

Using Actionable Visual Analytics with Targeted Insights for Healthcare Dashboard Development

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Outline

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- Dashboard Type
- Dashboard Design (Goal, Element)
- Visualization Productivity
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Introduction

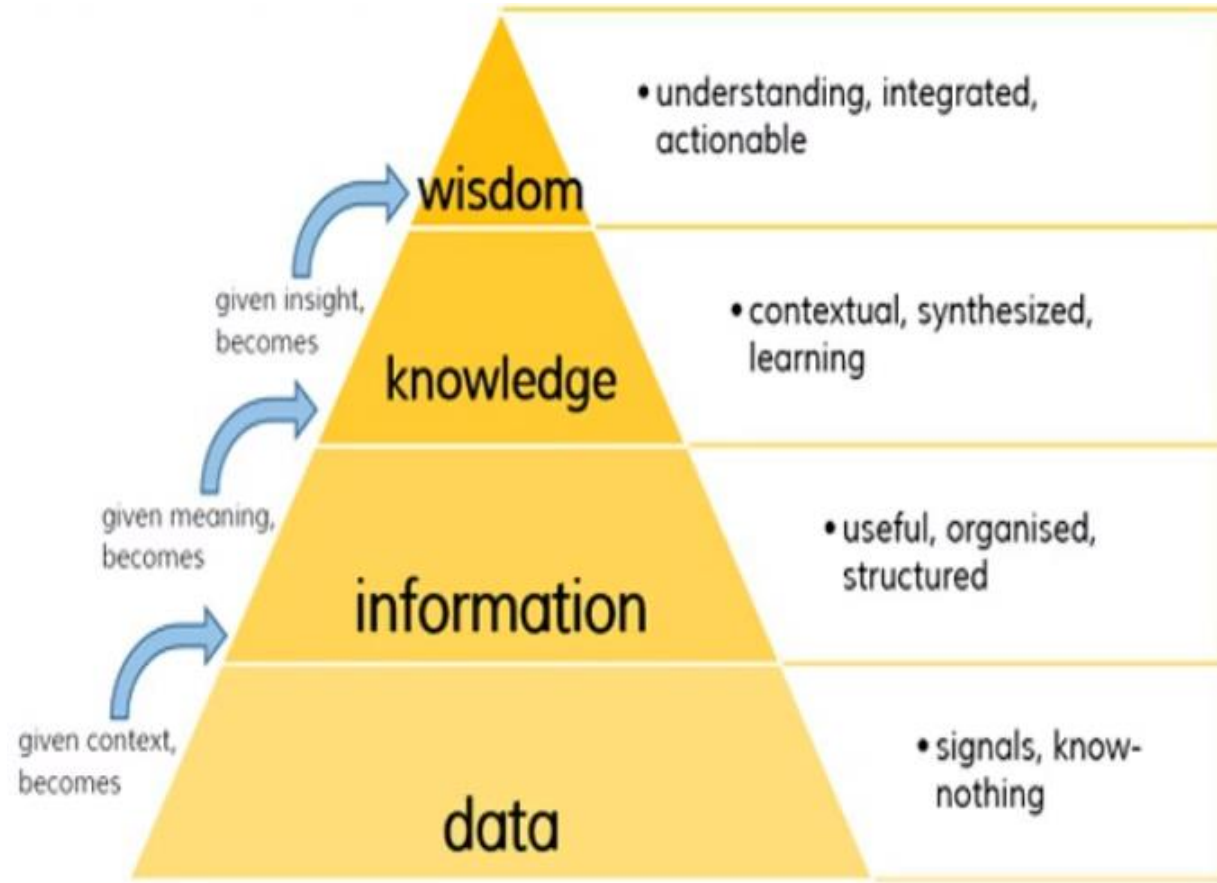
- ‘Information is the oil of the 21st century, and analytics is the combustion engine’ – Peter Sondergaard, Chairman of the Board, 2021.AI
- Healthcare data (i.e., clinical, financial, and operational) have the potential reduce costs, enhance quality, and improve the patient experience
- “The biggest problem is not ‘How do we get more data?’ It is how do you take the data that you have and simplify it to a point at which someone that’s non-technical can easily understand where they’re at, where we want them to get to, and then move in a common direction” – David Delafield, CFO, Swedish Medical Group

Introduction

- Why visualize? A picture is worth a thousand words
- Data visualization is visual representation of data that has a main goal to communicate quantitative information clearly and effectively through graphical means
- Decision makers can grasp difficult concepts or identify new patterns with dynamic change

Analytics: *Pyramid*

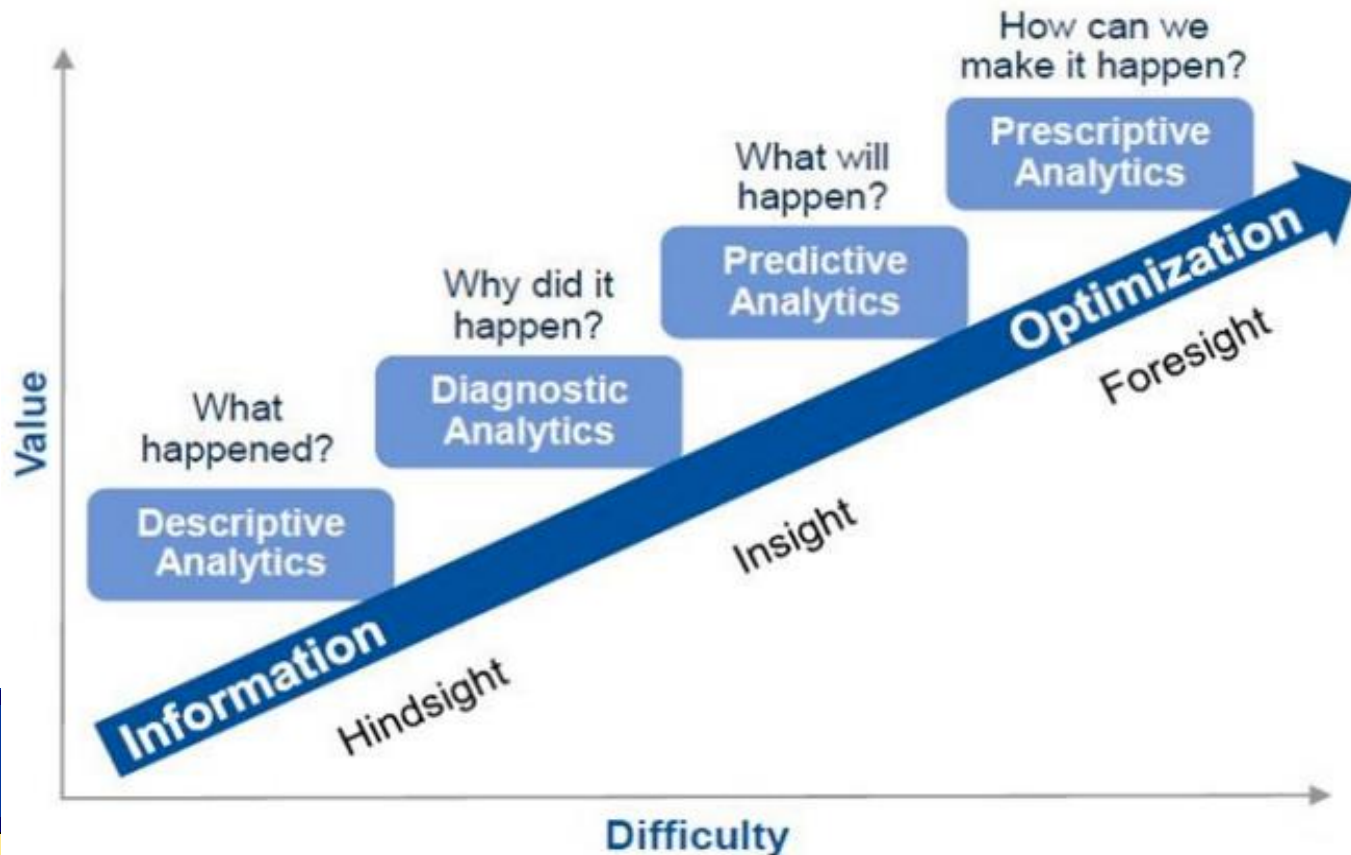
1. Identify problem and stakeholders
2. Identify data sources
3. Retrieval data, ETL
4. Analyze and interpret data
5. Visualize data
6. Disseminate new knowledge
7. Implement knowledge into the organization



(Fig. in [1])

Analytics: *Category*

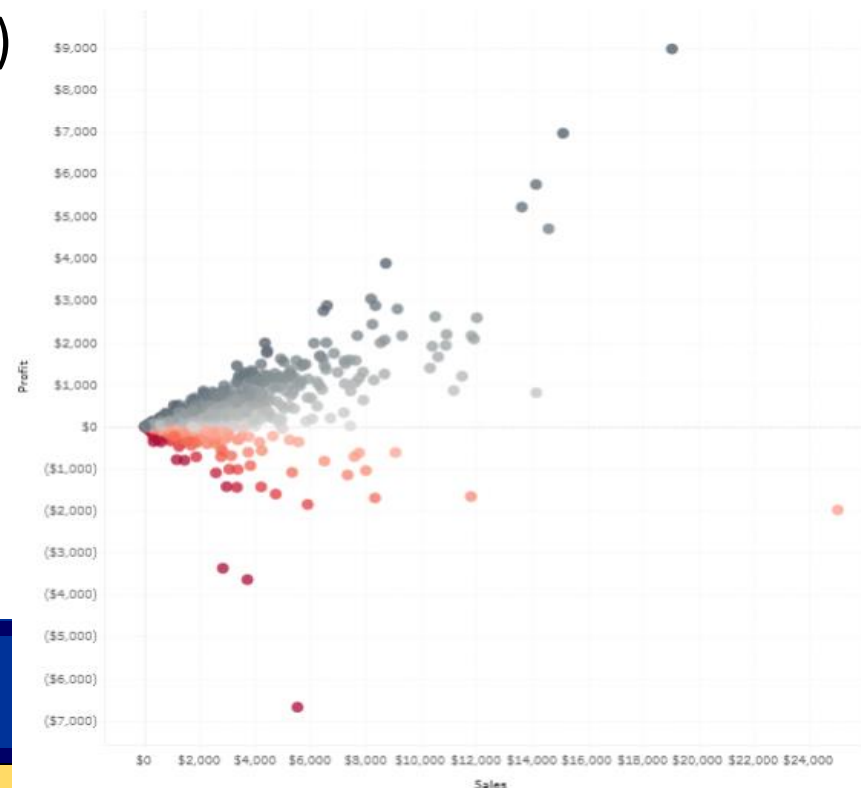
- Challenge is how to get from information to insight to action. BI tools empower everyone to find the right path forward
 - a. Descriptive Analytics: sum, count, average, typical table, pie, bar chart
 - b. Diagnostic Analytics: drill-down, sorting, filter, data discovery, correlation



Analytics: *Category*

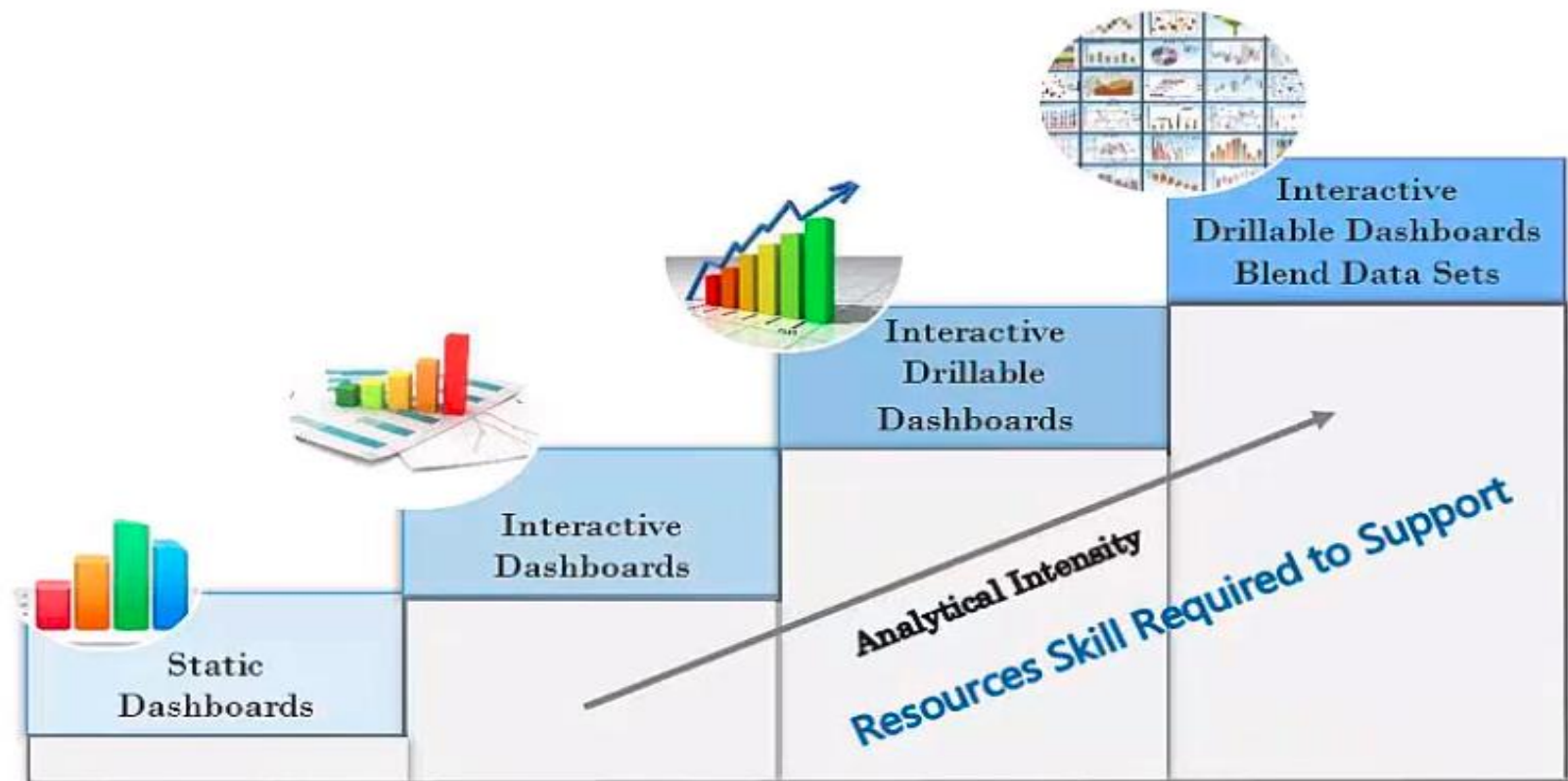
c. predictive and prescriptive analytics

- ✓ Deviation analysis (categorical, comparative, thresholds)
- ✓ Time series analysis (trends, variability, rate of change)
- ✓ Multivariate analysis (heat, multiple lines)
- ✓ Correction analysis (scatter plot)
- ✓ Ranking analysis (pareto)
- ✓ Etc.



Dashboard Type

- With self-service interactive visualization, you can take the concept a step further by using technology to drill down into charts and graphs for more details, interactively changing what data you see and how it's processed.



Design: *Goal*

- Delivering meaningful, relevant, role-based, accurate, reliable, and actionable insights that align with the real-world concerns of healthcare executives, LOB leaders, physicians, clinicians or analysts is critical for timely decisions that will favorably impact patient outcomes, quality, safety, and the cost of care delivery
- ✓ The best dashboards just work for the intended audience
- ✓ Identify business goals
- ✓ Identify KPIs and metrics
- ✓ Clearly define 3-5 messages that you want to communicate

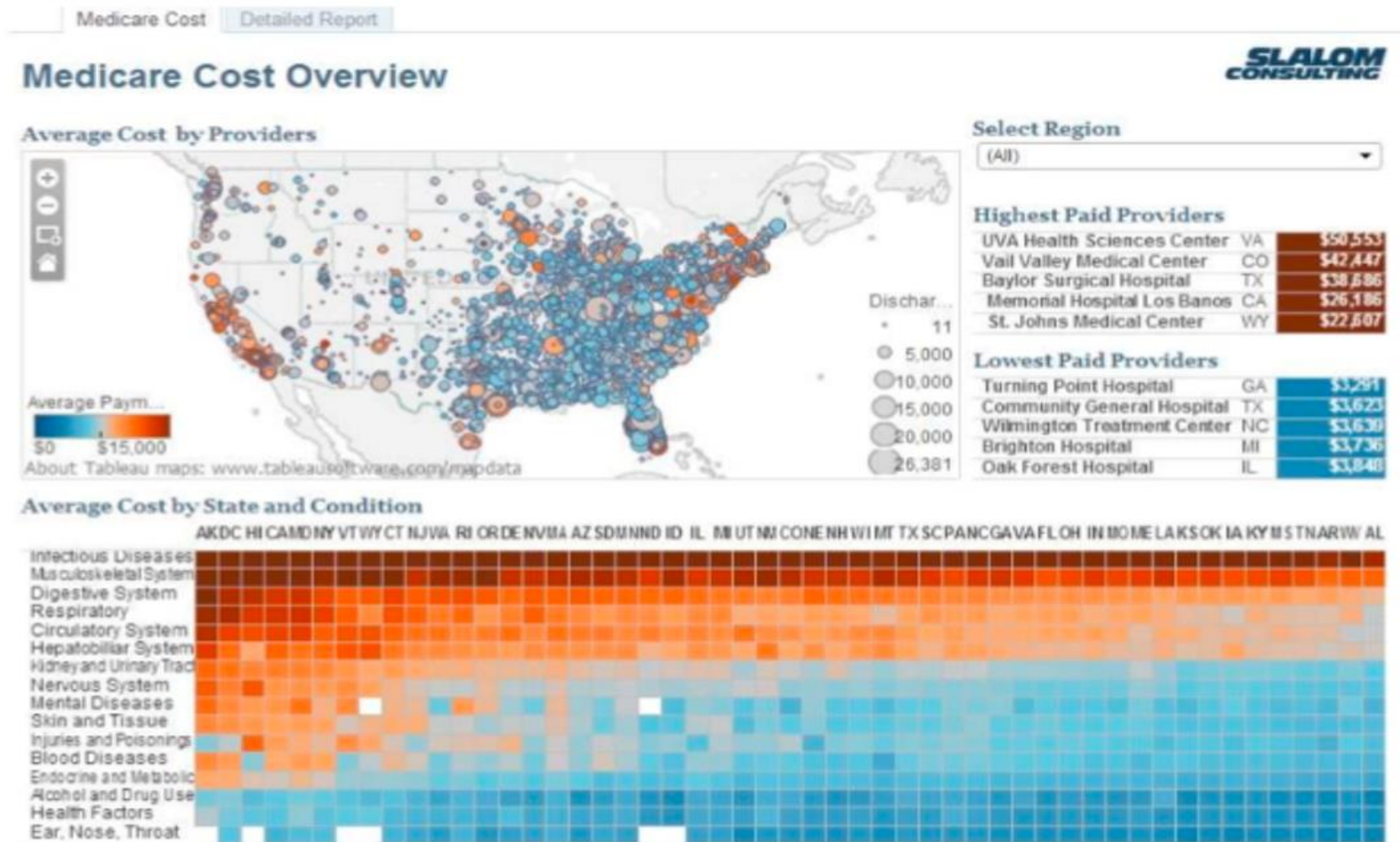
Design: *Element*

A delicate balance of three elements:

1. **Content** is the information that you want to communicate
2. **Form** is the size, shape, dimension and other distinct parameters of the object you are designing
3. **Function** is the intended actions associated with the object you are designing

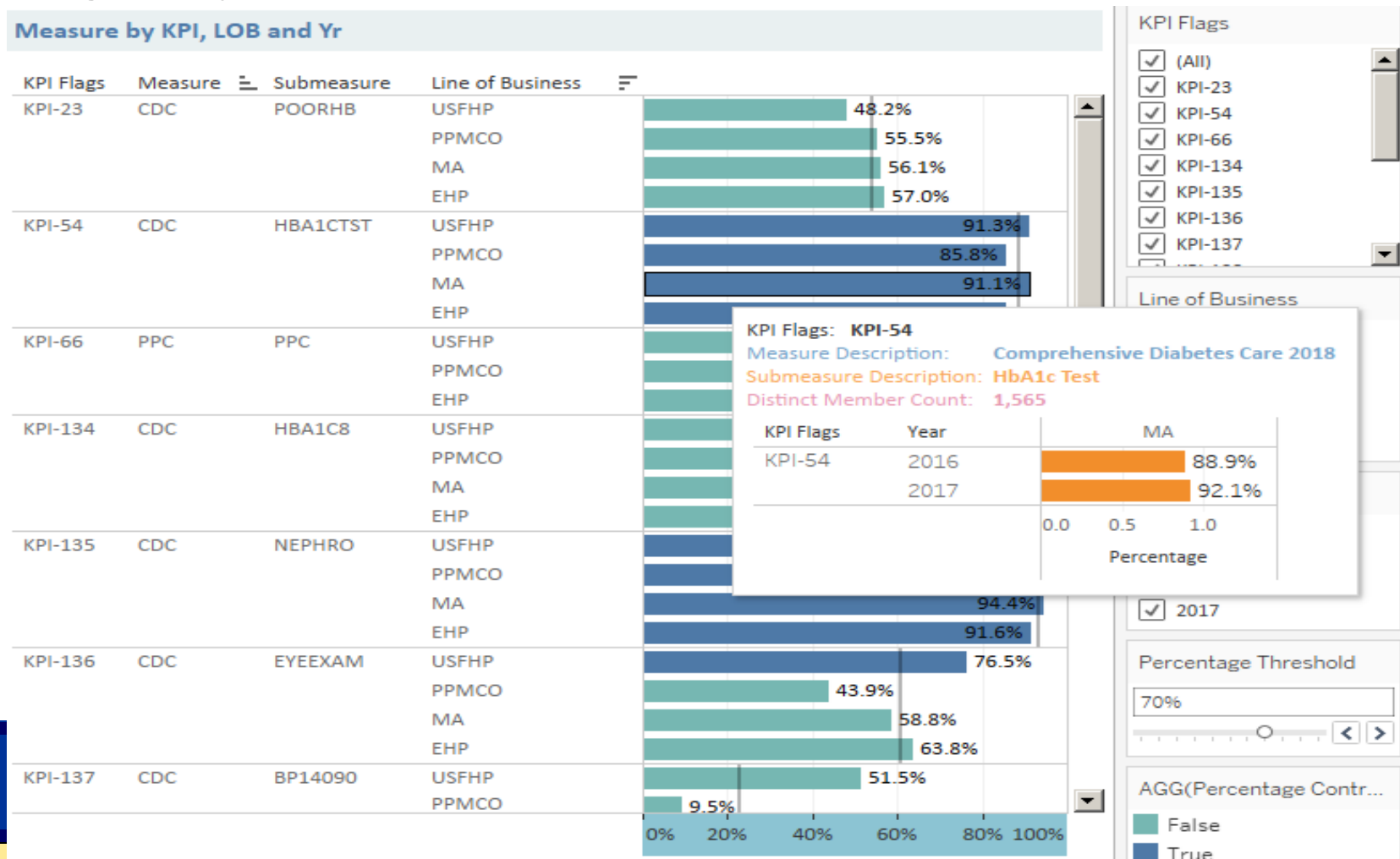
Design Content: *Layout*

- Information should flow with ease for the consumer; Adhering to simplicity and being aware of narrative flow will greatly aid in communicating (Fig. in [4])



Design Content: *Data Storytelling*

- Data storytelling is the new language of business; Tell story within your story using tooltip and access to details on demand



Design Form: *Format*

- Theme -> Workbook -> Worksheet -> View parts; Not to use all caps, stylized fonts

The screenshot displays the Tableau interface with the 'Format' menu open. The menu options include: Dashboard..., Story..., Workbook..., Font..., Alignment..., Shading..., Borders..., Lines..., Reference Lines..., Drop Lines..., Annotations..., Title and Caption..., Field Labels..., Legends..., Filters..., Highlighters..., Parameters..., Cell Size, Workbook Theme, Copy Formatting, Paste Formatting, and Clear Worksheet Formatting. The 'Workbook...' option is highlighted.

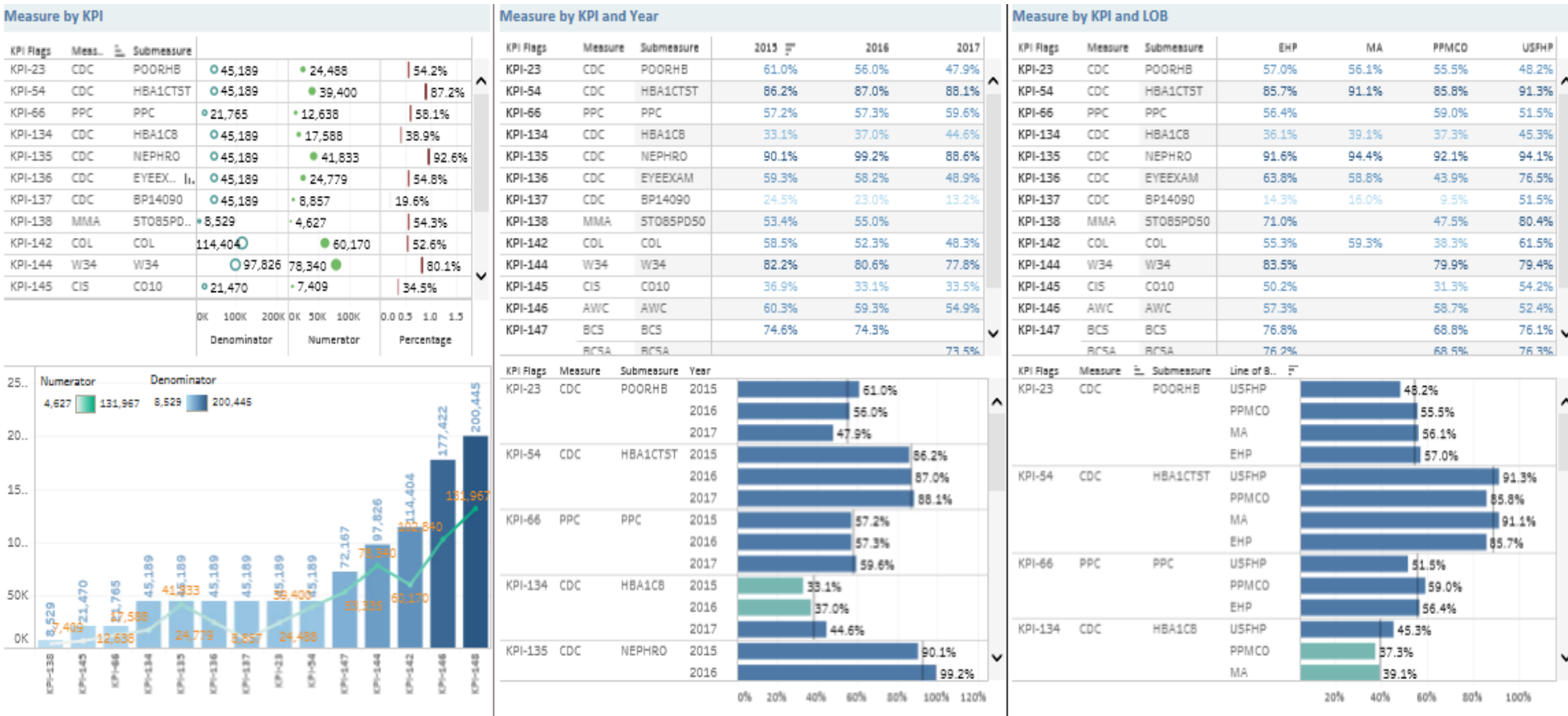
The background shows the 'Format Workbook' pane on the left with sections for Fonts, Lines, and Marks. The 'Fonts' section lists various font styles and sizes for different elements like All, Worksheets, Tooltips, and Titles. The 'Lines' section shows grid lines. The 'Marks' section shows the 'Automatic' mark type and various color and size options.

The main view displays a table titled 'and Year' with columns for 'Submeasure', '2015', '2016', and '2017'. The table contains data for various submeasures, including POORHB, HBA1CTST, PPC, HBA1C8, NEPHRO, EYEEXAM, BP14090, STO85PD50, COL, W34, CO10, AWC, BCS, BCSA, BCSB, and CCS.

Submeasure	2015	2016	2017
POORHB	61.0%	56.0%	47.9%
HBA1CTST	86.2%	87.0%	88.1%
PPC	57.2%	57.3%	59.6%
HBA1C8	33.1%	37.0%	44.6%
NEPHRO	90.1%	99.2%	88.6%
EYEEXAM	59.3%	58.2%	48.9%
BP14090	24.5%	23.0%	13.2%
STO85PD50	53.4%	55.0%	
COL	58.5%	52.3%	48.3%
W34	82.2%	80.6%	77.8%
CO10	36.9%	33.1%	33.5%
AWC	60.3%	59.3%	54.9%
BCS	74.6%	74.3%	
BCSA			73.5%
BCSB			73.5%
CCS	69.7%	65.5%	63.4%

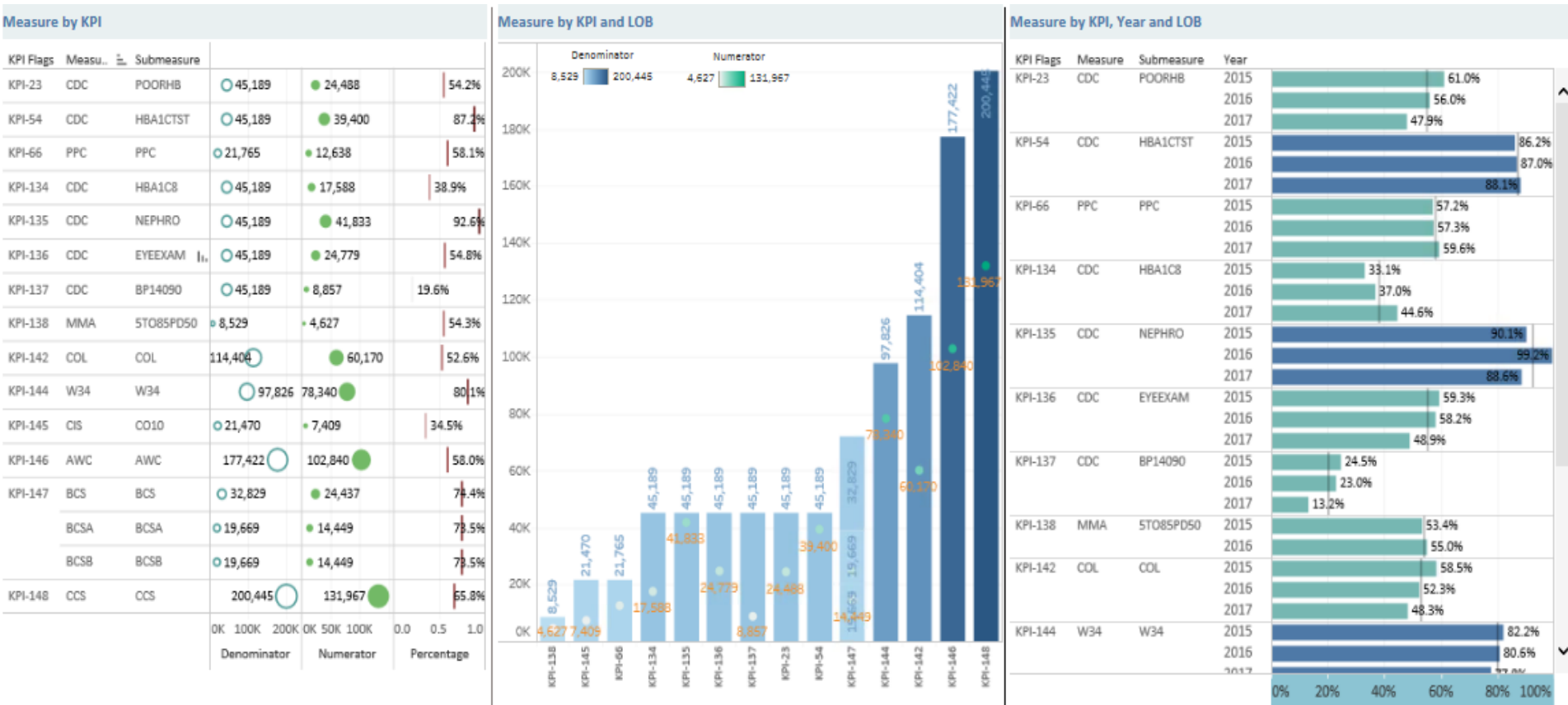
Design Form: *View*

- Stick to two or three relevant views in one dashboard



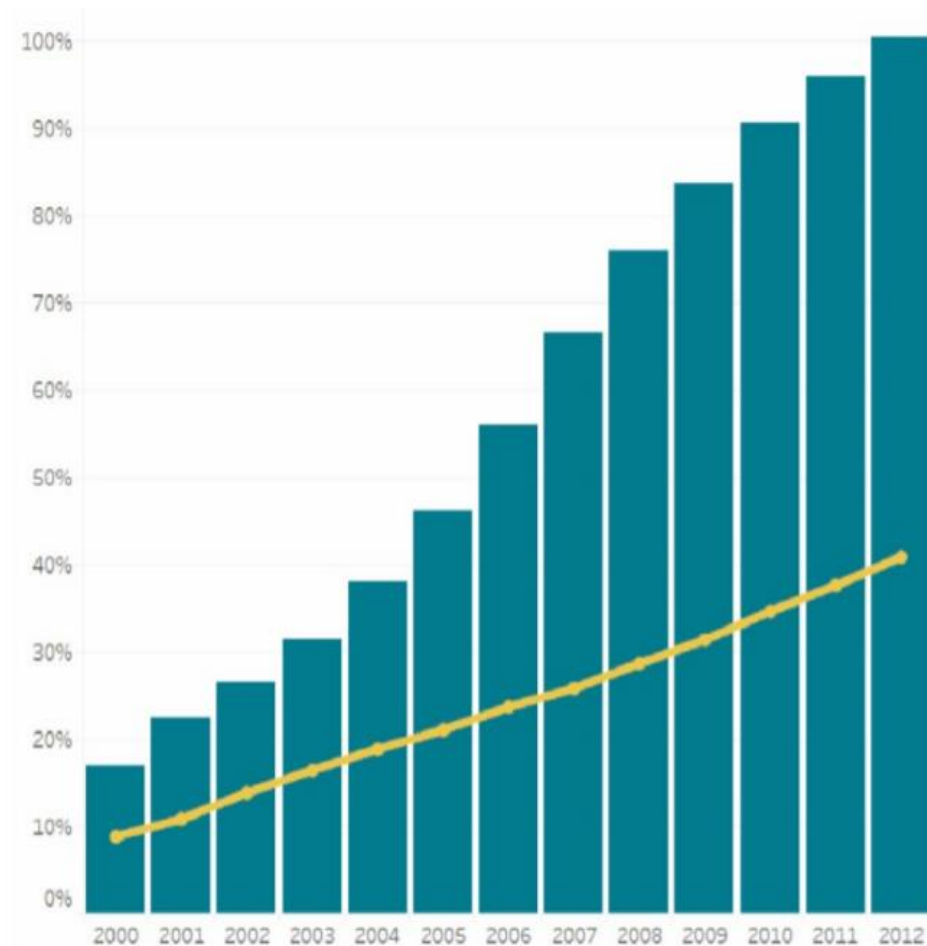
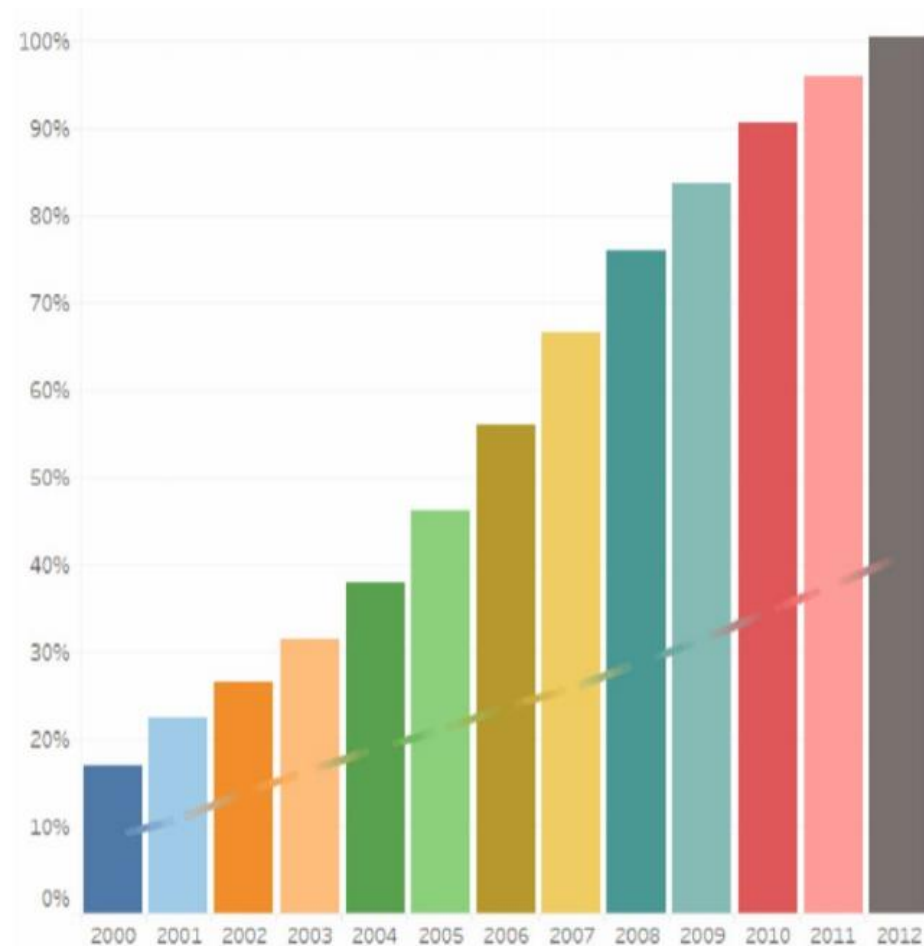
Design Form: *View*

- Stick to two or three relevant views in one dashboard



Design Form: *Color*

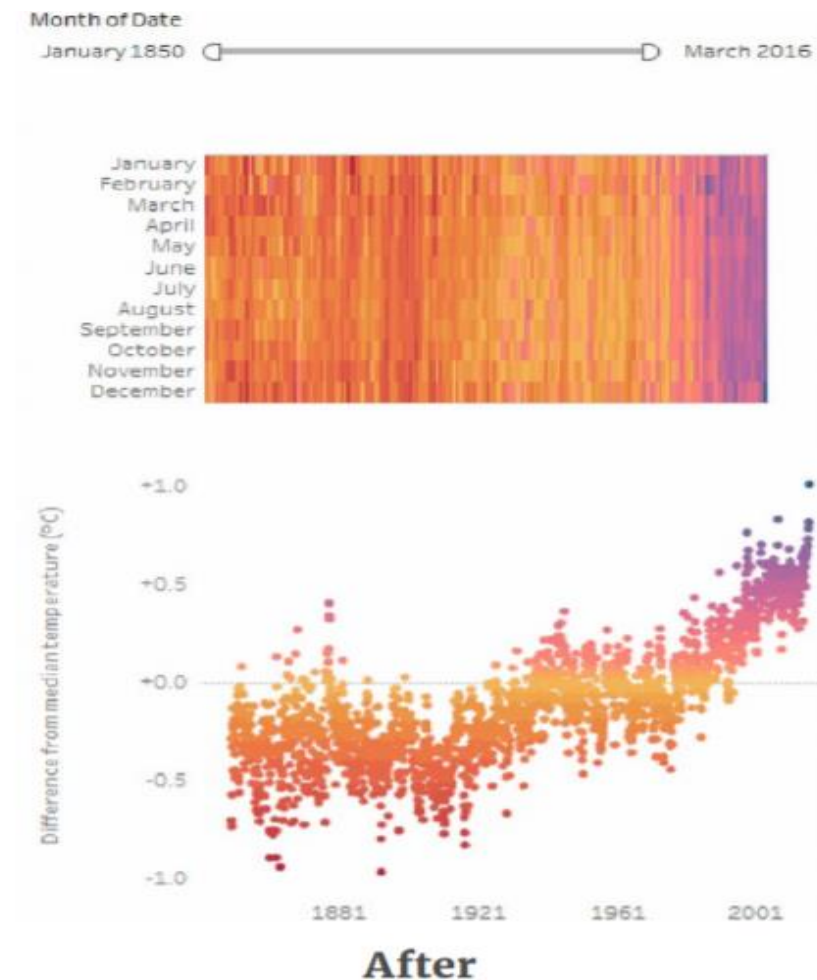
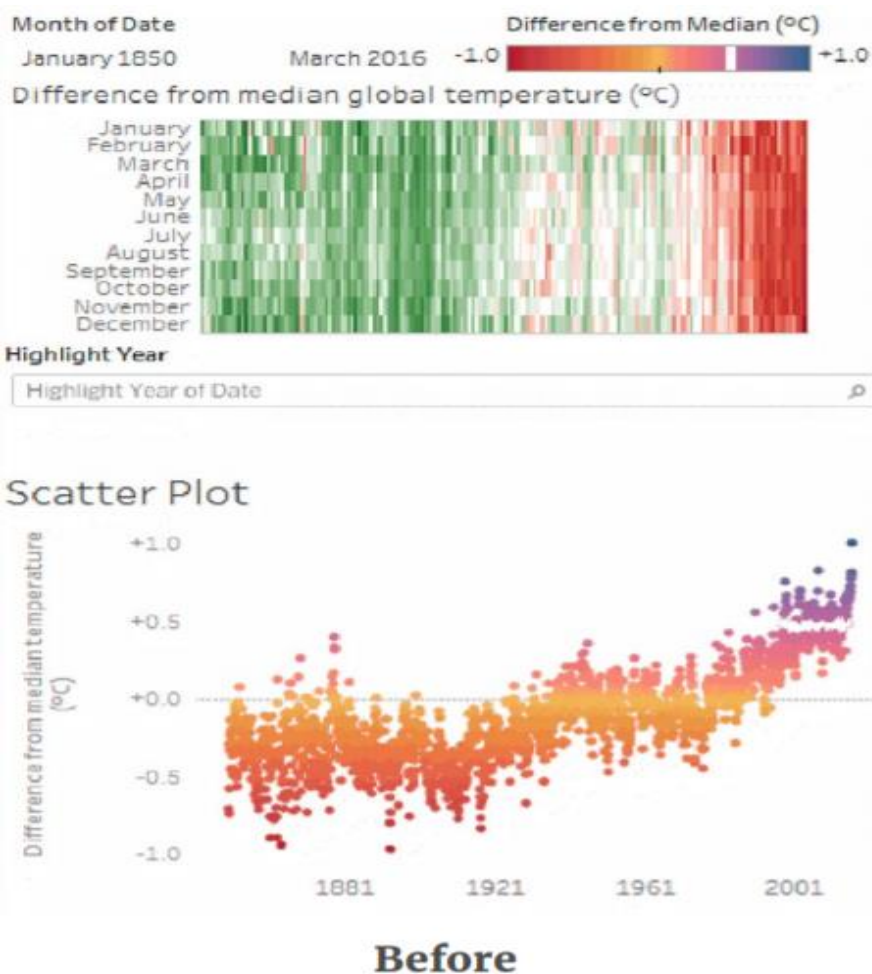
- Keep consistency; alter hues and intensity for distinctions or comparisons; do not use distracting colors (Figure from [5])



Design Form: *Color*

- Eliminate clutter, no more than two color palettes in one dashboard; avoid 3D

(Figure from [5])



Design Form: *Display Size*

- Custom size
- Precision sizing with a range
- Automatic sizing
- Device designer

Dashboard Layout

Device Preview

Size

min 800x600 - max 900x...

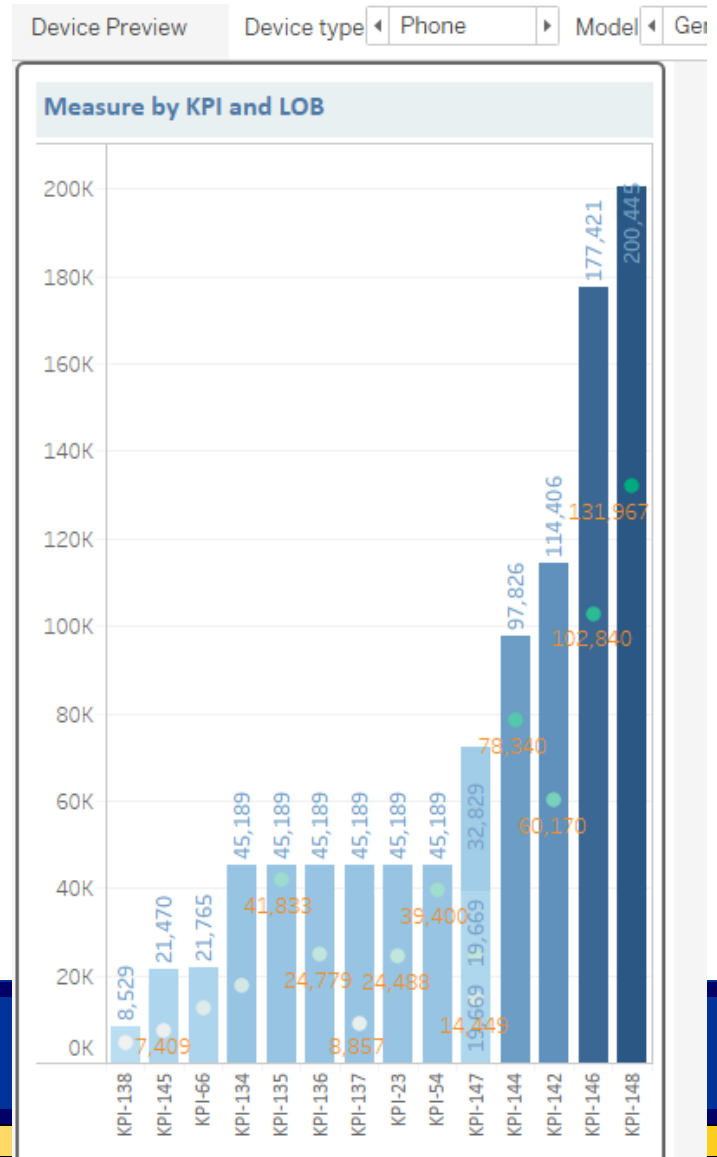
Range

☒ Minimum size

Width: 800 px Height: 600 px

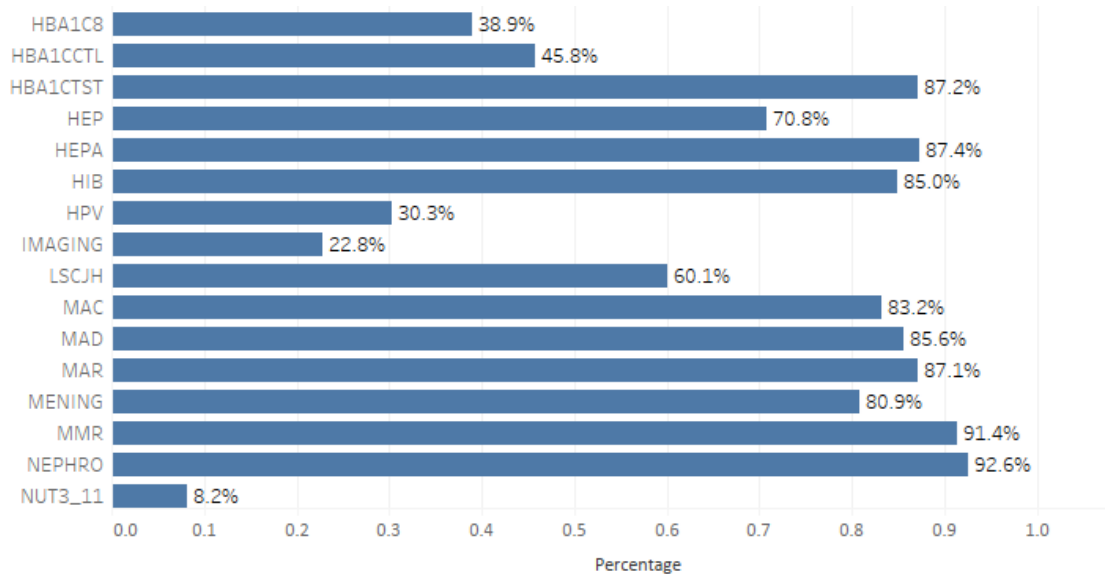
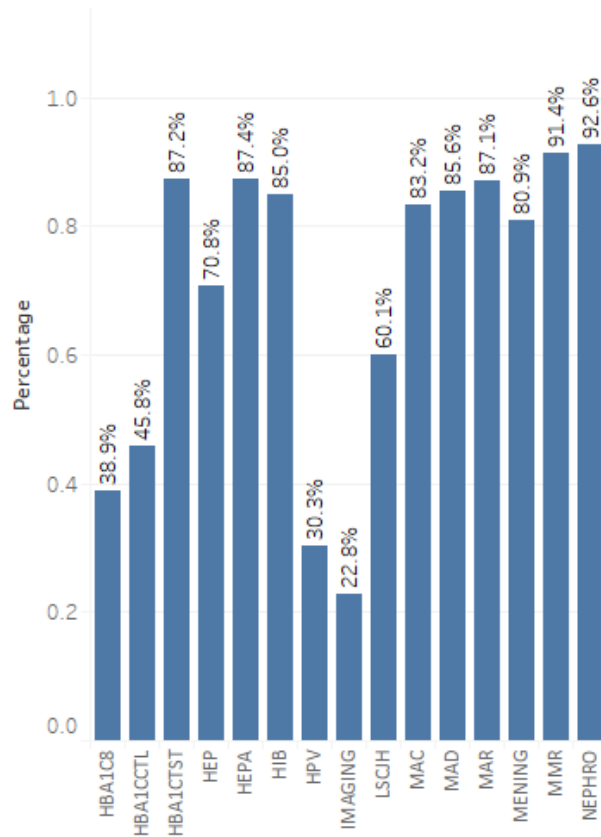
☒ Maximum size

Width: 900 px Height: 700 px



Design Form: *Display Style*

- Pilot dashboard prototypes to limited users



Design Function: *Encourage Exploration*

- Highlighting and Comparing
- Filtering
(Tableau: extract filter, data source filter, context filter, dimension filter, measure filter, table calculation filter
In [8])
- Sorting from axis, header or field label
- Re-visualization and Re-expression
- Zooming and Panning
- Bookmarking and Annotation

Design Function: *Encourage Exploration*

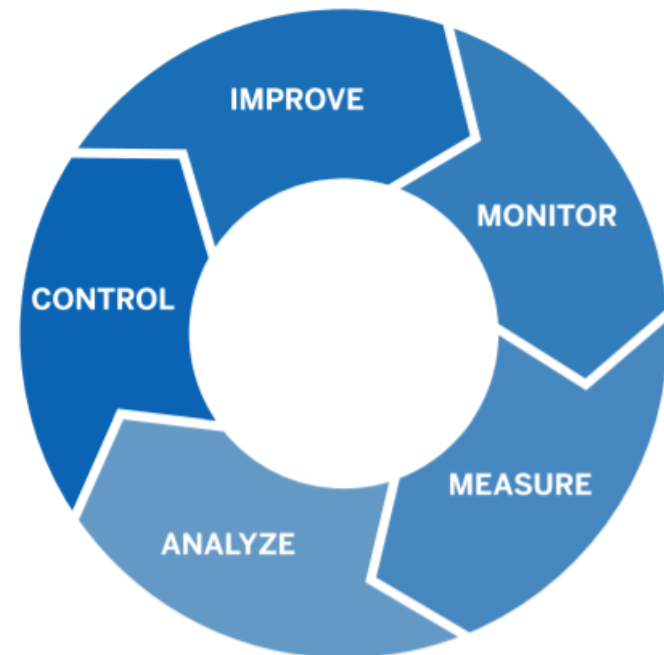
- E.g. color legend highlight or select marks to highlight for comparison



Fig. from [5]

Visualization Productivity

- You cannot fix what you cannot measure. Executives should roll out advanced analytics and embrace a five-part framework: monitor, measure, analyze, resolve, and improve.
- Instead of focusing on simple adoption metrics, leaders should focus on whether or not data and analytics are changing the way decisions are made throughout the organization



Visualization Productivity

- Use self-service in actionable visual analytics for the improvement of productivity and morale of the analytics staff

Piedmont Healthcare used to rely on some 2,400 excel spreadsheets that took nearly a month to deliver. Now a 23% improvement efficiency and savings of almost \$650,000

Michigan Medicine saves over 5,000 hours on four different projects; eliminates 48 hours of work per week of 19 groups; accelerates a 4.5-hour process into a 4.5 second query; automates 85-92% of reconciliation process

Summary

- Traditional dashboards are not self-service. E.g. dashboard is created by IT, others cannot customize their needs, no personal alert, lack of user-friendly, no minimal user training; time- consuming
- A great dashboard's message and metrics are clear, color enhances meaning, and every bit of information you need is at your fingertips. It really comes down to thoughtful planning, informed design, and a critical eye for what stays and what goes
- Things to remember
 - What story do you want to tell based on your data? Who is your audience or stakeholder? How will users consume this information? How will the results impact patient care or the institution? A chart is always more memorable than a table. Keep it simple, less is more. Design, do not decorate

Reference

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- [2] Essential Skills for Data Analytics in Healthcare By Susan Fenton, RHIA, PhD UTHealth School of Biomedical Informatics, 2017
- [3] Maximizing Quality & Safety Performance with Visual Analytics at Massachusetts General Hospital. By Andrea Tull and Dan Benevento, <https://www.tableau.com/learn/webinars/massachusetts-general-hospital-enabling-continuous-quality-improvement-data#video>
- [4] Tableau for Healthcare. By Wan-Jin Leu, Scientific Formosa, Inc. April 18, 2014 <https://www.slideshare.net/KAMERA11901/tableau-for-healthcare-33886827>
- [5] 10 Best Practices for Building Effective Dashboards. By Ellen Nadelhoffer, Senior Technical Writer, Tableau
- [6] How Leading Healthcare Enterprises Drive Better Outcomes with Visual Analytics. By Andy De, Senior Industry Director, Healthcare and Life Science, Tableau
- [7] Healthcare Analytics: 4 Trends to Watch in 2019. By Andy De, Senior Industry Director, Healthcare and Life Science, Tableau
- [8] Different Types of Filter in Tableau http://blog.keyrus.co.uk/different_types_of_filters_in_tableau.html

Question?
Thank You!