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**Title:** Scrum Open

**Percentage:** 59%

**Duration:** 00:09:17

**Date started:** Mon 6 Apr 2020 06:04

**Date finished:** Mon 6 Apr 2020 06:13

## Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered   ✗ Incorrectly answered   ➡ Missed correct option

[All Questions](#) | 17 Correct | 3 Partially Correct | 10 Incorrect

## Question 1 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** It is a mechanism to control the Development Team's activities during a Sprint.
- ✗ B)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
- ➡ C)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

## Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

## Question 2 of 30

**True or False:** The purpose of a Sprint is to produce a done increment of working product.

Correct answer: **A)**

You chose: **A)**

✓ **A)** True

**B)** False

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

## Question 3 of 30

Why is the Daily Scrum held at the same time and same place?

**(choose the best answer)**

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

**A)** Rooms are hard to book and this lets it be booked in advance.

**B)** The Product Owner demands it.

✓ **C)** The consistency reduces complexity.

**D)** The place can be named.

### Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

## Question 4 of 30

**True or False:** When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

**A)** True

✓ **B)** False

### Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

## Question 5 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** When the Product Owner is ready.
- B)** Next Monday.
- ✗ C)** Immediately following the next Sprint Planning.
- D)** Immediately after the conclusion of the previous Sprint.

### Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

## Question 6 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **B)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Development Team
- B)** The Product Owner
- ✗ C)** The Scrum Master
- D)** The Project Manager

### Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

## Question 7 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- ☐ **A)** The most junior member of the Team
- ☒ **B)** The Scrum Master
- ☐ **C)** The Product Owner
- ☒ **D)** The Development Team

### Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

## Question 8 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **A) B) E)**

You chose: **A) B) E)**

**Note:** This question displayed answer options in random order when taking this Test.

- ☒ **A)** Development Team
- ☒ **B)** Product Owner
- ☐ **C)** Users
- ☐ **D)** Customers
- ☒ **E)** Scrum Master

### Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

## Question 9 of 30

Who is required to attend the Daily Scrum?

**(choose the best answer)**

Correct answer: **D)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Scrum team.
- B)** The Development Team and Product Owner.
- ✗ C)** The Development Team and Scrum Master.
- D)** The Development Team.
- E)** The Scrum Master and Product Owner.

**Feedback**

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

**Question 10 of 30**

Development Team membership should change:

**(choose the best answer)**

Correct answer: **D)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Every Sprint to promote shared learning.
- ✗ B)** As needed, with no special allowance for changes in productivity.
- C)** Never, because it reduces productivity.
- D)** As needed, while taking into account a short term reduction in productivity.

**Feedback**

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

**Question 11 of 30**

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

**(choose the best answer)**

Correct answer: **D)**

You chose: **D)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- ✓ **D)** All of the above.

## Question 12 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **B)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✗ **A)** Defined
- ➔ **B)** Empirical
- C)** Complex
- D)** Hybrid

### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

## Question 13 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) C)**

You chose: **A) C)**

- ✓ **A)** The Scrum Master
- ➔ **B)** The Product Owner
- ✓ **C)** The Development Team
- D)** Project Manager

E) None of the above

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### Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

## Question 14 of 30

The three pillars of empirical process control are:

(choose the best answer)

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Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Inspection, Transparency, Adaptation
  - B)** Planning, Inspection, Adaptation
  - C)** Respect For People, Kaizen, Eliminating Waste
  - D)** Planning, Demonstration, Retrospective
  - E)** Transparency, Eliminating Waste, Kaizen
- 

### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

## Question 15 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

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Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Managing the project and ensuring that the work meets the commitments to the stakeholders.
  - ✓ **B)** Optimizing the value of the work the Development Team does.
  - C)** Directing the Development Team.
  - D)** Keep stakeholders from distracting the Development Team.
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**Feedback**

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

**Question 16 of 30**

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
- B)** At the Sprint planning meeting.
- C)** Whenever a team member can accommodate more work.
- D)** During the Daily Scrum.

**Feedback**

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

**Question 17 of 30**

When is a Sprint over?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** When the time-box expires.
- B)** When the Product Owner says it is done.
- C)** When all the tasks are completed.
- D)** When all Product Backlog items meet their definition of done.

**Feedback**

The duration of a Sprint is fixed and cannot be shortened or lengthened.



## Question 18 of 30

The Development Team should have all the skills needed to:

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Complete the project as estimated when the date and cost are committed to the Product Owner.
- B)** Do all of the development work, except for specialized testing that requires additional tools and environments.
- ✓ **C)** Turn the Product Backlog items it selects into an increment of potentially releasable product functionality.

### Feedback

The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Development Teams are cross-functional, with all of the skills as a team necessary to create a product Increment.

## Question 19 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

- A)** Short enough to keep the business risk acceptable to the Product Owner.
- B)** Short enough to be able to synchronize the development work with other business events.
- ✗ **C)** No more than one month.
- ➔ **D)** All of these answers are correct.

### Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

## Question 20 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** When it becomes clear that not everything will be finished by the end of the Sprint.
- ✓ **B)** When the Sprint Goal becomes obsolete.
- C)** When the Development Team feels that the work is too hard.
- D)** When the sales department has an important new opportunity.

### Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

## Question 21 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- **A)** Inform the Product Owner so he/she can work with the CEO.
- B)** Add the item to the current Sprint without any adjustments.
- ✗ **C)** Add the item to the next Sprint.
- D)** Add the item to the current Sprint and drop an item of equal size.

### Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

## Question 22 of 30

The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.
- B)** 4 hours.
- C)** The same time of day every day.
- ✓ **D)** 15 minutes.
- E)** Two minutes per person.

### Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

## Question 23 of 30

Which events are time-boxed according to the Scrum Guide?

(choose the best three answers)

Correct answer: **C) D) E)**

You chose: **A) D) E)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✗ **A)** Design Sprint.
- B)** Release Retrospective.
- ➔ **C)** Sprint Review.
- ✓ **D)** Daily Scrum.
- ✓ **E)** The Sprint.
- F)** Release Testing.
- G)** Sprint Testing.

### Feedback

The Scrum Guide states that all Scrum Events are time-boxed. The Sprint - 1 month or less, Sprint Planning - maximum 8 hours for a one-month sprint, Daily Scrum - 15-minutes, Sprint Review - maximum 4 hours for a one-month sprint, and the Sprint Retrospective - maximum 3 hours for a one-month sprint.

## Question 24 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) The Scrum Master
- ✓ B) The Product Owner
- C) The Stakeholders
- D) The Development Team
- E) The CEO

### Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

## Question 25 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) 7 plus or minus 2
- B) Minimal 7
- ✓ C) 3 to 9
- D) 9

### Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

## Question 26 of 30

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: **A) C) E)**

You chose: **B) C) D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) Scrum is like traditional processes but with self-organization to replace Project Managers.
  - ✗ B) Scrum is based on empirical process control theory.
  - ✓ C) Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
  - ✗ D) Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
  - E) Scrum is a framework that eliminates complexity.
  - F) Scrum is a framework for developing and sustaining complex products.
- 

### Feedback

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-organizing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

## Question 27 of 30

The Product Backlog is ordered by:

(choose the best answer)

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Correct answer: B)

You chose: B)

**Note:** This question displayed answer options in random order when taking this Test.

- A) Items are randomly arranged.
  - ✓ B) Whatever is deemed most appropriate by the Product Owner.
  - C) Risk, where safer items are at the top, and riskier items are at the bottom.
  - D) Least valuable items at the top to most valuable at the bottom.
  - E) Size, where small items are at the top and large items are at the bottom.
- 

### Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

## Question 28 of 30

**True or False:** Scrum does not have a role called "project manager."

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Correct answer: **A)**

You chose: **A)**

✓ **A) True**

**B) False**

### Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

## Question 29 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- ➔ **A) He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.**
- B) To gather status and progress information to report to management.**
- C) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.**
- ✗ **D) To make sure every team member answers the three questions.**

### Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

## Question 30 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) Continually monitor staffing levels of the Development Team.**
- B) Identify and remove people that aren't working hard enough.**
- C) Monitor the Development Team's productivity.**

- ✓ D) Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.
- .....

### Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.