

Recap

Accounting and profitability

Projects and investing



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In this exercise:

- Recap of previous exercises
- Tips for the final delivery



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Cash basis vs. accrual basis

Accounting and profitability

- Income statement is created on an accrual basis: revenue also includes the value of products, that have been sold, but for which the actual payment still hasn't been received. **Depreciations** are also accounted on an accrual basis: the actual capital expenditure of an investment is not reduced from annual revenue as a single expense. Instead, the expenditure is reduced in the income statement through depreciations. **In order to examine liquidity, cash flows must be known.**
- Switching between accrual basis and cash basis is done by accounting for the change in **net working capital (NWC)**.
- **WORKING CAPITAL = ACCOUNTS RECEIVABLE + INVENTORY – ACCOUNTS PAYABLE**
(Formulated in the lecture materials. Accounts receivable = the value of products that have been sold, but haven't been paid for, accounts payable = value of materials that have been received, but not paid for.)

Parts of the income statement

- + **REVENUE** (number of sold products x selling price, *DOES NOT INCLUDE VAT!*)
- Cost of Goods Sold (CoGS, Matching principle!)
- = **GROSS PROFIT (Gross margin)**
- Other expenses (rent, electricity, water, workforce...)
- = **EBITDA** (Earnings Before Interest, Tax, Depreciations & Amortizations)
- Depreciations (the capital expenditures of a long-term investment are split between the operating years)
- = **EBIT** (Earnings Before Interest & Tax)
- Interest (= Amount of interest-bearing debt x interest rate)
- = **EBT**
- Taxes (= EBT x tax rate)
- = **Earnings (Net Income, profit)**

Cash flows and liquidity

Three cash flows: **Cash flow from operations** – cash from regular business activities

EBITDA

+ Working capital beginning of financial y.

– Working capital end of financial year

– Interests

– Taxes

= **OPERATING CASH FLOW**

Cash flows and liquidity

Three cash flows: **Cash flow from investments** – cash from things such as purchase of fixed assets (negative), sale of fixed assets (positive), lending money (negative) etc.

FIXED ASSETS BEGINNING OF F.Y.

– Fixed assets end of financial year

– Depreciations

= **CASH FLOW FOR INVESTMENTS**

(i.e. investments during the financial year)

Cash flows and liquidity

Three cash flows: **Cash flow from financing** - financing the company: debt, equity and dividends

SHAREHOLDER'S CAPITAL BEG. F.Y.

- Shareholder's capital end of financial y.
- Dividends paid out during financial year
- + Loans outstanding end of period
- Loans outstanding beginning of period
- = **CASH FLOW FOR FINANCING**

Cash flows and liquidity

Three cash flows: Cash flow from operations, investments and financing

- **Change in cash = $CF_{OPS} + CF_{INV} + CF_{FIN}$**
- **Liquidity (ability to quickly pay for expenses) is not determined by net profit, but by the cash available to the company! Going bankrupt is caused by running out of cash (as calculated by cash flows), not by negative earnings (as seen from the income statement)!**

Free Cash Flow

$$\begin{aligned} & \text{EBIT} \times (1 - \tau) \text{ [i.e. Unlevered Net Income]} \\ & + \text{Depreciations} \\ & + \text{Working capital beginning of financial y.} \\ & - \text{Working capital end of financial year} \\ & + \text{Cash flow for investments} \\ & = \text{FREE CASH FLOW (FCF}_i\text{)} \end{aligned}$$

CF_{OPS} depicts how the company manages the expenses of running the core business

CF_{INV} depicts investments/divestments, which are made by cash gained from operating activities

FCF is the cash flow remaining after reducing the cash for running operations and investments

If $CF_{OPS} > 0$, there is cash for investments (improving and/or maintaining current operations, expanding operations, etc.)

If $FCF > 0$, there is cash to be distributed to owners and debtors

Balance sheet

- Balance sheet has two sides: Assets and Capital (Equity & Liabilities)
- In order to gain assets for a company, the capital required to buy those assets has to come from somewhere, either from shareholders, accrued cash flows (Equity) or debtors (Liabilities).
- The balance sheet equity is true at all times, i.e. $A_{\text{total}} = D_{\text{total}} + E_{\text{total}}$ – the value on either side can change over time, but the other side must always equal the other, so it too must change equally.

Financial indicators

- The information gained from the balance sheet can be compressed into **financial indicators**.
- With the financial indicators, we can try to get information from e.g. the **profitability** of the business, its **liquidity** or its **solidity** or **solvency**.
- A few examples:
 - Profitability: **ROE** = $\text{EBIT} / \text{Equity}$, **EBIT-% (Operating margin)** = $\text{EBIT} / \text{Revenue}$
 - Liquidity: **Current ratio** = $\text{Current assets} / \text{Current liabilities}$, **Quick ratio**
 - Solidity: **Equity ratio** = $\text{Equity} / (\text{Equity} + \text{Debt})$, **Debt-to-equity ratio** = $\text{Debt} / \text{Equity}$

NPV of the free cash flows

Projects and investing

Discounting = determining the present value of a cash flow that is to be received in the future.

Free cash = cash a company produces through its operations, less the cost of expenditures on assets

WACC = cost of capital

NPV

NPV, **net present value**, is used to analyze the profitability of a projected investment or project

$$NPV = \sum_{i=0}^{\infty} \frac{FCF_i}{(1 + WACC)^i}$$

If $NPV > 0$, the investment is profitable



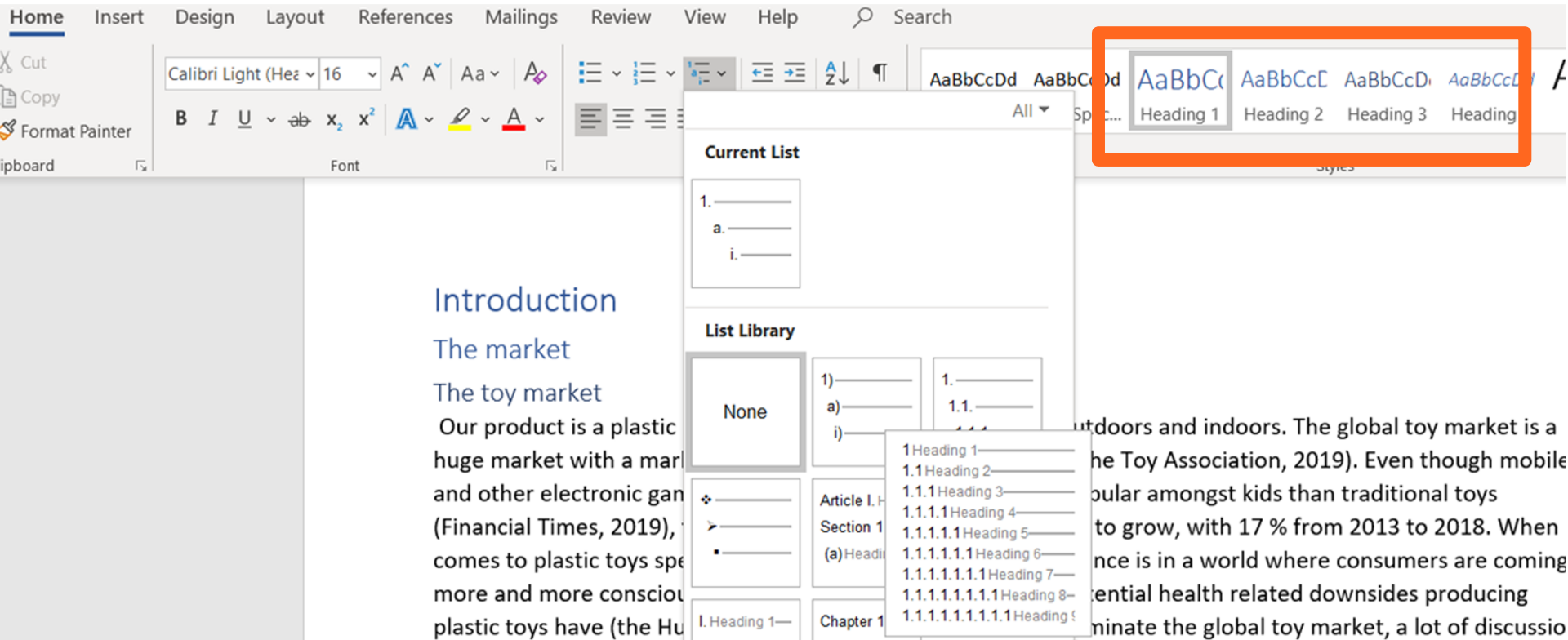
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In this exercise:

- Recap of previous exercises
- Tips for the final delivery
- Exam

Indexed headings

Mark the headings and subheadings of your text. After that you can automatically number them. This also makes it possible to easily add a design



Adding a design



Home Insert **Design** Layout References Mailings Review View Help Search

Document Formatting

Shaded

1 INTRODUCTION

1.1 THE MARKET

1.1.1 THE TOY MARKET

Our product is a plastic digger for children to play with both outdoors and indoors. The global toy market is a huge market with a market size of over 90 billion USD in 2018 (the Toy Association, 2019). Even though mobile and other electronic games are growing and becoming more popular amongst kids than traditional toys (Financial Times, 2019), the global toy market has yet been able to grow, with 17 % from 2013 to 2018. When it comes to plastic toys specifically, a big question is what their stance is in a world where consumers are coming more and more consciousness about the environmental and potential health related downsides producing plastic toys have (the HuffPost, 2017). While plastic toys still dominate the global toy market, a lot of discussion is sprawling up on their lifespan and recyclability. Considering our company is European and operates mainly in the EU market area, this should be taken to serious consideration when it comes to marketing and branding the products since Europeans for now are more environmentally aware than people on other continents (The Telegraph, 2017).

1.1.2 THE CONSTRUCTION TOY MARKET

1.1 THE MARKET

1.1.1 THE TOY MARKET

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1.1.2 THE CONSTRUCTION TOY MARKET

Add a table of contents

The screenshot displays the Microsoft Word interface with the **References** ribbon selected. The **Table of Contents** button in the **Table of Contents** group is highlighted with an orange box. Below the ribbon, the **Built-In** task pane is open, showing two automatic table of contents templates: **Automatic Table 1** and **Automatic Table 2**. A tooltip for **Automatic Table 1** explains that it includes all text formatted with heading styles 1-3. In the background, a document page is visible, showing a table of contents with the following structure:

CONTENTS	
1	Introduction.....
1.1	The market
1.1.1	The toy market.....
1.1.2	The construction toy market

Grading of the final delivery

Idea: 20%

Originality of the offering and concept, feasibility, finding a niche

Reporting: 20%

Source references, cataloging, layout, use of graphs, reference to graphs and tables, structure, finishing, spelling, use of attachments

Substance and content: 60%

Partial returns have been done correctly, deficiencies in partial returns have been corrected, figures used in the text are consistent throughout the final delivery, estimates are reasonable, concepts have been used correctly, good reasoning, ...

The size of the group increases the level of requirements of this section

The final delivery is a combination of finalized partial returns.

The final delivery must be returned as a PDF, the deadline is Friday, 27 November at 16:00

Please include the finalized Excel file of the accounting you did in weeks 8 and 9 as well