Market Segmentation Analysis of EV market in India

Name: - Prachi Jain (Team Lead)

Problem Statement:- Electric vehicles are growing fast in India, but a new company needs to decide which type of EV to make — like a scooty, bike, car, or bus. To make the right choice, we will study real data about which EVs people are buying the most and what features they prefer.

Background:-

Electric vehicles are becoming more popular in India because they are good for the environment and save fuel. Many people now use e-bikes, e-scooters, and electric cars for daily travel.

New companies want to start making EVs, but they don't know which type will be best. To find out, we can look at real data — like which EVs people are buying the most and what features they like.

Objective:-

To analyze real EV registration and specification data in India

- 1. Identify which type of electric vehicle (e.g., two-wheeler, three-wheeler, car, bus) is sold the most.
- 2. Understand customer preferences based on price, range, and usage.
- 3. Compare top EV brands and models in terms of popularity and features.
- 4. Help a new EV company choose the right type of vehicle to manufacture based on real market demand.

Data Collection:-

https://www.kaggle.com/datasets/srinrealyf/india-ev-market-data/data

The dataset contains the following columns:

- 1. Cat Vehicle category (e.g., 2W for 2-wheelers, 3W for 3-wheelers, etc.)
- 2. **Maker** Manufacturer name
- 3. **2015** to **2024** Number of EVs sold/produced per year

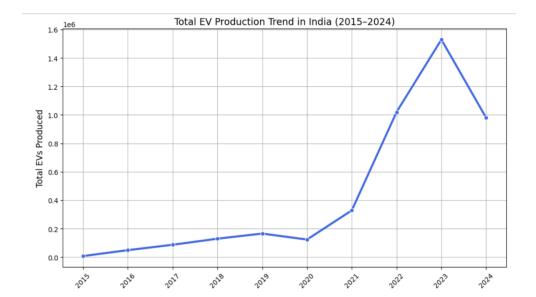
Data Preprocessing:-

EDA

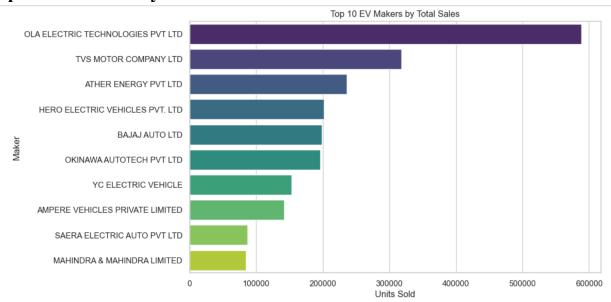
Total EV Production Trend Over Years

Goal:

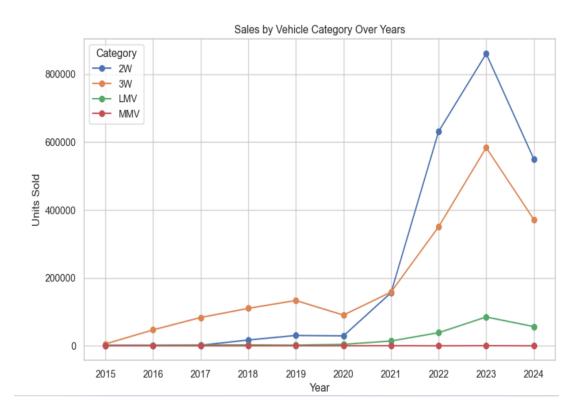
To understand how EV production has changed from 2015 to 2024 across all vehicle categories and makers.



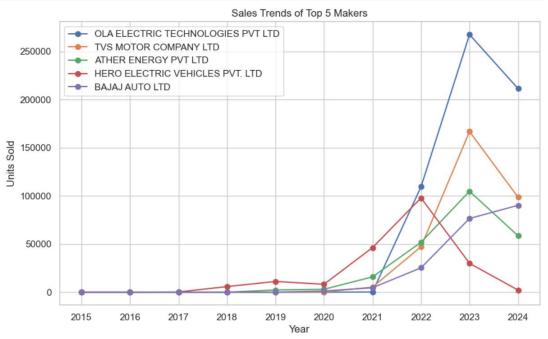
Top 10 EV makers by sale



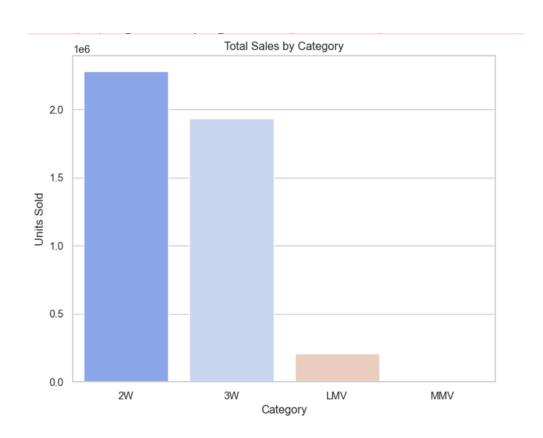
Line graph: Sales by vehicle category over years



Line graph: Sales trends of top 5 makers



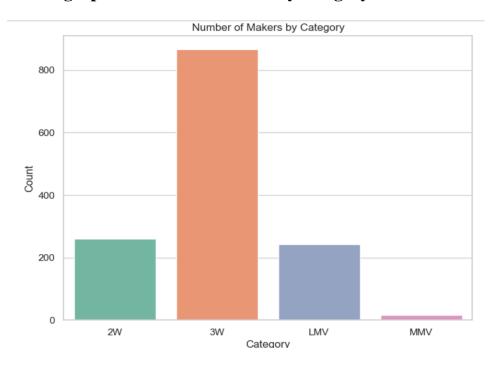
Bar graph: Total sales by category



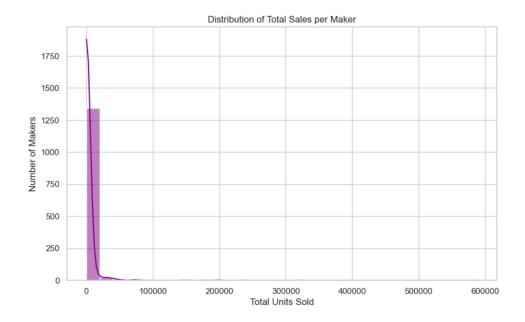
Heatmap: Sales by category and year



Bar graph: Number of makers by category



Distribution of makers by category



How Machine Learning Can Help Analyze EV Sales Data

1. Predicting Future Sales (Regression)

By training a regression model on historical sales data (2015–2024), we can forecast expected sales trends.

Models:

- **Linear Regression**: Simple and effective for linear trends..
- Time Series Models (e.g., ARIMA, Facebook Prophet): Specialized in forecasting sequential data year by year.

Use Case Example:

Predict the number of EVs a maker will sell in 2025 based on its past 10 years of performance.

2. Clustering Vehicle Makers (Unsupervised Learning)

Clustering helps in grouping similar EV makers based on their sales patterns or product categories. This helps identify market segments, trends, or untapped opportunities.

Models:

• **K-Means Clustering**: Fast and effective grouping based on numerical data.

• **Hierarchical Clustering**: Builds a tree-like hierarchy of similar makers.

Use Case Example:

Cluster EV brands into categories based on total and yearly sales.

3. Classifying Maker Performance (Classification)

You can label EV makers into performance classes like "High Performer" or "Low Performer" and train a model to classify future entries.

Models:

- Logistic Regression: For binary classification.
- Random Forest Classifier: Works well with tabular data and gives feature importance.
- Support Vector Machines (SVM): Effective in high-dimensional spaces.

Use Case Example:

Classify a new EV maker as high/low performer using early year sales.

4. Dimensionality Reduction for Visualization

When visualizing many features (like yearly sales per maker), dimensionality reduction simplifies the dataset for better interpretation.

Models:

- **PCA** (**Principal Component Analysis**): Reduces dimensionality while preserving variance.
- **t-SNE / UMAP**: Great for plotting high-dimensional data in 2D while preserving clusters.

Use Case Example:

All EV makers in 2D to find hidden groupings or patterns.

Data-Driven Action Plan

> Focus on Maker-Specific EV Category Strengths

Machine learning models like Random Forest and XGBoost accurately identified which EV category each manufacturer leads in. The company should:

• Capitalize on the leading category for each maker by aligning production and resources with their strongest performing segment.

Examples:

- Tata should focus on E-Cars, where it holds a strong presence.
- Mahindra is best aligned with E-3 Wheelers, ideal for commercial fleets.

➤ Recommend Entry Strategy for New EV Companies

For startups or new entrants into the EV market, the model suggests beginning with categories that have lower barriers to entry and wider demand:

- Start with E-2 Wheelers or E-3 Wheelers due to:
 - Lower production and R&D costs.
 - o High demand in Tier-2 and Tier-3 cities.
 - o Shorter charging cycles and easier adoption.

Recommendation: Launch pilot models in budget-friendly segments to build initial brand presence and gather market data before expanding.

> Target High-Potential States for Expansion

Based on state-wise sales trends and category adoption:

- Top states for EV category success include:
 - o Gujarat Strong growth in E-3 Wheelers and E-Cars
 - o Karnataka Leader in EV adoption, especially in urban areas
 - o Maharashtra & Tamil Nadu Consistent demand across all categories

Strategy: Open manufacturing units or dealerships in these states to leverage existing EV ecosystems and government incentives.

> Use ML Model for Category Forecasting

Instead of relying on assumptions or general market trends, the trained classification models can help:

- Predict which category is likely to grow for each maker in the coming years.
- Identify early warning signs if a maker's performance in a certain category is declining.
- Guide yearly production planning and investment decisions based on past patterns.

Insight: Sales from the most recent 3–4 years (2020–2024) were the strongest predictors of future category leadership.

Strategic Marketing Framework

Based on the EV sales data and trends from 2015 to 2024, we identified two major target segments for the company.

Target Segment 1: Urban Commuters (Individual Consumers)

| Marketing Element | Description | | |
|----------------------|--|--|--|
| Product | Electric 2-Wheelers (e.g., scooters and bikes) – designed for daily commute, stylish design, good mileage, fast-charging | | |
| Price | Affordable pricing ($₹70,000 - ₹90,000$), with EMI and government subsidy options | | |
| Place | Distributed through local EV dealers, urban retail stores, and e-commerce platforms | | |
| Promotion | Influencer campaigns, YouTube reviews, Instagram ads, and city-based launch events | | |

Target Segment 2: Logistics & Delivery Services (B2B Customers)

| Marketing Element | Description |
|----------------------|--|
| Product | Robust Electric 2-Wheelers and 3-Wheelers – optimized for load, range, and durability |
| Price | Fleet pricing, volume discounts, government incentives for commercial EVs |
| Place | Direct B2B sales channels, partnerships with delivery/logistics platforms |
| Promotion | Industry exhibitions, LinkedIn marketing, partnership case studies, and subsidy awareness programs |

Final Conclusion

After analyzing the EV sales data from 2015 to 2024, it is clearly observed that E-2 Wheelers have emerged as the most produced and sold category in the Indian EV market.

Key Findings:

- E-2 Wheelers recorded a total of 2,279,448 units, making them the top-performing category across all states and manufacturers.
- E-3 Wheelers followed with 1,934,263 units, mainly used for commercial and public transport purposes.
- Other categories such as Light Motor Vehicles (LMV) and Medium Motor Vehicles (MMV) showed relatively low production volumes, with 206,388 and 804 units respectively.

Why E-2 Wheelers Lead:

- They are affordable, easy to manufacture, and ideal for short-distance travel.
- High demand in both urban and rural areas.
- Popular among daily commuters and delivery services, especially with the rise of e-commerce.

Overall Insight:

The dominance of E-2 Wheelers highlights a clear market preference for compact, cost-effective, and practical electric vehicles. This trend also aligns with India's focus on reducing carbon emissions and promoting accessible green mobility options for the masses.

Thus, companies looking to enter or expand in the EV space should strongly consider focusing on the E-2 Wheeler segment to tap into the largest and fastest-growing section of the market.

Gender-Based Electric Vehicle (EV) Market Analysis in India

Name: -Tabish Anwar

Dataset link: -

https://drive.google.com/file/d/191duwilKgMn0GGxVLMenTkW7OdtdvT_e/view?usp=sharing

Github link: -

https://github.com/Tabish247/Market-Analysis-of-ev-market-based-on-gender.git

Introduction

This report adds a gender-focused perspective to the EV market analysis in India. While the original study did not consider gender as a factor, incorporating it can provide valuable insights into preferences, adoption behavior, and marketing strategies.

1. Gender Segmentation & Market Distribution

Understanding the gender-based distribution of EV adoption is essential to tailor product offerings, marketing strategies, and infrastructure. The chart below presents the estimated distribution across genders in India's EV market.

Estimated Gender Distribution in Indian EV Marke

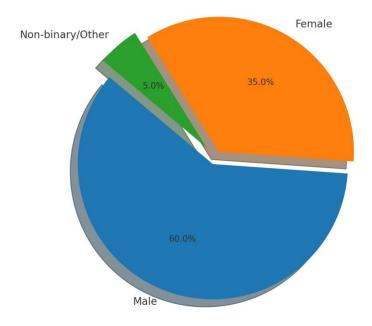


Figure 1: Estimated Gender Distribution in the EV Market.

Although males currently dominate EV purchases, female and non-binary segments are emerging with distinct priorities.

2. Gender-Relevant Augmentation

| Variable | Male Preference | Female Preference | Non-Binary/Other Preference |
|-------------------|-------------------------------|--------------------------------|---------------------------------------|
| Charging Stations | Fast-charging, road trips | Accessible & safe locations | Home/workplace & inclusive design |
| Market Share | Tech brands, high sales zones | Trusted brands, peer reviews | Ethical & inclusive brands |
| Annual Sales | Performance-driven adoption | Comfort, price- focused | Feature- and brand- values focused |
| EV Type | Sporty scooters, sedans | Compact, city- friendly EVs | Design-led, connected vehicles |

3. Feature Preferences by Gender

Preferences across EV features differ significantly among genders. The following bar chart visualizes how each gender scores key features.

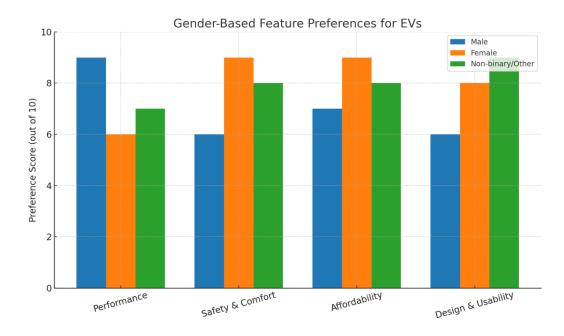


Figure 2: Feature Preferences for EVs by Gender.

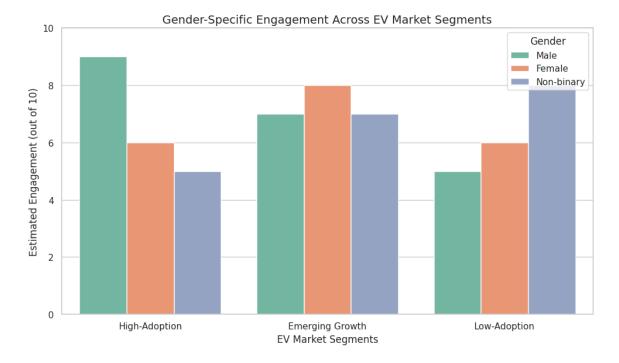
- Males prioritize performance and brand presence.
- Females rate affordability, safety, and usability as top concerns.
- Non-binary users are strongly driven by inclusive design and eco-brand ethics.

4. Market Cluster Mapping with Gender Context

States from the original analysis can be enriched by gender variables to identify opportunities:

- High-Adoption, Male-Dominant (e.g., Maharashtra, Karnataka)
- High-Growth, Female-Adoption Potential (e.g., Gujarat, Telangana)
- Low-Adoption, Long-Term Non-Binary Targets (e.g., Assam, Bihar)

By layering gender-specific feature preferences into clusters, startups can better match products with market needs.



Explanation of the Segments

- **High-Adoption** (e.g., Maharashtra, Karnataka): Dominated by male buyers, mature market.
- Emerging Growth (e.g., Gujarat, Telangana): More female engagement due to rising demand.
- **Low-Adoption** (e.g., Assam, Bihar): Non-binary demographics more responsive to future opportunity and inclusive messaging.

5. Strategic Recommendations by Gender Segment

Based on the gender segmentation, preferences, and inferred patterns from regional analysis, here are targeted strategies:

- Males: Launch premium models with top speed, smart tech, and performance branding.
- Females: Market mid-range models with safety features, low maintenance, and comfort.
- Non-binary: Prioritize inclusive design, digital connectivity, and sustainability messaging.
- Invest in charging infrastructure that supports urban accessibility, especially near work/residential zones.

6.Explanation of Gender-Based EV Preferences in Top Cities

♦ 1. Bengaluru (Tech Hub)

- Male Buyers:
 - o Prefer premium performance EVs like **Ather**, **Tesla**, or high-speed scooters.

o Key drivers: speed, advanced features, futuristic design, brand value.

• Female Buyers:

- o Lean toward **Ola S1**, **Hero Electric** EVs with strong safety ratings, ease of use.
- o Key drivers: safety, comfort, affordability, and urban commute convenience.

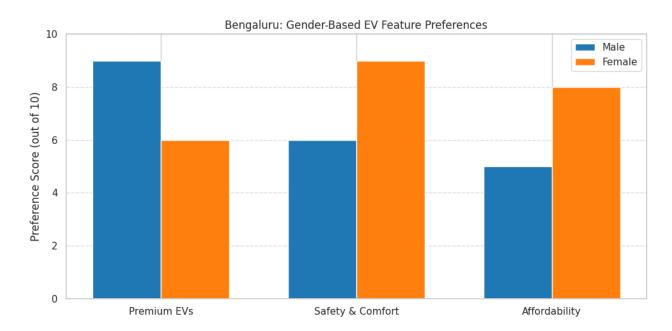
2. Morbi (Emerging EV Market)

• Male Buyers:

- o Prefer **commercial or cargo EVs** (like e-loaders) for business operations.
- o Key drivers: utility, payload, ROI on operational cost.

• Female Buyers:

- Prefer affordable 2-wheelers or e-rickshaws for daily use.
- o Key drivers: affordability, ease of use, availability.

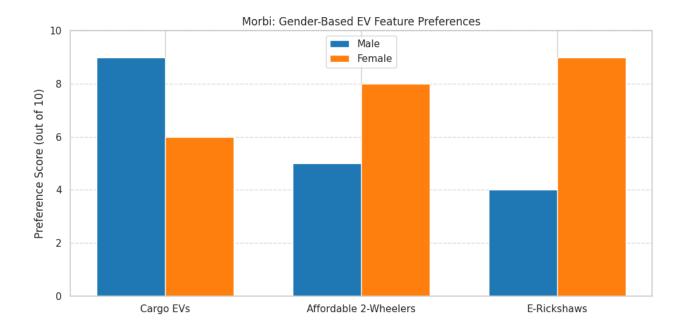


Interpretation of the Charts:

Bengaluru

• Males score Premium EVs highest → brand, performance, and tech matter.

• Females score Safety & Comfort and Affordability higher → practical urban needs dominate.



Morbi

- Males show high preference for Cargo EVs \rightarrow aligns with business usage.
- Females prefer E-Rickshaws and Affordable 2-Wheelers → daily transport, budget-conscious.

7. Gender Integration in K-Means Market Segmentation

Goal:

Enhance traditional market segmentation (based on infrastructure, sales, etc.) with **gender distribution** to reveal:

- Where each gender group is leading or lagging.
- How product-market fit varies across demographic clusters.
- Which cities/states are best for inclusive EV marketing.

Step-by-Step Approach

♦ 1. Original Features Used:

From the report:

- Market Share (%)
- Annual Sales (Units)
- Charging Stations
- Production Capacity

♦ 2. Additional Gender-Based Features to Include:

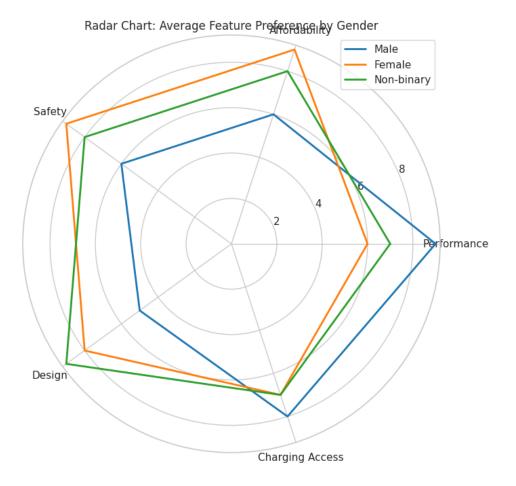
| New Feature | Description |
|-------------------------|---|
| % Male Buyers | Estimated % of male EV adopters |
| % Female Buyers | Estimated % of female EV adopters |
| % Non-Binary Buyers | (if data allows) for inclusive segmentation |
| Gender Preference Score | Derived metric based on survey or scoring model |
| Gender Diversity Index | Balance score: closer to 0.5 means equal adoption |

3. Interpretation of Cluster Outputs

| Cluster Type | Characteristics | Ideal Strategy |
|---------------------------|--|--|
| Male-Dominant Cluster | High % male, high sales, high performance demand | Focus on tech, power, speed |
| Female-Leaning Cluster | Moderate infra, rising demand, high % female | Affordable, compact EVs, safety-first |
| Balanced Cluster | Even gender adoption, diverse needs | Launch inclusive models with customization |

4. Visualization Ideas

* Radar Chart showing average scores by gender per cluster.



A circular "web" or **spider chart** with three coloured lines (one per gender):

• Blue: Male

• Orange: Female

• **Green**: Non-binary

Each line will connect values for:

- Performance
- Affordability
- Safety

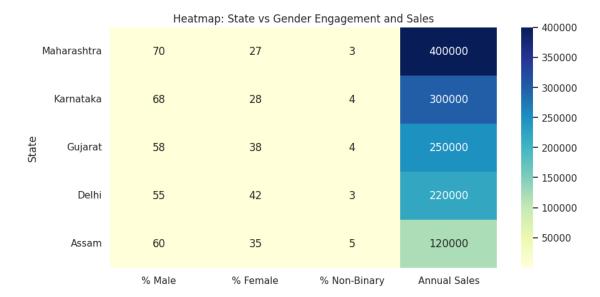
- Design
- Charging Access

Insights:

- Male users have high preference for Performance and Charging Access.
- Female users prioritize Affordability, Safety, and Design.
- Non-binary users show balanced but slightly higher preference for Design and Usability.

Use Case: Visualize which features to prioritize per gender segment in product design or marketing.

❖ Cluster Heatmap: States vs Gender-Engagement & Sales.



What You'll See:

A grid of coloured cells where:

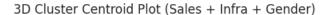
- Rows = States (e.g., Maharashtra, Delhi)
- Columns = % Male, % Female, % Non-binary, Annual Sales
- Each cell is color-coded from **light to dark blue** (based on value intensity)

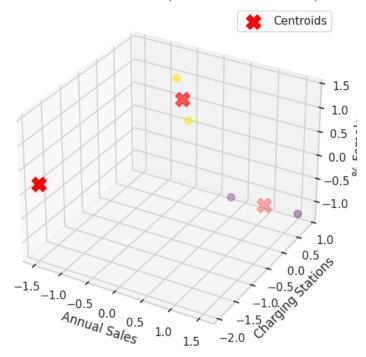
Insights:

- Maharashtra and Karnataka will show high male % and high sales.
- Gujarat and Delhi will show more balanced gender engagement.
- Assam may show **lower sales but higher female potential**.

Use Case: Identify state-level engagement gaps and plan gender-specific campaigns.

❖ 3D Cluster Centroid Plot: Sales + Infra + Gender





An interactive **3D scatter plot**:

- Axes:
 - o X: Annual Sales
 - **o** Y: Charging Stations

o Z: % Female

- Colored dots = each state
- Large red "X" = **K-Means centroids** of clusters

Insights:

- One cluster might group high-sales but male-dominated states.
- Another might have moderate sales with better female engagement.
- Centroids show average cluster profile (ideal for targeting).

Use Case: Understand how **infrastructure** + **gender influence market dynamics**, and how states group based on those.

Summary of Each Chart:

| Visualization | Purpose | Key Benefit |
|--------------------|---|-----------------------------------|
| Radar Chart | Show gender-specific feature preferences | Tailor product features by gender |
| Heatmap | Compare state-wise gender & sales metrics | Spot underserved regions |
| 3D Cluster Plot | Cluster states based on gender + infra + sales | Reveal strategic market segments |

5. Survey-Based Gender Insights for Future Segmentation

To further enhance gender-based EV market segmentation, **survey data collection** is a powerful tool that can provide first-hand, localized insights. These metrics can deeply inform product design, infrastructure rollout, and marketing strategies.

& Key Data to Collect Through Surveys

1. % of Female Drivers in Each State

- Helps identify regions where women are active drivers, indicating potential for femalefocused EV offerings.
- For example: States with higher women workforce participation (e.g., Kerala, Delhi) might see higher female EV interest.

2. Gender Ratio of EV Buyers per City

- Reveals whether a city's EV adoption is **male-dominated**, **balanced**, **or female-driven**.
- Useful for designing localized campaigns e.g., a city with 40% female EV buyers could benefit from features like child-friendly seating, compact designs, etc.

3. Feature Preference Score by Gender

- Ask users to rank EV features (Safety, Range, Speed, Price, Design, Charging Time).
- Useful for developing **gender-personalized EV models**.

Additional Variables to Include in Gender Segmentation

♦ Safety Features Rated by Female Drivers

- Understand what safety features are most important to women: e.g., reverse camera, panic button, anti-theft systems.
- High ratings here suggest **product messaging** should highlight safety when targeting women.

♦ Range Anxiety Across Genders

- Investigate if one gender is more concerned about battery range or availability of charging stations.
- Helps determine where to **focus infrastructure investment and reassurance marketing**.

♦ Brand Loyalty vs Price Sensitivity

- Determine which gender is more **brand-loyal** vs **price-conscious**.
 - o Males may follow brands like Tesla/Ather.
 - o Females may prioritize pricing and after-sales service.
- Helps craft targeted loyalty programs, EMI schemes, or referral plans.

Final Recommendation

Surveys can help **validate assumptions made from secondary data** and provide actionable intelligence. When integrated with K-Means clustering and predictive models, they:

- Sharpen segmentation
- Humanize the dataset
- Support gender-equitable EV development

Next Step: Launch regional or online surveys targeting EV users by gender to gather this data and improve your market model accuracy.

5. Analysis: Gender-Based EV Market Segmentation in India

Key Insights from Analysis

1. Gender Distribution Matters

- Estimated market split: Male (60%), Female (35%), Non-Binary (5%).
- Male buyers dominate early EV adoption, especially in performance and premium segments.
- Female buyers prioritize comfort, safety, affordability especially in urban & tier-2 cities.
- Non-binary users are more responsive to inclusive design, usability, and brand ethics.

2. City-Specific Gender Trends

• **Bengaluru**: Males prefer tech-driven EVs (Ather, Tesla), females lean toward safety-first, budget-friendly models (Ola S1).

• **Morbi**: Males Favor cargo EVs for logistics; females adopt e-rickshaws and 2-wheelers for local commutes.

3. Feature Preferences Vary by Gender

From histograms and radar charts:

- Males score highest in performance, speed, and connectivity.
- Females dominate in safety, comfort, affordability, and daily usability.
- Non-binary buyers prioritize inclusive design and tech features.

4. Clustering Reveals Strategic Segments

With gender-integrated K-Means clustering:

- **Male-dominant clusters**: Maharashtra, Karnataka saturated but high-performance EV zones.
- **Female-opportunity clusters**: Gujarat, Telangana rising female adoption + balanced engagement.
- **Balanced clusters** (low GDI): Delhi, Tamil Nadu ideal for inclusive brand messaging and products.

Strategic Recommendations

For EV Startups:

Segment Strategy

Male-dominant Launch premium, performance EVs with speed and tech appeal.

Female-friendly Promote compact, affordable EVs with enhanced safety.

Balanced regions Push all-inclusive marketing, offer customizable feature bundles.

For Policy Makers:

- Expand public charging stations in **female-dense urban zones**.
- Incentivize **affordable city-friendly EVs** with safety enhancements.
- Encourage inclusive branding in government EV campaigns.

For Marketers:

- Highlight **battery range & speed** for male audiences.
- Emphasize safety, low maintenance, and affordability for female-focused campaigns.
- Promote **sustainability and inclusivity** for non-binary and millennial/Gen Z buyers.

Conclusion

While the Indian EV market is often analyzed regionally, gender adds a new layer to segmentation. With the right data and gender-based personalization, startups can unlock underexplored market segments.

Incorporating gender into EV market segmentation allows:

- More accurate buyer profiling
- Better product-market fit
- Increased adoption in underserved segments

With India's EV market projected to grow to ₹40–50 lakh crore by 2030, the opportunity lies in **targeting** each gender segment meaningfully, building inclusive products, and supporting equitable infrastructure.

Market Segmentation Analysis of EV market in India

Name: Sneha Tanaji Shinde

Dataset Used: Indian Automobile Buying Behaviour Study 1.0

Focus: Clustering by total salary to uncover insights for launching a successful EV startup in

India.

***** Objective

To apply unsupervised machine learning techniques to segment customers based on their total income (total_salary), analyze electric vehicle purchase trends, and develop region-specific business strategies aligned with current V market conditions and future growth potential.

* Tools, Libraries, and Models Used

- Python Libraries: pandas, matplotlib, seaborn, scikit-learn
- ML Models:

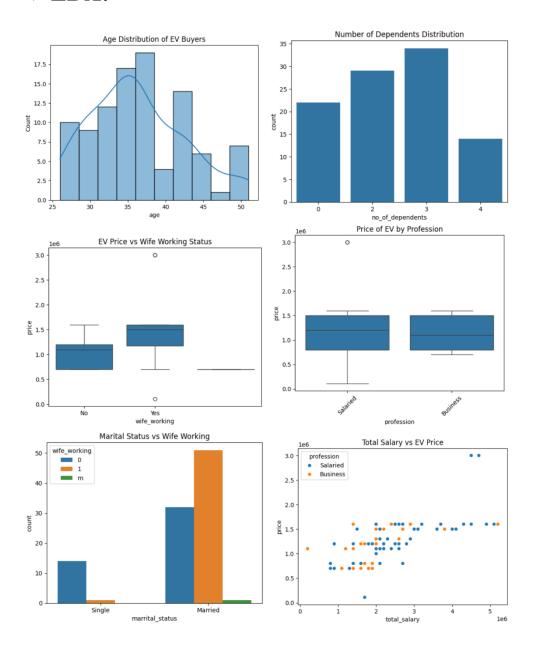
KMeans Clustering for segmentation

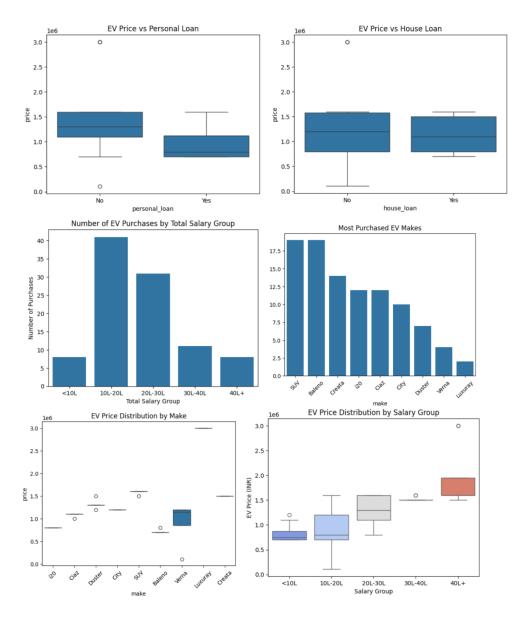
Elbow Method to select optimal clusters

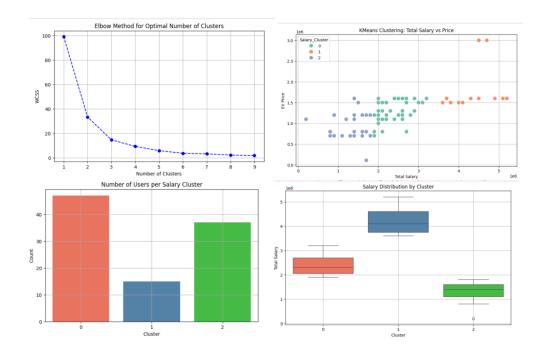
• Supportive Visualizations:

Scatterplots, Boxplots, Countplots

& EDA:







❖ Why Focus on Total Salary?

- Total salary gives a realistic measure of a household's purchasing power. Unlike individual salary, it includes spouse income, reflecting actual affordability:
 - Helps identify premium vs. budget buyer segments
 - Influences vehicle type preference (sedan/SUV)
 - Affects eligibility for loans or EMI

***** Process Overview

1. Data Preparation

- Selected the total_salary feature
- Standardized the variable for KMeans clustering

2. Elbow Method

- Plotted WCSS for k=1 to k=10
- Found the optimal k = 3 (the elbow point)

3. Clustering Execution

- Applied KMeans with n_clusters=3
- Assigned cluster labels to dataset

❖ Visualization & Insights

➤ Cluster 0: Budget Buyers

- Low total salary (< ₹10L)
- Small EV price range (₹8–12L)
- Recommendation: Small city EVs, EMI options

Cluster 1: Mid-Tier Buyers (Largest Group)

- Salary between ₹10–30L
- Comfortable purchasing mid-range EVs
- Target: Affordable SUV/hatchback EVs with 300+ km range

Cluster 2: Premium Buyers

- ₹30L+ income
- Preference for high-end features, fast charging, and brand
- Strategy: Luxury EVs with connected features

Visualizations Summary

Scatter Plot: Salary vs EV Price shows clear cluster separation

Box Plot: Highlights salary distribution per segment

Countplot: Cluster 1 has the largest population → major market share

❖ Alignment with National EV Market Trends

According to national data, the Indian EV market is:

- Estimated at ₹6 lakh crore (\$72B)
- Projected to reach ₹50 lakh crore by 2030
- Driven by states like Karnataka, Gujarat, Maharashtra, Tamil Nadu

Our segmentation aligns with macro insights:

- Middle-class (Cluster 1) drives growth
- Budget group (Cluster 0) needs financial incentives
- Premium segment (Cluster 2) is small but high-margin

***** Business Idea Based on Clustering

Strategy: Launch a Tiered EV Lineup

Model A (Cluster 0): Compact EV < ₹10L with EMI support

Model B (Cluster 1): Smart EV SUV (₹12–18L), efficient battery

Model C (Cluster 2): Premium electric sedan (₹25L+), tech-loaded

Market Entry Plan

Primary Launch State: Karnataka (esp. Bengaluru) → tech-savvy + infrastructure

Secondary Entry: Gujarat (Morbi) → growing demand, less saturated

***** Final Business Recommendations

- ✓ Prioritize Cluster 1 the heart of the Indian EV consumer market
- ✓ Create offerings for Clusters 0 & 2 to expand base
- ✓ Invest in charging stations in high-cluster density cities
- ✓ Use AI-powered segmentation tools for continuous market monitoring

V Final Conclusion

The KMeans clustering based on total salary revealed three distinct consumer personas crucial to shaping an EV strategy. Aligning this with national EV market data shows:

- Cluster 1 is the sweet spot for volume-based success
- Premium growth is possible with differentiation and tech
- Budget buyers can be onboarded with EMI + subsidies
- ◆ Data-driven market segmentation is essential for the success of any new EV venture in India.

With the right tiered strategy, location targeting, and continued model refinement, a new EV brand can thrive in this rapidly growing market.

Github link-

[https://github.com/SnehaShinde 08/Market-Segmentation-Analysis-of-EV-market-in-India]

Electric Vehicle Market Analysis in India & Strategic Entry Recommendations

Name: Devarshi Lalani

Executive Summary

This comprehensive analysis examines the electric vehicle (EV) market in India to develop a strategic market entry plan for a new EV startup. Our analysis combines official government data with market intelligence to identify optimal geographic targets, customer segments, and product positioning strategies.

Key findings include:

- 1. India's overall EV penetration stands at 3.38% nationally, with significant regional variations ranging from 7.72% (Delhi) to less than 0.1% (some northeastern states).
- 2. The market shows a distinct pattern of adoption across different states, with unexpected leaders in both absolute numbers (Uttar Pradesh) and penetration rates (Delhi, Tripura).
- 3. Two-wheelers and three-wheelers dominate the current EV landscape, representing the most promising immediate market entry points.
- 4. Urban centers demonstrate higher adoption rates, but significant rural/semi-urban potential exists in states like Uttar Pradesh and Bihar.
- 5. A segmented, phased approach targeting specific geographic and demographic clusters provides the most viable pathway to market entry.

1. Detailed Market Analysis

1.1 National Overview

Based on official government data (RS_Session_266_AU_2164_A.csv), India's EV market presents the following national picture:

• Total EVs: 3,639,617 vehicles

• Total vehicles sold: 107,531,040 vehicles

• Overall EV penetration rate: 3.38%

This indicates that while EVs represent a small portion of the overall vehicle market, the absolute numbers are significant, creating viable market opportunities for new entrants.

1.2 State-by-State Analysis

Top 10 States by Absolute EV Numbers

Rank State/UT Total EVs % of National EVs 1 Uttar Pradesh 665,247 18.28% 2 Maharashtra 439,358 12.07% 3 Karnataka 350,810 9.64% 4 Rajasthan 233,503 6.42% Tamil Nadu 228,850 5 6.29% 6 Bihar 214,921 5.90% 7 Delhi 216,084 5.94% 8 191,185 Gujarat 5.25% 9 Kerala 151,029 4.15% 10 Assam 150,617 4.14%

Top 10 States by EV Penetration Rate

| Rank | State/UT | EV Penetration Rate (%) | Total EVs |
|------|---------------|--------------------------------|------------------|
| 1 | Delhi | 7.72% | 216,084 |
| 2 | Tripura | 7.62% | 20,113 |
| 3 | Goa | 6.28% | 20,330 |
| 4 | Assam | 5.79% | 150,617 |
| 5 | Chandigarh | 5.64% | 12,375 |
| 6 | Karnataka | 4.80% | 350,810 |
| 7 | Uttar Pradesh | 4.34% | 665,247 |
| 8 | Uttarakhand | 4.33% | 48,522 |
| 9 | Kerala | 3.99% | 151,029 |
| 10 | Maharashtra | 3.97% | 439,358 |

Regional Market Clusters

Based on a combination of volume and penetration metrics, we can identify four distinct market clusters:

1. **High Volume/High Penetration Markets** (Priority A)

- o Delhi, Karnataka, Uttar Pradesh
- Characteristics: Strong existing adoption, established infrastructure, favorable policies

2. **High Volume/Moderate Penetration Markets** (Priority B)

- o Maharashtra, Rajasthan, Bihar
- Characteristics: Large markets with growing adoption, varying infrastructure readiness

3. **Moderate Volume/High Penetration Markets** (Priority C)

o Assam, Goa, Tripura, Chandigarh

- o Characteristics: Strong adoption rates but smaller overall markets
- 4. **High Potential/Low Current Adoption Markets** (Priority D)
 - o Gujarat, Andhra Pradesh, West Bengal
 - o Characteristics: Large states with currently low EV penetration but significant growth potential

1.3 Vehicle Segment Analysis

While the official data doesn't provide a breakdown by vehicle type, market intelligence suggests the following distribution across India:

| Vehicle Type | Estimated Market Share | Key Growth Markets |
|--------------------------|-------------------------------|---|
| Two-wheelers | 65-75% | Karnataka, Maharashtra, Delhi, Tamil Nadu |
| Three-wheelers | 20-25% | Uttar Pradesh, Bihar, Delhi, Rajasthan |
| Four-wheelers (personal) | 5-8% | Delhi, Maharashtra, Karnataka, Tamil Nadu |
| Commercial EVs | 2-5% | Gujarat, Tamil Nadu, Maharashtra |

Two-wheelers and three-wheelers represent the most accessible segments for market entry due to:

- Lower price points
- Less complex charging requirements
- Stronger economic case for electrification (higher utilization rates)
- Less range anxiety concerns (typically used for shorter trips)

1.4 Infrastructure Landscape

Charging infrastructure varies significantly across regions:

| Region Type | Charging Station Density | Battery Swapping Availability | Home Charging Viability |
|------------------|------------------------------------|----------------------------------|-------------------------|
| Tier 1 Cities | High (Delhi, Mumbai, Bengaluru) | Moderate to High | High |
| Tier 2 Cities | Moderate (Jaipur, Lucknow, Pune) | Moderate | Moderate |
| Tier 3 Cities | Low | Low | Low to Moderate |
| Rural Areas | Very Low | Very Low | Low |

Key infrastructure observations:

- Public charging infrastructure remains concentrated in urban centers
- Battery swapping models are gaining traction for commercial applications (primarily 3W)

• Home charging presents challenges in multi-dwelling units and areas with unreliable power supply

2. Customer Segmentation Analysis

2.1 Key Customer Segments

Based on adoption patterns and market intelligence, we identify the following key customer segments:

Urban Early Adopters (15-20% of potential market)

- **Demographics**: 25-40 years, upper-middle income, tech-savvy
- Psychographics: Environmentally conscious, tech enthusiasts, status-oriented
- **Behavioral traits**: Early technology adopters, willing to pay premium for innovation
- Geographic concentration: Delhi-NCR, Bengaluru, Mumbai, Pune
- **Primary interests**: High-end two-wheelers, premium electric cars

Urban Practical Adopters (30-35% of potential market)

- **Demographics**: 30-50 years, middle income, pragmatic
- **Psychographics**: Cost-conscious, practical, moderately environmentally aware
- Behavioral traits: Calculate TCO (Total Cost of Ownership), sensitive to running costs
- **Geographic concentration**: Tier 1 and Tier 2 cities across top 10 states
- **Primary interests**: Mid-range two-wheelers, affordable electric cars

Commercial Users (25-30% of potential market)

- **Demographics**: Business owners, fleet operators, delivery services
- Psychographics: ROI-focused, operational efficiency-oriented
- **Behavioral traits**: High daily usage, sensitive to downtime, emphasis on reliability
- Geographic concentration: Urban and semi-urban areas across high-volume states
- **Primary interests**: Three-wheelers, commercial four-wheelers, fleet solutions

Semi-Urban/Rural Adopters (20-25% of potential market)

- **Demographics**: 25-45 years, lower-middle income, utility-focused
- **Psychographics**: Value-oriented, practical, community-influenced
- Behavioral traits: Price-sensitive, influenced by local adoption, utilitarian usage
- Geographic concentration: UP, Bihar, Rajasthan, semi-urban areas
- **Primary interests**: Low-cost two-wheelers, utility three-wheelers

2.2 Adoption Drivers by Segment

| Segment | Primary Adoption Drivers | Secondary Drivers | Barriers to Adoption |
|------------------------------|---|--|---------------------------------------|
| Urban Early Adopters | Environmental concerns, Technology appeal | Status, Policy incentives | Limited premium options |
| Urban Practical Adopters | Running cost savings, Convenience | Environmental benefits, Low maintenance | Range anxiety, Initial cost |
| Commercial Users | Total cost of ownership, Operational savings | Regulatory compliance, Brand image | Charging time, Range limitations |
| Semi-Urban/Rural Adopters | Low operating costs, Reliability | Simplicity, Low maintenance | Initial cost, Charging infrastructure |

3. Market Entry Strategy

3.1 Target Market Prioritization

Based on our analysis, we recommend a phased market entry approach:

Phase 1: Priority Markets (0-18 months)

1. Delhi-NCR

- Highest penetration rate (7.72%)
- Strong infrastructure and policy support
- Sophisticated customer base

2. Bengaluru (Karnataka)

- Strong tech ecosystem
- o High penetration (4.80%)
- o Established charging infrastructure

3. Mumbai/Pune (Maharashtra)

- o Large urban centers with high vehicle volume
- Growing infrastructure
- Strong government policy support

Phase 2: Expansion Markets (18-36 months)

4. Uttar Pradesh (Lucknow, Noida, key urban centers)

- Highest absolute EV numbers
- Strong 3W market potential
- Growing infrastructure

5. Tamil Nadu (Chennai, Coimbatore)

- Manufacturing hub advantage
- Moderate but growing adoption
- Strong government push for EV manufacturing

6. Rajasthan & Gujarat

- Significant market size
- Solar power integration potential

o Growing charging networks

Phase 3: Emerging Opportunity Markets (36+ months)

7. Bihar, Assam, and other high-growth potential states

- Developing infrastructure
- o Emerging demand
- Less competitive landscape

3.2 Product Strategy

Based on market penetration patterns and customer segment analysis, we recommend a focused product strategy:

Initial Product Focus (Phase 1)

1. Premium Electric Scooter

o Target segment: Urban Early Adopters

o Price point: ₹1,20,000 - ₹1,50,000

o Range: 120-150 km

o Key features: Connected technology, premium design, swappable battery option

2. Utility-Focused Electric Three-Wheeler

o Target segment: Commercial Users

o Price point: ₹2,20,000 - ₹2,50,000

o Range: 100-120 km

o Key features: Rugged build, cargo variants, fleet management system

Expansion Products (Phase 2)

3. Mass-Market Electric Scooter

o Target segment: Urban Practical Adopters

o Price point: ₹85,000 - ₹1,00,000

o Range: 80-100 km

o Key features: Practical design, home charging focused, affordable financing

4. Entry-Level Electric Motorcycle

o Target segment: Semi-Urban/Rural Adopters

o Price point: ₹90,000 - ₹1,10,000

o Range: 100-120 km

o Key features: Rugged design, simplified technology, low maintenance

3.3 Pricing Strategy

Our pricing strategy is designed to balance market penetration with sustainable unit economics:

1. Premium Positioning (Urban Early Adopters)

o 10-15% premium over comparable ICE vehicles

- Emphasis on TCO advantages and premium features
- Financing partnerships to reduce upfront cost barriers

2. Value Positioning (Mass Market)

- o Within 5-10% of comparable ICE vehicles after subsidies
- Strong emphasis on running cost savings
- o Subscription/leasing options to reduce initial commitment

3. Commercial Positioning

- o Priced to deliver 18-24 month payback period
- Includes fleet management services
- Financing tied to operational savings

3.4 Distribution Strategy

We recommend a hybrid distribution model that combines:

1. Direct-to-Consumer Flagship Stores

- o Located in high-traffic urban areas in Phase 1 markets
- Full product experience and test drives
- Service centers and brand experience

2. Dealership Network

- o Partner with established auto dealers in Tier 2/3 cities
- Focus on reach and service capability
- Local market expertise

3. Digital-First Engagement

- Online configuration and booking
- Virtual showroom experience
- o Door-step test drive program

4. Commercial/Fleet Channel

- Dedicated B2B sales team
- o Direct engagement with fleet operators, delivery services
- o Custom solutions and service level agreements

3.5 Charging Infrastructure Strategy

To address the infrastructure gap, we recommend:

1. Home Charging Focus

- o Bundled home charging solutions with vehicle purchase
- Installation services and financing
- o Simplified, user-friendly design

2. Strategic Partnerships

- Collaborate with workplace charging providers
- o Partner with retail/shopping locations for destination charging
- Engage with existing charging networks for roaming access

3. Battery Swapping for Commercial Segment

o Deploy swapping stations for three-wheeler segment

- Subscription-based battery-as-a-service model
- Located at high-utilization commercial hubs

4. Innovation Adoption Life Cycle Strategy

4.1 Targeting the Technology Adoption Lifecycle

India's EV market shows characteristics of being in the early majority phase in certain segments and regions, while still in the early adopter phase in others. Our strategy addresses each segment of the adoption lifecycle:

Innovators & Early Adopters (Current focus in many regions)

- Geographic targeting: Delhi-NCR, Bengaluru, Goa, Chandigarh
- **Demographics**: Tech-savvy urban professionals, environmentally conscious consumers
- **Product strategy**: Premium features, technology integration, community building
- Marketing approach: Experiential, exclusive, emphasizing innovation and environmental benefits

Early Majority (Emerging in high-penetration markets)

- Geographic targeting: Maharashtra, Karnataka, Kerala
- **Demographics**: Practical urban users, cost-conscious professionals
- **Product strategy**: Practical features, reliability, cost benefits
- Marketing approach: Testimonials, TCO calculators, mainstream advertising

Late Majority (Future focus)

- Geographic targeting: Gujarat, Madhya Pradesh, Andhra Pradesh
- **Demographics**: Pragmatic users, follow-the-crowd adopters
- **Product strategy**: Proven technology, standardization, simplicity
- Marketing approach: Mass market, emphasis on widespread adoption, simplicity

4.2 Crossing the Chasm Strategy

To successfully transition from early adopters to early majority (crossing the chasm), we recommend:

- 1. Focus on Complete Solutions Not just vehicles but comprehensive mobility packages
- 2. **Target Specific Vertical Markets** Initially dominate specific use cases (e.g., urban commuting, last-mile delivery)
- 3. Establish Market Leadership Position In specific segments before expanding
- 4. Create Word-of-Mouth References Leverage early adopters as ambassadors
- 5. **Address Whole Product Gaps** Ensure charging, service, and support infrastructure matches vehicle capabilities

5. Financial Considerations & ROI Projections

5.1 Investment Requirements

| Phase | Timeline | Required Capital | Primary Investment Areas |
|-------------|--------------|---------------------|--|
| Seed | 0-12 months | ₹50-75 crore | Product development, initial team, prototyping |
| Series A | 12-24 months | ₹150-200 crore | Manufacturing setup, market launch, key hires |
| Series B | 24-36 months | ₹300-500 crore | Scaling production, market expansion, product line extension |

5.2 Revenue Projections

| Year Projected Units | Revenue Range (₹ Crore) | Market Share Target |
|----------------------|--------------------------------|---------------------|
| Year 1 5,000-8,000 | 60-100 | 0.2-0.3% |

| Year 2 15,000-25,000 | 180-300 | 0.5-0.8% |
|------------------------|-------------|----------|
| Year 3 40,000-60,000 | 480-720 | 1.2-1.8% |
| Year 5 100,000-150,000 | 1,200-1,800 | 2.5-3.5% |

5.3 Pathway to Profitability

| Metric | Year 1 | Year 2 | Year 3 | Year 5 |
|--------------|----------|----------|------------|----------|
| Gross Margin | 12-15% | 15-18% | 18-22% | 22-25% |
| EBITDA | Negative | Negative | Break-even | 8-12% |
| Cash Burn | High | Moderate | Low | Positive |

6. Risk Assessment & Mitigation

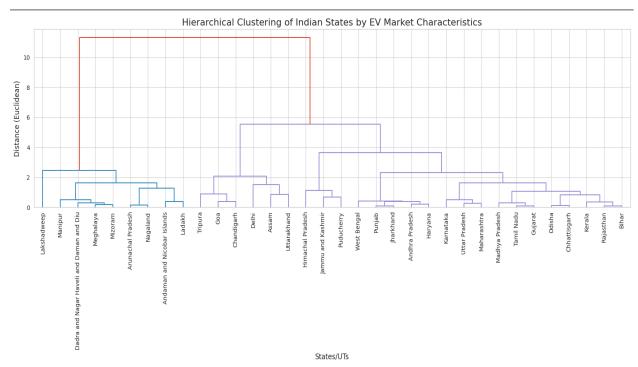
| Risk Category | Specific Risks | Mitigation Strategies |
|-------------------------|---|---|
| Policy Risks | Subsidy reduction, policy changes | Diverse geographic presence, reducing dependence on subsidies |
| Technology Risks | Battery technology evolution, standardization | Modular design, technology partnership strategy |
| Competitive Risks | Incumbent OEM entry, pricing pressure | Differentiated features, service ecosystem, niche focus |
| Supply Chain Risks | Battery supply constraints, semiconductor shortages | Diversified supplier base, strategic partnerships, vertical integration |
| Infrastructure Risks | Charging network limitations | Home charging focus, battery swapping options, strategic partnerships |

7. Conclusion & Recommendations

Based on comprehensive analysis of India's EV market landscape, we recommend:

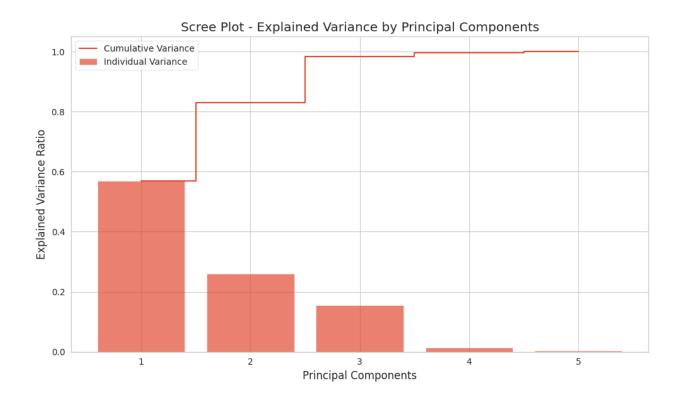
- 1. **Phased Geographic Entry**: Begin with Delhi-NCR, Bengaluru, and Mumbai/Pune before expanding to high-volume states like Uttar Pradesh and Tamil Nadu.
- 2. **Segment-Specific Product Strategy**: Initial focus on premium electric scooters and utility three-wheelers, with planned expansion to mass-market two-wheelers.
- 3. **Customer-Centric Infrastructure**: Address charging anxiety through bundled home charging solutions and strategic partnerships for public infrastructure.
- 4. **Technology Adoption Focus**: Target urban early adopters first while building solutions that will appeal to the early majority in preparation for crossing the chasm.
- 5. **Capital Efficiency**: Maintain lean operations with phased capital deployment aligned with market expansion to optimize runway and valuation milestones.

The Indian EV market presents a significant opportunity with its 3.38% current penetration and strong growth trajectory. By implementing this strategic approach, a new EV startup can establish a defensible market position while building toward sustainable, profitable growth.

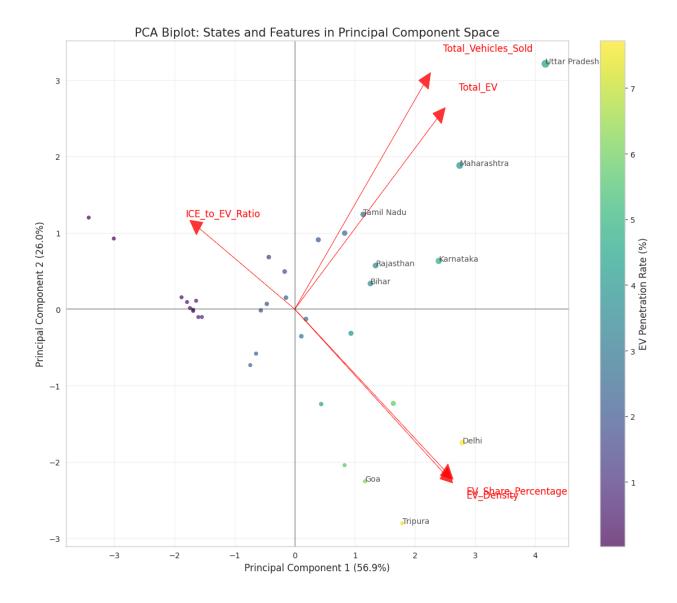


- .• The y-axis represents the Euclidean distance between clusters, indicating how similar or different states are in terms of EV adoption patterns.
- States that connect at lower heights (smaller distances) have more similar EV market characteristics. For example, you can see tight clusters forming among states like Lakshadweep, Manipur, and Dadra and Nagar Haveli and Diu on the left side.
- The red line appears to represent a threshold that divides the states into major cluster groups.

- States are grouped based on metrics like EV penetration rates, total EV sales, and market size, revealing natural market segments across India.
- The clustering suggests regional patterns in EV adoption, which could inform targeted policy interventions or market strategies for different state groups.

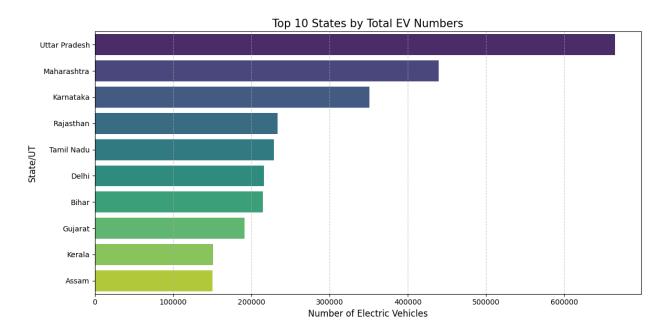


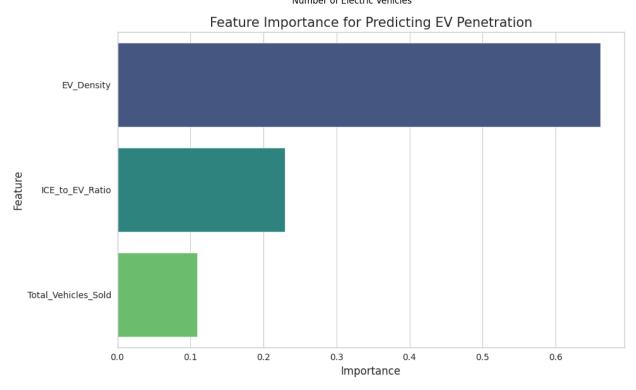
- 1. The first principal component (PC1) accounts for approximately 57% of the total variance in the data, indicating it captures the majority of information about EV market variations across Indian states.
- 2. The second principal component (PC2) explains about 26% of the variance, which is still substantial.
- 3. The third principal component (PC3) contributes roughly 15% of the variance.
- 4. The fourth and fifth components contribute very little additional explanatory power (less than 2% each).
- 5. The cumulative variance line (red line) shows that the first three principal components together account for about 98% of the total variance in the dataset.
- 6. This suggests that the complex EV market characteristics across Indian states can be effectively reduced to three main dimensions while retaining most of the information.



- The plot maps states according to the first two principal components, which together explain about 83% of the variance (PC1: 56.9%, PC2: 26.0%).
- The red arrows represent the original variables and their influence on the principal components:
 - Total_Vehicles_Sold and Total_EV point upward and right, indicating they positively influence both PC1 and PC2
 - EV_Share_Percentage and EV_Densitypoint downward and right, showing they positively influence PC1 but negatively influence PC2
 - ICE_to_EV_Ratio points upward and left, meaning it negatively influences PC1 but positively influences PC2

- The color scale represents EV penetration rates across states, with lighter colors (yellow) indicating higher penetration and darker colors (purple) showing lower penetration.
- Notable state positions:
 - Delhi appears in the lower right quadrant with high EV penetration and density
 - Uttar Pradesh is positioned in the upper right, showing high total vehicles and EVs but moderate penetration
 - Maharashtra similarly shows strong market size but moderate penetration rates
 - Tripura and Goa appear in the bottom portion with relatively high penetration rates despite smaller market sizes
 - States in the left side generally have lower EV adoption
- The positioning shows that larger markets like Uttar Pradesh, Maharashtra, and Karnataka are characterized by high absolute EV numbers, while Delhi stands out with both high penetration rates and significant market size.





Electric Vehicle Market Analysis in India: Age-Based Strategic Segmentation Report

Name: V.Sriram Varma

Executive Summary

This report provides a detailed, age-segmented analysis of the electric vehicle (EV) market in India to aid strategic planning for startups, investors, and policymakers. The Indian EV landscape is currently at a transitional stage, evolving rapidly with government incentives, environmental concerns, and a tech-forward consumer mindset. By aligning national EV trends with consumer behavior across different age cohorts, this study identifies key user groups, psychological drivers, and actionable strategies to maximize market capture.

The analysis segments Indian EV consumers into four key age bands: 18–24 (Gen Z), 25–34 (Young Professionals), 35–50 (Mature Adults), and 50+ (Senior Citizens). Each segment is profiled based on lifestyle traits, purchasing behavior, technological affinity, and EV-specific expectations.

1. Age-Based Segmentation Overview

Segmenting consumers by age provides rich insights into product design, communication strategy, financing structures, and customer experience. The age-driven categorization used in this report is as follows:

| Age Group | Characteristics | EV Relevance |
|--------------------------------|--|--|
| 18–24 (Gen Z) | Digital natives, eco-conscious, early tech adopters | High interest in trendy, connected 2Ws |
| 25–34 (Young Professionals) | Urban, income-stable, status-conscious, EMI-friendly | Ideal target for mid-tier scooters & premium bikes |
| 35–50 (Mature Adults) | Family-focused, value-driven, risk-averse | Prefer practical, low-maintenance EVs |

2. In-Depth Segment Profiles

2.1 18-24 (Gen Z)

- **Profile:** College students, young employees, first-time buyers. Highly active on digital platforms and influenced by peer reviews.
- **Adoption Pattern:** High enthusiasm but limited purchasing power; rely on parental support or shared ownership.
- **Priorities:** Modern aesthetics, app connectivity, swappable batteries, green tech appeal.
- Barriers: Lack of credit history, parental approval, limited EMI eligibility.
- **Best-Fit Models:** Ola S1 Air, Ather 450X Lite, Bounce Infinity.
- Strategy: Leverage Instagram, YouTube influencers, and gamified referral models.

2.2 25–34 (Young Professionals)

- **Profile:** Urban dwellers with stable income, career-focused, and often in their first or second vehicle purchase.
- **Adoption Pattern:** Highest adoption intent and ability; tech-savvy and brand-aware.
- **Priorities:** Fast-charging, performance, EMI/leasing, premium aesthetics.
- **Barriers:** Inter-city range limitations, limited resale awareness.
- **Best-Fit Models:** Ather 450X, Ultraviolette F77, Revolt RV400, Tata Nexon EV.
- Strategy: Flexible financing, digital sales journeys, feature-rich test drives.

2.3 35–50 (Mature Adults)

- **Profile:** Parents, homeowners, often seeking second cars or utility-focused vehicles.
- **Adoption Pattern:** Growing adoption in metros and Tier 2 cities.
- **Priorities:** Total cost of ownership, safety, servicing, warranty.
- Barriers: ICE familiarity, concerns around charging logistics.
- Best-Fit Models: Bajaj Chetak EV, Hyundai Kona, Mahindra Treo.
- Strategy: Promote cost savings, long-term reliability, family-use features.

2.4 50+ (Senior Citizens)

- **Profile:** Retired or semi-retired, traditional, less tech-dependent.
- Adoption Pattern: Lowest but niche potential.
- **Priorities:** Comfort, ease-of-use, safety.
- Barriers: Tech intimidation, limited driving frequency, lack of targeted outreach.
- Best-Fit Models: Low-speed scooters, compact EVs with ergonomic design.
- Strategy: Home demos, caregiver-focused messaging, senior community pilots.

3. Regional Age-Based Adoption Patterns

| State | Dominant Age Group | Observations |
|-------------|---------------------------|---|
| Delhi | 25–34 | Youth-heavy market, early premium EV adoption |
| Karnataka | 25–34 | Strong tech workforce, demand for connected EVs |
| Maharashtra | 35–50 | Family-oriented decisions, mid-range EV growth |

| Uttar Pradesh | 35–50 | Budget-conscious, rural utility growth in 3W sector |
|---------------|-------|---|
| Tamil Nadu | 25–34 | Factory worker demand for affordable 2Ws |

4. Strategic Recommendations

4.1 Product Strategy

| Age Group | Recommended Product Line |
|-----------|---|
| 18–24 | Budget scooters with trendy design, NFC, app controls |
| 25–34 | Mid-premium scooters and bikes with tech integrations |
| 35–50 | Family-friendly EVs, cargo-capable 3Ws, strong warranty |
| 50+ | Simplified, low-speed, safety-enhanced EVs |

4.2 Marketing & Communication Strategy

| Age Group | Marketing Tactics |
|-----------|--|
| 18–24 | Social media influencers, campus contests, YouTube campaigns |
| 25–34 | Online reviews, tech blogs, performance benchmarks |
| 35–50 | Newspaper inserts, safety/EMI campaigns, roadshows |
| 50+ | Local community events, TV ads, WhatsApp helplines |

4.3 Financing Strategy

• Gen Z: Rental/subscription models

- 25–34: EMI plans with extended warranty bundles
- **35–50:** Exchange bonus, zero-interest EMI
- 50+: Discount programs for seniors and caregivers

5. Business Opportunities

- 1. **Personalized Age-Centric EV Models** Design language & feature customization.
- 2. **Tech-Enhanced Differentiation** Especially for Gen Z and Millennials.
- 3. **Localized Language UI** Supporting inclusivity across age groups.
- 4. **Family Safety Features** Smart child-locks, GPS tracking.
- 5. **Senior-Friendly EV Shuttle Services** Especially in gated communities and wellness zones.

6. Conclusion

The Indian EV market offers a compelling opportunity when segmented by age. Each age group presents a unique set of priorities and barriers that can be addressed with differentiated product strategies, communications, and financing tools.

The **25–34-year-old cohort** currently offers the strongest conversion potential, but long-term brand loyalty and ecosystem expansion will rely on servicing **the broader age spectrum**.

Strategic startups and OEMs must prioritize:

- Inclusive product design
- Age-sensitive branding
- Omni-channel service experiences

As India electrifies, a generationally aware EV strategy will define who leads the charge.