

Sample Paper D

<div>38</div> <div>总分120</div>	<div>19</div> <div>答对</div> <div>共60题</div>
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答案解析 

全部题目 错题集

1. Projects involve little uncertainty. 分值2分

- ☒ 对
- ☐ 错

 回答错误

+0分

正确答案:

错

2. A product life cycle is the same as a project life cycle. 分值2分

- ☒ 对
- ☐ 错

 回答错误

+0分

正确答案:

错

3. In the United Kingdom, the PMBOK Guide methodology defines 45 separate subprocesses and organizes them into eight process groups. 分值2分

- ☒ 对
- ☐ 错

 回答错误

+0分

正确答案:

错

4. Developing the project management plan is not part of project integration management. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

5. WBSs are developed by writing or drawing ideas in a nonlinear format called mind maps. 分值2分

☒ 对

☐ 错

 回答正确

+2分

6. Fast tracking is a technique for making cost and schedule trade-offs to obtain the greatest amount of schedule compression for the least incremental cost. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

7. It is the main objective of project cost management to complete a project at the lowest possible cost. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

8. Compromise mode is a conflict resolution approach where both parties give up something to reach a middle ground. 分值2分

☒ 对

☐ 错

✔ 回答正确

+2分

9. Scope creep refers to the uncontrolled expansion of project scope without proper evaluation and approval. 分值2分

● 对

○ 错

✔ 回答正确

+2分

10. A rough order of magnitude (ROM) estimate is a high-level estimation technique used during the early stages of a project. 分值2分

● 对

○ 错

✔ 回答正确

+2分

11. PMI advocates for a standardized approach to project management through its Project Management Body of Knowledge (PMBOK) guide. 分值2分

● 对

○ 错

✔ 回答正确

+2分

12. Monitoring and controlling processes in project management involve tracking project performance and making necessary adjustments. 分值2分

● 对

○ 错

✔ 回答正确

+2分

13. User stories are a technique used in Agile projects to describe product requirements from an end-user perspective. 分值2分

● 对

○ 错

✔ 回答正确

+2分

14. Benchmarking is a technique used to compare project scope against industry best practices. 分值2分

● 对

○ 错

✔ 回答正确

+2分

15. The bottom-up approach is a technique used to estimate project scope based on detailed task-level analysis. 分值2分

☒ 对

☐ 错

 回答正确

+2分

16. Fast tracking is a schedule compression technique that involves performing activities in parallel instead of sequentially. 分值2分

☒ 对

☐ 错

 回答正确

+2分

17. It is the main objective of project cost management to complete a project at the lowest possible cost. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

18. Life cycle costing is a project performance measurement technique that integrates scope, time, and cost data. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

19. Project communication should be tailored to the needs and preferences of different stakeholders. 分值2分

☒ 对

☐ 错

 回答正确

+2分

20. The risk management plan is a document that outlines how risk management activities will be conducted throughout the project. 分值2分

- ☒ 对
- ☐ 错

✓ 回答正确

+2分

21. Project portfolio management addresses \_\_\_\_\_ goals of an organization, while project management addresses \_\_\_\_\_ goals. 分值2分

- ☒ a. strategic, tactical
- ☐ b. tactical, strategic
- ☐ c. internal, external
- ☐ d. external, internal

✓ 回答正确

+2分

22. Which of the following terms describes a framework of the phases involved in developing information systems? 分值2分

- ☒ a. Systems development life cycle
- ☐ b. Rapid application development
- ☐ c. Predictive life cycle
- ☐ d. Extreme programming

✓ 回答正确

+2分

23. Which of the following is not a typical reason that project teams would use a predictive approach versus an agile approach to managing a project? 分值2分

- ☒ a. The project has unclear up-front requirements.
- ☐ b. The project team is inexperienced and dispersed.
- ☐ c. Large risks are involved.
- ☐ d. The completion date is fairly rigid.

✓ 回答正确

+2分

24. If estimates for total discounted benefits for a project are \$120,000 and total discounted costs are \$100,000, what is the estimated return on investment (ROI)? 分值2分

- ☒ a. \$20,000
- ☐ b. \$120,000
- ☐ c. 20 percent
- ☐ d. 120 percent

✗ 回答错误

+0分

正确答案:

c. 20 percent

25. Assume that you have a project with major categories called planning, analysis, design, and testing. What level of the WBS would these items fall under? 分值2分

- ☒ a. 0
- ☐ b. 1
- ☐ c. 2
- ☐ d. 3

 回答错误

+0分

正确答案:

c. 2

26. Which tool or technique for collecting requirements is often the most expensive and time consuming? 分值2分

- ☒ a. Interviews
- ☐ b. Focus groups
- ☐ c. Surveys
- ☐ d. Observation

 回答正确

+2分

27. What type of diagram shows planned and actual project schedule information? 分值2分

- ☒ a. A network diagram
- ☐ b. A Gantt chart
- ☐ c. A Tracking Gantt chart
- ☐ d. A milestone chart

 回答错误

+0分

正确答案:

c. A Tracking Gantt chart

28. What are the five stages in Tuckman's model of team development, in chronological order? 分值2分

- ☒ a. Forming, storming, norming, performing, and adjourning
- ☐ b. Storming, forming, norming, performing, and adjourning

- ☐ c. Norming, forming, storming, performing, and adjourning
- ☐ d. Forming, storming, performing, norming, and adjourning

✔ 回答正确

+2分

29. In face-to-face interactions, how is most information conveyed? 分值2分

- ☒ a. By the tone of voice
- ☐ b. By the words spoken
- ☐ c. By body language
- ☐ d. By the location

✘ 回答错误

+0分

正确答案:

c. By body language

30. Your organization hired a specialist in a certain field to provide training for a short period of time. Which reason for outsourcing would this example fall under? 分值2分

- ☒ a. Reducing costs
- ☐ b. Allowing the client organization to focus on its core business
- ☐ c. Accessing skills and technologies
- ☐ d. Providing flexibility

✘ 回答错误

+0分

正确答案:

c. Accessing skills and technologies

31. Which statement is true about the project management body of knowledge? 分值2分

- ☒ A. Recognized by every project manager
- ☐ B. Constantly evolving
- ☐ C. The sum of all knowledge related to project management
- ☐ D. A sum of knowledge that should be applied on every project

✘ 回答错误

+0分

正确答案:

B. Constantly evolving

32. The scope management plan is a subsidiary of which project document? 分值2分

- ☒ A. Schedule management plan
- ☐ B. Project management plan
- ☐ C. Quality management plan
- ☐ D. Resource management plan

✖ 回答错误

+0分

正确答案:

B. Project management plan

33. In which Knowledge Area is the project charter developed? 分值2分

- ☒ A. Project Cost Management
- ☐ B. Project Scope Management
- ☐ C. Project Time Management
- ☐ D. Project Integration Management

✖ 回答错误

+0分

正确答案:

D. Project Integration Management

34. Scope verification is PRIMARILY concerned with which of the following? 分值2分

- ☒ A. Acceptance of the work deliverables.
- ☐ B. Accuracy of the work deliverables.
- ☐ C. Approval of the scope statement.
- ☐ D. Accuracy of the work breakdown structure.

✔ 回答正确

+2分

35. Which of the following inputs is required for the WBS creation? 分值2分

- ☒ A. Project Quality Plan
- ☐ B. Project Schedule Network
- ☐ C. Project Management Software
- ☐ D. Project Scope Management Plan

✖ 回答错误

+0分

正确答案:

D. Project Scope Management Plan



36. When sequencing activities, what does the common acronym FF stand for? 分值2分

- ☒ A. Fixed Fee
- ☐ B. Free Float
- ☐ C. Fixed Finish
- ☐ D. Finish-to-Finish

✘ 回答错误

+0分

正确答案:

D. Finish-to-Finish

37. Which of the following buffers protects the target finish date from slippage along the critical chain? 分值2分

- ☒ A. Critical buffer
- ☐ B. Project buffer
- ☐ C. Duration buffer
- ☐ D. Feeding buffer

✘ 回答错误

+0分

正确答案:

B. Project buffer

38. Which statement correctly describes the value of a business case? 分值2分

- ☒ A. It provides the necessary information to determine if a project is worth the required investment.
- ☐ B. It provides for alternative dispute resolution procedures in event of contract default.
- ☐ C. It offers one of several alternative scenarios which assist in performing qualitative risk analysis.
- ☐ D. It is used to help a project manager understand the scope of commercial advantages.

✔ 回答正确

+2分

39. Which of the following correctly explains the term "progressive elaboration"? 分值2分

- ☒ A. Changing project specifications continuously
- ☐ B. Elaborate tracking of the project progress
- ☐ C. Elaborate tracking of the project specifications with a change control system
- ☐ D. Project specifications becoming more explicit and detailed as the project progresses

✘ 回答错误

+0分

正确答案:

D. Project specifications becoming more explicit and detailed as the project progresses

40. What happens to a stakeholder's project influence over time? 分值2分

- ☒ A. Increases
- ☐ B. Decreases
- ☐ C. Stays the same
- ☐ D. Has no bearing

✘ 回答错误

+0分

正确答案:

B. Decreases

41. Several application development projects done for the same functional group might best be managed as part of a 1 【✘ 正确答案: Program】 .

✘ 回答错误

+0分

42. Many people use 1 【✘ 正确答案: Methodologies】 to have a standard format for preparing various project management documents.

✘ 回答错误

+0分

43. A 1 【✘ 正确答案: project charter】 is a document that formally recognizes the existence of a project and provides direction on the project's objectives and management.

✘ 回答错误

+0分

44. A 1 【✘ 正确答案: WBS】 is a deliverable-oriented grouping of the work involved in a project that defines its total scope.

✘ 回答错误

+0分

45. 1 【✘ 正确答案: Critical Path Method】 is a network diagramming technique used to predict total project duration.

✘ 回答错误

+0分

46. 1 【✘ 正确答案: Management】 reserves allow for future situations that are unpredictable.

✘ 回答错误

+0分

47. 1 【✗ 正确答案: Earned value management】 is a project performance measurement technique that integrates scope, time, and cost data.

✗ 回答错误

+0分

48. A 1 【✗ 正确答案: responsibility assignment matrix】 maps the work of a project, as described in the WBS, to the people responsible for performing the work.

✗ 回答错误

+0分

49. A 1 【✗ 正确答案: Lessons-Learned】 report is a reflective statement that documents important information learned from working on the project.

✗ 回答错误

+0分

50. The 1 【✗ 正确答案: Scope Baseline】 is a baseline that represents the approved project scope, schedule, and cost.

✗ 回答错误

+0分

51. 1 【✗ 正确答案: PRjects IN Controlled Environments (PRINCE2)】 is a project management framework that provides guidance on project governance and management.

✗ 回答错误

+0分

52. A 1 【✗ 正确答案: kick-off meeting】 is a meeting held at the beginning of a project to formally initiate it and align stakeholders.

✗ 回答错误

+0分

53. A 1 【✗ 正确答案: burndown chart】 is a visual representation of the remaining work over time in Agile projects.

✗ 回答错误

+0分

54. The 1 【✗ 正确答案: Critical Path】 is the sequence of activities that determines the shortest duration to complete the project.

✗ 回答错误

+0分

55. 1 【✗ 正确答案: A Tracking Gantt chart】 type of diagram shows planned and actual project schedule information.

✗ 回答错误

+0分

56. The 11 【✗ 正确答案: Three-Point Estimate】 technique uses statistical analysis of past data to estimate activity durations.

✘ 回答错误

+0分

57. 1 【✘ 正确答案: Resource breakdown structure】 is a technique for allocating resources across different projects or subprojects.

✘ 回答错误

+0分

58. 1 【✘ 正确答案: Make-or-Buy Decision】 is a decision-making process to determine whether a particular product or service should be made in-house or purchased from an external supplier.

✘ 回答错误

+0分

59. A 1 【✘ 正确答案: Statement of Work (SOW)】 is a document that describes the work that needs to be performed by the supplier.

✘ 回答错误

+0分

60. A 1 【✘ 正确答案: Termination Clause】 is a contract clause that defines the conditions under which the contract can be terminated.

✘ 回答错误

+0分

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收起答题解析 ⤴