Scrum.org

Title:	Scrum Open
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Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✔ Correctly answered   ✘ Incorrectly answered   ➡ Missed correct option

All Questions │ **20** Correct │ **10** Incorrect

Question 1 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

A) Analysis, design, programming, testing and documentation.

B) All development work and at least some testing.

C) As much as it can fit into the Sprint.

✔ **D)** As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Feedback

The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of "Done".

Question 2 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **B)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

    A) When all the tasks are completed.

➡ **B)** When the time-box expires.

    C) When all Product Backlog items meet their definition of done.

✖ **D)** When the Product Owner says it is done.

Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

Question 3 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

    A) Defined

✔ **B)** Empirical

    C) Hybrid

    D) Complex

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Question 4 of 30

True or False: When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**
You chose: **A)**

   ✗ **A)** True

   ➜ **B)** False

Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

Question 5 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

   A) The most junior member of the Team

   B) The Scrum Master

   C) The Product Owner

   ✓ **D)** The Development Team

Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 6 of 30

Who creates the definition of "Done"?

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answer options in random order when taking this Test.

   ✓ **A)** The development organization (or Development Team if none is available from the development organization)

   B) The Scrum Master as he/she is responsible for the Development Team's productivity

   C) The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions

D) The Product Owner as he/she is responsible for the product's success

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Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.
If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

Question 7 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answer options in random order when taking this Test.

✔ **A)** The Product Owner and the Development Team.

B) The Development Team.

C) The Product Owner and all stakeholders.

D) The Scrum Master, the project manager and the Development Team.

Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.

Question 8 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **D)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

A) A complete methodology that defines how to develop software.

✘ **B)** A defined and predictive process that conforms to the principles of Scientific Management.

C) A cookbook that defines best practices for software development.

➡ **D)** A framework within which complex products in complex environments are developed.

Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

Question 9 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **B)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

    A) Keep stakeholders from distracting the Development Team.

➡ **B)** Optimizing the value of the work the Development Team does.

✕ **C)** Managing the project and ensuring that the work meets the commitments to the stakeholders.

    D) Directing the Development Team.

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 10 of 30

Development Team membership should change:

(choose the best answer)

Correct answer: **A)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

➡ **A)** As needed, while taking into account a short term reduction in productivity.

    B) Every Sprint to promote shared learning.

    C) As needed, with no special allowance for changes in productivity.

✕ **D)** Never, because it reduces productivity.

Feedback

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 11 of 30

The time-box for the Sprint Planning meeting is?

(choose the best answer)

Correct answer: **C)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

A) Monthly.

✗ **B)** Whenever it is done.

➜ **C)** 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

D) 4 hours.

Feedback

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 12 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

A) When the Product Owner is ready.

✔ **B)** Immediately after the conclusion of the previous Sprint.

C) Next Monday.

D) Immediately following the next Sprint Planning.

Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 13 of 30

The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: **E)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

   A) 4 hours.

   B) The same time of day every day.

✗ **C)** Two minutes per person.

   D) 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

➜ **E)** 15 minutes.

Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

Question 14 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

   A) The Scrum team.

   B) The Scrum Master and Product Owner.

✔ **C)** The Development Team.

   D) The Development Team and Scrum Master.

   E) The Development Team and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 15 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **A) B) E)**
You chose: **A) B) E)**
Note: This question displayed answer options in random order when taking this Test.

  ✔ **A)** Product Owner

  ✔ **B)** Scrum Master

     C) Users

     D) Customers

  ✔ **E)** Development Team

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 16 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

     A) When it becomes clear that not everything will be finished by the end of the Sprint.

  ✔ **B)** When the Sprint Goal becomes obsolete.

     C) When the Development Team feels that the work is too hard.

     D) When the sales department has an important new opportunity.

Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

Question 17 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **A)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

➡ **A)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.

✗ **B)** During the Daily Scrum.

C) Whenever a team member can accommodate more work.

D) At the Sprint planning meeting.

Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

Question 18 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) C)**
You chose: **A) B) C)**

✓ **A)** The Scrum Master

✓ **B)** The Product Owner

✓ **C)** The Development Team

D) Project Manager

E) None of the above

Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

Question 19 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: **A)**
You chose: **A)**

✓ **A)** True

B) False

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

Question 20 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

    A) The Scrum Master

✔ **B)** The Product Owner

    C) The Project Manager

    D) The Development Team

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

Question 21 of 30

What does it mean to say that an event has a time-box?

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answer options in random order when taking this Test.

✔ **A)** The event can take no more than a maximum amount of time.

    B) The event must take at least a minimum amount of time.

    C) The event must happen by a given time.

    D) The event must happen at a set time.

Feedback

Time-boxed events are events that have a maximum duration.

Question 22 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

A) 7 plus or minus 2

B) 9

C) Minimal 7

✔ **D)** 3 to 9

Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

Question 23 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

A) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.

B) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.

✔ **C)** The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.

D) The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 24 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

    A) Risk, where safer items are at the top, and riskier items are at the bottom.

✔ **B)** Whatever is deemed most appropriate by the Product Owner.

    C) Size, where small items are at the top and large items are at the bottom.

    D) Least valuable items at the top to most valuable at the bottom.

    E) Items are randomly arranged.

Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

Question 25 of 30

Which two things does the Development Team do during the first Sprint?

(choose the best two answers)

Correct answer: **D) E)**
You chose: **D) E)**
Note: This question displayed answer options in random order when taking this Test.

    A) Develop a plan for the rest of the release.

    B) Create the complete Product Backlog to be developed in subsequent Sprints.

    C) Determine the complete architecture and infrastructure for the product.

✔ **D)** Develop and deliver at least one piece of functionality.

✔ **E)** Deliver an increment of potentially releasable software.

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially releasable product Increment is created. This applies to every Sprint.

Question 26 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **B)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

    A) Lead the discussions of the Development Team.

➡ **B)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.

✖ **C)** Ensure that all 3 questions have been answered.

    D) Facilitate in a way that ensures each team member has a chance to speak.

    E) All answers apply.

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 27 of 30

True or False: Scrum does not have a role called "project manager."

Correct answer: **A)**
You chose: **A)**

✔ **A)** True

    B) False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

Question 28 of 30

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

A) The place can be named.

B) Rooms are hard to book and this lets it be booked in advance.

✓ **C)** The consistency reduces complexity.

D) The Product Owner demands it.

Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

Question 29 of 30

Which events are time-boxed according to the Scrum Guide?

(choose the best three answers)

Correct answer: **B) C) E)**
You chose: **B) C) E)**
Note: This question displayed answer options in random order when taking this Test.

A) Design Sprint.

✓ **B)** Sprint Review.

✓ **C)** The Sprint.

D) Sprint Testing.

✓ **E)** Daily Scrum.

F) Release Retrospective.

G) Release Testing.

Feedback

The Scrum Guide states that all Scrum Events are time-boxed. The Sprint - 1 month or less, Sprint Planning - maximum 8 hours for a one-month sprint, Daily Scrum - 15-minutes, Sprint Review - maximum 4 hours for a one-month sprint, and the Sprint Retrospective - maximum 3 hours for a one-month sprint.

Question 30 of 30

The Development Team should have all the skills needed to:

(choose the best answer)

Correct answer: **A)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

➡ **A)** Turn the Product Backlog items it selects into an increment of potentially releasable product functionality.

✖ **B)** Complete the project as estimated when the date and cost are committed to the Product Owner.

C) Do all of the development work, except for specialized testing that requires additional tools and environments.

Feedback

The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Development Teams are cross-functional, with all of the skills as a team necessary to create a product Increment.