



Aalto University  
School of Business

# Business Analytics 2 – Lecture 8: Multi-Attribute Utility Theory

- MAUT: EUT with multidimensional outcomes
- Preference Independence of attributes
- The additive multiattribute utility function
- Assessing attribute-specific utility functions
- Assessing weights: The tradeoff approach
- Supplementary material on preference assumptions in MAUT: Preference, Utility, and Additive Independence

# Multi-attribute Utility Theory (MAUT) - Motivation

- Many problems have multiple objectives:
  - Planning the national budget
    - improve social security, reduce debt, cut taxes, build national defense
  - Planning an advertising campaign
    - reach, expenses, target groups
  - Designing a distribution system
    - minimize transportation costs, minimize CO<sub>2</sub> emissions
  - Planning an investment portfolio
    - maximize expected returns, minimize risk
- MAUT is EUT applied to multi-objective problems
  - Attribute: a measure for the achievement of an objective (=“criterion” also)

# From EUT to MAUT

- The set of possible outcomes  $T$  is multidimensional, denoted by  $A$ :

$$A = A_1 \times \cdots \times A_n$$

- Examples of attributes:

- revenue (\$)
- CO<sub>2</sub>-reduction
- Social responsibility

- Set of all possible lotteries  $L$ :

- A lottery  $f \in L$  associates a probability  $f(x) \in [0,1]$  with each possible outcome

$$x = (x_1, \dots, x_n) \in A$$

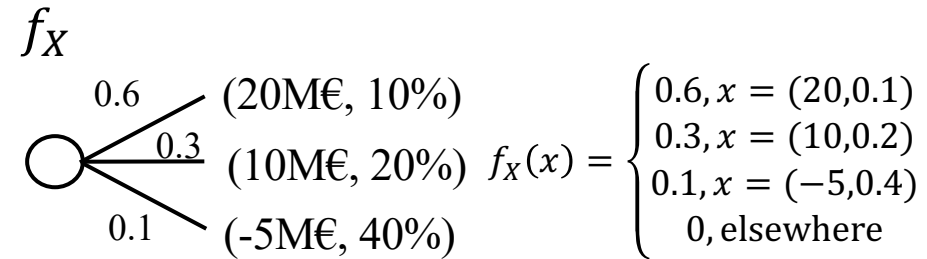
- Deterministic outcomes are modelled as degenerate lotteries

$n = 2$  attributes:

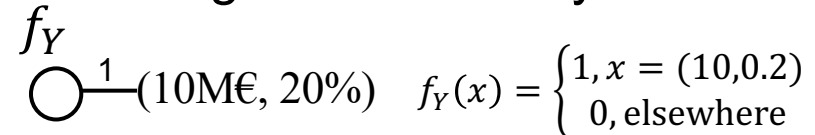
$A_1$ : Net present value;

$A_2$ : market share

## Lottery



## Degenerate Lottery



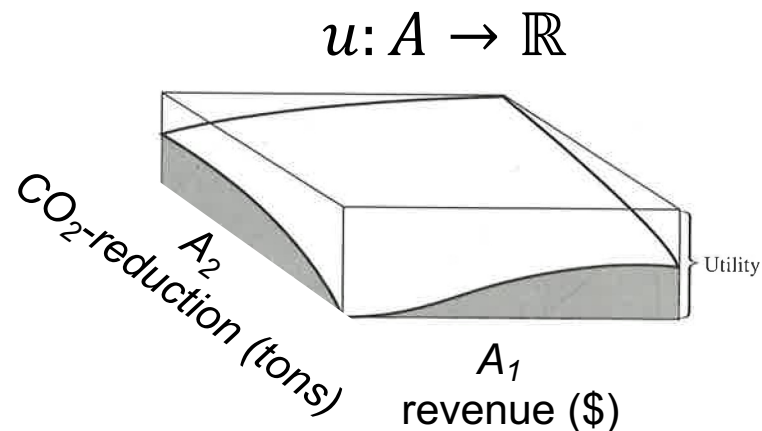
# Multi-attribute Preference representation with EU

- $\succsim$  satisfies axioms A1-A4 if and only if there exists a real-valued utility function over the set of outcomes  $u: A \rightarrow \mathbb{R}$  such that

$$f_X \succsim f_Y \Leftrightarrow \sum_{x \in A} f_X(x)u(x) \geq \sum_{x \in A} f_Y(x)u(x)$$

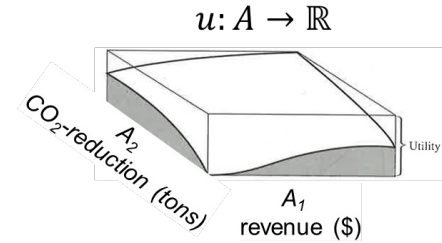
where  $x = (x_1, \dots, x_n)$  and  $\sum_{x \in A} f_X(x)u(x)$  is the expected utility

- We say  $u$  represents preferences  $\succsim$
- Remember:
  - For continuous random variables, EU is computed as an integral
  - $u$  is unique up to positive affine transformations



# EUT vs. MAUT

- Since EUT does not require outcomes to be unidimensional, in principle EUT contains MAUT
- But the assessment of  $u: A_1 \times \dots \times A_n \rightarrow \mathbb{R}$  is much more complicated than assessment of  $u: T \rightarrow \mathbb{R}$
- In fact MAUT is mainly a collection of methods and models to decompose the assessment of  $u$  into two parts
  1. Assessing the **attribute-specific** utility functions  $u_i: A_i \rightarrow \mathbb{R}, i = 1, \dots, n$
  2. Choosing a functional form to **aggregate**  $u_1, \dots, u_n$  to overall utility  $u$ 
    - Step 1 is similar to assessing unidimensional utility functions
    - For Step 2, we have to make some assumptions about preferences among the multiple attributes



# Preference Independence (PI)

- **Definition.** A Subset of attributes  $S \subset \{A_1, \dots, A_n\}$  is **PI** if the preference order of degenerate lotteries that differ only on attributes in  $S$  does not depend on the levels of the rest of the attributes  $\bar{S}$ , i.e.,

$$(x_S^I, x_{\bar{S}}) \succcurlyeq (x_S^{II}, x_{\bar{S}}) \Rightarrow (x_S^I, x'_{\bar{S}}) \succcurlyeq (x_S^{II}, x'_{\bar{S}}) \forall x'_{\bar{S}}$$

- **Example:** Consider an investment selection problem with three attributes: Profits, Market share, and CO<sub>2</sub> reduction. Is  $S=\{\text{Profits}\}$  preference independent?
  - $\bar{S} = \{\text{Market Share, CO}_2 \text{ reduction}\}$
  - Take arbitrary  $a$  and  $b$  such that  $(a\text{M€}, 10\%, 1\text{ton}) \succcurlyeq (b\text{M€}, 10\%, 1\text{ton})$ .
  - Then, is it true that  $(a\text{M€}, c\%, d \text{ tons}) \succcurlyeq (b\text{M€}, c\%, d \text{ tons})$  for any  $c$  and  $d$ ?
  - If the answer is yes, then  $\{\text{Profits}\}$  is PI
- **Note!** The definition of the most and least preferred levels  $x_i^*, x_i^0 \in A_i$  for attribute  $\{A_i\}$  is possible only if the attribute is PI.

# Preference Independence (PI): Meal example

- Consider choosing a meal with three attributes:

- Wine:  $A_1 = \{\text{red, white}\}$
- Main:  $A_2 = \{\text{beef, fish}\}$
- Side:  $A_3 = \{\text{potatoes, rice}\}$
- The DM states that:

E.g. vector  
(white, fish, rice) is a meal



- “I prefer red wine to white wine”:  $(\text{red}, b, c) \succ (\text{white}, b, c) \forall b \in A_2, c \in A_3$
- “I prefer beef to fish”:  $(a, \text{beef}, c) \succ (a, \text{fish}, c) \forall a \in A_1, c \in A_3$
- “I prefer potatoes to rice”:  $(a, b, \text{potatoes}) \succ (a, b, \text{rice}) \forall a \in A_1, b \in A_2$
- $(\text{red}, \text{beef}, \text{rice}) \succ (\text{white}, \text{beef}, \text{potatoes})$
- $(\text{red}, \text{fish}, \text{rice}) \prec (\text{white}, \text{fish}, \text{potatoes})$

## Questions:

- Which of the attributes {wine}, {main} and {side} are PI?
- Is the subset of attributes {wine, side} PI?

# Additive Multiattribute Utility Function

- **Theorem.** If each subset of attributes is PI and some other assumptions\* hold, then preferences  $\succsim$  are represented by an additive MAU function

$$u(x) = \sum_{i=1}^n w_i u_i(x_i) + u(x^0), \text{ where}$$

- $u_i(x_i) = \frac{u(x_1^0, x_2^0, \dots, x_i, \dots, x_n^0) - u(x^0)}{u(x_1^0, x_2^0, \dots, x_i^*, \dots, x_n^0) - u(x^0)} \in [0, 1]$  is the attribute-specific utility function for  $A_i$
- $w_i = [u(x_1^0, x_2^0, \dots, x_i^*, \dots, x_n^0) - u(x^0)] > 0$  is the “importance” weight for attribute  $A_i$
- $u(x^*) - u(x^0) = \sum_{i=1}^n w_i$

Notation:

Vector of attribute levels (an alternative):  $x = (x_1, \dots, x_n)$

All attributes at the most preferred level:  $x^* = (x_1^*, \dots, x_n^*)$

All attributes at the least preferred level:  $x^0 = (x_1^0, \dots, x_n^0)$



# Standard Scaling of the Additive MAU function

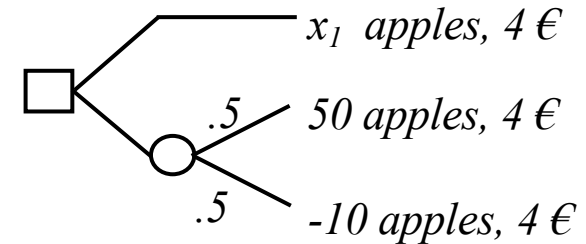
- Remember from EUT: Utilities for two outcomes can be fixed
- The theorem on the previous slide left the numerical values for  $u(x^0)$  and  $u(x^*)$  unspecified
  - Any values can be selected (as long as  $u(x^0) < u(x^*)$ )
  - Usually  $u(x^0) = 0$  and  $u(x^*) = 1$ , which leads to

$$u(x) = \sum_{i=1}^n w_i u_i(x_i), \text{ where } \sum_{i=1}^n w_i = 1$$

- It would be possible to choose some other multi-attribute outcomes  $x^+, x^- \in A$ ,  $x^+ \succ x^-$ , and scale the utility function so that  $u(x^+) = 1$  and  $u(x^-) = 0$ 
  - E.g. In some applications we might want the status-quo alternative (or its CE) to have zero utility to help communicate the model results

# Assessing Attribute-specific Utility Functions

- Use same techniques as with unidimensional utility functions
  - Certainty equivalent, probability equivalent, etc; Scale so that  $u_i(x_i^0) = 0$  and  $u_i(x_i^*) = 1$  for each attribute  $i$ .
  - Also direct “scoring” often applied in practice
- What about the levels of other attributes ?
  - Fixed at the same level in every outcome (cf. 4€)
    - Usually not explicitly shown to the DM
  - Results do not depend on what this level is because we are assuming that preferences can be represented with the additive utility function
    - E.g., utility of apples with the additive utility function:



$$\begin{aligned} u(x_1, 4) &= 0.5u(50, 4) + 0.5u(-10, 4) \\ \Leftrightarrow w_1 u_1(x_1) + w_2 u_2(4) &= 0.5w_1 u_1(50) + 0.5w_2 u_2(4) + 0.5w_1 u_1(-10) + 0.5w_2 u_2(4) \\ \Leftrightarrow w_1 u_1(x_1) &= 0.5w_1 u_1(50) + 0.5w_1 u_1(-10) \\ \Leftrightarrow u_1(x_1) &= 0.5u_1(50) + 0.5u_1(-10) \quad (\text{The amount of euros does not matter!}) \end{aligned}$$

# Example: Choosing a Software Supplier

- Step 1: Generate objectives
  - Minimize cost, Minimize Delay, Maximize quality
- Step 2: Develop attributes to measure the achievement of the objectives
  - Cost obtained from suppliers' offers
  - A numerical evaluation of delay
  - A verbal evaluation based on recommendations is used to measure quality

$i$	Name	$A_i$	$x_i^0$	$x_i^*$
1	Cost	[10,40] k€	40	10
2	Delay	{1,2,...,30} days	30	1
3	Quality	{fair, good, excellent}	fair	exc.

# Example: Choosing a Software Supplier (Cont'd)

## ■ Step 3: Assess attribute-specific utility functions

### – Quality: Direct assessment

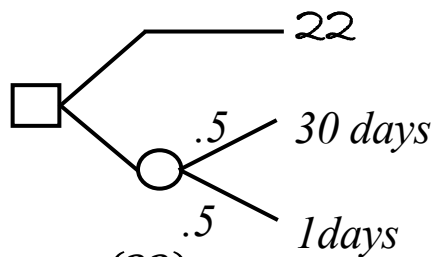
- $u_3(\text{fair})=0$ ,  $u_3(\text{good})=0.4$  and  $u_3(\text{exc.})=1$

### – Cost: Linear utility function

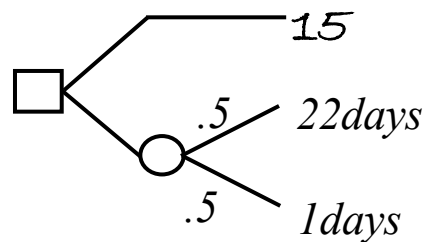
- $u_1(x_1) = \frac{40-x_1}{30}$

### – Delay: Assessment with CE approach

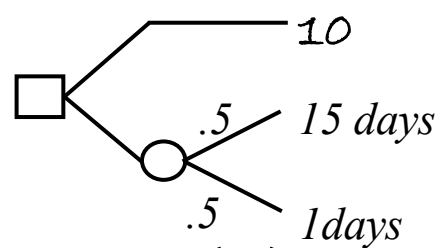
$i$	Name	$A_i$	$x_i^0$	$x_i^*$
1	Cost	[10,40] €	40	10
2	Delay	{1,2,...,30} days	30	1
3	Quality	{fair, good, excellent}	fair	exc.



$$\begin{aligned}
 &u_2(22) \\
 &= 0.5u_2(1) + 0.5u_2(30) \\
 &= 0.5 * 1 + 0.5 * 0 \\
 &= \mathbf{0.5}
 \end{aligned}$$



$$\begin{aligned}
 &u_2(15) \\
 &= 0.5u_2(1) + 0.5u_2(22) \\
 &= 0.5 * 1 + 0.5 * \mathbf{0.5} \\
 &= \mathbf{0.75}
 \end{aligned}$$



$$\begin{aligned}
 &u_2(10) \\
 &= 0.5u_2(1) + 0.5u_2(15) \\
 &= 0.5 * 1 + 0.5 * \mathbf{0.75} \\
 &= 0.875
 \end{aligned}$$

## Example: Choosing a Software Supplier (Cont'd)

The screenshot displays an Excel spreadsheet used for a multi-criteria decision analysis (MCDA) to select a supplier based on three attributes: Cost, Delay, and Quality.

**Attribute weights (w<sub>i</sub>)**

Cost	Delay	Quality
1	2	3
4	5	6
7	8	9
10	11	12
13	14	15
16	17	18
19	20	21
22	23	24
25	26	27
28	29	30
31	32	33

**Attribute-specific performances**

Supplier	Cost (x <sub>1</sub> )	Delay (x <sub>2</sub> )	Quality (x <sub>3</sub> )
x <sup>0</sup>	40	30	fair
x <sup>*</sup>	10	1	excellent
Dummy	25	20	good

**Attribute-specific utilities**

Cost (u <sub>1</sub> (x <sub>1</sub> ))	Delay (u <sub>2</sub> (x <sub>2</sub> ))	Quality (u <sub>3</sub> (x <sub>3</sub> ))
0.00	0.00	0.00
1.00	1.00	1.00
0.50	0.57	0.40

**Utility function for Delay (u<sub>2</sub>(x<sub>2</sub>))**

The graph shows a concave utility function for the Delay attribute. The x-axis represents Delay (x<sub>2</sub>) from 0 to 35, and the y-axis represents the utility u<sub>2</sub>(x<sub>2</sub>) from 0.000 to 1.200. The curve starts at (0, 1.000) and ends at (30, 0.000).

**Quality attribute utility table**

x <sub>3</sub>	u <sub>3</sub> (x <sub>3</sub> )
fair	0
good	0.4
excellent	1

**Formulas and Calculations**

The following formulas are used in the spreadsheet:

- $$=(40-B11)/30$$
 (Cell B11)
- $$=VLOOKUP(C11; \$O\$2: \$P\$31; 2; FALSE)$$
 (Cell C11)
- $$=VLOOKUP(D11; \$L\$14: \$M\$16; 2; FALSE)$$
 (Cell D11)

**Utility values for Quality (u<sub>3</sub>(x<sub>3</sub>))**

x <sub>3</sub>	u <sub>3</sub> (x <sub>3</sub> )
1	1.000
2	0.986
3	0.972
4	0.958
5	0.944
6	0.931
7	0.917
8	0.903
9	0.889
10	0.875
11	0.850
12	0.825
13	0.800
14	0.775
15	0.750
16	0.714
17	0.679
18	0.643
19	0.607
20	0.571
21	0.536
22	0.500
23	0.438
24	0.375
25	0.313
26	0.250
27	0.188
28	0.125
29	0.063
30	0.000

# Assessing attribute weights: Tradeoff-weighting

- First, ask the DM to establish a preference order for  $n$  hypothetical alternatives  $(x_1^0, \dots, x_i^*, \dots, x_n^0)$ ,  $i=1, \dots, n$

- $i$ th attribute has the most preferred outcome; others the least preferred

- Assume this results in the order

$$(x_1^*, x_2^0, \dots, x_n^0) \succcurlyeq (x_1^0, x_2^*, x_3^0, \dots, x_n^0) \succcurlyeq \dots \succcurlyeq (x_1^0, \dots, x_i^*, \dots, x_n^0) \succcurlyeq \dots \succcurlyeq (x_1^0, \dots, x_{n-1}^0, x_n^*)$$

- Then, for each  $i=2, \dots, n$  ask the DM to define  $x_i \in A_i$  such that

$$(\dots, x_i, x_{i+1}^0, \dots) \sim (\dots, x_i^0, x_{i+1}^*, \dots)$$

She is indifferent  
between the two  
alternatives

- For each  $i$  this results in linear equation

$$u(\dots, x_i, x_{i+1}^0, \dots) = u(\dots, x_i^0, x_{i+1}^*, \dots)$$

$$\Leftrightarrow w_i u_i(x_i) = w_{i+1} u_{i+1}(x_{i+1}^*)$$

Other terms of the sum  
cancel out

$$\Leftrightarrow w_i u_i(x_i) = w_{i+1}$$

$u_i(x_i)$  is known

- These  $n-1$  equations together with  $\sum w_i = 1$  are sufficient to solve the values on the  $n$  unknowns  $w_1, \dots, w_n$

# Example: SW supplier (Cont'd)

$i$	Name	$A_i$	$x_i^0$	$x_i^*$
1	Cost	[10,40] €	40	10
2	Delay	{1,2,...,30} days	30	1
3	Quality	{fair, good, excellent}	fair	exc.

## ■ Step 4: Assess attribute weights

– Assume the DM states:  $(40,1, \text{fair}) \succsim (10,30, \text{fair}) \succsim (40,30, \text{exc.})$

– Choose delay  $x_2 \in \{1, \dots, 30\}$  such that  $(40, x_2, x_3) \sim (10, 30, x_3)$

– Answer  $x_2=8$  gives

$$w_1 u_1(40) + w_2 u_2(8) + w_3 u_3(x_3) = w_1 u_1(10) + w_2 u_2(30) + w_3 u_3(x_3)$$

$$w_2 u_2(8) = w_1$$

$$\Leftrightarrow w_2 \cdot 0.9 = w_1$$

Value of  $x_3$   
does not  
matter

– Choose cost  $x_1 \in [10,40]$  such that  $(x_1, x_2, \text{fair}) \sim (40, x_2, \text{excl.})$

– Answer  $x_1=20$  gives

$$w_1 u_1(20) + w_2 u_2(x_2) + w_3 u_3(\text{fair}) = w_1 u_1(40) + w_2 u_2(x_2) + w_3 u_3(\text{excl.})$$

$$w_1 u_1(20) = w_3$$

$$\Leftrightarrow w_1 \cdot \frac{2}{3} = w_3$$

Value of  $x_2$   
does not  
matter

# Example: Choosing a Software Supplier (Cont'd)

- Step 4: Assess attribute weights (cont'd)

$$w_2 \cdot 0.9 = w_1$$

$$w_1 \cdot \frac{2}{3} = w_3$$

$$\sum_i w_i = 1$$

$i$	Name	$A_i$	$x_i^0$	$x_i^*$
1	Cost	[10,40] €	40	10
2	Delay	{1,2,...,30} days	30	1
3	Quality	{fair, good, excellent}	fair	exc.

$$\Rightarrow 1 = w_1 + w_2 + w_3 = w_1 + \frac{w_1}{0.9} + \frac{2w_1}{3} \approx 2.774w_1 \Rightarrow w_1 \approx 0.36$$

$$\Rightarrow w_2 = \frac{w_1}{0.9} \approx 0.40$$

$$\Rightarrow w_3 = \frac{2w_1}{3} \approx 0.24$$



# Example: Choosing a Software Supplier (Cont'd)

QUARTILE		✕ ✓ <i>fx</i>		=F\$4*F9+\$G\$4*G9+\$H\$4*H9												
	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1															x2	u2(x2)
2															1	1.000
3															2	0.986
4																
5																
6																
7																
8	Supplier															
9	x^0	40	30	fair												
10	x^*	10	1	excellent												
11																
12																
13	Tradeoff1a	40	8	fair												
14	Tradeoff1b	10	30	fair												
15																
16	Tradeoff2a	20	1	fair												
17	Tradeoff2b	40	1	excellent												
18																
19																
20																
21																
22																
23																
24																
25																
26																
27																
28																
29																
30																
31																
32																

Attribute weights (w<sub>i</sub>)

Cost	Delay	Quality
0.36	0.40	0.24

1.00

Attribute-specific performances

Cost	Delay	Quality
x1	x2	x3
40	30	fair
10	1	excellent

Attribute-specific utilities

Cost	Delay	Quality
u1(x1)	u2(x2)	u3(x3)
0.00	0.00	0.00
1.00	1.00	1.00

Overall utility

u(x1,x2,x3)
0.39+\$H\$4*H9
1.00

$u(x) = \sum_{i=1}^3 w_i u_i(x_i)$

x3	u3(x3)
fair	0
good	0.4
excellent	1

Tradeoff1a	40	8	fair	0.00	0.90	0.00	0.36									
Tradeoff1b	10	30	fair	1.00	0.00	0.00	0.36									
Tradeoff2a	20	1	fair	0.67	1.00	0.00	0.64									
Tradeoff2b	40	1	excellent	0.00	1.00	1.00	0.64									

9	0.889
10	0.875
11	0.850
12	0.825
13	0.800
14	0.775
15	0.750
16	0.714
17	0.679
18	0.643
19	0.607
20	0.571
21	0.536
22	0.500
23	0.438
24	0.375
25	0.313
26	0.250
27	0.188
28	0.125
29	0.063
30	0.000

# MAUT: Decision recommendations

- Consider there are  $m$  decision alternatives  $x^j = (x_1^j, x_2^j, \dots, x_n^j), j=1, \dots, m$
- Alternatives are ranked based on their expected utilities  $E[u(x^j)]$ 
  - If there are no uncertainties then

$$E[u(x^j)] = u(x^j) = \sum_i w_i u_i(x_i^j)$$

- If there are uncertainties then  $x^j$  is a random variable with some PDF  $f_{x^j}(x)$  and the expected utility is computed as

$$E[u(x^j)] = \sum_{x \in A} f_{x^j}(x) u(x) = \sum_{x \in A} f_{x^j}(x) \sum_i w_i u_i(x)$$

- Integral for continuous r.v:s
- In a decision tree MAU is used just like unidimensional utility

# Example: Choosing a Software Supplier (Cont'd)

## ■ Step 5: Producing decision recommendations

- Assume there are three possible suppliers
- Supplier 1: Expensive, fair quality, has the software ready

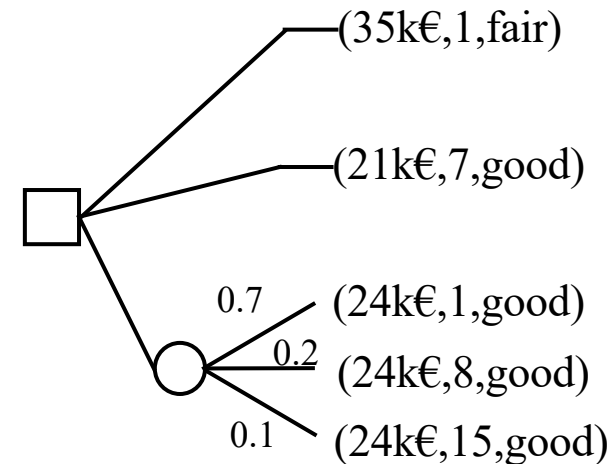
$$x^1 = (35, 1, \text{fair})$$

- Supplier 2: Cheap, good quality, software available in 1 week

$$x^2 = (21, 7, \text{good})$$

- Supplier 3: Moderate price, good quality, there is a 20% chance of 1-week delay and 10% chance of 2-week delay

$$x^3 = (24, \tilde{x}_2^3, \text{good}), f_{\tilde{x}_2^3}(x) = \begin{cases} 0.7, & \text{if } x = (24, 1, \text{good}) \\ 0.2, & \text{if } x = (24, 8, \text{good}) \\ 0.1, & \text{if } x = (24, 15, \text{good}) \end{cases}$$



# Example: Choosing a Software Supplier (Cont'd)

	A	B	C	D	E	F	G	H	I	J
1										
2						Attribute weights (w <sub>i</sub> )				
3						Cost	Delay	Quality		
4						0.36	0.40	0.24		1.00
5										
6		Attribute-specific performances				Attribute-specific utilities				
7		Cost	Delay	Quality		Cost	Delay	Quality		Overall utility
8	Supplier	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>		u <sub>1</sub> (x <sub>1</sub> )	u <sub>2</sub> (x <sub>2</sub> )	u <sub>3</sub> (x <sub>3</sub> )		u(x <sub>1</sub> ,x <sub>2</sub> ,x <sub>3</sub> )
9	x <sup>0</sup>	40	30	fair		0.00	0.00	0.00		0.00
10	x <sup>*</sup>	10	1	excellent		1.00	1.00	1.00		1.00
11	Tradeoff1a	40	8	fair		0.00	0.90	0.00		0.36
12	Tradeoff1b	10	30	fair		1.00	0.00	0.00		0.36
13	Tradeoff2a	20	1	fair		0.67	1.00	0.00		0.64
14	Tradeoff2b	40	1	excellent		0.00	1.00	1.00		0.64
15										
16	Supplier 1	35	1	fair		0.17	1.00	0.00		0.46
17	Supplier 2	21	7	good		0.63	0.92	0.40		0.69
18										
19	Supplier 3 (s1)	24	1	good		0.53	1.00	0.40		0.69
20	Supplier 3 (s2)	24	8	good		0.53	0.90	0.40		0.65
21	Supplier 3 (s3)	24	15	good		0.53	0.75	0.40		0.59
22										
23										
24										
25										
26										

$E[u(x^1)]$

$E[u(x^2)]$

$E[u(x^3)]$

0.67

$$=0.7 \cdot J19 + 0.2 \cdot J20 + 0.1 \cdot J21$$

# Supplementary material on preference assumptions in MAUT/MAVT

# Preference Independence (PI)

- **Definition.** A Subset of attributes  $S \subset \{A_1, \dots, A_n\}$  is **PI** if the preference order of degenerate lotteries that differ only on attributes in  $S$  does not depend on the levels of the rest of the attributes  $\bar{S}$ , i.e.,

$$(x_S^I, x_{\bar{S}}) \succcurlyeq (x_S^{II}, x_{\bar{S}}) \Rightarrow (x_S^I, x'_{\bar{S}}) \succcurlyeq (x_S^{II}, x'_{\bar{S}}) \forall x'_{\bar{S}}$$

- **Example:** Consider an investment selection problem with three attributes: Profits, Market share, and CO<sub>2</sub> reduction.
  - Is  $S=\{\text{Profits}\}$  preference independent?
    - $\bar{S} = \{\text{Market Share, CO}_2 \text{ reduction}\}$
    - Take arbitrary  $a$  and  $b$  such that  $(a\text{M€}, 10\%, 1\text{ton}) \succcurlyeq (b\text{M€}, 10\%, 1\text{ton})$ .
    - Then, is it true that  $(a\text{M€}, c\%, d \text{ tons}) \succcurlyeq (b\text{M€}, c\%, d \text{ tons})$  for any  $c$  and  $d$ ?
    - If the answer is yes, then  $\{\text{Profits}\}$  is PI
- **Note!** The definition of the most and least preferred levels  $x_i^*, x_i^0 \in A_i$  for attribute  $\{A_i\}$  is possible only if the attribute is PI.

# Mutual Preference Independence

- Example (Cont'd).
  - Is  $S = \{\text{Profits, Market Share}\}$  preference independent?
    - $\bar{S} = \{\text{CO}_2 \text{ reduction}\}$
    - Assume  $(10\text{M€}, 11\%, 10 \text{ tons}) \succsim (5\text{M€}, 12\%, 10 \text{ tons})$ ?
    - Then, does it hold for any  $a$  that  $(10\text{M€}, 11\%, a \text{ tons}) \succsim (5\text{M€}, 12\%, a \text{ tons})$ ?
    - If the answer is yes then attribute set  $\{\text{Profits, Market Share}\}$  is PI
    - However, it might be that, for instance,  $(10\text{M€}, 11\%, 0 \text{ tons}) \precsim (5\text{M€}, 12\%, 0 \text{ tons})$ , in which case  $\{\text{Profits, Market Share}\}$  is not PI.
      - E.g. “If the investment does not contribute to the environmental objective, it becomes more important to establish a stronger market share to survive the PR blowback”
- **Definition.** If every subset  $S \subset \{A_1, \dots, A_n\}$  is PI then we say the attributes  $A_1, \dots, A_n$  are **mutually preference independent (MPI)**

# PI and MPI: Meal example

- Consider choosing a meal with three attributes:  
wine:  $A_1 = \{\text{red, white}\}$ , dish:  $A_2 = \{\text{beef, fish}\}$ , side dish:  $A_3 = \{\text{potato, rice}\}$
- The DM states "I prefer (i) red wine to white, (ii) beef to fish and (iii) potato to rice."
  - Since these statements do not depend on the levels of attributes, they imply that each attribute  $\{A_i\}$  is PI
- The DM also has the following preferences:
  - $(\text{red, beef, rice}) > (\text{white, beef, potato})$
  - $(\text{red, fish, rice}) < (\text{white, fish, potato})$

For any  $a \in A_1, b \in A_2, c \in A_3$   
 $(\text{red}, b, c) > (\text{white}, b, c)$   
 $(a, \text{beef}, c) > (a, \text{fish}, c)$   
 $(a, b, \text{potato}) > (a, b, \text{rice})$

## Question: Are the attributes MPI?

- The subset {wine, side dish} is not PI, and therefore the attributes are not mutually preference indep.

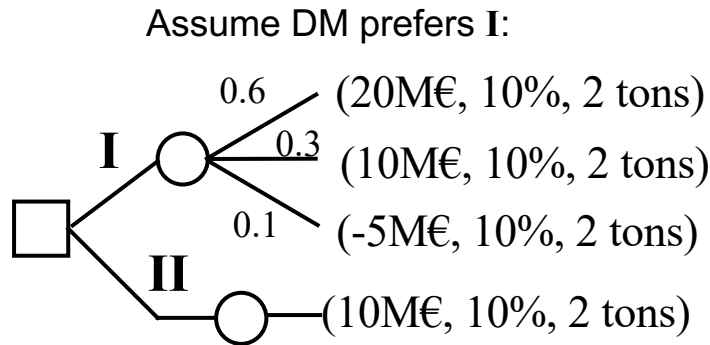


# Utility Independence (UI)

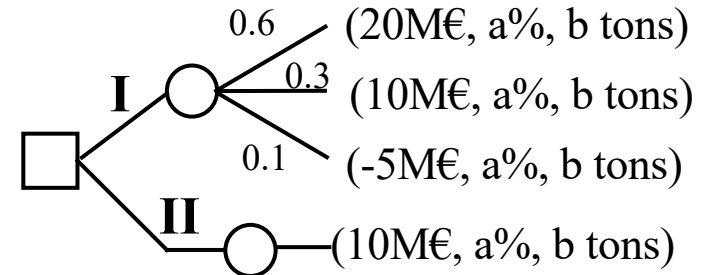
- **Definition.** Subset of attributes  $S \subset \{A_1, \dots, A_n\}$  is **UI** if the preference order of lotteries that have equal certain outcomes on attributes  $\bar{S}$  does not depend on the level of these outcomes, i.e.,

$$(\tilde{x}_S^I, x_{\bar{S}}) \succsim (\tilde{x}_S^{II}, x_{\bar{S}}) \Rightarrow (\tilde{x}_S^I, x'_{\bar{S}}) \succsim (\tilde{x}_S^{II}, x'_{\bar{S}}) \forall x'_{\bar{S}}$$

- Example:



If {Profits} is UI, then she prefers I for any  $a$  and  $b$ :



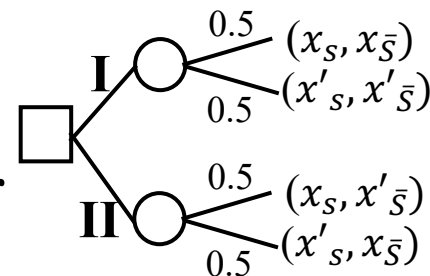
However, for a small market share ( $a$ ), **she may be more risk-averse about profits** and choose II

→ {Profits} not UI.

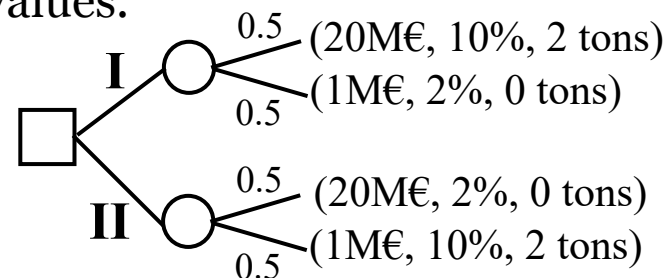
- **Definition.** If every subset  $S \subset \{A_1, \dots, A_n\}$  is UI then we say the attributes  $A_1, \dots, A_n$  are **mutually utility independent (MUI)**

# Additive independence (AI)

- **Definition.** Subset of attributes  $S \subset \{A_1, \dots, A_n\}$  is **AI** if the DM is indifferent between these lotteries I and II for any  $x, x' \in A$ .



- Example:
  - {Profits} is AI if the DM is indifferent between I and II
  - However, she might prefer II since it does not include an outcome where all attributes have very poor values. In this case {Profits} is not AI.



- AI is the strongest of the three preference assumptions:
  - Let  $S \subset \{A_1, \dots, A_n\}$ . Then  $S$  is AI  $\Rightarrow S$  is UI  $\Rightarrow S$  is PI

# Additive Multiattribute Utility Function

- **Theorem.** The attributes are MPI and one attribute is AI iff preferences  $\succsim$  are represented by an **additive** MAU function

$$u(x) = \sum_{i=1}^n w_i u_i(x_i) + u(x^0), \text{ where}$$

- $u_i(x_i) = \frac{u(x_1^0, x_2^0, \dots, x_i, \dots, x_n^0) - u(x^0)}{u(x_1^0, x_2^0, \dots, x_i^*, \dots, x_n^0) - u(x^0)} \in [0,1]$  is the attribute specific utility function for  $A_i$
- $w_i = [u(x_1^0, x_2^0, \dots, x_i^*, \dots, x_n^0) - u(x^0)] > 0$  is the “importance” weight for attribute  $A_i$
- $u(x^*) - u(x^0) = \sum_{i=1}^n w_i$

– Sketch of proof:

- If an attribute is AI it is also UI. This together with the MPI assumption implies the attributes are MUI. This implies that  $u$  is either multiplicative or additive. The AI assumption then implies it must be additive.

# What if preference assumptions do not hold?

- More complicated utility functions are available (not covered here)
  - If attributes mutually UI (but no attribute is AI) then preferences represented by the multiplicative utility function

$$u(x) = \frac{\prod_{i=1}^n [1 + kw_i u_i(x_i)]}{k} - \frac{1}{k}$$

- One additional parameter  $k$  to assess
  - If each attribute is UI then preferences are represented by the multilinear utility function

$$u(x) = \sum_{I \subseteq \{1, \dots, n\}} w_I \prod_{i \in I} u_i(x_i) \prod_{i \notin I} (1 - u_i(x_i))$$

- $2^n$  parameters to assess ( $w_I, I \subseteq \{1, \dots, n\}$ )
- Common observation from practical applications: Additive or multiplicative multi-attribute utility usually sufficient.
  - May however require restructuring attributes