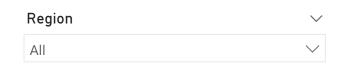
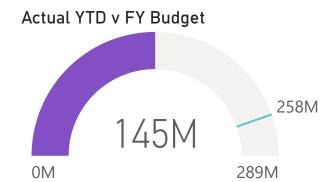
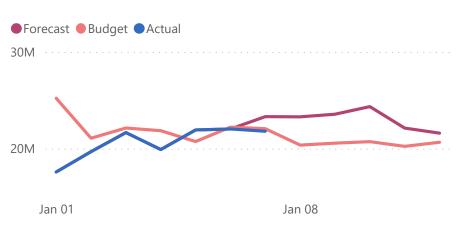
01 2020 YTD

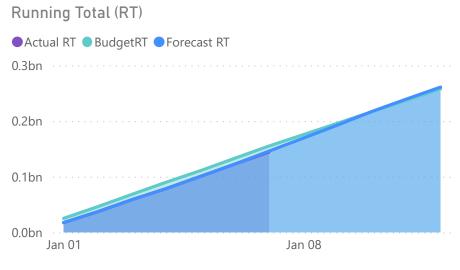


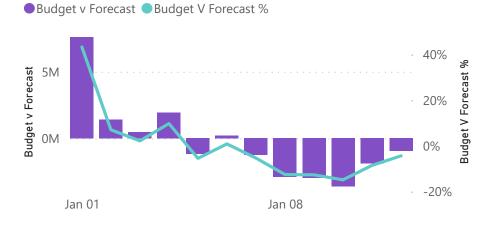


Forecast and Budget by Date

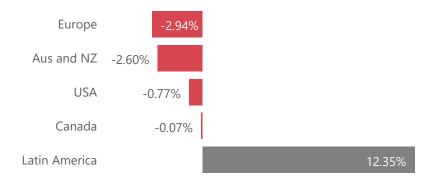




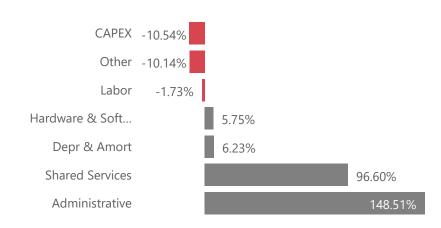




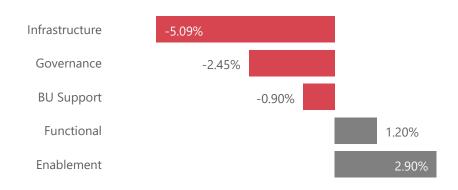
Budget V Forecast %



Budget V Forecast %



Budget V Forecast %



Budget and Actual by Region Budget V Forecast % Budget Actual Europe -2.94% USA 0.12bn Aus and NZ -2.60% 0.03bn Europe 0.02bn USA 0.00bn Latin Am... 0.00bn 0.00bn Canada -0.07% Aus and ... 0.00bn 0.00bn Latin America 12.35% Canada

IT Area	Aus and NZ		Canada		Europe		Latin America		USA		Total
BU Support				1.23%		-4.67%		2.58%		0.97%	-0.90%
Enablement						-37.24%				5.61%	2.90%
Functional				-0.10%		10.11%		0.00%		0.57%	1.20%
Governance		2.11%				-9.57%				-1.56%	-2.45%
Infrastructure		-3.15%		-0.25%		-4.29%		20.63%		-6.55%	-5.09%
Total		-2.60%	-	0.07%		-2.94%		12.35%		-0.77%	-1.22%

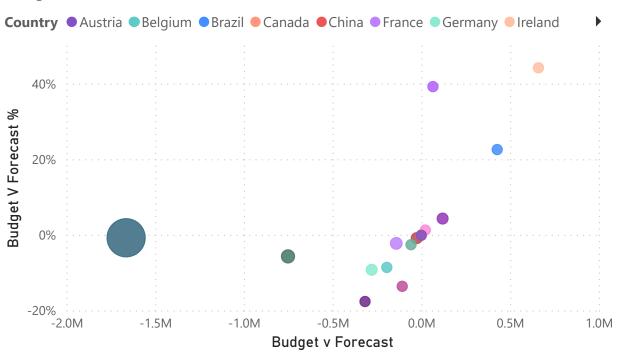
0.00bn

Cost Element Group	Aus and NZ	Canada	Europe	Latin America	USA	Total
Administrative					179.03	3% 148.51%
CAPEX					-2.49	9% -10.54%
Depr & Amort	951.45%	17.99%	0.77%	3.57%	4.9	7% 6.23%
Hardware & Software		-20.63%	-2.32%	0.79%	9.42	5.75%
Labor	-5.87%	11.46%	1.38%	-1.08%	-2.2	1% -1.73%
Other	-89.13%	-23.42%	-51.65%	2.18%	5.6	1% -10.14%
Shared Services			3.23%	0.03%	183.9	1% 96.60%
Total	-2.60%	-0.07%	-2.94%	12.35%	-0.77	7% -1.22%

Actual by Country



Budget v Forecast



Cost Element Gr... imes

○ Cost Element

Labor

