

G54SOD (Spring 2018)

Lecture 03

Discrete Event Modelling and Simulation

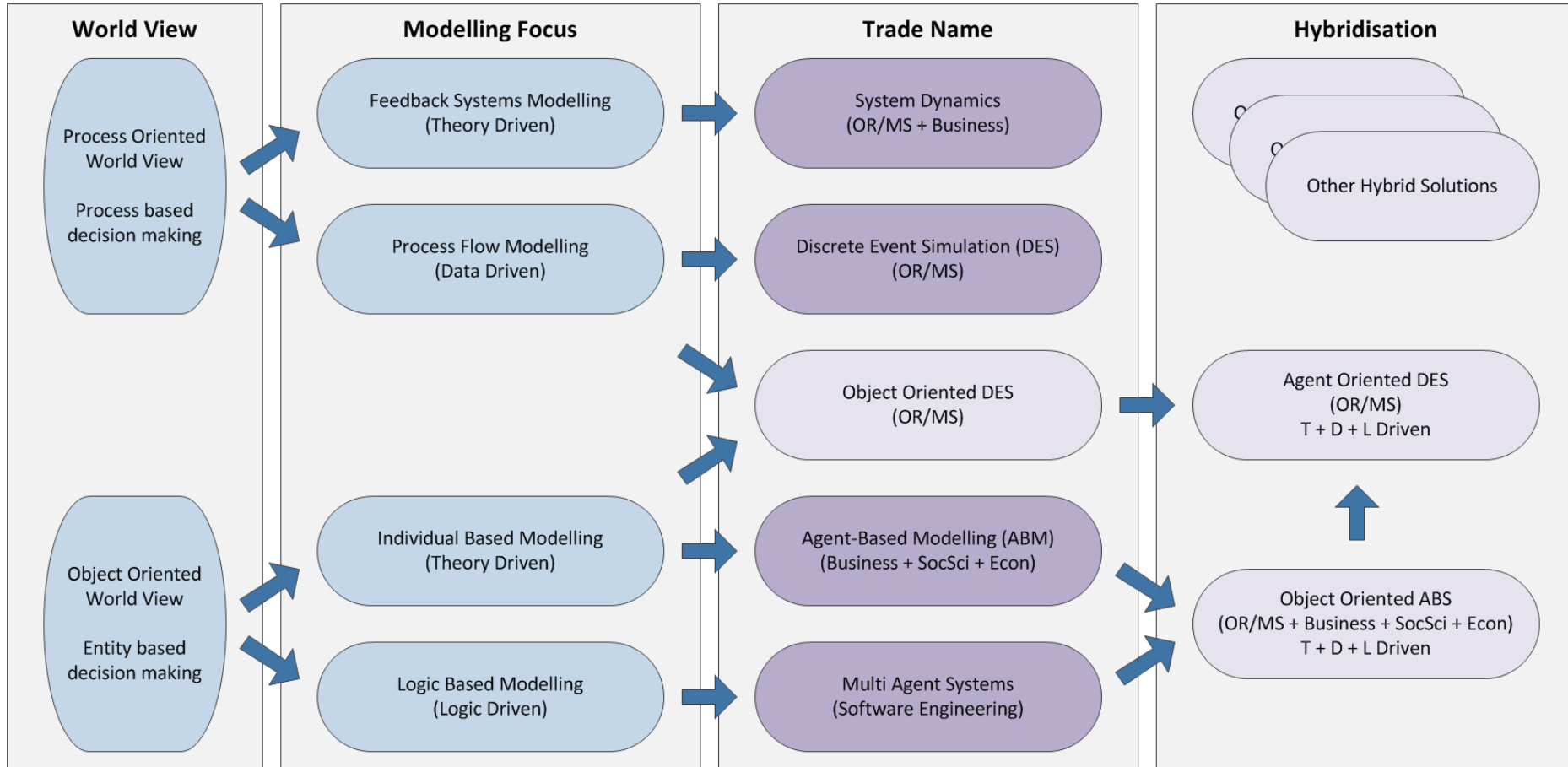
Peer-Olaf Siebers

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Motivation

- To introduce Discrete Event Modelling (DEM)
 - Looking at Activity Cycle Diagram
 - Looking at Process Flow Diagram
- To introduce Discrete Event Simulation (DES)
 - Three Phase Approach
 - Implementation in AnyLogic
 - Overcoming limitations of the PLE version
 - Application of DES in real world projects
- To present my PhD work

Simulation Modelling Framework



Theory Driven: Theories for model formulation; data for model validation

Data Driven: Data for model formulation (can be quantitative and qualitative); data for model validation

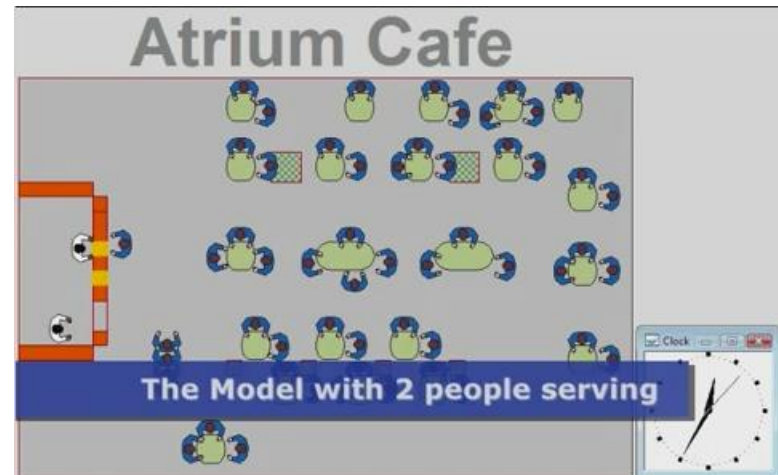
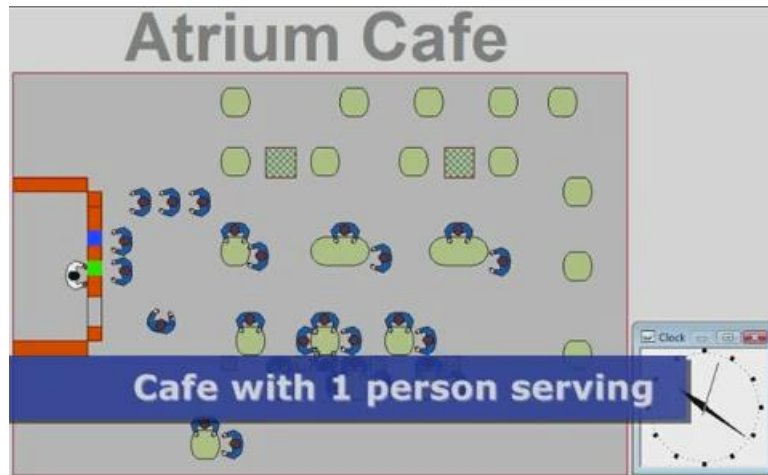
Logic Driven: Logic for model formulation; data for model validation

Simulation Modelling Framework

- Discrete Event Simulation (DES)
 - Study of queuing systems
 - Entities are routed through the system
 - Process: Organised in terms of queues and flows
- Object Oriented DES
 - Study of queuing systems
 - Entity templates defined as classes
 - Entities are passive object (they do not initiate any action)
 - Simple decisions can be made within the entities
 - Process: Organised in terms of queues and flows

Discrete Event Simulation Demo

- Coffee Shop Discrete Event Simulation Demo (Witness)

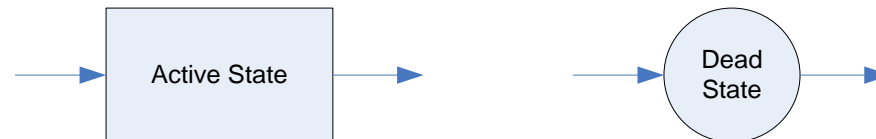


Discrete Event Modelling

- Terminology:
 - **Entity**
 - A 'unit of traffic' within a model; entities trigger and respond to events; an **event** is an instantaneous happening that changes the state of the model
 - The arrival of an order (an event) might be simulated by bringing an entity into the system; the entity could have a state variable set to "not fulfilled"
 - **Resource**
 - A system element that provides service; entities typically use resources; resources are usually capacity-limited, so entities compete for their use and sometimes must wait to use them (resulting in **queueing**).
 - A resource can be an order-processing point, where items listed in the order are selected and boxed; this is represented by a time delay and a change to the order (setting its state variable to "fulfilled")
 - A resource can have several units of capacity

Discrete Event Modelling

- Terminology (cont.)
 - Over time entities co-operate and hence change state
 - Entity states:
 - **Active state**: Involves the co-operation of different classes of entities; duration can be determined in advance, usually by taking a sample from an appropriate probability distribution if the simulation is stochastic
 - **Dead state**: No co-operation, entity waits for something to happen; duration cannot be determined in advance



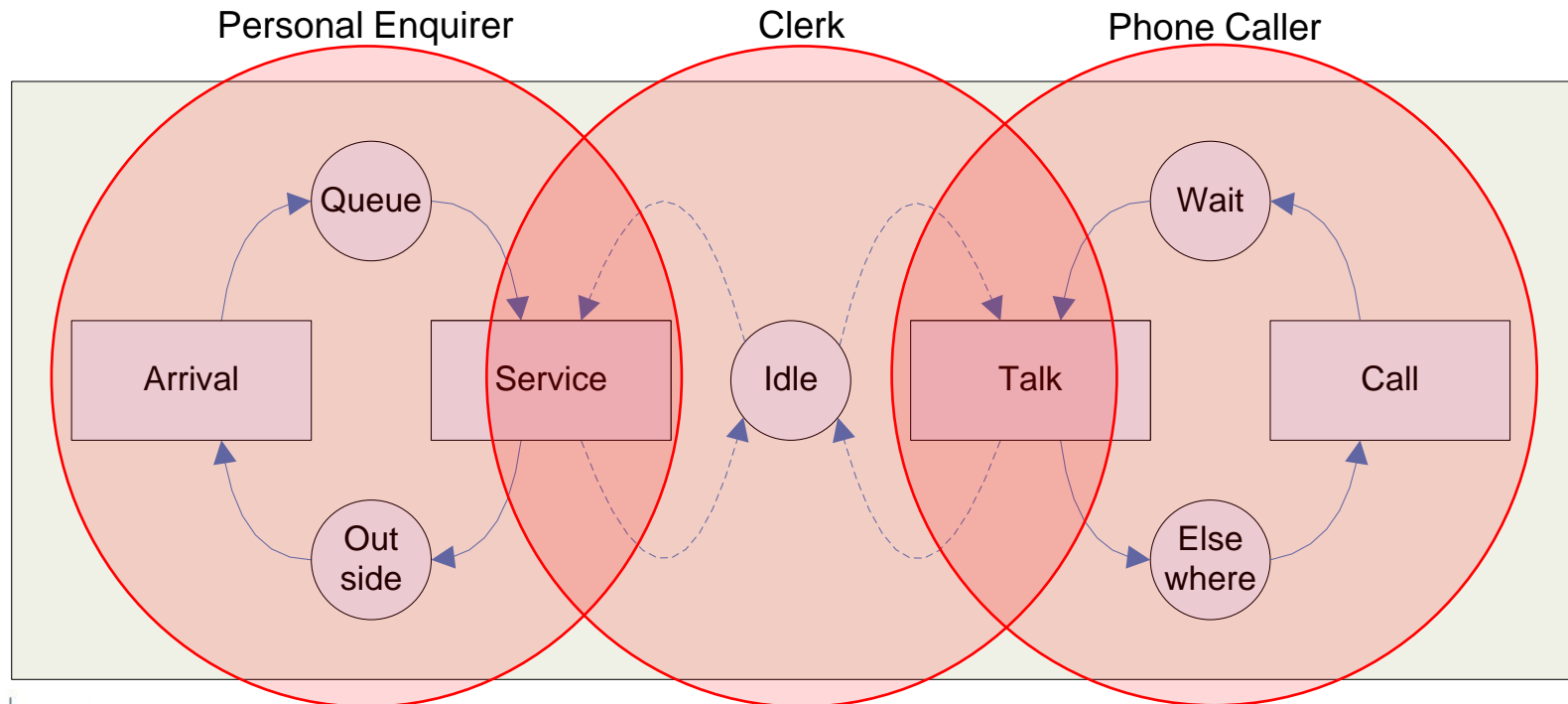
Discrete Event Modelling

- Hands-On Example [Pidd 1998]
 - Booking clerk at theatre:
 - A theatre booking clerk is employed to sell tickets and answer enquiries. Enquiries can come from someone at the box office or someone phoning the theatre.
 - Constraints
 - The clerk is instructed to give priority to the personal customers
 - Customer and phone calls queue on a FIFO basis
 - Phone callers never hang up



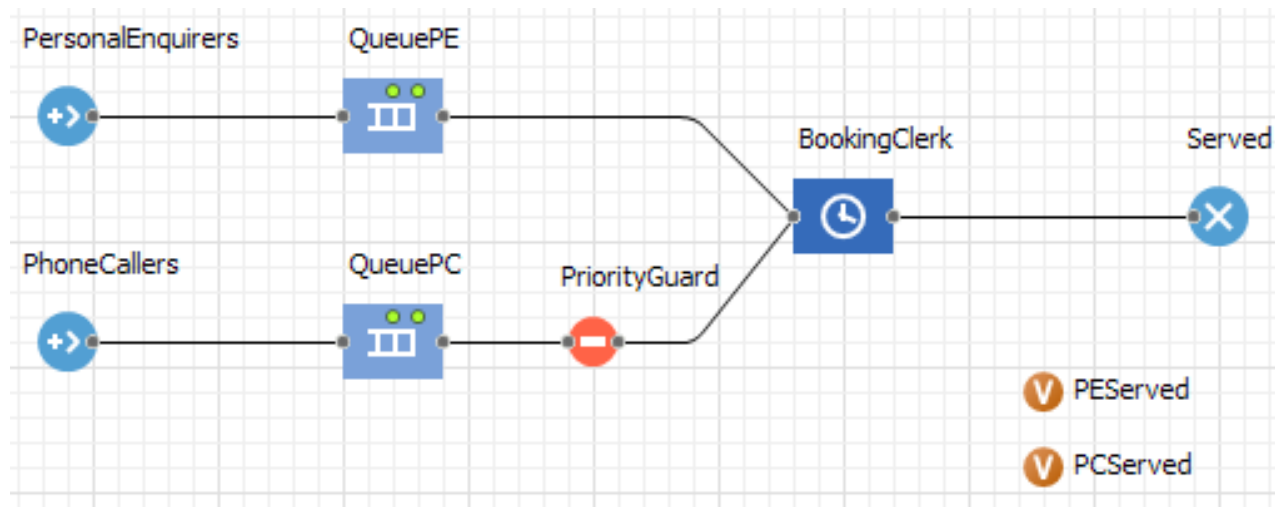
Discrete Event Modelling

- Hands-On Example (cont.)
 - Activity Cycle Diagram for ticket sales and enquiries (focuses on the states that the entities and resources are in)



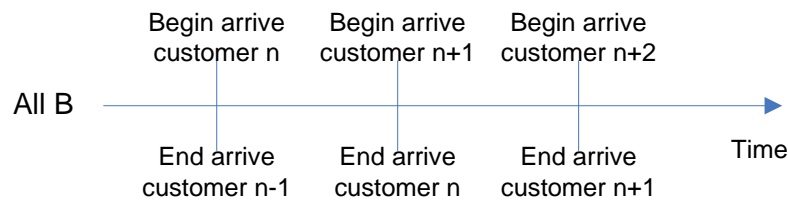
Discrete Event Modelling

- Hands-On Example (cont.)
 - Process Flow Diagram for ticket sales and enquiries (focuses on the flow of entities from the point where they enter the system until they leave the system)

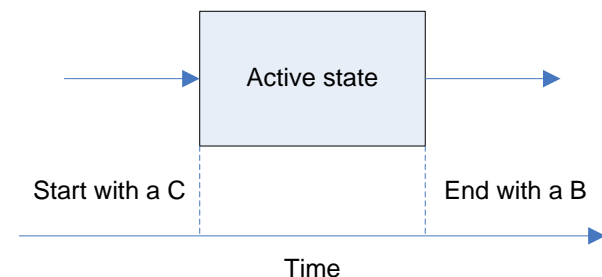


Discrete Event Simulation (DES)

- **Three-Phase Approach** (first described by Tocker in 1963)
 - In this simulation approach events are classified into two types
 - **B (bound or booked) Events:** State changes that are scheduled to occur at a point in time. In general B events relate to arrivals or the completion of an activity.
 - **C (conditional) Events:** State changes that are dependent on the conditions in the model. In general C events relate to the start of some activity



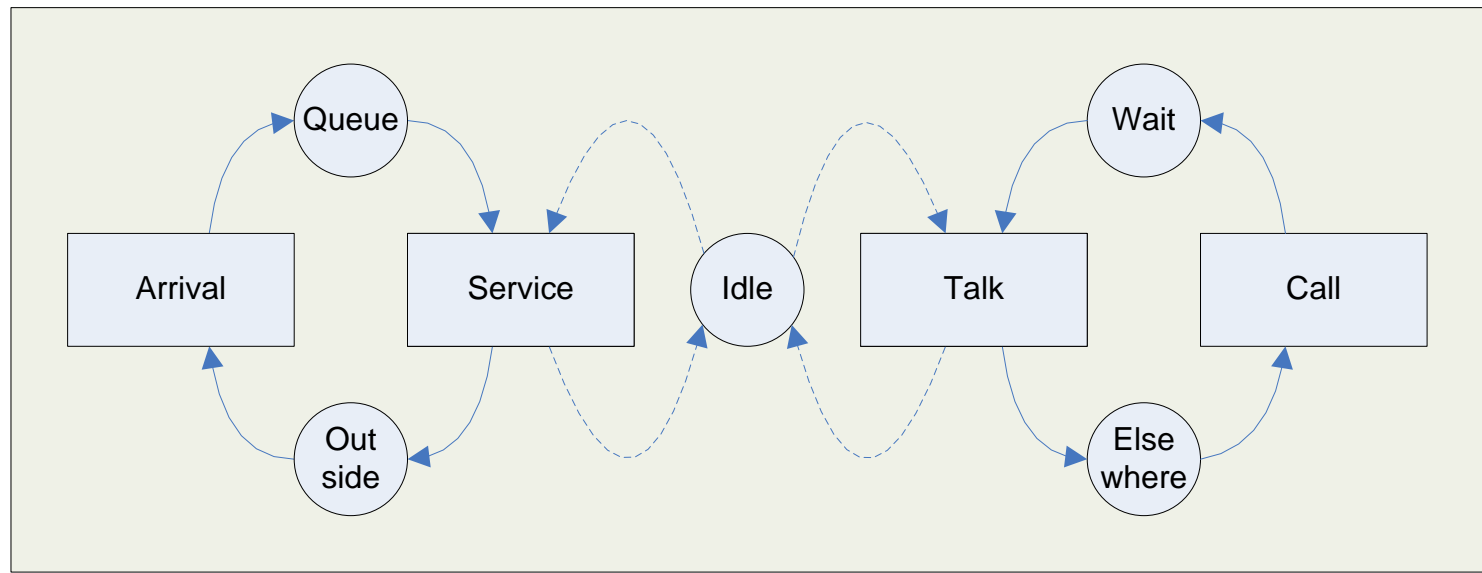
Arrival process



Activity

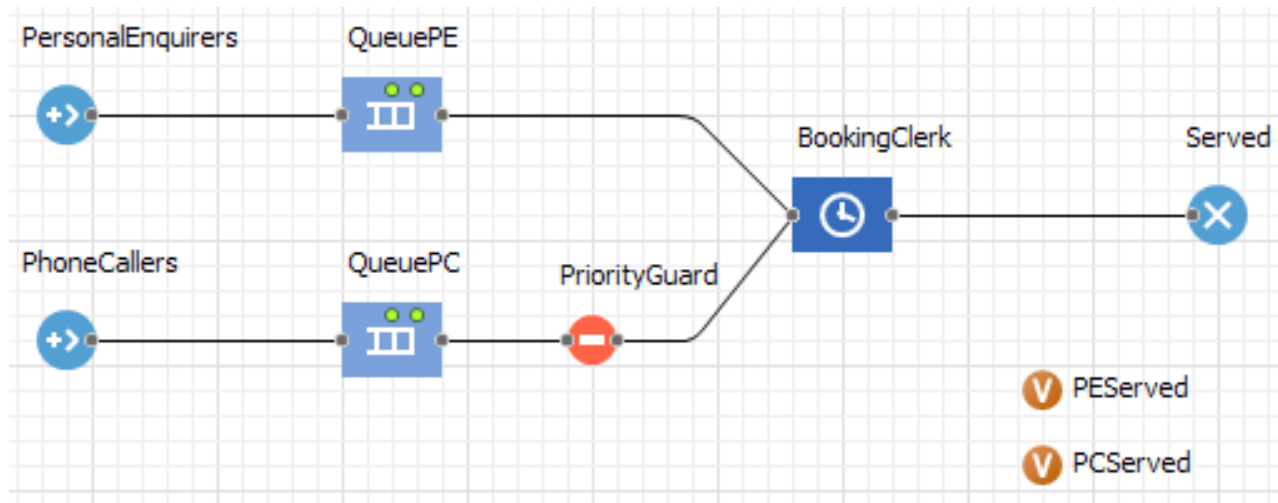
Discrete Event Simulation

- Three-Phase Approach
 - Activity Cycle Diagram for ticket sales and enquiries
 - B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk
 - C1: BeginService ... C2: BeginTalk

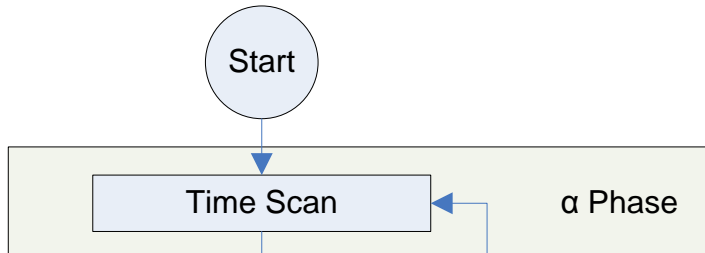


Discrete Event Simulation

- Three-Phase Approach
 - Process Flow Diagram for ticket sales and enquiries
 - B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk
 - C1: BeginService ... C2: BeginTalk



Discrete Event Simulation



- **α** : Find out when the next event is due, move simulation clock to that time, put all entities due to engage in a B at that time into the *DueNow* list
- **β** : Execute activities of entities in the *DueNow* list
- **γ** : Executive must attempt each C in turn by checking if the condition in the test heads are satisfied

Discrete Event Simulation

- Required information about each entity
 - **Time cell**: Time when entity is next due to change state, if this is known; only meaningful if entity is committed to some B in the future
 - **Availability**: Boolean field showing whether the entity is committed to some B in the future
 - If **TRUE** entity is uncommitted and its time cell is meaningless
 - If **FALSE** time cell indicates when entity will next change state
 - **Next activity**: Only meaningful if the availability is FALSE and it indicates the B in which the entity is due to engage at the time shown by the time cell

Discrete Event Simulation

- Three-Phase Approach
 - **Initialisation**: Clerk is idle; first personal enquirer due to arrive at time 4 and first phone call due to arrive at time 6; time is 0; all queues are empty; no personal enquirers or phone calls have arrived
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of Init.: Clock=0; Queue=0; Wait=0; PersIn=0; PhoneIn=0; DueNow=/ 			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	4	FALSE	Personal Arrival
(2) Phone call arrival machine	6	FALSE	Phone Call
(3) Clerk	0	TRUE	

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **First α -Phase**: Find out when the next event is due, move simulation clock to that time, put all entities due to engage in a B at that time into the *DueNow* list (at t=4 entity 1 is due to arrive)
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of α : Clock=4; Queue=0; Wait=0; PersIn=0; PhoneIn=0; DueNow=1

Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	4	FALSE	Personal Arrival
(2) Phone call arrival machine	6	FALSE	Phone Call
(3) Clerk	0	TRUE	

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **First β -Phase**: Execute activities of entities in the *DueNow* list; remember that the service does not start in the β -Phase (brings first persEnq into the system and schedules next persEnq (to arrive 5 min later); entity is put in queue and counter for persEnq is increased)
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of β : Clock=4; Queue=1; Wait=0; PersIn=1; PhoneIn=0; DueNow=/ 			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	9	FALSE	Personal Arrival
(2) Phone call arrival machine	6	FALSE	Phone Call
(3) Clerk	0	TRUE	

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **First γ -Phase**: Executive must attempt each C in turn by checking if the condition in the test heads are satisfied (beginServ requires persEnq in queue and clerk to be idle; fulfilled; service takes 5 min)
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of γ : Clock=4; Queue=0; Wait=0; PersIn=1; PhoneIn=0; DueNow=/ 			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	9	FALSE	Personal Arrival
(2) Phone call arrival machine	6	FALSE	Phone Call
(3) Clerk	9	FALSE	EndService

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **Second α -Phase**: Find out when the next event is due, move simulation clock to that time, put all entities due to engage in a B at that time into the *DueNow* list
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of α : Clock=6; Queue=0; Wait=0; PersIn=1; PhoneIn=0; DueNow=2			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	9	FALSE	Personal Arrival
(2) Phone call arrival machine	6	FALSE	Phone Call
(3) Clerk	9	FALSE	EndService

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **Second β -Phase**: Execute activities of entities in the *DueNow* list; remember that the service does not start in the β -Phase
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of β : Clock=6; Queue=0; Wait=1; PersIn=1; PhoneIn=1; DueNow=/ 			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	9	FALSE	Personal Arrival
(2) Phone call arrival machine	9	FALSE	Phone Call
(3) Clerk	9	FALSE	EndService

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

Discrete Event Simulation

- Three-Phase Approach
 - **Second γ -Phase**: Executive must attempt each C in turn by checking if the condition in the test heads are satisfied
 - **Random number stream**: 4,6,5,5,3,3,6,4,8

End of γ : Clock=6; Queue=0; Wait=1; PersIn=1; PhoneIn=1; DueNow=/ 			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	9	FALSE	Personal Arrival
(2) Phone call arrival machine	9	FALSE	Phone Call
(3) Clerk	9	FALSE	EndService

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk



Discrete Event Simulation

- Three-Phase Approach
 - Third Round?

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

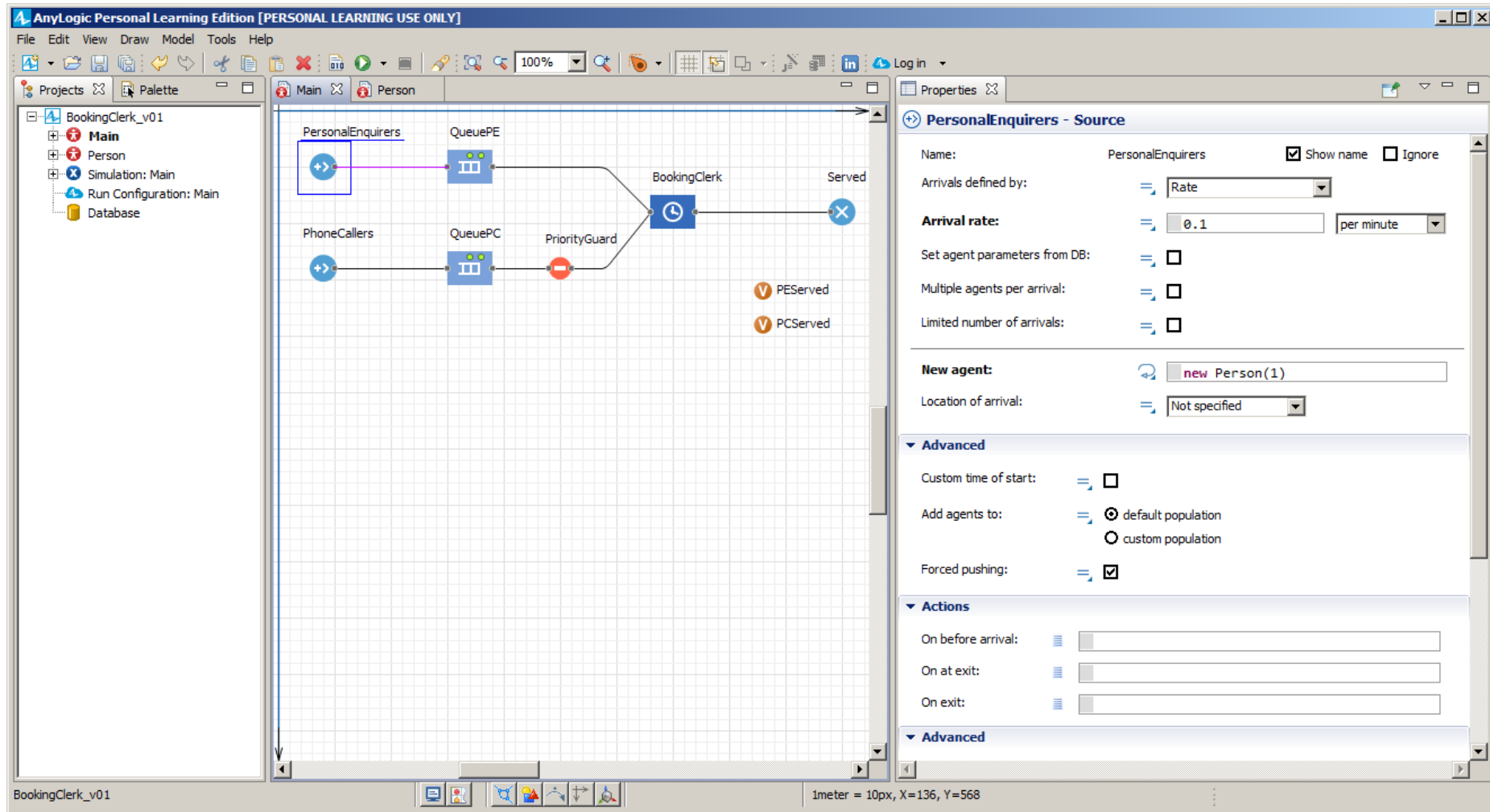
Discrete Event Simulation

- Three-Phase Approach

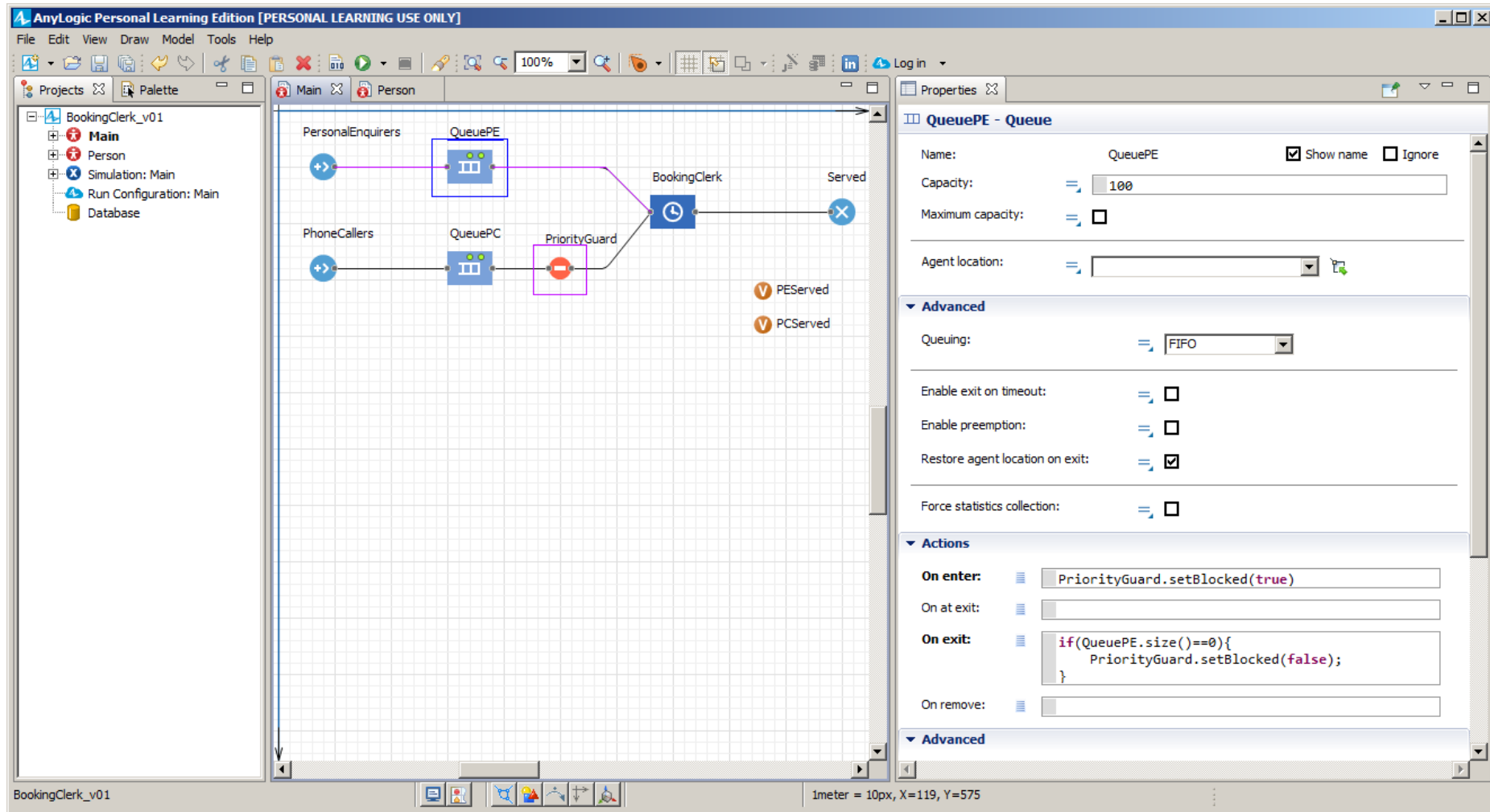
End of α_3: Clock=9; Queue= ; Wait= ; PersIn= ; PhoneIn= ; DueNow=1,2,3			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine			Personal Arrival
(2) Phone call arrival machine			Phone Call
(3) Clerk			EndService
End of β_3: Clock= ; Queue=1; Wait=2; PersIn=2; PhoneIn=2; DueNow=/			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine	12		Personal Arrival
(2) Phone call arrival machine	15		Phone Call
(3) Clerk	9	TRUE	-
End of γ_3: Clock= ; Queue=0; Wait=2; PersIn=2; PhoneIn=2; DueNow=/			
Entity	Time cell	Availability	Next Activity
(1) Personal enquirer arrival machine			Personal Arrival
(2) Phone call arrival machine			Phone Call
(3) Clerk	13	FALSE	EndService

B1: Arrive ... B2: EndOfService ... B3: Call ... B4: EndOfTalk ... C1: BeginService ... C2: BeginTalk

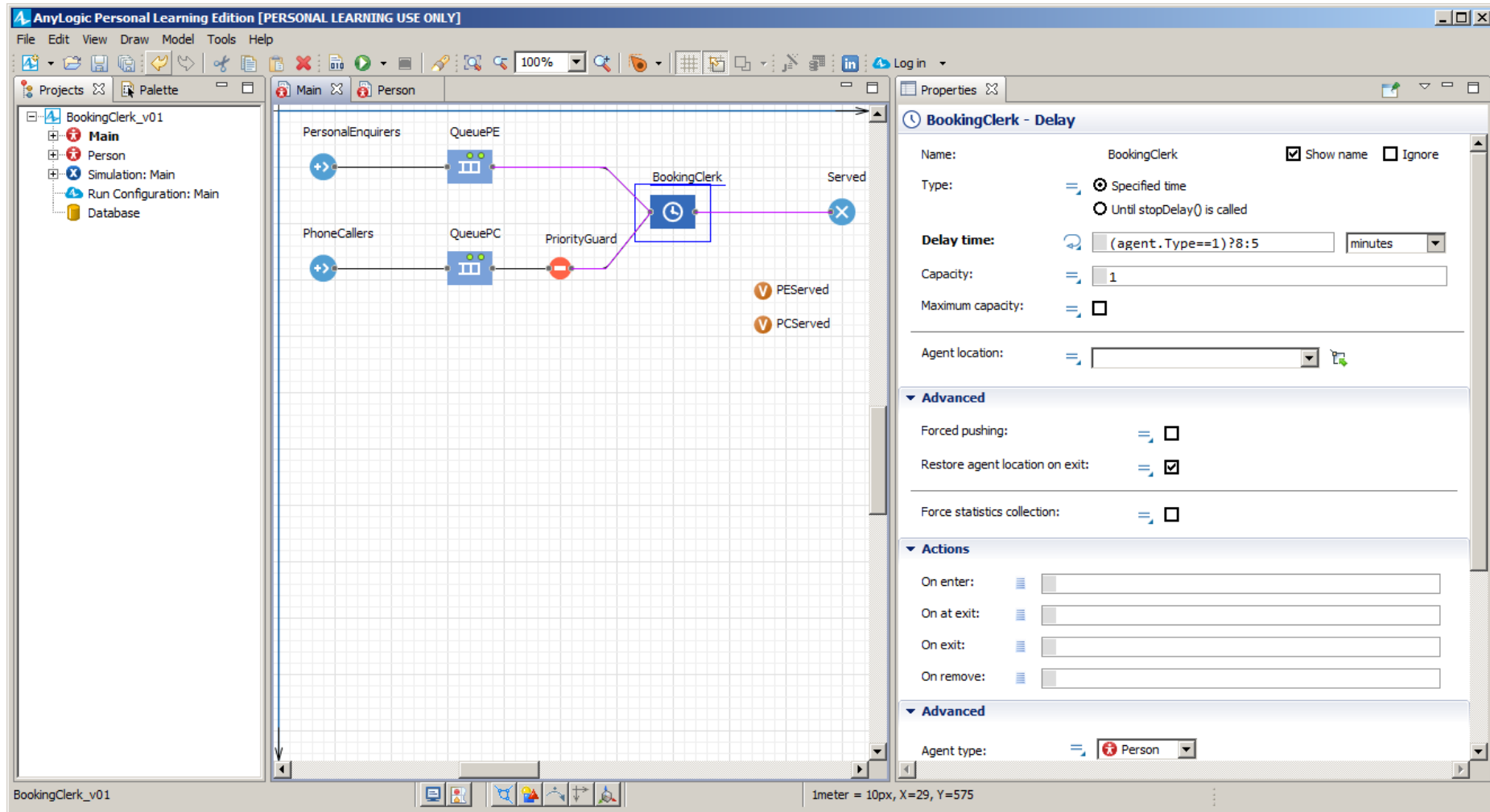
Discrete Event Simulation



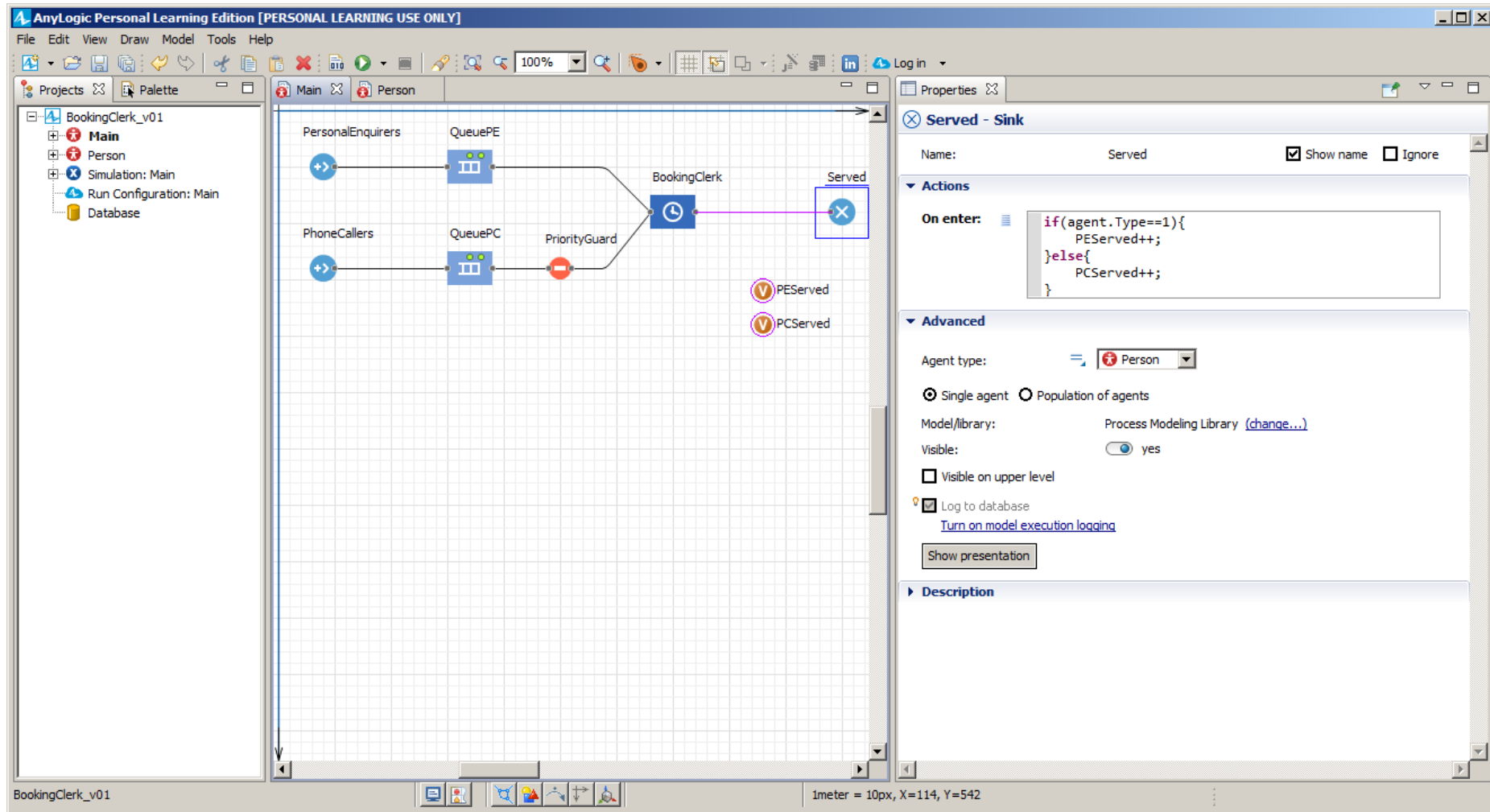
Discrete Event Simulation



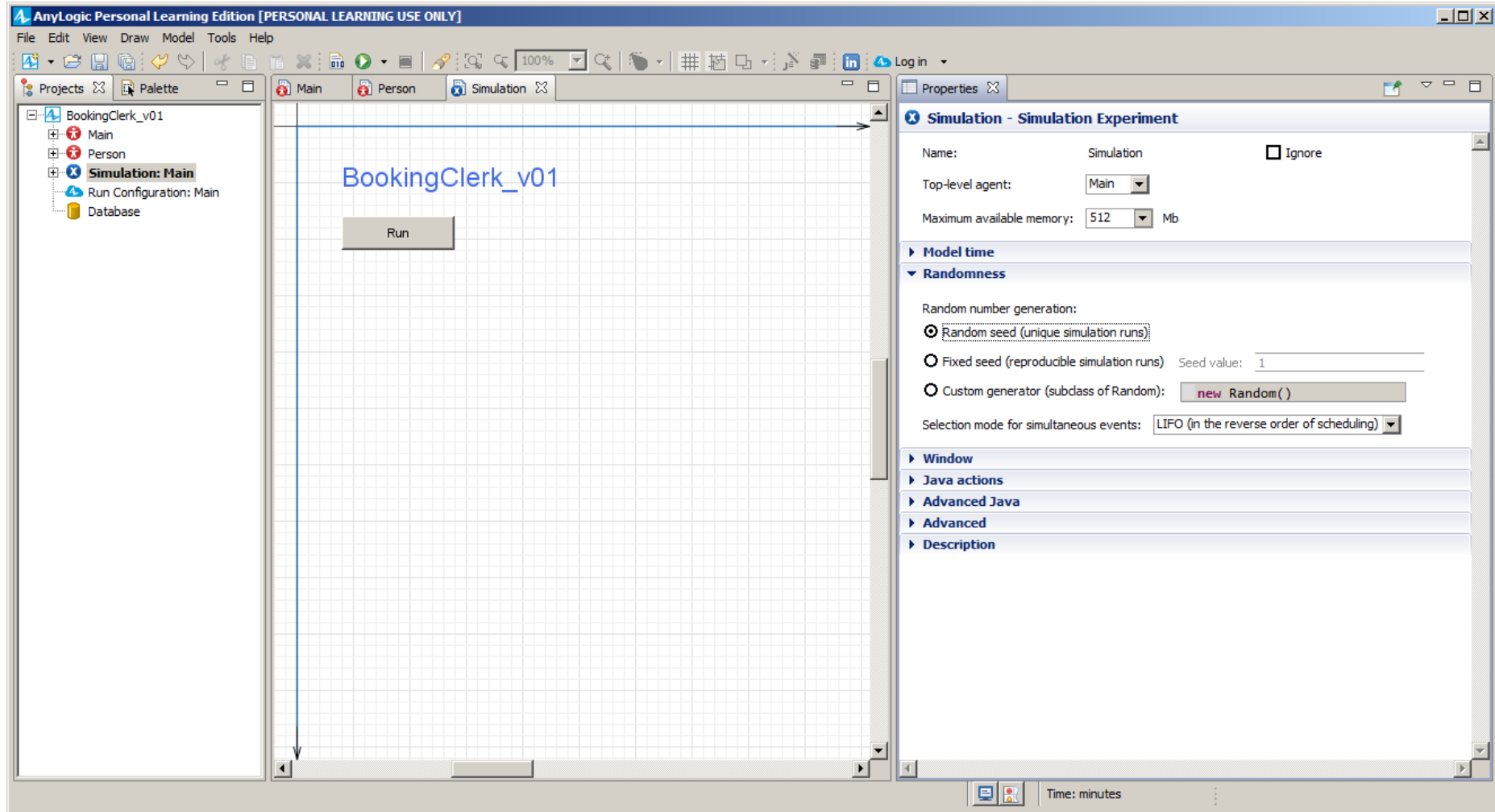
Discrete Event Simulation



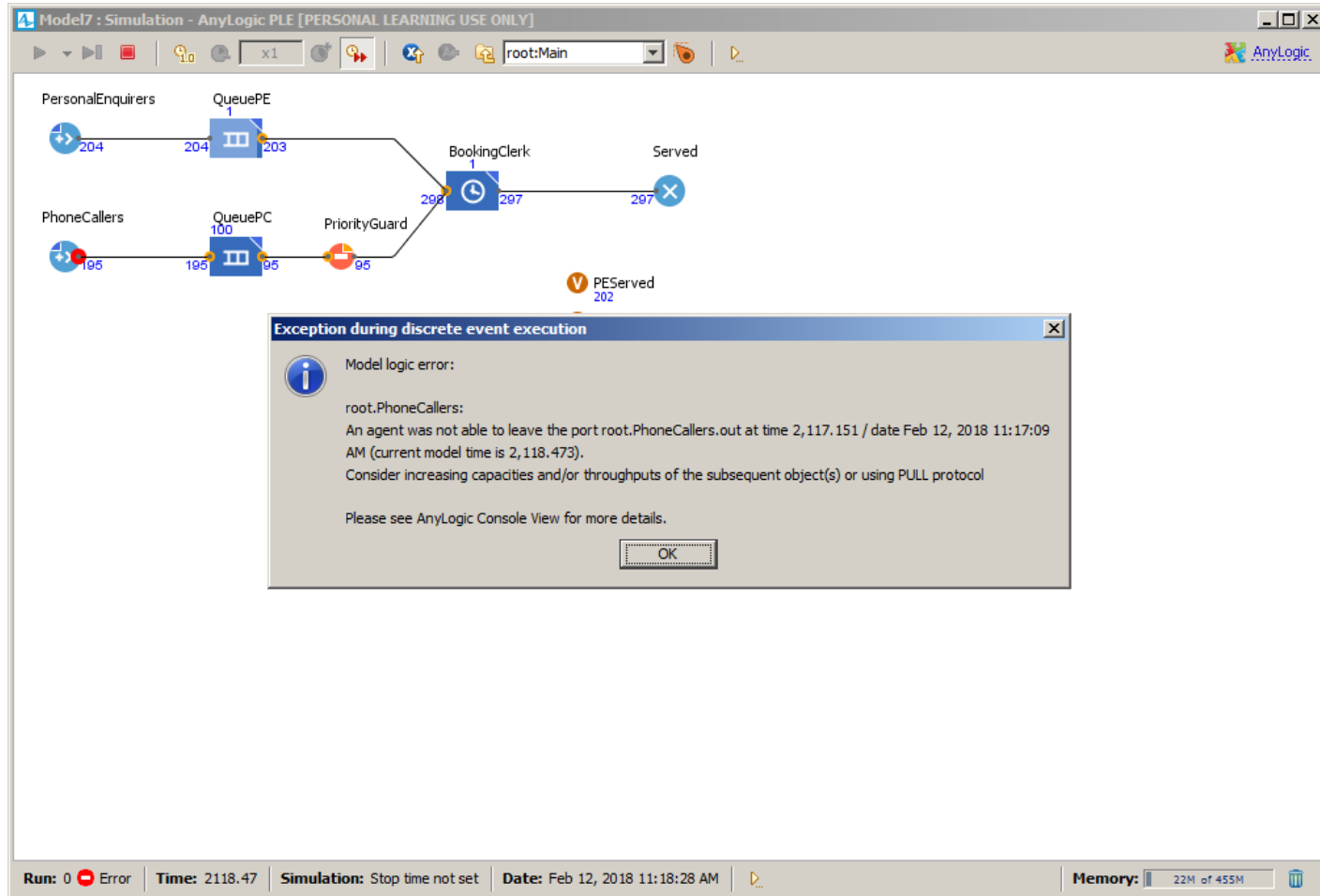
Discrete Event Simulation



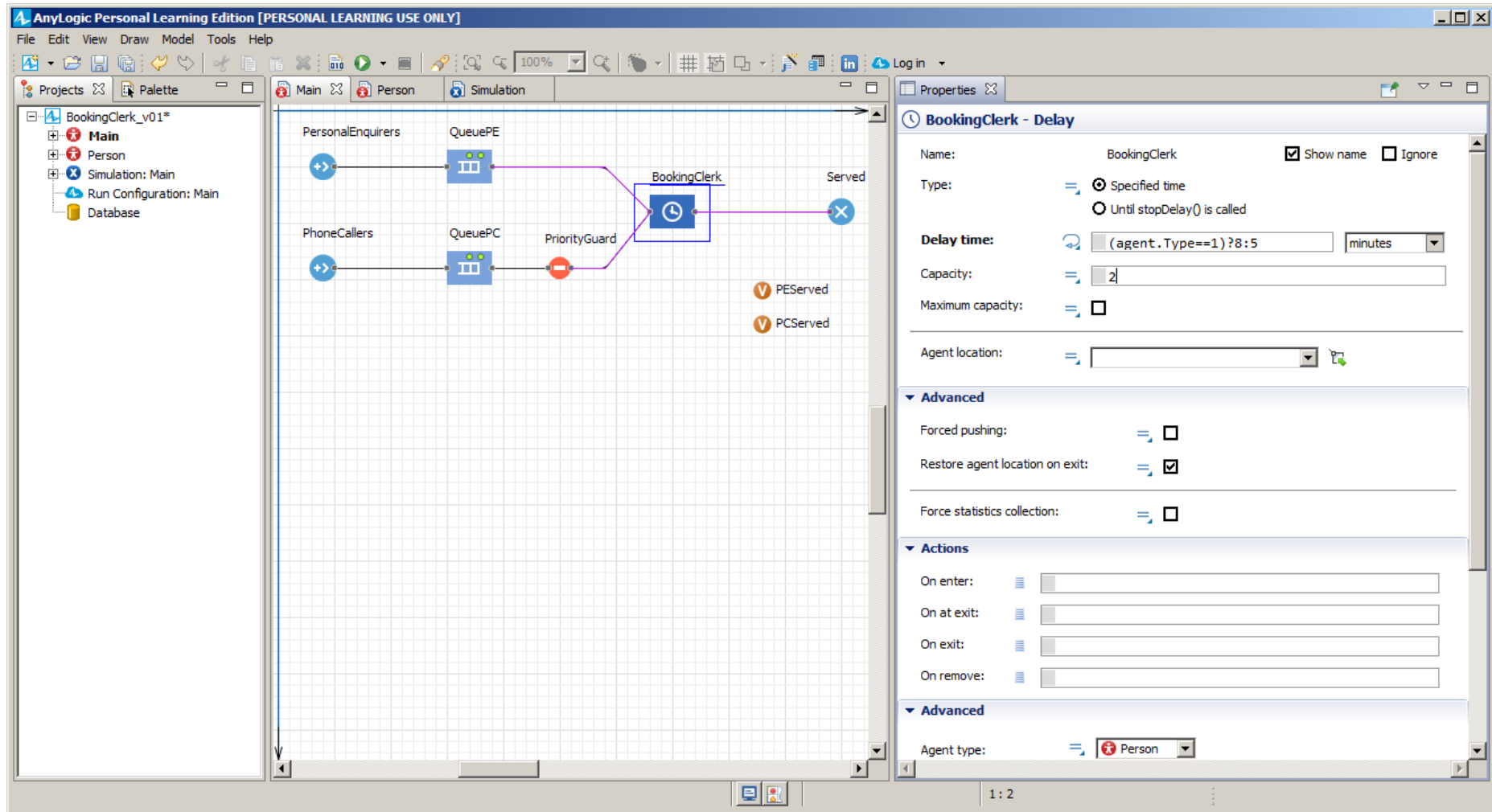
Discrete Event Simulation



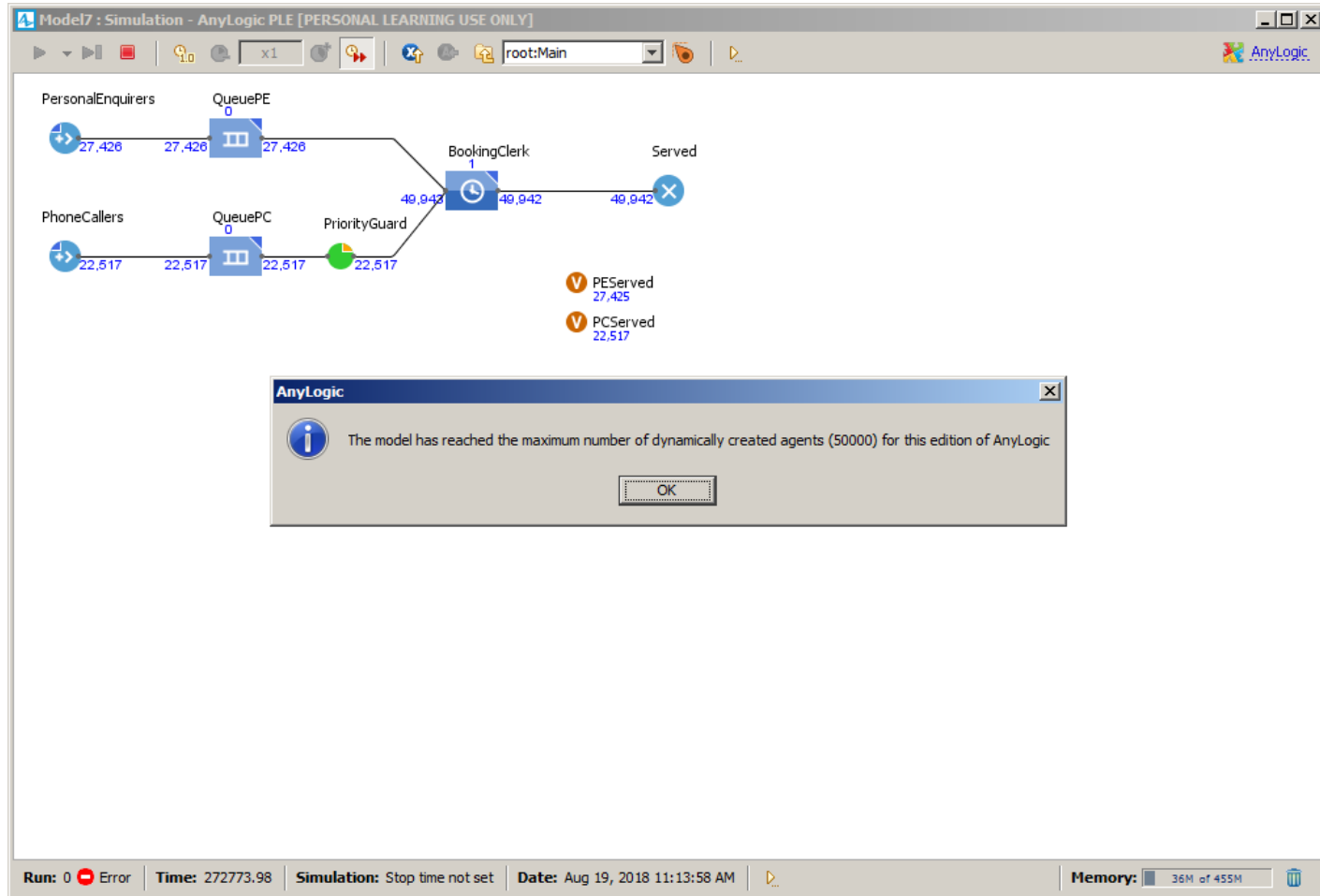
Discrete Event Simulation



Discrete Event Simulation



Discrete Event Simulation



Discrete Event Simulation

AnyLogic Personal Learning Edition [PERSONAL LEARNING USE ONLY]

File Edit View Draw Model Tools Help

Projects Palette

RecycleAgentsDES

- Main
- Person
- Simulation: Main
- Run Configuration: Main
- Database

BookingClerk_v01_recycling*

- Main
 - Agents
 - BookingClerk
 - PriorityGuard
 - QueuePC
 - QueuePE
 - ReceivePC
 - ReceivePE
 - Served
 - Presentation
 - Variables
 - Analysis Data
 - Links to agents
 - Collections
 - Events
 - Connectors
- Person
- Simulation: Main
- Run Configuration: Main
- Database

Main Agent Type

Name: Main ☐ Ignore

Agent actions

On startup:

```
// in AnyLogic everything is an agent, so thi
for (int i=0; i<24500; i++){
    PEPool.add(new Person(1));
    PCPool.add(new Person(2));
}
```

On destroy:

On arrival to target location:

On before step:

On step:

Agent in flowcharts

Movement

Initial speed: 10 meters per second

☒ Rotate animation towards movement

☐ Rotate vertically as well (along Z-axis)

Space and network

No agent populations live in this agent type

Diagram showing the flow of agents (PE and PC) through queues (QueuePE, QueuePC) and a BookingClerk, leading to Served. Includes a PriorityGuard and various pools (PEPool, PCPool).

Legend:

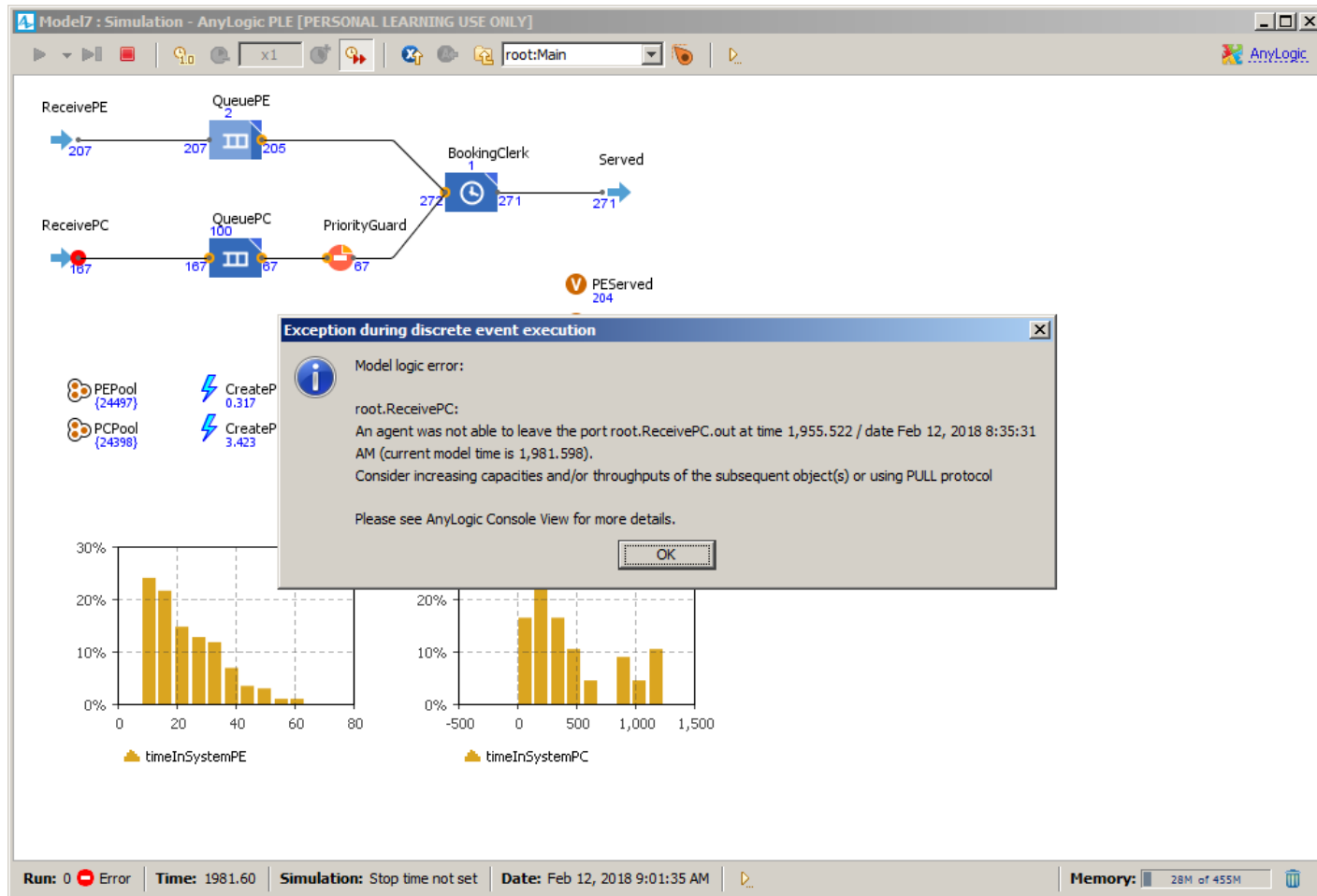
- PEPool
- PCPool
- CreatePE
- CreatePC
- timeInSystemPE
- timeInSystemPC
- PEserved
- PCserved
- currentlyInSystem

Bar charts showing timeInSystemPE and timeInSystemPC distributions.

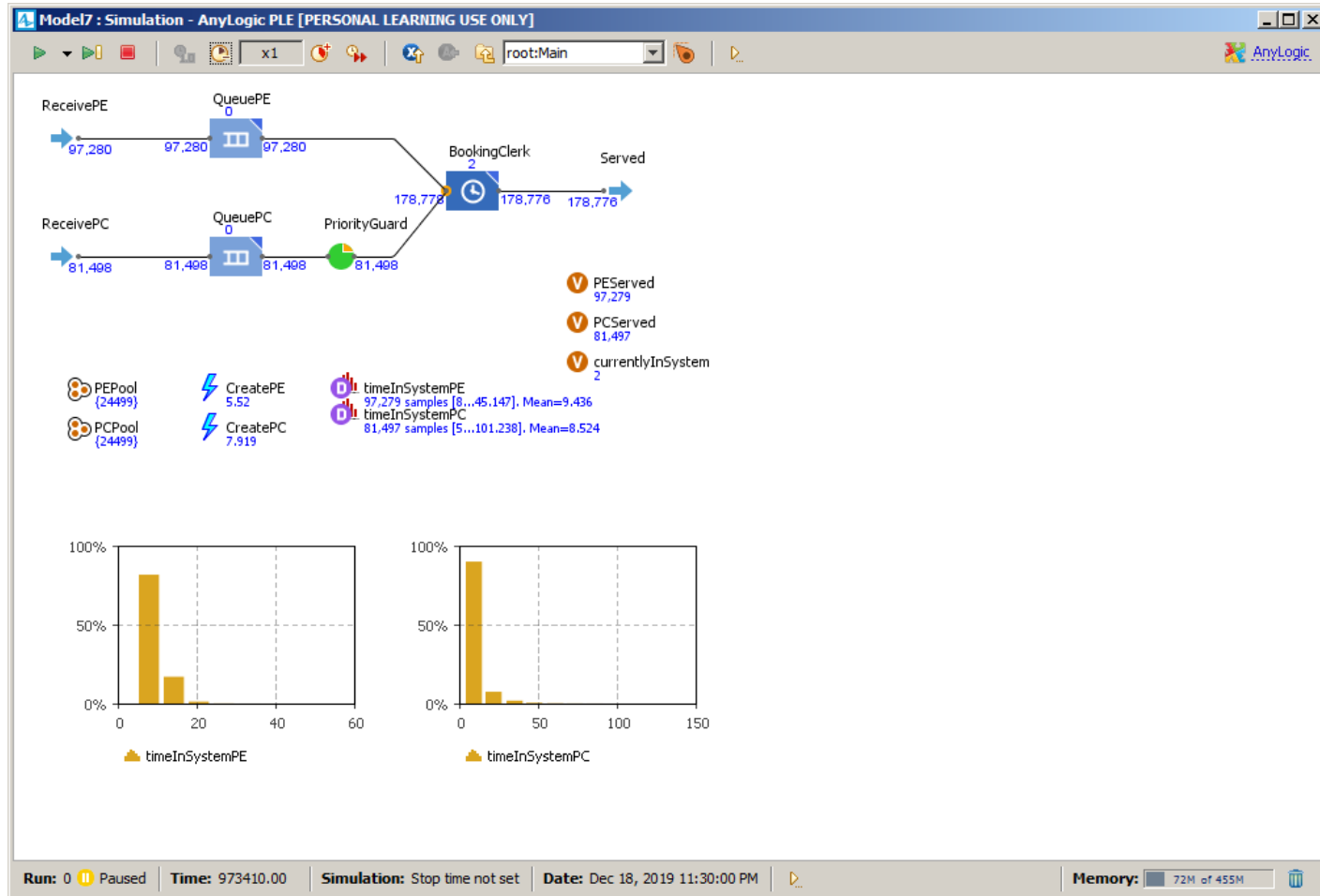
BookingClerk_v01_recycling

1meter = 10px, X=123, Y=257

Discrete Event Simulation



Discrete Event Simulation



Discrete Event Simulation Examples

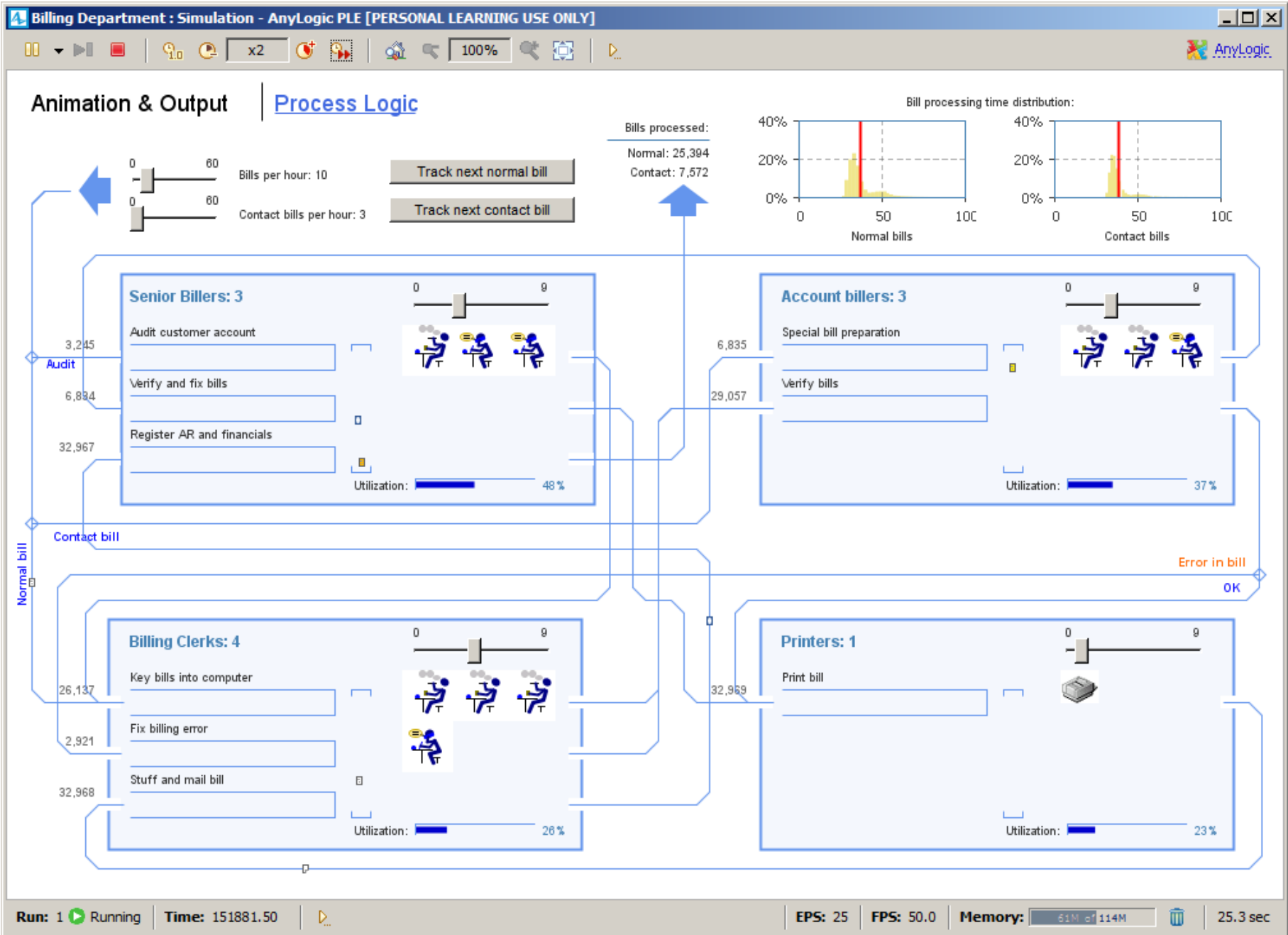




In this model invoices of two types arrive at the billing department: Bills (normal) and ContactBills - those that have special contracts as to how they should be billed. At random, some of the accounts are audited by a supervisor. All bills are printed on the same printer, and are stuffed and mailed in the same way. The problem definition was taken from Arena™ with some modifications.

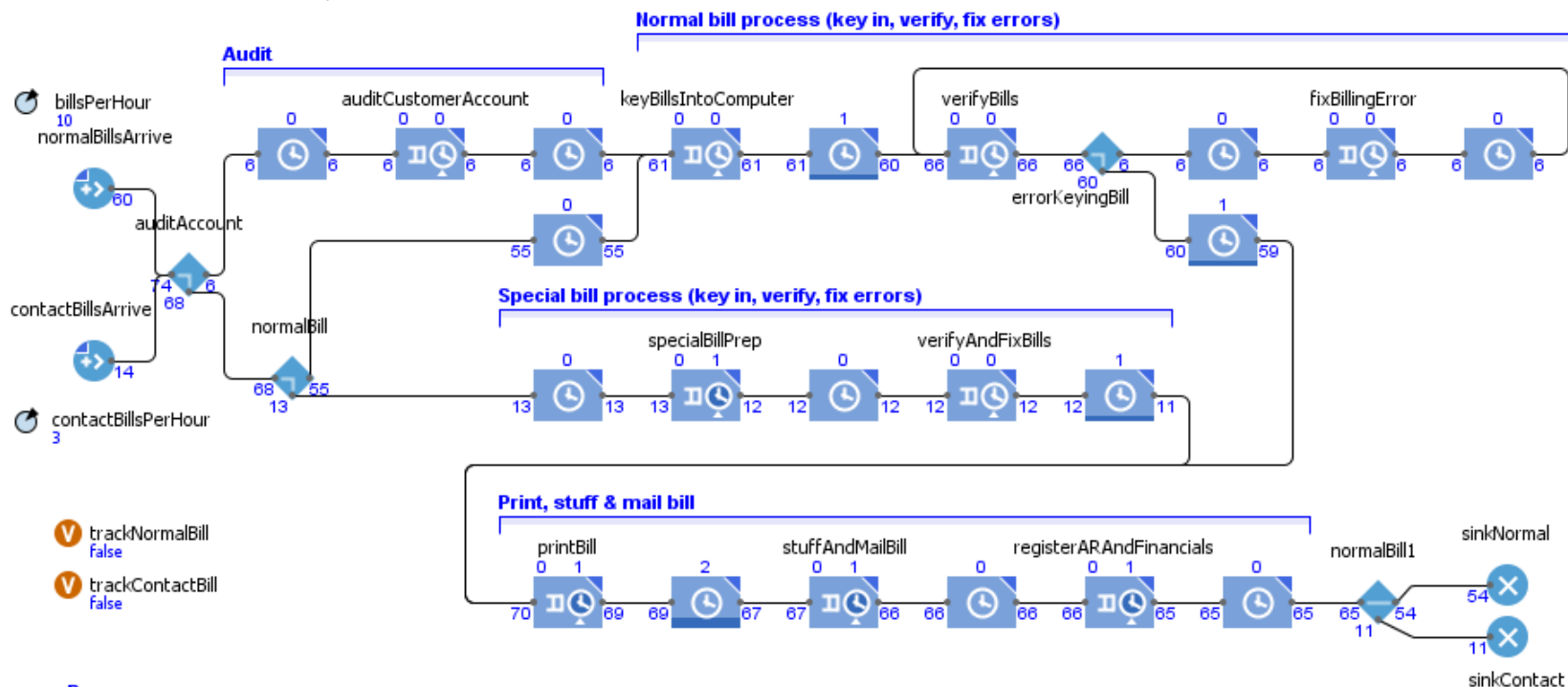
Run the model





Animation & Output

Process Logic



Emergency Department

This simplistic model of an Emergency Department was designed primarily to demonstrate the usage of network markup elements in conjunction with Process Modeling Library. Specific markup shapes such as nodes and paths are used to define facility layout. Resources of different kinds are placed in the network. In this case the resources are:

- Nurses, PAs and Technicians - of type moving [can move on their own]
- Triage rooms, Express care rooms, X-ray - of type static [are bound to their home locations and cannot be moved]
- Ultra sound devices - of type portable [can be moved by resources of type moving]

Technicians have their own sub-process to prepare for the ultra sound process and wrap-up afterwards.

Upon arrival, a patient registers and proceeds to the waiting room, from where he is escorted by the nurse to a triage room.

After triage the patient goes to an express care room and then either X-ray or ultra sound is done with the help of a technician and a PA.

X-ray process requires the patient to go the X-ray room, whereas ultra sound device is moved to the EC room where the patient is located.

The model presentation screen is organized as a number of pages (animation, main flowchart, etc.) with hyperlinks between them to enable easy navigation.

Run



This model is © The AnyLogic Company. www.anylogic.com

Emergency Department

☐ flying camera

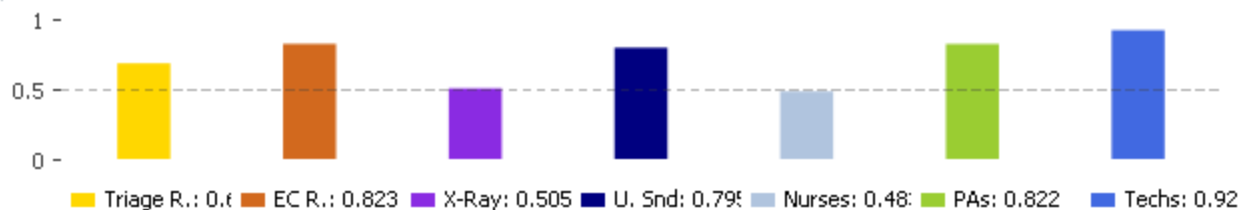
3D

2D

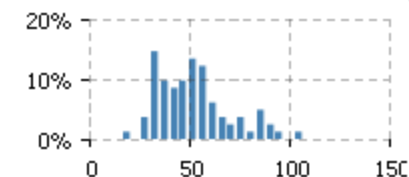
Logic



Resource utilization



Length of Stay



☐ no delays

Run: 0 Running

Time: 600.75



13.7 sec

Emergency Department

3D 2D Logic ?



Parameters

Nurses

☐ 1 ☐ 2 ☐ 3 ☐ 4 ☒ 5 ☐ 6

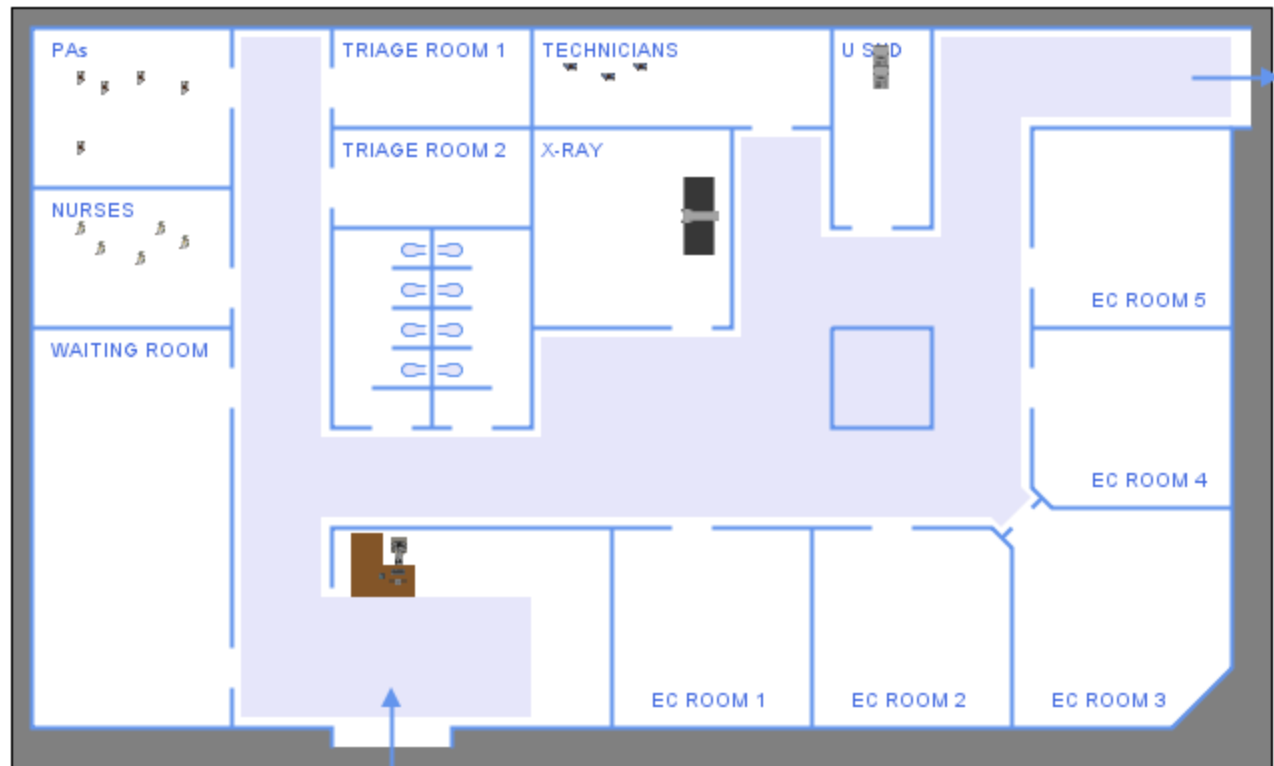
PAs

☐ 1 ☐ 2 ☐ 3 ☐ 4 ☒ 5 ☐ 6

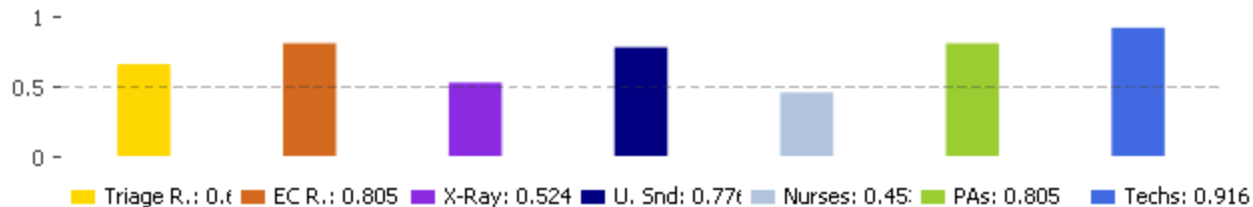
Technicians

☐ 1 ☐ 2 ☒ 3 ☐ 4 ☐ 5 ☐ 6

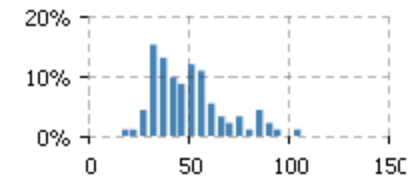
U-Sound devices

☐ 1 ☒ 2 ☐ 3 ☐ 4 ☐ 5 ☐ 6


Resource utilization



Length of Stay


☐ no delays

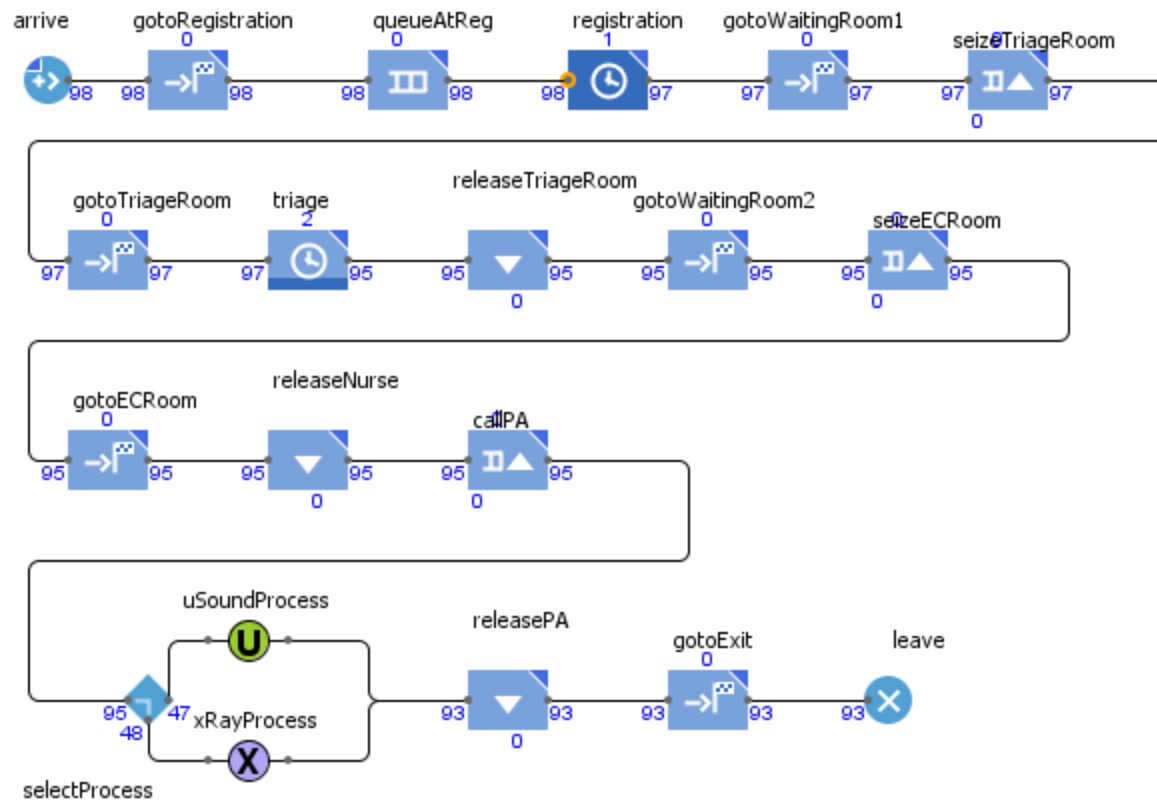
Emergency Department

3D 2D Logic

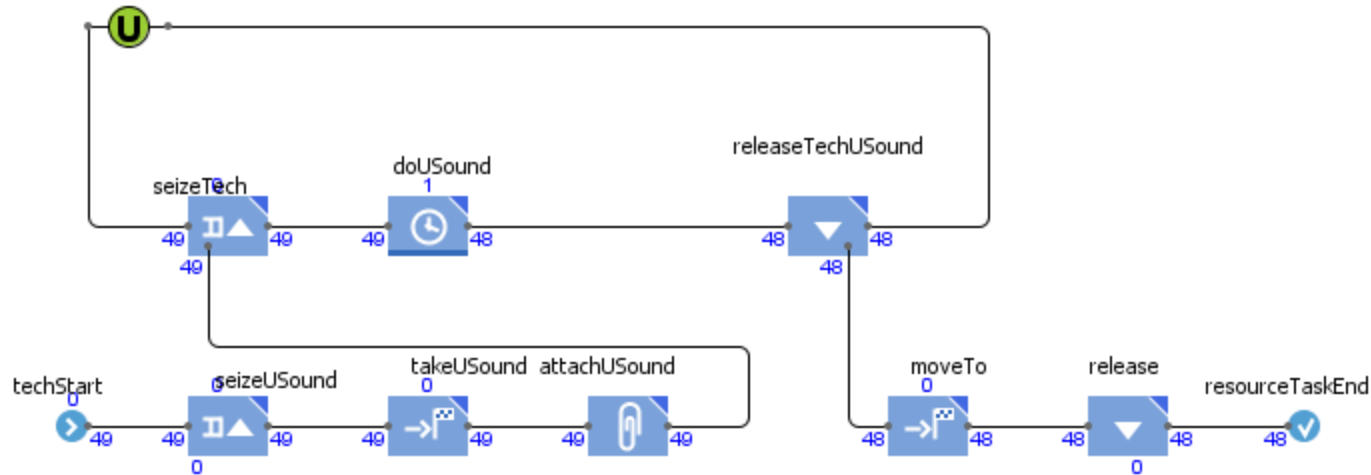
Resources



Process flowchart



UhistLOS
 93 samples [21.126...106.373]. Mean=50.662

[Back](#) | Ultra Sound Process


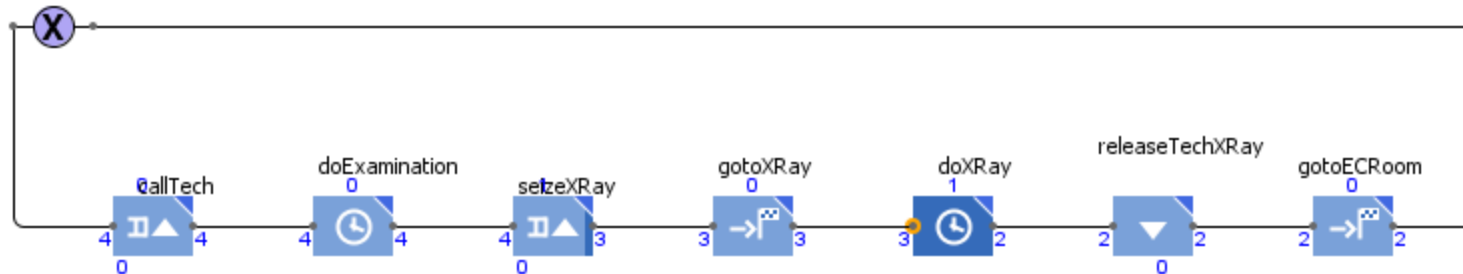
technician

root.technician: ResourcePoolAll units: 3Active: 316 : 16[technician].ResourceUnitEntityServiceSubtask:root.xRayProcess.callTech:root.<Default Population>[25]17 : 17[technician].ResourceUnitEntit



usound

root.USound: ResourcePoolAll units: 2Active: 28 : 8[USound].ResourceUnitEntityServiceSubtask:root.uSoundProcess.seizeUSound:root.<Default Population>[16]Idle units: 1...

[Back](#) | X-Ray Process

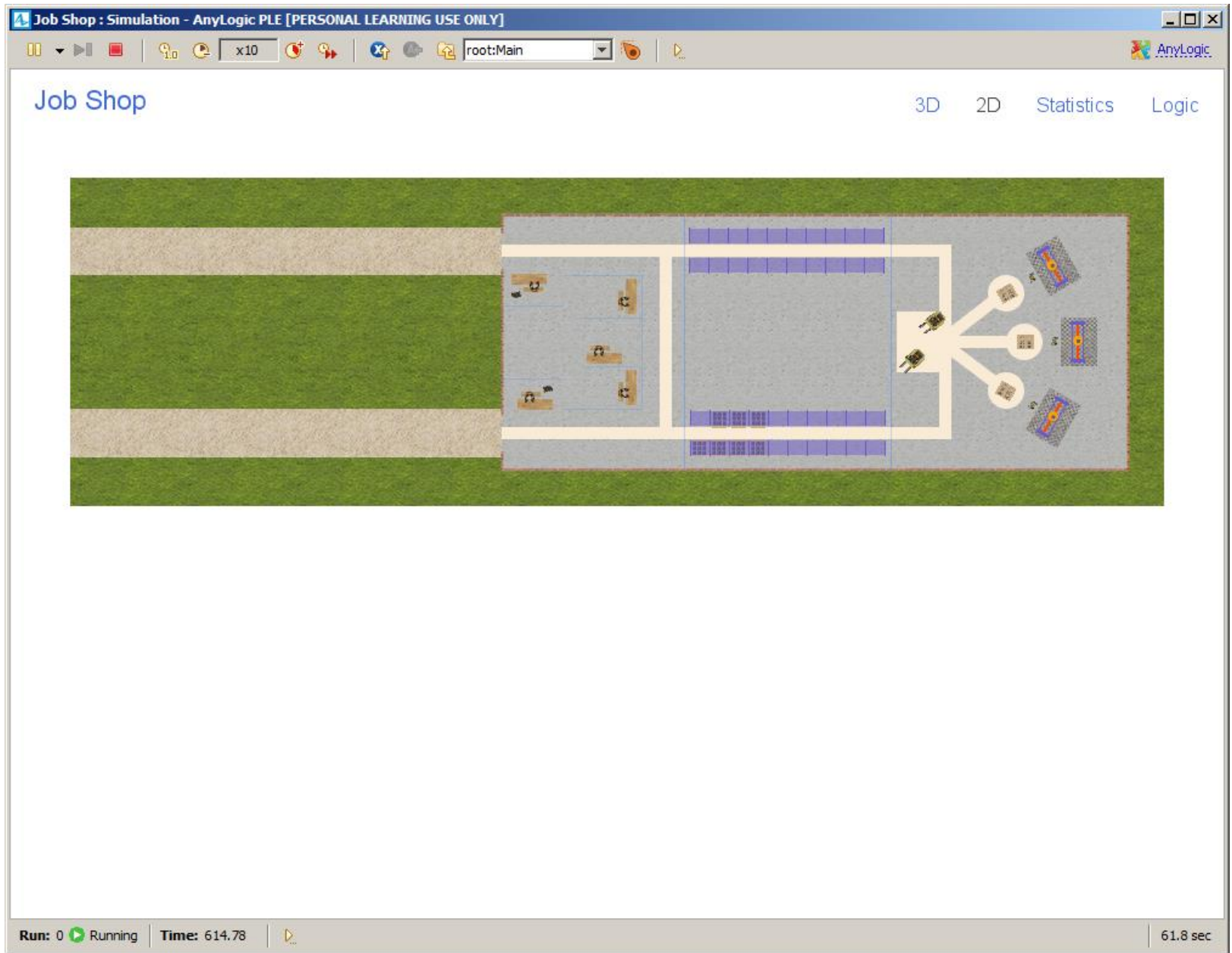
technician

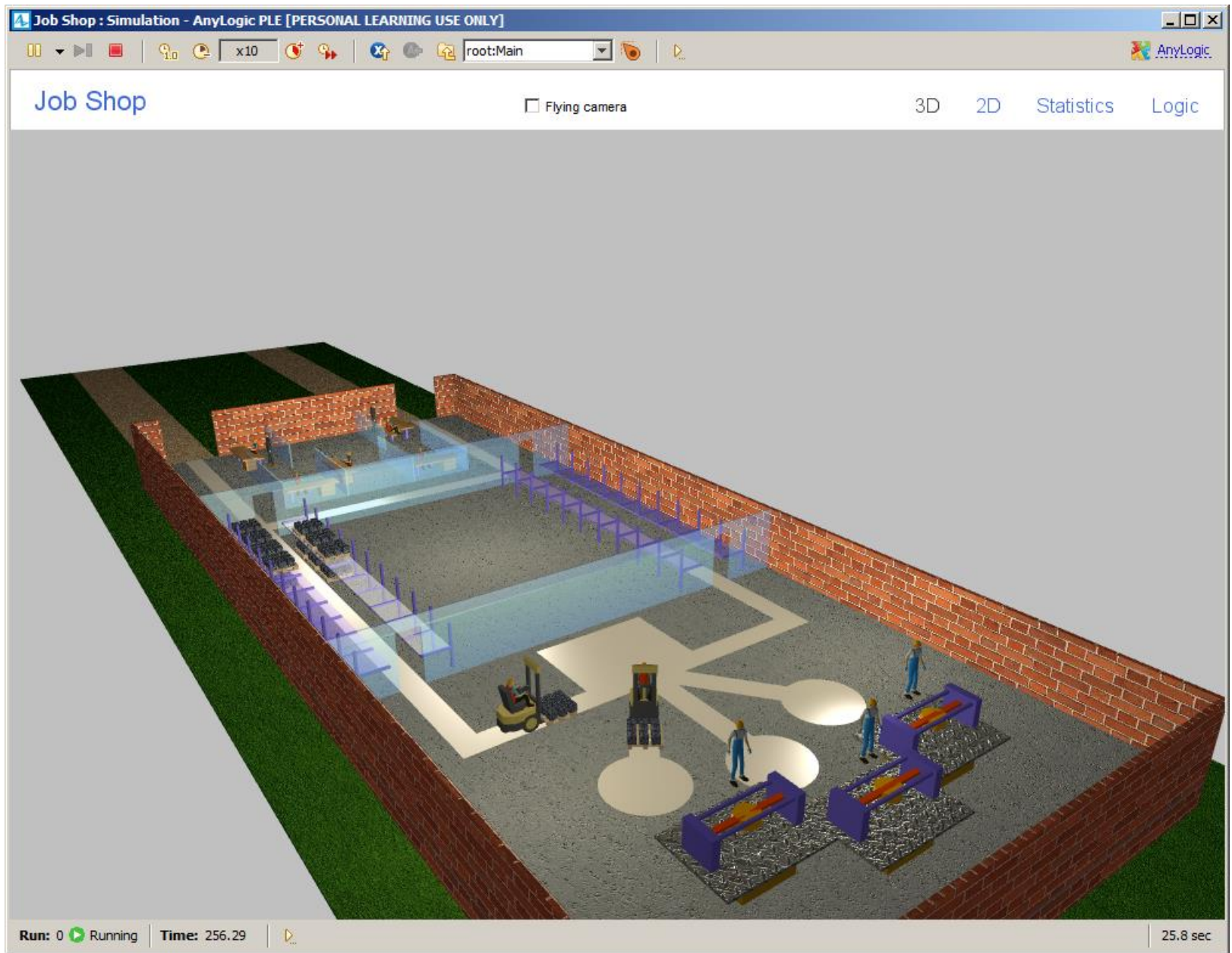
root.technician: ResourcePoolAll units: 3Active: 316 : 16[technician].ResourceUnitEntityServiceSubtask:root.xRayProcess.callTech:root.<Default Population>[24]17 : 17[technician].Resourc

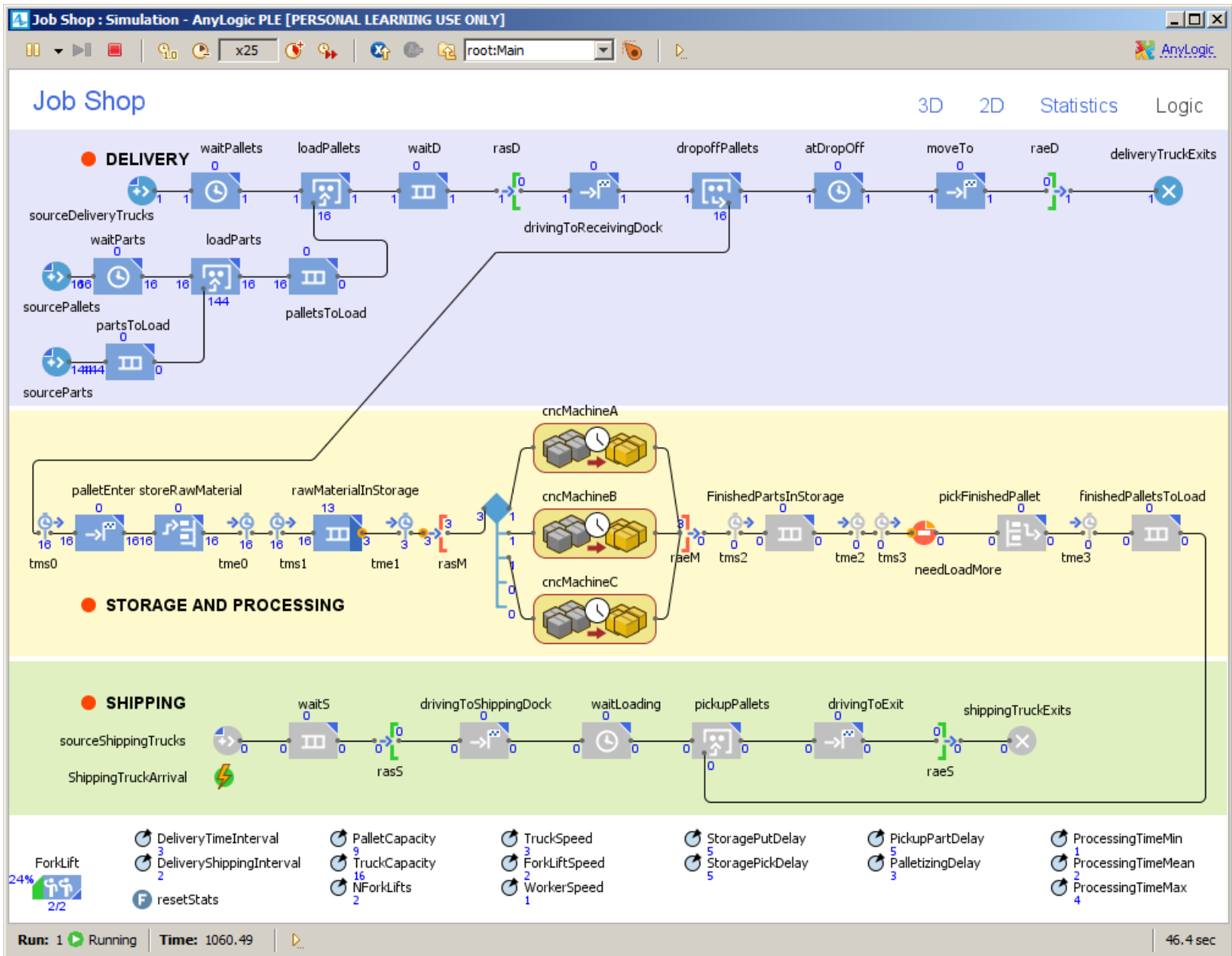


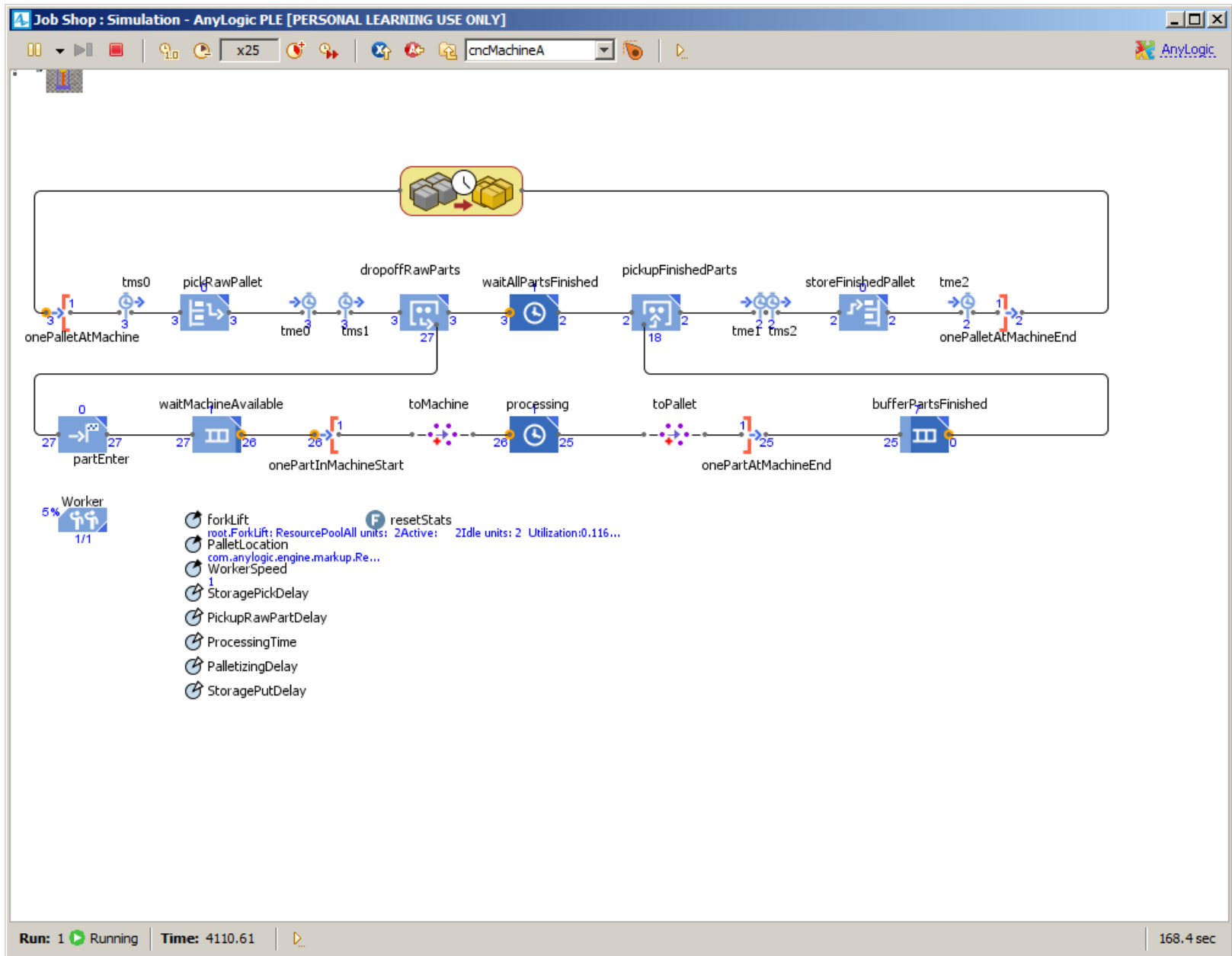
xray

root.XRay: ResourcePoolAll units: 1Active: 115 : 15[XRay].ResourceUnitEntityServiceSubtask:root.xRayProcess.seizeXRay:root.<Default Population>[25]Idle units: 0...









Distribution Center : Simulation - AnyLogic PLE [PERSONAL LEARNING USE ONLY]
experiment: Distrib...

▶
Run

This model simulates how a distribution center warehouse operates.

The principal operations are: unloading, loading, and order assembly.

The unloading process:
Truck deliver pallets to an available unloading dock. Pallets are then unloaded from the truck using a forklift and pallets are placed in the receiving dock area. Additional forklifts then transport the pallets to the main storage racks.

The order assembly process:
The order is assembled from pallets which can be of the same or of different types. An order can be assembled if the required pallets can be put in the assembly area near the docks (or if there is not enough space there - in the additional storage zone), and the main storage has the required number of pallets of required types. The order is assembled by forklift trucks.

The loading process:
Once the orders are completely assembled, the orders are assigned the loading dock, where they were assembled. Truck is then assigned to a loading dock for receipt of orders. A forklift will fill the orders in the trucks from the assembly area. The total amount of orders for one truck must take up at least half of its capacity.

Parameters

Initial utilization of the storage
 0 0.5 1

Number of pallet types
 1 8 16

Number of forklifts
 10 30 44

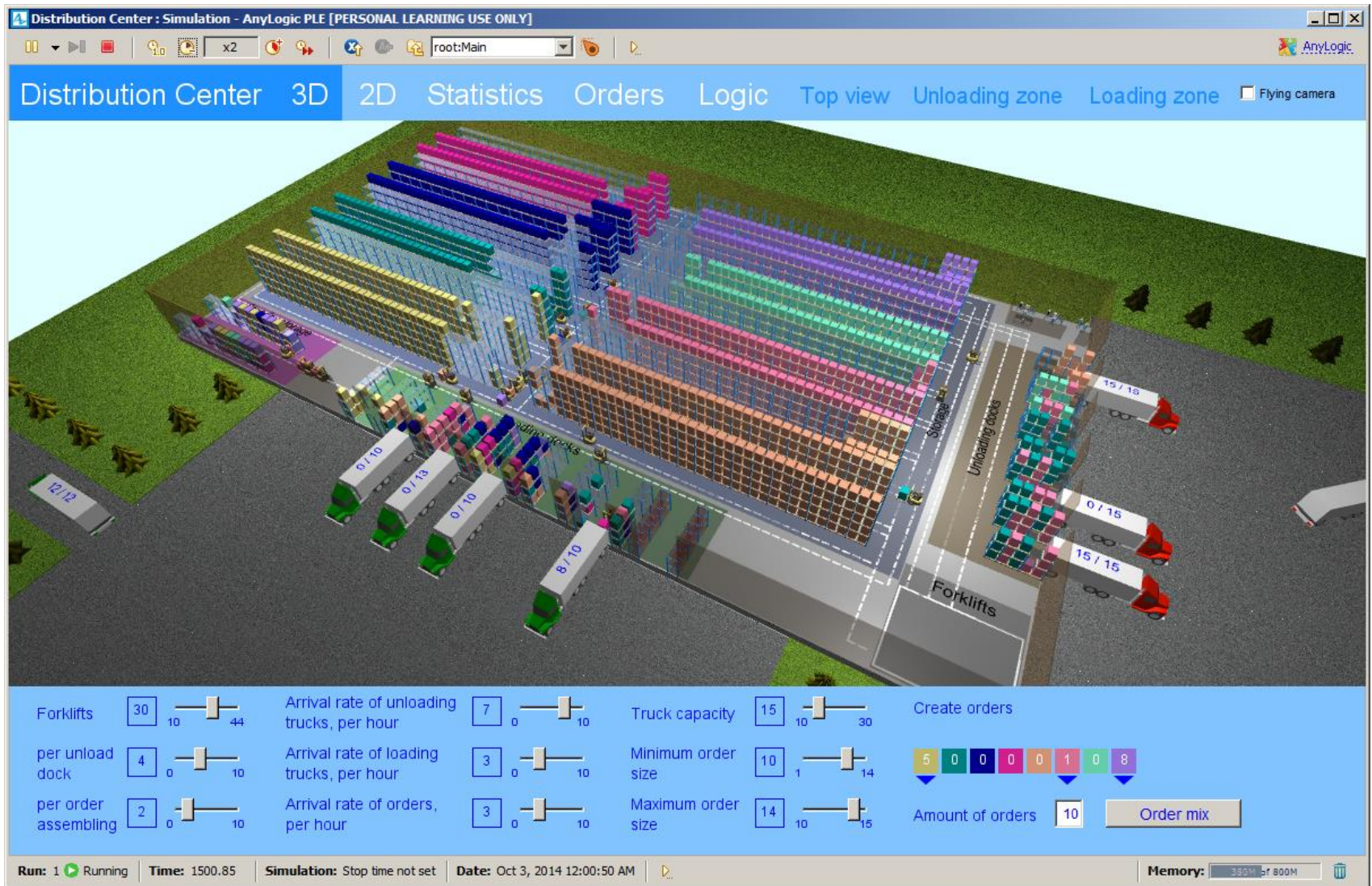
Number of unloading docks
 1 5 5

Number of loading docks
 1 6 7

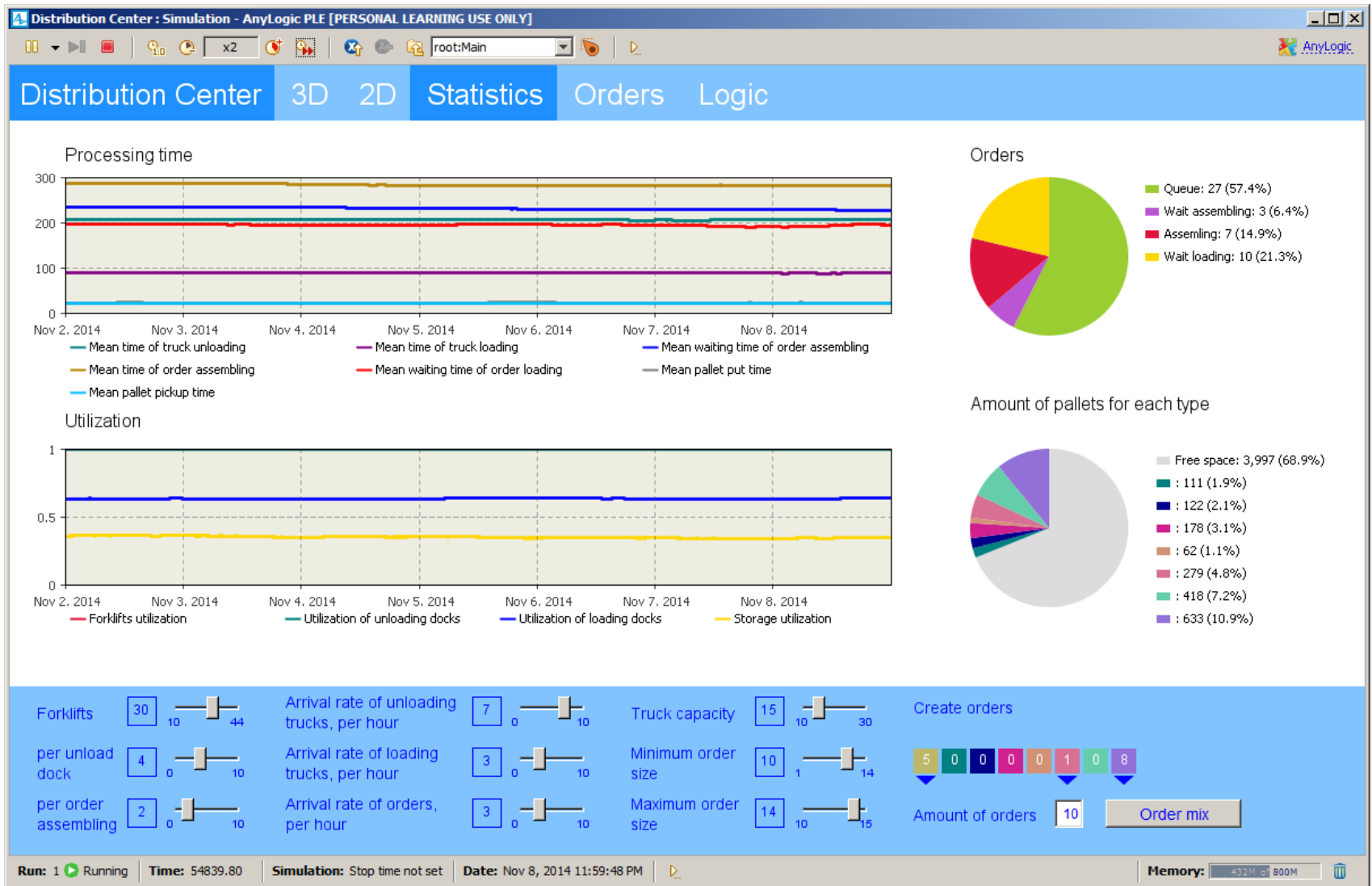
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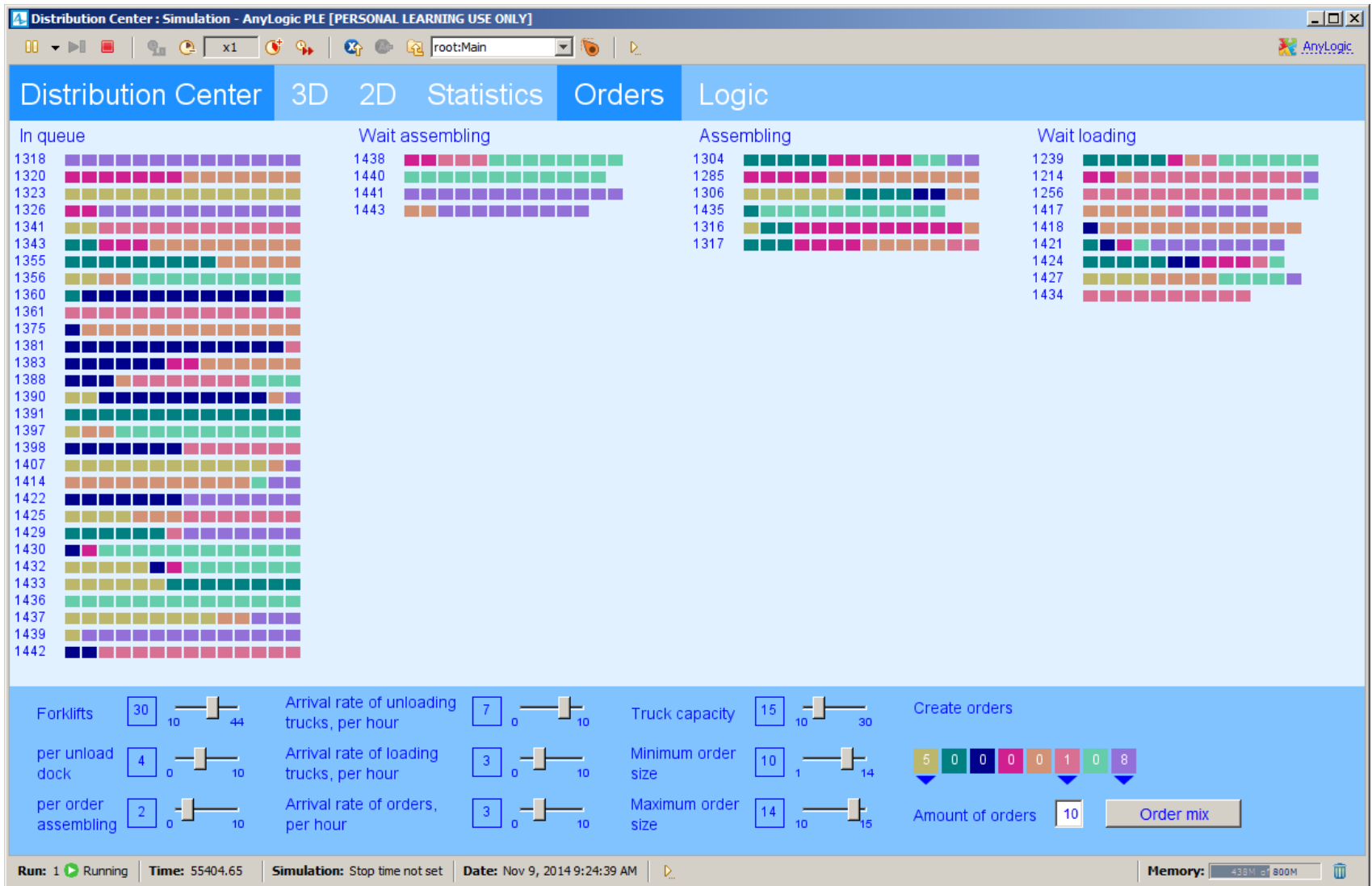
AnyLogic
This model is © The AnyLogic Company. www.anylogic.com

Memory: 80M of 800M









Case Study (my PhD)

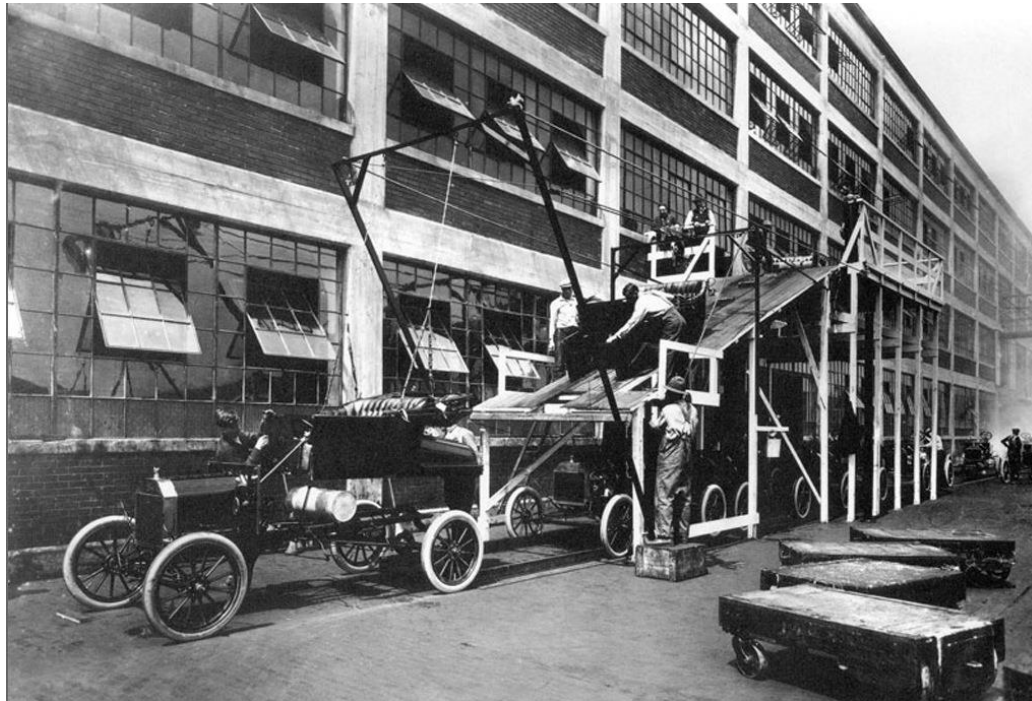


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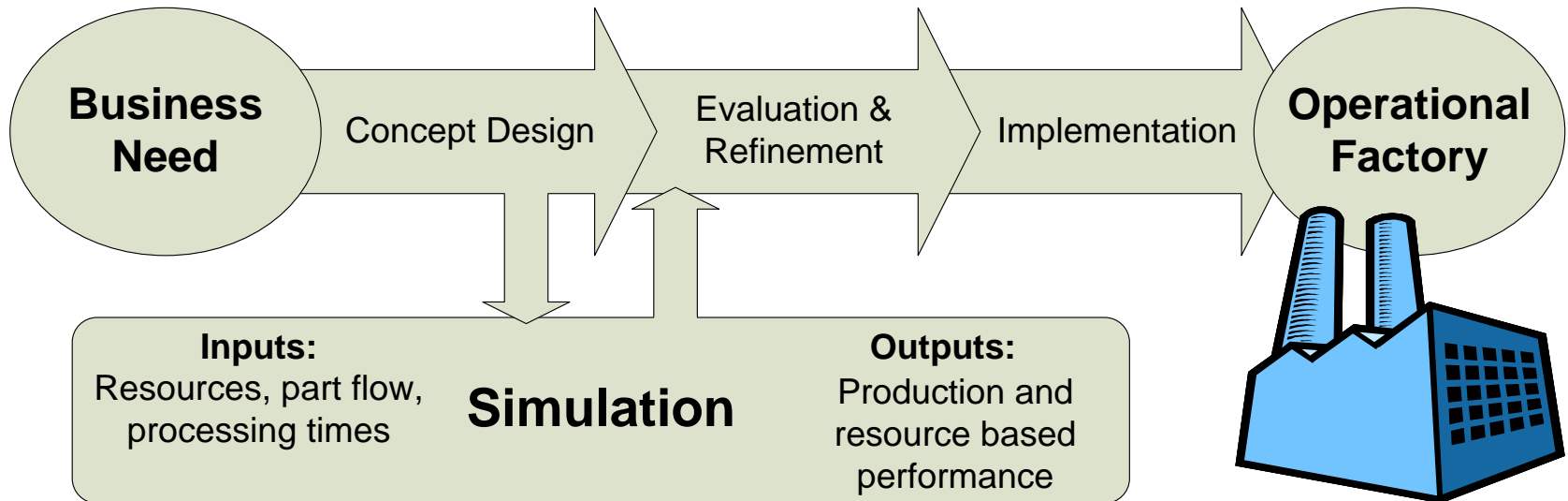
Case Study

- The Impact of Human Performance Variation on the Accuracy of Manufacturing Systems Simulation Models (Siebers 2004)



Case Study

- Manufacturing System Design Process



Case Study



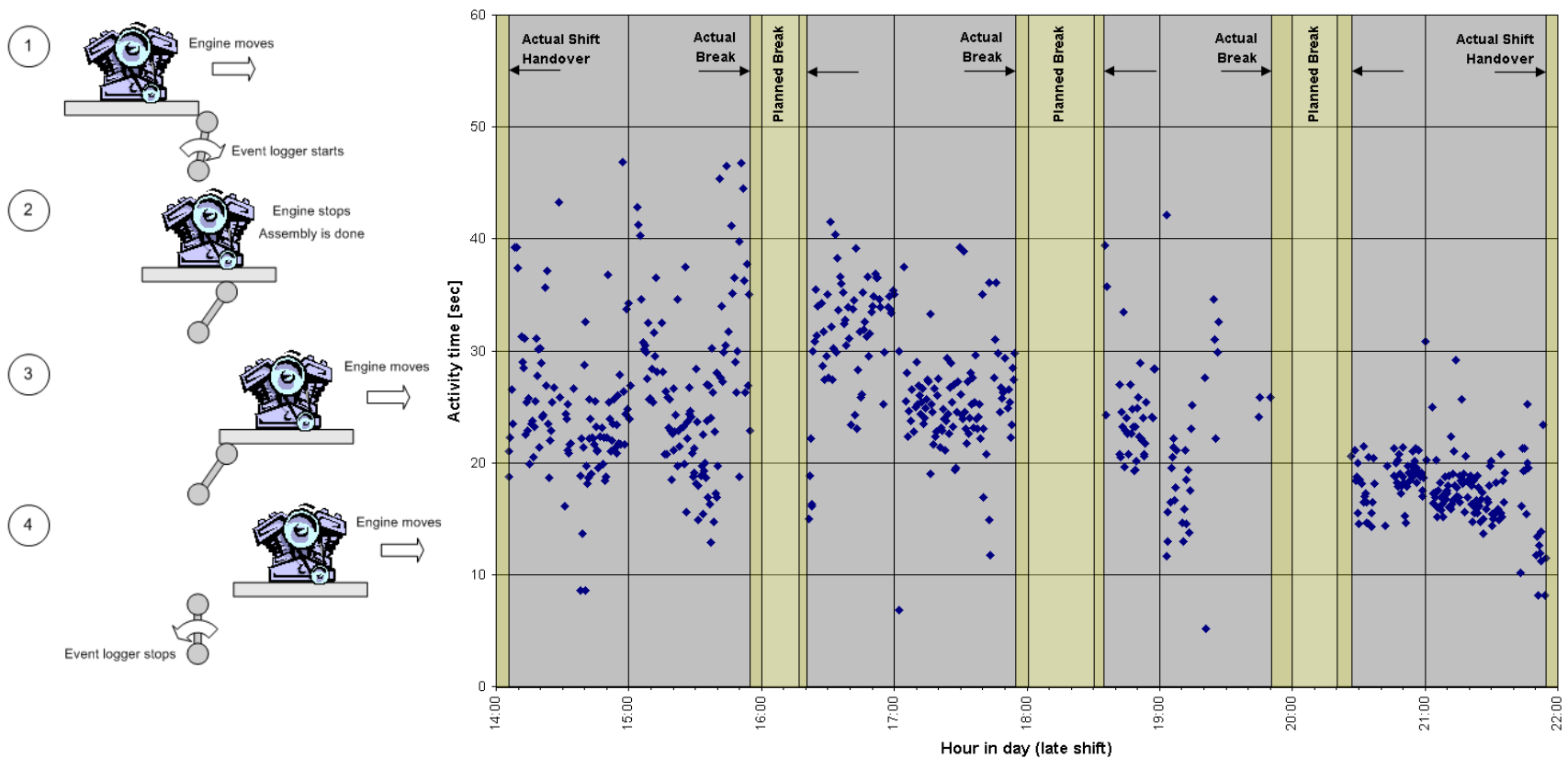
- Statement:
 - Discrete Event Simulation (DES) is now a standard tool used for the design of manufacturing systems within the automotive industry
- Common Observations:
 - A gap exists between the performance prediction of a system model and the performance of the real system
 - Magnitude of the gap is bigger when simulating non existing systems
 - Magnitude of the gap is bigger when simulating manual lines
 - A standard way of taking workers into account is to model them as deterministic resources

Case Study

- Research Aim:
 - To demonstrate the importance of incorporating Human Performance Variation (HPV) models into manufacturing system simulation models
- Research Method:
 - Examine of the level of randomness inherent in HPV for different tasks
 - Design of representative HPV models
 - Sensitivity analysis to identify the impact that HPV has on the accuracy of manufacturing systems DES models
 - Literature review for more advanced methods of representing the human element within simulation models

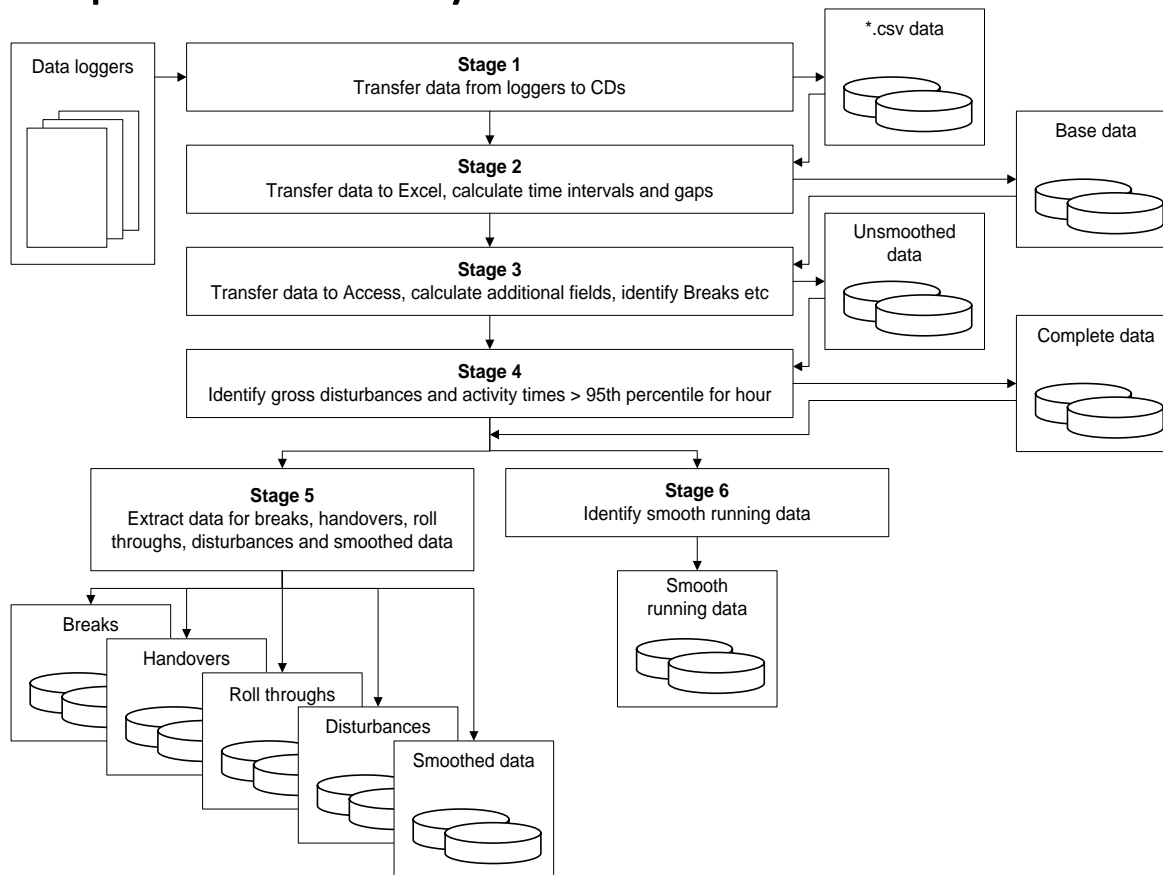
Case Study

- Step 1: Examining the level of randomness



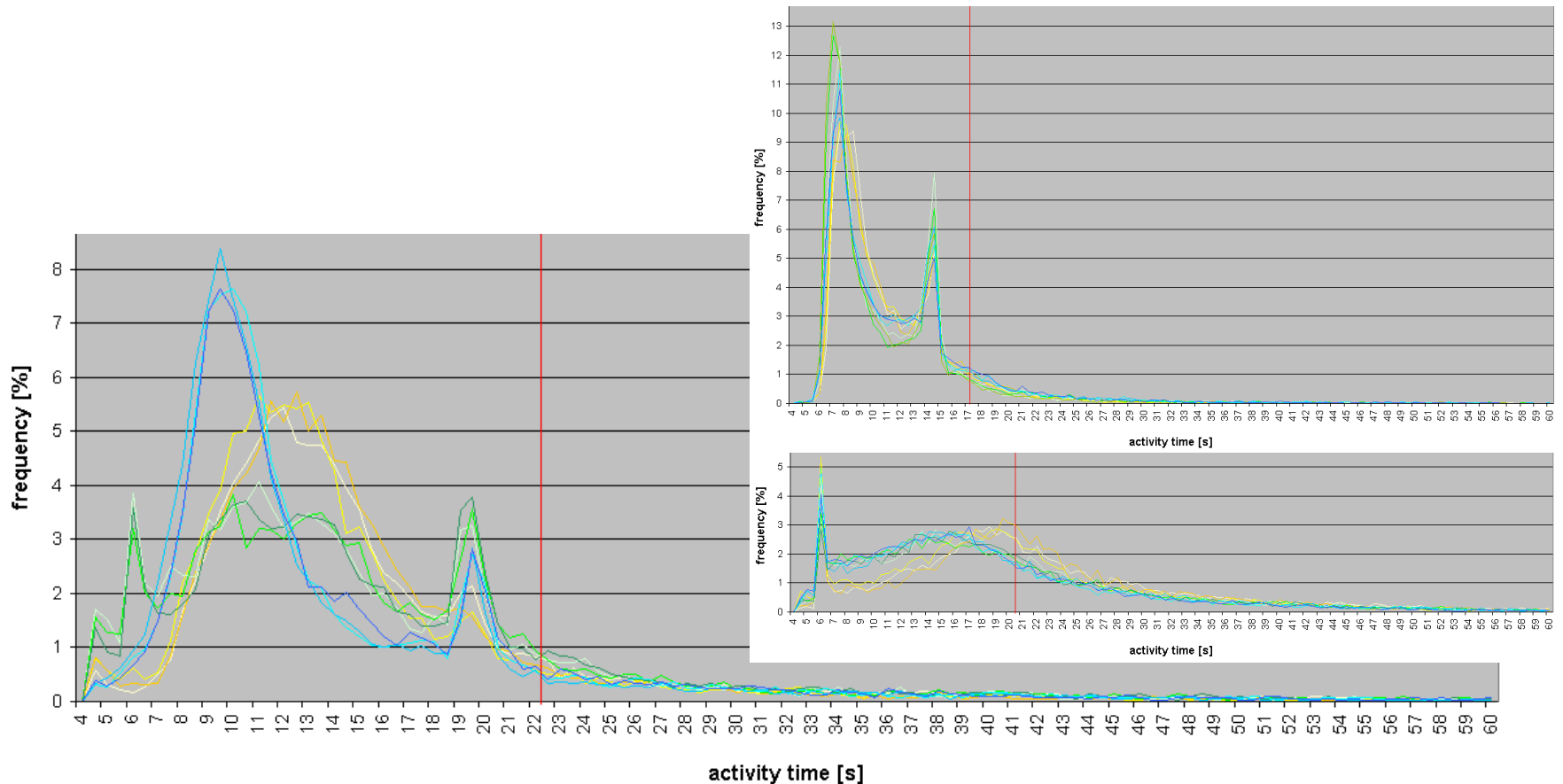
Case Study

- Step 2: Data analysis



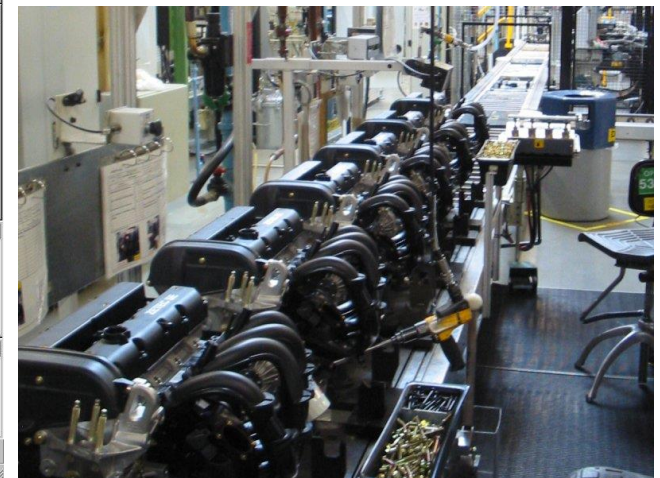
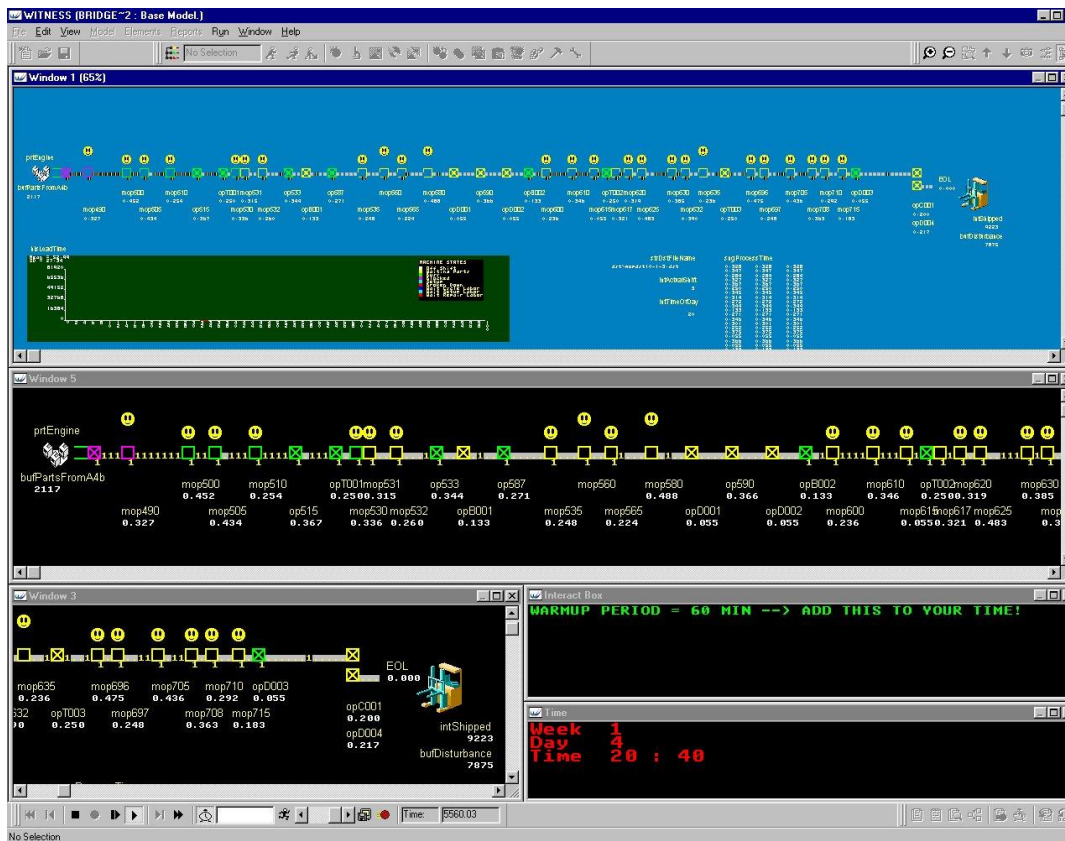
Case Study

- Step 3: Designing HPV models



Case Study

- Step 4: Conducting sensitivity analysis

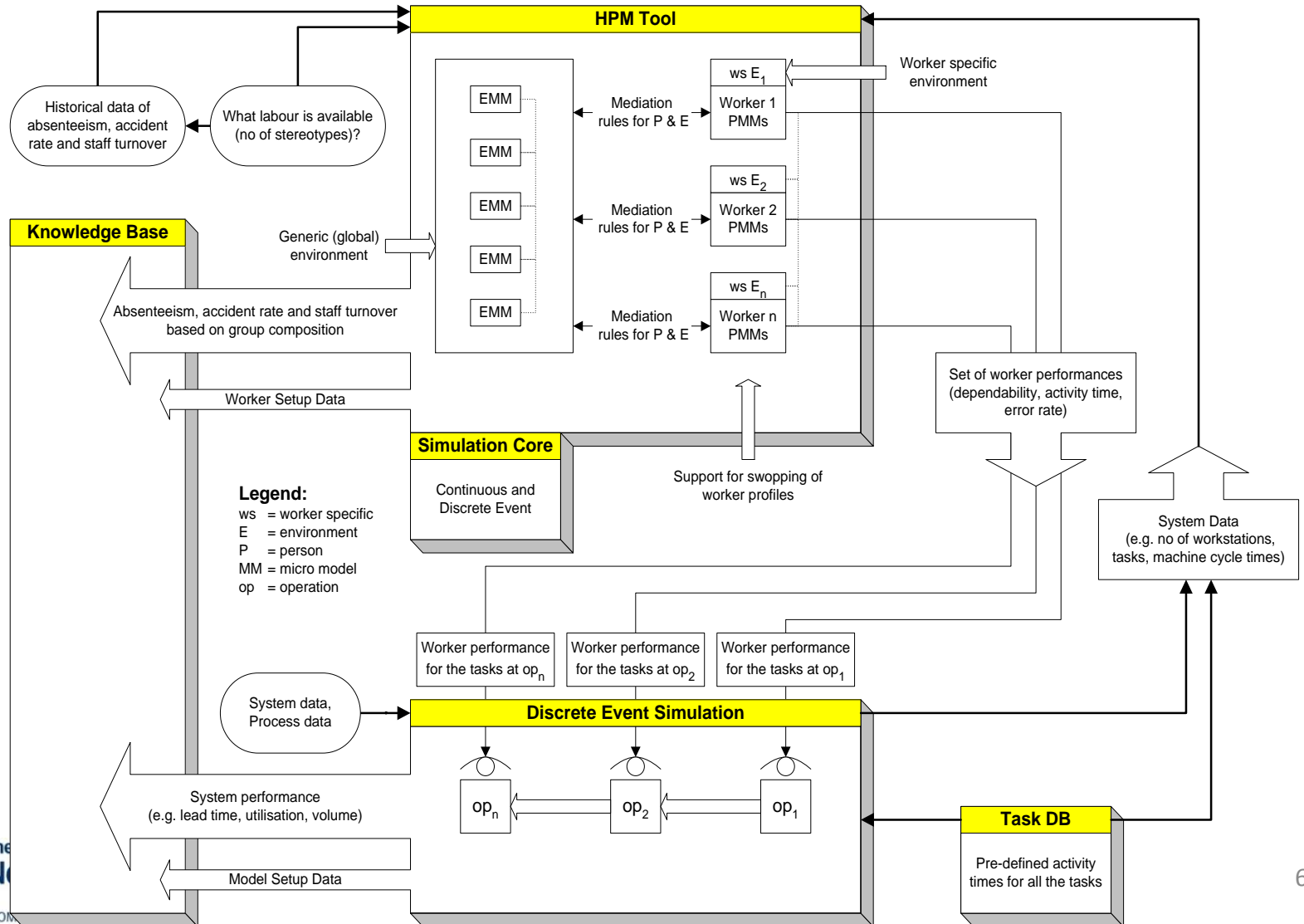
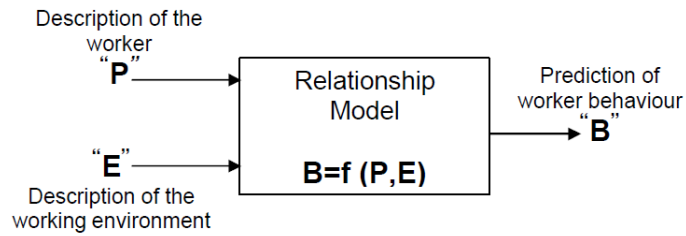


Case Study

- Key Findings about HPV:
 - Differences in activity times when workers repeat a task, between different workers, and between different work crews
 - Form of activity time distributions depends on the nature of the task
 - Variation of break start and duration does not depend on the length
- Key Findings from Sensitivity Analysis:
 - Representation of HPV can have a significant effect on the behaviour of manufacturing system simulation models
 - The magnitude of impact depends on the type of variation to be represented as well as on the system to be modelled

Case Study

- Main limitation of current HPV modelling approach:
 - Independent representation of sources of randomness
- Possible solution:
 - Using Computational Organisation Theory as a methodological approach and multi-agent based simulation as a technique
- Issues:
 - Complexity of the task
 - Concept of pro-activeness



Questions and Comments



References

References

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- Robinson S (2004) Simulation: The Practice of Model Development and Use {Book}
- Siebers PO (2004) The Impact of Human Performance Variation on the Accuracy of Manufacturing System Simulation Models {PhD Thesis}

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