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Lecture Notes

Unit I: Design Thinking

1. Introduction to Design Thinking

• **Definition**: Design Thinking is a human-centered approach to innovation that focuses on understanding the user's needs, exploring solutions, and iterating based on feedback.

Traditional Problem Solving vs. Design Thinking:

- o **Traditional Problem Solving**: Often linear, focuses on solving predefined problems with established methods.
- o **Design Thinking**: Iterative, empathetic, and user-centered; involves understanding the problem from the user's perspective and involves experimentation.

• History:

- Originated in the 1960s from industrial design and evolved through contributions from designers like Herbert Simon, David Kelley, and Tim Brown.
- o Gained prominence in the 1990s and 2000s through design consultancies like IDEO and Stanford's school.

Wicked Problems:

- Characteristics include complexity, ambiguity, and no definitive solution. Examples: climate change, public health issues.
- Requires flexible, iterative solutions and stakeholder involvement.

2. Innovation and Creativity

Role in Organizations:

- o Drives competitive advantage, fosters growth, and improves efficiency.
- o Encourages adaptation to market changes and fosters new product development.

• Creativity in Teams and Environments:

- Team Dynamics: Diverse teams can lead to more innovative solutions.
- o **Environment**: Open, collaborative environments support creative thinking.

Design Mindset:

- o Embraces empathy, experimentation, and a focus on user needs.
- Encourages learning from failures and iterating designs.

3. Elements and Principles of Design

• Elements of Design:

- o Line: Defines shapes and contours; can be straight, curved, or irregular.
- o **Shape**: Geometric or organic forms that occupy space.
- o Color: Affects mood and perception; includes hue, saturation, and brightness.
- o **Texture**: Surface quality that can be tactile or visual.
- **Space**: The area around and between objects; can be positive (occupied) or negative (empty).
- o **Form**: Three-dimensional equivalent of shape.

• Principles of Design:

- o **Balance**: Distribution of visual weight; symmetrical or asymmetrical.
- o Contrast: Differentiation between elements; highlights differences.
- o **Emphasis**: Focus on specific elements to attract attention.
- o **Movement**: The path the viewer's eye follows through the design.
- o **Pattern**: Repeated elements to create rhythm.
- o **Rhythm**: Repeating patterns to create visual tempo.
- o **Unity**: Cohesiveness; all elements work together harmoniously.

4. Musical Notes for Design Mindset

• A metaphorical framework representing different aspects of a design mindset, such as empathy, iteration, and collaboration.

5. Examples of Great Design

- Case Studies: Examples include Apple's product design, IKEA's flat-pack furniture, and Tesla's electric vehicles.
- Criteria: Effective problem-solving, user-centered design, and innovation.

6. Design Approaches Across the World

- Cultural Perspectives: Different regions may have unique design approaches influenced by local culture, resources, and traditions.
- Global Design Trends: Emphasis on sustainability, inclusivity, and technological integration.

Unit II: Pattern Breaking

1. Understanding Humans

- Combination of I (Self) and Body:
 - o Self: Personal identity, beliefs, and desires.
 - o **Body**: Physical needs and how they influence behavior.
- Basic Needs:
 - o Maslow's Hierarchy of Needs: Physiological, safety, love/belonging, esteem, self-actualization.
- Desires vs. Actualization:
 - o **Desires**: Aspirations and wants.
 - o **Actualization**: Achieving or realizing one's potential and goals.

2. Understanding Culture

- In Family, Society, Institutions:
 - o **Family**: Influences early development and values.
 - o **Society**: Shapes norms, behaviors, and expectations.
 - o **Institutions**: Educational, governmental, and corporate influences.
- Startups and Socialization:
 - Startups: Emphasis on innovation, risk-taking, and agility.
 - Socialization: Process of integrating into society and organizational culture.

3. Ethical Behavior

- Effects on Self and Society:
 - Self: Personal integrity and self-respect.
 - o Society: Trust, fairness, and social cohesion.
- Core Values and Feelings:
 - o Core Values: Principles guiding behavior.
 - o **Feelings**: Emotional responses to ethical dilemmas.
- Definite Human Conduct:
 - o Universal goals include safety, fairness, and respect.
- Developing Human Consciousness:
 - Values, Policy, Character: Building a framework for ethical decisionmaking.

4. Stakeholders and Empathy

- Techniques to Empathize:
 - o **Interviews**: Direct conversations to gather insights.
 - o **Empathy Maps**: Visual tools to understand user perspectives.
 - o **Emotional Mapping**: Tracking user emotions throughout their journey.
 - o Immersion and Observations: Engaging with users to observe behaviors and needs.
 - Customer Journey Maps: Visual representation of user interactions and pain points.
- Classifying Insights: Organizing observations to identify key user problems.
- Classifying Stakeholders: Identifying and understanding different stakeholders' roles and needs.
- Do's & Don'ts for Brainstorming:
 - o Do's: Encourage wild ideas, build on others' ideas, and stay focused on the topic.
 - Don'ts: Avoid criticism, limit participants' creativity, or focus on feasibility too early.
- Individual Activity Moccasin Walk:
 - o Moccasin Walk: Experience a problem from the user's perspective by physically or mentally stepping into their shoes.

Unit III: Design for Innovation

1. Defining the Problem Statement

- Creating Personas:
 - o **Personas**: Fictional characters representing different user types based on research.
- Point of View (POV) Statements:
 - o **POV Statements**: Define the user's needs and insights in a clear, concise manner.

2. Research

• **Identifying Drivers**: Factors that influence user behavior and needs.

- **Information Gathering**: Collecting data through surveys, interviews, and observations.
- **Target Groups and Samples**: Defining the audience for research and selecting representative samples.
- **Feedbacks**: Gathering and analyzing feedback to refine solutions.

3. Idea Generation

- **Basic Design Directions**: Initial concepts and directions for design.
- Themes of Thinking: Major ideas or themes guiding the design process.
- Inspiration and References: Sources of ideas and influences.
- **Brainstorming**: Generating a wide range of ideas through collaborative sessions.
- **Inclusion**: Ensuring diverse perspectives are considered.
- Sketching and Presenting Ideas: Visualizing concepts and communicating them effectively.
- Idea Evaluation: Assessing ideas based on feasibility, desirability, and viability.

4. Design Methods

- Double Diamond Approach:
 - o Discover, Define, Develop, Deliver: A framework for managing the design process.
- Analyzing Four W's, 5 Whys:
 - o Four W's: Who, What, Where, When.
 - **5 Whys**: Asking "Why" repeatedly to uncover root causes.
- "How Might We" Questions:
 - o Framing challenges as opportunities for innovation.
- Defining the Problem Using Ice-Cream Sticks:
 - o **Ice-Cream Sticks:** A creative exercise to explore and define problems.
- Metaphor & Random Association Technique:
 - Using unrelated concepts to stimulate new ideas.
- Mind Mapping:
 - Visual tool for organizing and exploring ideas.
- Ideation Activity Games:
 - o **Six Thinking Hats**: A technique for exploring different perspectives.
 - o Million-Dollar Idea: Generating high-value ideas through brainstorming.

5. Visual Collaboration Tools

• **Mural, JamBoard**: Digital platforms for collaborative brainstorming and idea visualization.

Unit IV: Critical Thinking

1. Fundamental Concepts

- Difference Between Critical and Ordinary Thinking:
 - o **Critical Thinking**: Involves analysis, evaluation, and logical reasoning.

- o **Ordinary Thinking**: More surface-level and less analytical.
- Characteristics of Critical Thinkers:
 - o Open-minded, reflective, and analytical.
- Critical Thinking Skills:
 - o Linking Ideas: Connecting concepts logically.
 - o Structuring Arguments: Building coherent and persuasive arguments.
 - o Recognizing Incongruences: Identifying inconsistencies in reasoning.

2. Five Pillars of Critical Thinking

- **Clarity**: Ensuring arguments are easily understood.
- Accuracy: Verifying information is correct.
- **Precision**: Providing detailed and specific information.
- Relevance: Ensuring information is pertinent to the argument.
- **Depth**: Addressing complexities and nuances.

3. Argumentation vs. Rhetoric

- Argumentation: Reasoned discussion based on evidence and logic.
- Rhetoric: Persuasive techniques that may rely on emotional appeals.

4. Cognitive Biases and Fallacies

- Tribalism and Politics: How biases influence reasoning.
- Logical Fallacies: Errors in reasoning such as ad hominem attacks, false dilemmas, etc.
- Case Study: Applying critical thinking to real-world scenarios to identify biases and fallacies.

Unit V: Systematic Inventive Thinking

1. Argument Structure

- Claims, Premises, and Conclusions:
 - o Claims: Assertions or statements.
 - o **Premises:** Supporting reasons or evidence.
 - Conclusions: Logical outcomes based on premises.
- Truth and Logic Conditions:
 - Evaluating arguments based on truthfulness and logical structure.

2. Logical Reasoning

- Deductive and Inductive Arguments:
 - o **Deductive**: General to specific conclusions.
 - o **Inductive**: Specific observations to general conclusions.
- Argument Diagrams:
 - o Visual tools for illustrating and analyzing arguments.

3. Scientific and Logical Reasoning

- Logical Fallacies: Identifying errors in reasoning.
- **Propositional Logic**: Formal logic dealing with propositions and their relationships.
- **Probability and Judgment**: Assessing likelihood and making reasoned decisions.

4. Obstacles to Critical Thinking

• **Group Activity/Role Plays**: Practicing critical thinking skills by evaluating arguments and exploring different perspectives.

