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**Title:** Scrum Open

**Percentage:** 46.7%

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## Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered   ✗ Incorrectly answered   ➡ Missed correct option

[All Questions](#) | 14 Correct | 2 Partially Correct | 14 Incorrect

## Question 1 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

**(Which one the following answers is FALSE?)**

Correct answer: **A)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- ➡ **A)** The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
- ✗ **B)** The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

- C) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- D) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.

### Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

## Question 2 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: D)

You chose: B)

**Note:** This question displayed answer options in random order when taking this Test.

- A) Size, where small items are at the top and large items are at the bottom.
- ✗ B) Items are randomly arranged.
- C) Risk, where safer items are at the top, and riskier items are at the bottom.
- ➔ D) Whatever is deemed most appropriate by the Product Owner.
- E) Least valuable items at the top to most valuable at the bottom.

### Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

## Question 3 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: B)

You chose: C)

**Note:** This question displayed answer options in random order when taking this Test.

- ☐ A) Keep stakeholders from distracting the Development Team.
- ☒ B) Optimizing the value of the work the Development Team does.
- ☐ C) Managing the project and ensuring that the work meets the commitments to the stakeholders.
- ☐ D) Directing the Development Team.

### Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

## Question 4 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

(choose the best answer)

Correct answer: C)

You chose: A)

**Note:** This question displayed answer options in random order when taking this Test.

- ☐ A) Add the item to the next Sprint.
- ☐ B) Add the item to the current Sprint without any adjustments.
- ☒ C) Inform the Product Owner so he/she can work with the CEO.
- ☐ D) Add the item to the current Sprint and drop an item of equal size.

### Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

## Question 5 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: A)

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Immediately after the conclusion of the previous Sprint.
- B)** When the Product Owner is ready.
- C)** Immediately following the next Sprint Planning.
- D)** Next Monday.

### Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

## Question 6 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Product Owner
- B)** The most junior member of the Team
- ✓ **C)** The Development Team
- D)** The Scrum Master

### Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

## Question 7 of 30

**True or False:** The purpose of a Sprint is to produce a done increment of working product.

Correct answer: **A)**

You chose: **A)**

- ✓ **A)** True

**B) False**

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

## Question 8 of 30

The maximum length of the Sprint Review (its time-box) is:

**(choose the best answer)**

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- B)** 4 hours and longer as needed.
- C)** 2 hours.
- D)** As long as needed.
- E)** 1 day.

### Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

## Question 9 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

**(choose the best answer)**

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** 9
- ✓ **B)** 3 to 9

**C) 7 plus or minus 2**

**D) Minimal 7**

### Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

## Question 10 of 30

When is a Sprint over?


**(choose the best answer)**

Correct answer: **B)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

 **A) When all Product Backlog items meet their definition of done.**

 **B) When the time-box expires.**

**C) When the Product Owner says it is done.**

**D) When all the tasks are completed.**

### Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

## Question 11 of 30

What does it mean to say that an event has a time-box?


**(choose the best answer)**

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

**A) The event must happen by a given time.**

 **B) The event can take no more than a maximum amount of time.**

**C)** The event must take at least a minimum amount of time.

**D)** The event must happen at a set time.

### Feedback

Time-boxed events are events that have a maximum duration.

## Question 12 of 30


An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)


Correct answer: **D)**

You chose: **B)**

**A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.

 **B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.

**C)** Management may feel less anxious.

 **D)** All of the above.

## Question 13 of 30


The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: **A)**

You chose: **E)**

**Note:** This question displayed answer options in random order when taking this Test.

 **A)** 15 minutes.

**B)** The same time of day every day.

**C)** 4 hours.

**D)** 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

✗ E) Two minutes per person.

### Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

## Question 14 of 30

**True or False:** It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **A)**

✗ A) True

→ B) False

### Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

## Question 15 of 30

Which two things does the Development Team do during the first Sprint?

(choose the best two answers)

Correct answer: **C) E)**

You chose: **B) E)**

**Note:** This question displayed answer options in random order when taking this Test.

A) Develop a plan for the rest of the release.

✗ B) Create the complete Product Backlog to be developed in subsequent Sprints.

→ C) Develop and deliver at least one piece of functionality.

D) Determine the complete architecture and infrastructure for the product.

✓ E) Deliver an increment of potentially releasable software.

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially



releasable product Increment is created. This applies to every Sprint.

## Question 16 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Development Team and Scrum Master.
- B)** The Development Team and Product Owner.
- ✓ **C)** The Development Team.
- D)** The Scrum team.
- E)** The Scrum Master and Product Owner.

### Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

## Question 17 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- ✗ **B)** To make sure every team member answers the three questions.
- **C)** He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.

D) To gather status and progress information to report to management.

### Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

## Question 18 of 30

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: A) C) E)

You chose: B) C) E)

**Note:** This question displayed answer options in random order when taking this Test.

- ➔ A) Scrum is like traditional processes but with self-organization to replace Project Managers.
- ✗ B) Scrum is based on empirical process control theory.
- ✓ C) Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
- D) Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
- ✓ E) Scrum is a framework that eliminates complexity.
- F) Scrum is a framework for developing and sustaining complex products.

### Feedback

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-organizing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

## Question 19 of 30



Who creates the definition of "Done"?

(choose the best answer)

Correct answer: D)

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Scrum Master as he/she is responsible for the Development Team's productivity
-  **B)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions
- C)** The Product Owner as he/she is responsible for the product's success
-  **D)** The development organization (or Development Team if none is available from the development organization)

### Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.

If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

## Question 20 of 30


Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The place can be named.
- B)** Rooms are hard to book and this lets it be booked in advance.
-  **C)** The consistency reduces complexity.
- D)** The Product Owner demands it.

### Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

## Question 21 of 30

When might a Sprint be abnormally cancelled?

**(choose the best answer)**

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** When the Development Team feels that the work is too hard.
- ✓ **B)** When the Sprint Goal becomes obsolete.
- C)** When the sales department has an important new opportunity.
- D)** When it becomes clear that not everything will be finished by the end of the Sprint.

**Feedback**

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

**Question 22 of 30**

Development Team membership should change:

**(choose the best answer)**

Correct answer: **D)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Every Sprint to promote shared learning.
- ✗ **B)** As needed, with no special allowance for changes in productivity.
- C)** Never, because it reduces productivity.
- **D)** As needed, while taking into account a short term reduction in productivity.

**Feedback**

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

**Question 23 of 30**

Who is on the Scrum Team?

**(choose the best three answers)**

Correct answer: **A) B) C)**

You chose: **A) B) C)**

- ✓ **A)** The Scrum Master
- ✓ **B)** The Product Owner
- ✓ **C)** The Development Team
- D)** Project Manager
- E)** None of the above

### Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

## Question 24 of 30

**True or False:** When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

- A)** True
- ✓ **B)** False

### Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

## Question 25 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

**(choose the best answer)**

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) During the Daily Scrum.
- B) Whenever a team member can accommodate more work.
- ✓ C) Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
- D) At the Sprint planning meeting.

### Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

## Question 26 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

(choose the best answer)

Correct answer: C)

You chose: B)

**Note:** This question displayed answer options in random order when taking this Test.

- A) All development work and at least some testing.
- ✗ B) Analysis, design, programming, testing and documentation.
- C) As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".
- D) As much as it can fit into the Sprint.

### Feedback

The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of "Done".

## Question 27 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **E)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Facilitate in a way that ensures each team member has a chance to speak.
- B)** Lead the discussions of the Development Team.
- ✗ C)** Ensure that all 3 questions have been answered.
- D)** All answers apply.
- E)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.

### Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

## Question 28 of 30

**True or False:** Scrum does not have a role called "project manager."

Correct answer: **A)**

You chose: **A)**

- ✓ A)** True
- B)** False

### Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

## Question 29 of 30

When many Development Teams are working on a single product, what best describes the definition of "Done?"

**(choose the best answer)**

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) It depends.
- B) Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
- ✓ C) All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.
- D) Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.

### Feedback

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

## Question 30 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: B)

You chose: C)

**Note:** This question displayed answer options in random order when taking this Test.

- A) It is a mechanism to control the Development Team's activities during a Sprint.
- B) It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- ✗ C) It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

### Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.