews, all of the interviewees mentioned the importance of handling these limitations as a consequence for a technology decision. One of the participants mentioned *"It's not only important to know the technology limitations, but also the possible solutions to overcome it, and the cost of each solution"*. For example, the JSF framework has limitations, which impact the usability quality attribute. Two main solutions were mentioned by the participant, using an additional framework (e.g. Primefaces) to mend this problem, or hire a web designer to fix the problem manually. Each solution has a different impact on the development time and cost.
- 4) **Technology Specific Design Issues:** Within the technology solution, there can be possible different design options, which need to be chosen by the architect. For example, a technology provide two ways of deployment, a compatibility and compliance mode.

V. EVALUATION RESULTS

A. Interview Responses Analysis Results and Observations

Table IV shows the data analysis results for the interviewees' responses. In order to accurately evaluate the feedback of the participants for each of the explained concepts in the previous sections. We designed several levels of responses:

- 1) **Concept Contribution:** The participant mentioned based on his experience a new concept or an improvement to a concept which was not originally part of the content analysis derived hypothesis.
- 2) **Concept Supported:** The participant supported the hypothesis concept with additional examples from his experience.
- 3) **Concept Accepted:** The participant accepted the proposed concept. However, she doesn't have an example from her experience to support it.
- 4) **Concept in Doubt:** The participant indicated that the concept is unclear to her, or it does not align with her experience.

TABLE IV: Interview Data Analysis Results
 ++: *Concept Contribution*, ✓: *Concept Supported*
 Y: *Concept Accepted*, N: *Concept in Doubt*

Concept vs. Participant	1	2	3	4	5	6
<i>Technologies as Features & Limitations (Sec. III)</i>	Y	✓	✓	✓	✓	✓
<i>Development & Configuration Aspect (Sec. III)</i>	Y	N	✓	++	✓	✓
<i>Runtime Aspect (Sec. III)</i>	Y	Y	✓	✓	✓	✓
<i>HCI Aspect (Sec. III)</i>	Y	Y	Y	✓	Y	✓
<i>Integration Aspect (Sec. III)</i>	Y	++	Y	Y	++	–
<i>Storage Aspect (Sec. III)</i>	Y	Y	Y	Y	Y	–
<i>Operational Aspect (Sec. III)</i>	Y	–	–	–	++	Y
<i>Business Aspect (Sec. III)</i>	Y	Y	++	Y	Y	–
<i>Decision Making Factors (Sec. IV-B)</i>	Y	✓	✓	Y	✓	–
<i>Decision Making Concerns (Sec. IV-B)</i>	Y	Y	✓	✓	✓	–
<i>Decision Making Evaluation Report (Sec. IV-B)</i>	Y	–	–	–	–	–
<i>Decision Making Deductive Problem Driven (Sec. IV-B)</i>	Y	✓	✓	✓	Y	Y
<i>Decision Making Inductive Solution Driven (Sec. IV-B)</i>	Y	–	–	–	✓	✓
<i>Decision Consequences Core & Supporting Features (Sec. IV-C)</i>	Y	N	Y	✓	Y	–
<i>Decision Consequences Limitations (Sec. IV-C)</i>	Y	Y	++	Y	++	–
<i>Decision Consequences Technology Specific Design Issues (Sec. IV-C)</i>	Y	Y	Y	Y	Y	–

The concepts which were characterized as unclear by the majority of the participants have been removed.

From the results, we can observe that most of the contributions of the interviewed experts are in the technology solutions aspects (Sec. III), while the least are in the decision making viewpoint (Sec. IV-B). The reason for this is the nature of the concept. Most of the participants mentioned that it's hard for them to articulate their decision making process. Even with their experience examples, the explained processes were not completely described. This makes it hard to contribute to this viewpoint. In addition, we can observe that Limitation consequences (Sec. IV-C) and the Integration aspects (Sec. III) were the mostly contributed concepts due to their importance to the participants.

Most of the concepts have been experienced by the participants during their decision making experience, except two concepts: the storage aspect (Sec. III), and the technology specific design issue within the consequences viewpoint (Sec. IV-C). The reason for the former concept is the experience of the interviewed participants, which concentrates on the solution architecture experience more than the data architecture, while the latter concept was not obvious for the participants. In addition, few of the contributed concepts have not been evaluated by all participants, due to the fact, that the interviews have been conducted incrementally.

B. Threads to Validity Assessment

As all qualitative empirical studies, our study faces validity threats. This section explain the construct, internal, and external validity threads, as well as reliability of the study.

1) *Construct Validity*: In this type of validity, we are concerned with validating the accurate representation of the initial content analysis hypothesis through the interviews' questions, as well as the interviews' answers interpretation. In order to map our initial hypothesis to the interview questions:

First, we defined a set of general questions, such that each question is related to a hypothesis concept using a concept mapping. After our first phase of the interview process, we were able to adapt these questions to align with the experts understanding, which supported a more suitable explication of the hypothesis constructs. The interviewee had no idea about our initial hypothesis during the second phase of the interview process. In addition, the interview participants work in different companies, and they don't know about each other. This prevented any interactions between the different experts, as well as any possibility of hypothesis guessing.

During the third phase of the interview, our main goal was to validate our interpretation the experiences and examples mentioned during the second phase of the interview. By presenting and explaining our concepts and relating it to the examples mentioned by the participants, we were able to assure that we have the right generalizability across the hypothesis constructs. In addition, conducting the concept validation among all the participants supported us to minimize biasing during the results interpretation. However, we based our concept discovery and validation on 6 interviews, which is insufficient to cover all the possible aspects of technology decisions. Therefore, we believe that additional empirical studies are needed to extend the proposed concept (See Sec. VII).

2) *Internal Validity*: In this type of validity, it's important for us to insure that the interview setup supported us to drive the concluded results. In conducting our interview, we followed a set of guidelines (e.g. [27]) in questions preparation, as well as in managing the conversation with the participant. With each participant, we started with a general question, like "IQ: What are the factors which influence choosing a technology?" during the participant answer, we give the freedom for the expert to explain his answer, and we asked the expert to focus on real experience examples. This supported us to interpret the meaning. In some cases, we mentioned the same question twice, however, with different ways to ensure that the participant provide the needed information, without interrupting his speaking. In addition, the 3 phase process helped us to have more than a chance to clarify our understanding to the examples or concepts explained by the interviewees. Even though, it was originally assumed that all experts should have the same level of experience, four of the interviewed experts contributed to the concepts more than the other two. However, this ratio shouldn't impact our results. Moreover, all experts supported us in the model validation through the interview "reflection of meaning" phase.

3) *External Validity*: In this type of validity, we would like to insure that our interview study supports us to generalize the concluded technology decision architecture knowledge model among the different design situations. Regarding this aspect, we have several threats of validation. We did not select the interview participants randomly, as we depend on our network of experts. However, we made no control on their mentioned experiences. As the different participants have experience in different domains, we didn't focus our discussion on domain specific problems. Even though, one of the participants have experience in embedded systems. The interview focused on experiences and technologies used within information and distributed systems domain. Moreover, we focused on the solution level of software architecture during our discussion,

more than the enterprise level.

4) *Reliability*: To support the reliability of measurement. We followed an intra-rater reliability method, such that the 3rd phase of the interview insured that the same concepts have been validated and evaluated by the 6 interviewed participants, while the participants responses were recorded by a single interviewer. All the interviews were conducted one-to-one with prepared questions, which give the chance for each participant to give his opinion about others inputs.

VI. RELATED WORK

A. Software Architecture Design Methods

In the past two decades, several prominent software architecture design methods (e.g. RUP 4+1 views, Siemens 4 views, CAFCR, Hoffmeister) have been suggested and utilized in practice. The proposed methods target modeling the software architecture in several views, such that each view comprises distinctive diagrams for modeling the proposed solution, in order to satisfy the stakeholders' architectural concerns. In addition, the methods provide several guidelines for the correlation between the different viewpoints. Most of the methods dedicate a viewpoint for the implementation or system realization. For example, one of the RUP 4+1 views is the the development view, which model the proposed solution technology components and connectors, providing guidelines for taking the technology decisions, such as ease of development, software management and reuse. However, the proposed architectural methods provide minimum support for a concrete architectural knowledge base [28]. Consequently, this makes the architects depend on their personal experience, instead of reusing and learning from others experiences.

B. Pattern Languages

A pattern language is concerned with defining a group of patterns, which solve related problems in the same domain. Moreover, some pattern languages provide relationships between patterns, to support the architect taking the design decisions through moving from one pattern to another. In the past two decades, many pattern languages have been proposed (e.g. [3]). However, each pattern language address a different domain of problems. Typically, pattern languages do not incorporate technology solutions as first class elements within their network of decisions. However, each pattern provide optionally a list of technology examples, which implement this pattern. A proposed pattern language [29] integrate technology solutions with pattern languages. The proposed language model inter-relationships between different technology solutions, as well as an implementation relationship between technologies and patterns. However, the suggested solution's network doesn't provide guidance for decision making and reasoning.

C. Software Architecture Design Decisions

Since the paradigm shift [2] of perceiving the software architecture as a set of architectural design decisions (ADDs), many approaches have been proposed. Even though, all approaches are centered around the design decisions notion, they tackle different problems. A recent survey [30] on the architectural decisions field shows that most of the approaches focus on modeling, documenting and capturing the ADDs

rational (e.g. [26], [31] and [32]) for the sake of minimizing the software architecture erosion phenomena. However, these approaches don't support the architect in reasoning about the design decisions. Alternatively, other approaches (e.g. [33], [34]) consider the design decision as a mean for reasoning about the design problems. In other words, they try to model and depict the different methods, that the architect can use to think about an architecture design problem. Nevertheless, they don't support a concrete reusable architecture knowledge.

A recent study on the software architecture knowledge [35] shows that, the current architecture knowledge approaches have less support regarding architecture knowledge sharing and reuse. Differentiating the reusable architecture knowledge from the project specific have been considered by M. Ali Babar et. al [36] and O. Zimmermann et. al [13], [23]. The former approach considered a generic knowledge component based solely on patterns, which can be selected during the design decisions capturing. On the other hand, O. Zimmermann et. al proposed a reusable architecture knowledge framework, with the design issues and architectural solutions as the main elements, while the possible decisions' relations are modelled between them. In addition, the decisions are divided based on their granularity into conceptual, technology and products. Even with the provided support for modeling technology decisions, the approach proposed by O. Zimmermann lacks the ability to distinguish between the different technologies' capabilities from each other, such that it's hard for the architect to choose the suitable technology solution for the project situation. We believe that the approach proposed by O. Zimmermann is promising regarding architecture knowledge reuse. Therefore, we based our approach based on his proposed model.

VII. CONCLUSION AND FUTURE WORK

REFERENCES

- [1] L. Chen, M. Ali Babar, and B. Nuseibeh, "Characterizing architecturally significant requirements," *Software, IEEE*, vol. 30, no. 2, pp. 38–45, March 2013.
- [2] A. Jansen and J. Bosch, "Software architecture as a set of architectural design decisions," in *5th Working Conf. on Software Architecture*, 2005, pp. 109–120.
- [3] F. Buschmann, R. Meunier, H. Rohnert, P. Sommerlad, and M. Stal, *Pattern-Oriented Software Architecture: A System of Patterns*, 1st ed. John Wiley & Sons, Jul. 1996.
- [4] E. Gamma, R. Helm, R. Johnson, and J. M. Vlissides, *Design Patterns: Elements of Reusable Object-Oriented Softwaresystemen*. Addison-Wesley Professional, 1994.
- [5] L. Bass, P. Clements, and R. Kazman, *Software Architecture in Practice*, 3rd ed. Addison-Wesley Professional, 2012.
- [6] B. Boehm, "A view of 20th and 21st century software engineering," in *Proceedings of the 28th international conference on Software engineering*, ser. ICSE '06. New York, NY, USA: ACM, 2006, pp. 12–29. [Online]. Available: http://sunset.usc.edu/events/2006/CSSE_Convocation/publications/BoehmViewof20thand21stCenturySE.pdf
- [7] C. Miesbauer and R. Weinreich, "Classification of design decisions: An expert survey in practice," in *Proceedings of the 7th European Conference on Software Architecture*, ser. ECSA'13. Berlin, Heidelberg: Springer-Verlag, 2013, pp. 130–145. [Online]. Available: http://dx.doi.org/10.1007/978-3-642-39031-9_12
- [8] L. Bass, P. Clements, and R. Kazman, *Software Architecture in Practice*, 2nd ed. Boston, MA, USA: Addison-Wesley Longman Publishing Co., Inc., 2003.

- [9] J. Bosch, *Design and use of software architectures: Adopting and evolving a product-line approach*. New York, NY, USA: ACM Press/Addison-Wesley, 2000. [Online]. Available: http://books.google.de/books?hl=de&lr=&id=FDfyWknLvMYC&oi=fnd&pg=PP11&ots=KQP2lipY0_&sig=AfKzOFZ4Z-W16PAXSkpoFIN7nUA
- [10] P. Avgeriou and U. Zdun, "Architectural patterns revisited – a pattern language," in *Proceedings 10th European Conference on Pattern Languages of Programs (EuroPlop 2005)*, Irsee, 2005, pp. 1–39.
- [11] H. Cervantes, P. Velasco-Elizondo, and R. Kazman, "A principled way to use frameworks in architecture design," *Software, IEEE*, vol. 30, no. 2, pp. 46–53, March 2013.
- [12] I. Seidman, *Interviewing as Qualitative Research: A Guide for Researchers in Education and the Social Sciences*. Teachers College Press, 2006. [Online]. Available: <http://books.google.de/books?id=pk1Rmq-Y15QC>
- [13] O. Zimmermann, J. Koehler, F. Leymann, R. Polley, and N. Schuster, "Managing architectural decision models with dependency relations, integrity constraints, and production rules," *Journal of Systems and Software*, vol. 82, no. 8, pp. 1249–1267, 2009. [Online]. Available: <http://dx.doi.org/10.1016/j.jss.2009.01.039>
- [14] P. Lago, P. Avgeriou, and R. Hilliard, "Guest editors' introduction: Software architecture: Framing stakeholders' concerns," *Software, IEEE*, vol. 27, no. 6, pp. 20–24, Nov 2010.
- [15] U. van Heesch, P. Avgeriou, and R. Hilliard, "Forces on architecture decisions - a viewpoint," in *Software Architecture (WICSA) and European Conference on Software Architecture (ECSA), 2012 Joint Working IEEE/IFIP Conference on*, Aug 2012, pp. 101–110.
- [16] T. Ariyachandra and H. Watson, "Key organizational factors in data warehouse architecture selection," *Decision Support Systems*, vol. 49, no. 2, pp. 200 – 212, 2010. [Online]. Available: <http://www.sciencedirect.com/science/article/pii/S0167923610000436>
- [17] H. Gomaa, D. Menasce, and A. Kerschberg, "Software architectural design method for large-scale distributed information systems," *Journal of Distributed Systems Engineering*, pp. 162–172, 1996.
- [18] C. Mattmann, D. Crichton, A. Hart, C. Goodale, J. Hughes, S. Kelly, L. Cinquini, T. Painter, J. Lazio, D. Waliser, N. Medvidovic, J. Kim, and P. Lean, "Architecting data-intensive software systems," in *Handbook of Data Intensive Computing*, B. Furth and A. Escalante, Eds. Springer New York, 2011, pp. 25–57. [Online]. Available: http://dx.doi.org/10.1007/978-1-4614-1415-5_2
- [19] C. Pautasso, O. Zimmermann, and F. Leymann, "Restful web services vs. "big" web services: Making the right architectural decision," in *Proceedings of the 17th International Conference on World Wide Web*, ser. WWW '08. New York, NY, USA: ACM, 2008, pp. 805–814. [Online]. Available: <http://doi.acm.org/10.1145/1367497.1367606>
- [20] M. Goedicke and U. Zdun, "A key technology evaluation case study: Applying a new middleware architecture on the enterprise scale," in *Engineering Distributed Objects*, ser. Lecture Notes in Computer Science, W. Emmerich and S. Tai, Eds. Springer Berlin Heidelberg, 2001, vol. 1999, pp. 8–26. [Online]. Available: http://dx.doi.org/10.1007/3-540-45254-0_3
- [21] A. Tang and H. van Vliet, "Design strategy and software design effectiveness," *Software, IEEE*, vol. 29, no. 1, pp. 51–55, Jan 2012.
- [22] A. Tang, "Software designers, are you biased?" in *Proceedings of the 6th International Workshop on SHaring and Reusing Architectural Knowledge*, ser. SHARK '11. New York, NY, USA: ACM, 2011, pp. 1–8. [Online]. Available: <http://doi.acm.org/10.1145/1988676.1988678>
- [23] M. Soliman and M. Riebisch, "Modeling the interactions between decisions within software architecture knowledge," in *Software Architecture*, ser. Lecture Notes in Computer Science, P. Avgeriou and U. Zdun, Eds. Springer International Publishing, 2014, vol. 8627, pp. 33–40. [Online]. Available: http://dx.doi.org/10.1007/978-3-319-09970-5_3
- [24] S. Bode and M. Riebisch, "Impact evaluation for quality-oriented architectural decisions regarding evolvability," in *Proceedings 4th European Conference on Software Architecture, ECSA 2010*, ser. LNCS, M. Babar and I. Gorton, Eds., vol. 6285. Springer Berlin / Heidelberg, 2010, pp. 182–197, (acceptance rate: 25%). [Online]. Available: http://dx.doi.org/10.1007/978-3-642-15114-9_15
- [25] T. Al-Naeem, I. Gorton, M. Babar, F. Rabhi, and B. Benatallah, "A quality-driven systematic approach for architecting distributed software applications," in *Software Engineering, 2005. ICSE 2005. Proceedings. 27th International Conference on*, May 2005, pp. 244–253.
- [26] P. Kruchten, P. Lago, and H. Vliet, "Building up and reasoning about architectural knowledge," in *Quality of Software Architectures*, ser. Lecture Notes in Computer Science, C. Hofmeister, I. Crnkovic, and R. Reussner, Eds. Springer Berlin Heidelberg, 2006, vol. 4214, pp. 43–58. [Online]. Available: http://dx.doi.org/10.1007/11921998_8
- [27] S. Hove and B. Anda, "Experiences from conducting semi-structured interviews in empirical software engineering research," in *Software Metrics, 2005. 11th IEEE International Symposium*, Sept 2005, pp. 10 pp.–23.
- [28] D. Falessi, G. Cantone, and P. Kruchten, "Do architecture design methods meet architects' needs?" in *Software Architecture, 2007. WICSA '07. The Working IEEE/IFIP Conference on*, Jan 2007, pp. 5–5.
- [29] S. Mahdavi-Hezavehi, U. van Heesch, and P. Avgeriou, "A pattern language for architecture patterns and software technologies introducing technology pattern languages," in *Proceedings of the 16th European Conference on Pattern Languages of Programs (EuroPLOP)*. Conference Proceedings, 2011.
- [30] D. Tofan, M. Galster, P. Avgeriou, and W. Schuitema, "Past and future of software architectural decisions a systematic mapping study," *Information and Software Technology*, vol. 56, no. 8, pp. 850 – 872, 2014. [Online]. Available: <http://www.sciencedirect.com/science/article/pii/S0950584914000706>
- [31] U. van Heesch, P. Avgeriou, and R. Hilliard, "A documentation framework for architecture decisions," *Journal of Systems and Software*, vol. 85, no. 4, pp. 795–820, 2012. [Online]. Available: <http://dblp.uni-trier.de/db/journals/jss/jss85.html#HeeschAH12>
- [32] D. Falessi, G. Cantone, and P. Kruchten, "Value-based design decision rationale documentation: Principles and empirical feasibility study," in *Software Architecture, 2008. WICSA 2008. Seventh Working IEEE/IFIP Conference on*, Feb 2008, pp. 189–198.
- [33] V. Clerc, P. Lago, and H. van Vliet, "The architects mindset," in *Software Architectures, Components, and Applications*, ser. Lecture Notes in Computer Science, S. Overhage, C. Szyperski, R. Reussner, and J. Stafford, Eds. Springer Berlin Heidelberg, 2007, vol. 4880, pp. 231–249. [Online]. Available: http://dx.doi.org/10.1007/978-3-540-77619-2_14
- [34] A. Tang, M. H. Tran, J. Han, and H. Vliet, "Design reasoning improves software design quality," in *Proceedings of the 4th International Conference on Quality of Software-Architectures: Models and Architectures*, ser. QoSA '08. Berlin, Heidelberg: Springer-Verlag, 2008, pp. 28–42. [Online]. Available: http://dx.doi.org/10.1007/978-3-540-87879-7_2
- [35] R. Weinreich and I. Groher, "A fresh look at codification approaches for sakm: A systematic literature review," in *Software Architecture*, ser. Lecture Notes in Computer Science, P. Avgeriou and U. Zdun, Eds. Springer International Publishing, 2014, vol. 8627, pp. 1–16. [Online]. Available: http://dx.doi.org/10.1007/978-3-319-09970-5_1
- [36] M. Babar, I. Gorton, and B. Kitchenham, "A framework for supporting architecture knowledge and rationale management," in *Rationale Management in Software Engineering*, A. Dutoit, R. McCall, I. Mistrk, and B. Paech, Eds. Springer Berlin Heidelberg, 2006, pp. 237–254. [Online]. Available: http://dx.doi.org/10.1007/978-3-540-30998-7_11