# **Driving Measurable, Sustainable Change**

with Richard Chua



# **Additional Resources**

# **Courses for Improving Performance Capability**

- 1. Recommended sequence of LinkedIn Learning courses:
- 2. Operational Excellence Foundations
- 3. Six Sigma Foundations
- 4. Lean Six Sigma: Define and Measure Tools
- 5. Lean Six Sigma: Analyze, Improve, and Control Tools
- 6. Six Sigma: Green Belt
- 7. Operational Excellence Work-Out and Kaizen Facilitator
- 8. Learning Minitab
- 9. Six Sigma: Black Belt

### **Recommended Videos**

This list of LinkedIn Learning courses and videos are listed by topic. Under each topic, the resources are identified by course title, video title, and link. Under each topic, the order of listing is presented from introductory to immediate and advanced levels, as appropriate.

#### **Metrics**

Operational Excellence Foundations – Voice of the Customer, CTQs, and Metrics

https://www.linkedin.com/learning/operational-excellence-foundations/voice-of-the-customer-ctqs-and-metrics

Operational Excellence Foundations – Kano model and its implications

https://www.linkedin.com/learning/operational-excellence-foundations/kano-model-and-its-implications

Lean Six Sigma: Define and Measure Tools – VOC and CTQs

https://www.linkedin.com/learning/lean-six-sigma-define-and-measure-tools/voc-and-ctg

Lean Six Sigma: Define and Measure Tools – Lean and process metrics

https://www.linkedin.com/learning/lean-six-sigma-define-and-measure-tools/lean-and-process-metrics

Six Sigma: Green Belt - Collecting VOC (voice of the customer)

https://www.linkedin.com/learning/six-sigma-green-belt/collecting-voc-voice-of-the-customer

Six Sigma: Black Belt - Process flow metrics

https://www.linkedin.com/learning/six-sigma-black-belt/process-flow-metrics

Operational Excellence Work-Out and Kaizen Facilitator - Voice of the customer (VOC) Work-Out

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/voice-of-the-customer-voc-work-out

### **Variation**

Operational Excellence Foundations - Variation

https://www.linkedin.com/learning/operational-excellence-foundations/variation

Lean Six Sigma: Define and Measure Tools – Variation: Dotplot, histogram, boxplot

https://www.linkedin.com/learning/lean-six-sigma-define-and-measure-tools/variation-dotplot-histogram-boxplot

Six Sigma: Green Belt – Graphical displays of variation

https://www.linkedin.com/learning/six-sigma-green-belt/graphical-displays-of-variation

# **Process Capability**

Six Sigma Foundations - Process capability and sigma level

https://www.linkedin.com/learning/six-sigma-foundations/process-capability-and-sigma-level-2

Lean Six Sigma: Define and Measure Tools - Process capability, DPMO, and Sigma level

https://www.linkedin.com/learning/lean-six-sigma-define-and-measure-tools/process-capability-dpmo-and-sigma-level

Six Sigma: Green Belt – Process performance measures

https://www.linkedin.com/learning/six-sigma-green-belt/process-performance-measures

Six Sigma: Black Belt - Process capability for continuous data

https://www.linkedin.com/learning/six-sigma-black-belt/process-capability-for-continuous-data

#### **Control Plan**

Operational Excellence Foundations - Process control and the control plan

https://www.linkedin.com/learning/operational-excellence-foundations/process-control-and-the-control-plan

Six Sigma Foundations – The control plan

https://www.linkedin.com/learning/six-sigma-foundations/the-control-plan

Lean Six Sigma: Analyze, Improve, and Control Tools – Process control plan

https://www.linkedin.com/learning/lean-six-sigma-analyze-improve-and-control-tools/process-control-plan

Six Sigma: Green Belt – How to develop control plans

https://www.linkedin.com/learning/six-sigma-green-belt/how-to-develop-control-plans

Operational Excellence Work-Out and Kaizen Facilitator – Process metrics and control Work-Out

 $\underline{https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/process-metrics-and-control-work-out}$ 

### **Knowing When to Take Action**

Six Sigma Foundations – How to use SPC charts

https://www.linkedin.com/learning/six-sigma-foundations/how-to-use-spc-charts-2

Lean Six Sigma: Analyze, Improve, and Control Tools – Statistical process control

https://www.linkedin.com/learning/lean-six-sigma-analyze-improve-and-control-tools/statistical-process-control

Six Sigma: Green Belt – Statistical process control charts

https://www.linkedin.com/learning/six-sigma-green-belt/statistical-process-control-charts

Six Sigma: Green Belt - SPC charts for variables

https://www.linkedin.com/learning/six-sigma-green-belt/spc-charts-for-variables

Six Sigma: Green Belt – SPC charts for attributes

https://www.linkedin.com/learning/six-sigma-green-belt/spc-charts-for-attributes

## Identify, Prioritize, and Mitigate Potential Risks of Failures

FMEA or failure modes and effects analysis can be used to identify, prioritize, and mitigate the potential risks of failures in a process, product, or service. The Process FMEA can be very useful to mitigate the risks of failures of the steps in a process, or when processes are changed or improved.

### **FMEA explained:**

FMEA: Failure modes and effects analysis

https://www.linkedin.com/learning/operational-excellence-foundations/fmea-failure-modes-and-effects-analysis

### Application of FMEA (with Excel template in Exercise Files):

How to use failure modes and effects analysis

https://www.linkedin.com/learning/six-sigma-green-belt/how-to-use-failure-modes-and-effects-analysis

#### How to conduct a FMEA Work-Out with your team:

FMEA Work-Out

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/fmea-work-out

# **Operational Excellence**

Operational Excellence Foundations – What is operational excellence?

https://www.linkedin.com/learning/operational-excellence-foundations/what-is-operational-excellence

Operational Excellence Foundations – Key roles in operational excellence

https://www.linkedin.com/learning/operational-excellence-foundations/key-roles-in-operational-excellence

Operational Excellence Foundations – Alignment for operational excellence

https://www.linkedin.com/learning/operational-excellence-foundations/alignment-for-operational-excellence

Operational Excellence Foundations – Choose the right methodology

https://www.linkedin.com/learning/operational-excellence-foundations/choose-the-right-methodology

Six Sigma Foundations – Key roles of executives and champions

https://www.linkedin.com/learning/six-sigma-foundations/key-roles-of-executives-and-champions

Six Sigma Foundations – Select the Six Sigma team

https://www.linkedin.com/learning/six-sigma-foundations/select-the-six-sigma-team

Operational Excellence Foundations – Implementation challenges

https://www.linkedin.com/learning/operational-excellence-foundations/implementation-challenges

Operational Excellence Foundations – Audits to sustain operational excellence

https://www.linkedin.com/learning/operational-excellence-foundations/audits-to-sustain-operational-excellence

### **Key Concepts and Tools for Improving Processes**

We want to move away from inspection and detection to prevention and control; in other words, we want quality at the source, in the process, and getting it done right the first time!

Operational Excellence Foundations – Quality at the source

https://www.linkedin.com/learning/operational-excellence-foundations/quality-at-the-source

Operational Excellence Foundations – Error-proofing or poka-yoke

https://www.linkedin.com/learning/operational-excellence-foundations/error-proofing-or-poka-yoke

Operational Excellence Foundations – Process control and the control plan

https://www.linkedin.com/learning/operational-excellence-foundations/process-control-and-the-control-plan

# **Work-Outs, Kaizen Events, or Rapid Improvement Events**

On planning, purpose and scope, and deliverables:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/key-questions-in-planning

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/purpose-and-scope-of-a-work-out-or-kaizen-event

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/deliverables-of-awork-out-or-kaizen-event

One of these may be appropriate for your Work-Out or Kaizen event:

If you are trying to streamline a value stream to remove waste and improve lead times:

 $\underline{https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/kaizen-for-streamlining-and-waste-reduction}$ 

If you want to collect, understand, and translate the voice of the customer (VOC) into CTQs:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/voice-of-the-customer-voc-work-out

If you want to clean up a messy workplace that hinders productivity and quality:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/5s-kaizen

If you want to identify and mitigate potential risks of failure in your process:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/fmea-work-out

If you want to use the event to brainstorm and identify the most likely root causes:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/root-cause-analysis-work-out

If you already know the root causes, and you want to brainstorm, prioritize, and select solutions:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/solutions-work-out

If you need to determine what process metrics are the right ones to use for your process:

https://www.linkedin.com/learning/operational-excellence-work-out-and-kaizen-facilitator/process-metrics-and-control-work-out