

2023 Sample C

<div>36</div> <div>总分120</div>	<div>18</div> <div>答对</div> <div>共60题</div>
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答案解析

全部题目 错题集

1. A process is a temporary endeavor undertaken to create a unique product, service, or result. 分值2分

- ☒ 对
- ☐ 错
- 回答错误 +0分

正确答案:  
错

2. Agile is an example of an adaptive life cycle model. 分值2分

- ☒ 对
- ☐ 错
- 回答正确 +2分

3. Projects are often initiated with the completion of a business case. 分值2分

- ☒ 对
- ☐ 错
- 回答正确 +2分

4. Configuration management ensures that the descriptions of the project's products are correct and complete. 分值2分

- ☒ 对
- ☐ 错
- 回答正确 +2分

5. For agile projects, requirements are contained in the backlog. 分值2分

☒ 对

☐ 错

 回答正确

+2分

6. A Gantt chart is a common tool for displaying project schedule information. 分值2分

☒ 对

☐ 错

 回答正确

+2分

7. Life cycle costing is a project performance measurement technique that integrates scope, time, and cost data. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

8. Overallocation is a technique that you can use to resolve resource conflicts by delaying tasks. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

9. The forward pass is a calculation performed in network analysis to determine early start and early finish dates for activities. 分值2分

☒ 对

☐ 错

 回答正确

+2分

10. Project managers work with the project sponsors to define success for particular projects. 分值2分

☒ 对

☐ 错

✔ 回答正确

+2分

11. DevOps is an approach that combines software development and IT operations to improve collaboration and delivery speed. 分值2分

● 对

○ 错

✔ 回答正确

+2分

12. Organizational project management refers to the strategic alignment and integration of projects within an organization. 分值2分

● 对

○ 错

✔ 回答正确

+2分

13. Agile is an iterative and flexible project management methodology that focuses on adaptability and collaboration. 分值2分

● 对

○ 错

✔ 回答正确

+2分

14. Scrum is an agile framework that follows an iterative and incremental approach to project management. 分值2分

● 对

○ 错

✔ 回答正确

+2分

15. Agile is an example of an adaptive life cycle model. 分值2分

● 对

○ 错

✔ 回答正确

+2分

16. Executing processes in project management involve coordinating and implementing the project plan. 分值2分

● 对

○ 错

✔ 回答正确

+2分

17. Sprint retrospectives are meetings held at the end of each sprint to reflect on the team's performance and identify improvements. 分值2分

☒ 对

☐ 错

 回答正确

+2分

18. The project scope statement is developed during the Develop Project Charter process. 分值2分

☒ 对

☐ 错

 回答错误

+0分

正确答案:

错

19. Decomposition is a technique used to break down the project scope into smaller, more manageable components. 分值2分

☒ 对

☐ 错

 回答正确

+2分

20. Activity attributes provide additional information about each activity, such as predecessors, successors, and resource requirements. 分值2分

☒ 对

☐ 错

 回答正确

+2分

21. What is the name of one of the popular certifications provided by the Project Management Institute? 分值2分

☒ a. Certified Project Manager (CPM)

☐ b. Project Management Professional (PMP)

☐ c. Project Management Expert (PME)

☐ d. Project Management Mentor (PMM)

 回答错误

+0分

正确答案:

b. Project Management Professional (PMP)

22. Which of the following is not part of the three-sphere model for systems management? 分值2分

- ☒ a. Business
- ☐ b. Information
- ☐ c. Technology
- ☐ d. Organization

 回答错误

+0分

正确答案:

b. Information

23. Which process group normally requires the most resources and time? 分值2分

- ☒ a. Initiating
- ☐ b. Planning
- ☐ c. Executing
- ☐ d. Monitoring and controlling

 回答错误

+0分

正确答案:

c. Executing

24. Which of the following items is not normally included in a project charter? 分值2分

- ☒ a. The name of the project manager
- ☐ b. Budget information
- ☐ c. Stakeholder signatures
- ☐ d. A Gantt chart

 回答错误

+0分

正确答案:

d. A Gantt chart

25. \_\_\_\_\_ refer(s) to all the work involved in creating the products of the project and the processes used to create them. 分值2分

- ☒ a. Deliverables
- ☐ b. Milestones
- ☐ c. Scope
- ☐ d. Product development

 回答错误

+0分

正确答案:

c. Scope

26. Which of the following is not a suggestion for improving user input? 分值2分

- ☒ a. Develop a good project selection process for IT projects.
- ☐ b. Have users on the project team.
- ☐ c. Co-locate users with developers.
- ☐ d. Only have meetings as needed, not on a regular basis.

 回答错误

+0分

正确答案:

d. Only have meetings as needed, not on a regular basis.

27. What symbol on a Gantt chart represents a slipped milestone? 分值2分

- ☒ a. A black arrow
- ☐ b. A white arrow
- ☐ c. A black diamond
- ☐ d. A white diamond

 回答错误

+0分

正确答案:

d. A white diamond

28. If a project is halfway completed, its schedule performance index is 110 percent, and its cost performance index is 95 percent, how is it progressing? 分值2分

- ☒ a. It is ahead of schedule and under budget.
- ☐ b. It is ahead of schedule and over budget.
- ☐ c. It is behind schedule and under budget.
- ☐ d. It is behind schedule and over budget.

 回答错误

+0分

正确答案:

b. It is ahead of schedule and over budget.

29. If you add three more people to a project team of five, how many more communication channels will you add? 分值2分

- ☒ a. 2
- ☐ b. 12
- ☐ c. 15
- ☐ d. 18

✘ 回答错误

+0分

正确答案:

d. 18

30. A risk is a document that contains results of various risk management processes and is often displayed in a table or spreadsheet format. 分值2分

- ☒ a. management plan
- ☐ b. register
- ☐ c. breakdown structure
- ☐ d. probability/impact matrix

✘ 回答错误

+0分

正确答案:

b. register

31. During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives? 分值2分

- ☒ A. Monitor and Control Project Work
- ☐ B. Perform Quality Assurance
- ☐ C. Close Project or Phase
- ☐ D. Control Scope

✘ 回答错误

+0分

正确答案:

C. Close Project or Phase

32. The Monitoring and Controlling Process Group includes processes that: 分值2分

- ☒ A. Establish the scope, objectives, and course of action of a project,
- ☐ B. Define a new project or a new phase of an existing project.
- ☐ C. Track, review, and regulate the progress and performance of a project.

- ☐ D. Complete the work defined in the project management plan.

✖ 回答错误

+0分

正确答案:

- C. Track, review, and regulate the progress and performance of a project.

33. Which of the following is a project constraint? 分值2分

- ☒ A. Twenty-five percent staff turnover is expected.  
☐ B. The technology to be used is cutting-edge.  
☐ C. Project leadership may change due to volatile political environment.  
☐ D. The product is needed in 250 days.

✖ 回答错误

+0分

正确答案:

- D. The product is needed in 250 days.

34. What is the definition of project plan execution? 分值2分

- ☒ A. Integrating all planned activities  
☐ B. Performing the activities included in the plan  
☐ C. Developing and maintaining the plan  
☐ D. Execution of deliverables

✖ 回答错误

+0分

正确答案:

- B. Performing the activities included in the plan

35. The project charter is an input to which process? 分值2分

- ☒ A. Develop Project Charter  
☐ B. Develop Project Management Plan  
☐ C. Monitor and Control Project Work  
☐ D. Perform Integrated Change Control

✖ 回答错误

+0分

正确答案:

- B. Develop Project Management Plan



36. When a project is undertaken to reduce defects in a product or service, the objective of the project is to create a/an: 分值2分

- ☒ A. improvement
- ☐ B. program
- ☐ C. result
- ☐ D. portfolio

✔ 回答正确

+2分

37. The business needs, assumptions, and constraints and the understanding of the customers needs and high-level requirements are documented in the: 分值2分

- ☒ A. Project management plan.
- ☐ B. Project charter.
- ☐ C. Work breakdown structure.
- ☐ D. Stakeholder register.

✘ 回答错误

+0分

正确答案:

B. Project charter.

38. Whose approval may be required for change requests after change control board (CCB) approval? 分值2分

- ☒ A. Functional managers
- ☐ B. Business partners
- ☐ C. Customers or sponsors
- ☐ D. Subject matter experts

✘ 回答错误

+0分

正确答案:

C. Customers or sponsors

39. A tool and technique used during the Collect Requirements process is: 分值2分

- ☒ A. prototypes.
- ☐ B. expert judgment.
- ☐ C. alternatives identification.
- ☐ D. product analysis.

✔ 回答正确

+2分

40. Which is a tool or technique used in scope definition? 分值2分

- ☒ A. Templates, forms, and standards
- ☐ B. Change requests
- ☐ C. Stakeholder analysis
- ☐ D. Project assumptions

✘ 回答错误

+0分

正确答案:

C. Stakeholder analysis

41. 1 【✘ 正确答案: Project management】 is the application of knowledge, skills, tools, and techniques to project activities to meet project requirements.

✘ 回答错误

+0分

42. The nature of IT projects is different from the nature of projects in many other industries because they are very 1 【✘ 正确答案: Diverse】.

✘ 回答错误

+0分

43. Initiating involves developing a project charter, which is part of the project 1 【✘ 正确答案: Integration】 management knowledge area.

✘ 回答错误

+0分

44. In the four-stage process of selecting IT projects, 1 【✘ 正确答案: resource allocation】 is the final step.

✘ 回答错误

+0分

45. Scope 1 【✘ 正确答案: Validation】 is often achieved by a customer inspection and then sign-off on key deliverables.

✘ 回答错误

+0分

46. 1 【✘ 正确答案: Critical chain scheduling】 is a method of scheduling that considers limited resources when creating a project schedule and includes buffers to protect the project completion date.

✘ 回答错误

+0分

47. 11 【✘ 正确答案: Earned value management】 is a project performance measurement technique that integrates scope, time, and cost data.

✘ 回答错误

+0分

48. Project team members are acquired and their duration is defined by the human resource management plan's 1 【✗ 正确答案: Staffing management plan】 component.

✗ 回答错误

+0分

49. 1 【✗ 正确答案: Risk】 is an uncertainty that can have a negative or positive effect on meeting project objectives.

✗ 回答错误

+0分

50. 1 【✗ 正确答案: Empathic listening】 is a listening technique where the listener seeks to understand and empathize with the speaker's perspective.

✗ 回答错误

+0分

51. The 1 【✗ 正确答案: Crashing】 is a technique used to compress the project schedule by reducing activity durations or adding resources.

✗ 回答错误

+0分

52. The 1 【✗ 正确答案: Analogous Estimates】 is an estimation technique that uses historical data and expert judgment to determine project costs.

✗ 回答错误

+0分

53. The 11 【✗ 正确答案: Cash Flow Analysis】 is a technique used to estimate project costs by analyzing the cash inflows and outflows over time.

✗ 回答错误

+0分

54. 1 【✗ 正确答案: RACI charts】 is a technique for identifying and assigning roles and responsibilities to project team members.

✗ 回答错误

+0分

55. 1 【✗ 正确答案: Tuckman model】 is a model that describes the stages of team development: forming, storming, norming, and performing.

✗ 回答错误

+0分

56. The 11 【✗ 正确答案: Probability/Impact Matrix or Chart】 is a technique used to prioritize risks based on their probability and impact.

✗ 回答错误

+0分

57. A 1 【✗ 正确答案: Request for Proposal (RFP)】 is a formal document that solicits proposals from potential suppliers.

✗ 回答错误

+0分

58. A 1 【✘ 正确答案: product backlog】 is a prioritized list of user stories or features representing the work to be done in Agile projects.

✘ 回答错误

+0分

59. 1 【✘ 正确答案: Joint Application Design (JAD)】 is a technique used to gather requirements through facilitated workshops with stakeholders.

✘ 回答错误

+0分

60. 1 【✘ 正确答案: Requirements Traceability Matrix (RTM)】 is a technique used to identify and document relationships between project requirements.

✘ 回答错误

+0分

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收起答案解析 ⤴