

Key Business Insights:

1. Marketing Opt-In Drivers Perform Significantly Better:

Drivers who accepted marketing communications showed substantially higher engagement and performance:

-  Gold awards per driver: 16.82 vs 10.75 (non-opt-in)
-  Avg rides per day: 3.44 vs 2.50
-  Strong positive association between marketing opt-in and driver productivity

Insight:

Marketing opt-in is a strong proxy for high-intent, high-value drivers.

Non-opt-in drivers represent latent growth potential, not poor performers.

2. Major Efficiency Gap in Offer → Ride Completion:

Despite a healthy supply, conversion drops sharply early in the funnel:

Metric:

- | | |
|--|--------|
| • Average Offers per driver per day: | 13.06 |
| • Average Bookings per driver per day: | 9.91 |
| • Average Rides per driver per day: | 3.21 |
| • Offers to Rides Completion: | 24.59% |
| • Overall Rides Completion: | 81.83% |

-  Only 1 in 4 offers becomes a completed ride

Insight:

The problem is not ride execution, but pre-booking inefficiency (offer quality, matching, ETA accuracy).

3. Strong Day-of-Week Behavioural Patterns:

Driver Supply & Engagement:

- Highest driver availability: Weekdays
- Lower engagement and higher cancellations: Weekends
- Best offer → ride conversion: Tue–Wed (~28%)
- Worst conversion: Sat–Sun (~20%)

Driver Behaviour:

-  Highest acceptance: Mon–Fri (31–34%)
-  Lowest acceptance: Sat–Sun (~25%)
-  Highest driver cancellations: Sunday (10.17%)

Passenger Behaviour:

-  Highest passenger cancellations: Sunday (11.9%)
-  Lowest midweek (~9.7–10%)

Insight:

Weekends suffer from lower commitment on both sides of the marketplace.

4. COVID Shock Revealed Structural Strengths:

- During Mar–Apr 2020:
- Sharp drop in active drivers, offers, and rides

BUT:

-  Ride completion rate improved
-  Driver cancellation rate decreased

Insight:

When low-engagement drivers exited, the remaining supply was more reliable, indicating quality > quantity.

5. Country-Level Differences Require Local Strategy:

Country	Key Traits
• Germany:	Large but rigid driver base, slower recovery, underutilized supply
• Spain:	Smaller but elastic supply, faster recovery, better demand adaptation

Insight:

A one-size-fits-all strategy fails across markets.

Strategic Recommendations

1. Convert High-Potential Non-Marketing Drivers (Low Cost, High ROI)

Action:

- Communicate clear benefits:
- earnings uplift, gold awards, priority access, rewards

Outcome: Improves engagement without onboarding new drivers

2. Improve Offer → Booking Conversion (Top Priority)

Action:

- Improve ETA (Estimated Time of Arrival) accuracy
- Smarter driver-passenger matching (distance & preferences)
- Reduce low-quality offers (long pickup, low fare)
- Acceptance-based incentives

Outcome: Higher bookings with existing supply

3. Reduce Passenger Cancellations

Action:

- Real-time driver movement visibility

- Clearer ETAs (Estimated Time of Arrival)
- Cancellation friction after grace period

Outcome: Higher ride completion & better driver trust

4. Control Driver Cancellations

Action:

- Soft warnings & penalties
- Accelerated gold status for low-cancellation drivers

Outcome: More reliable driver behaviour, especially on weekends

5. Day-Specific Operating Strategy

Day Group	Focus
Tue–Thu	Maximize volume & utilization
Mon & Fri	Balance growth & reliability
Sat–Sun	Control quality & cancellations

6. Country-Specific Strategy

- **Germany:** Improve utilization & passenger reliability
- **Spain:** Scale demand while protecting efficiency