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Title: Scrum Open

Percentage: 70%

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Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➡ Missed correct option

[All Questions](#) | 21 Correct | 2 Partially Correct | 7 Incorrect

Question 1 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: A) B) E)

You chose: A) B) E)

Note: This question displayed answer options in random order when taking this Test.

- ✓ A) Development Team
- ✓ B) Product Owner
- C) Users
- D) Customers
- ✓ E) Scrum Master

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 2 of 30

Who creates the definition of "Done"?

(choose the best answer)

Correct answer: **D)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ☒ **A)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions
- ☐ **B)** The Scrum Master as he/she is responsible for the Development Team's productivity
- ☐ **C)** The Product Owner as he/she is responsible for the product's success
- ☒ **D)** The development organization (or Development Team if none is available from the development organization)

Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.

If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

Question 3 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- ☐ **A)** Continually monitor staffing levels of the Development Team.
- ☐ **B)** Identify and remove people that aren't working hard enough.
- ☒ **C)** Monitor the Development Team's productivity.
- ☒ **D)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

Question 4 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A) The Development Team.
- B) The Scrum Master, the project manager and the Development Team.
- C) The Product Owner and all stakeholders.
- ✓ **D) The Product Owner and the Development Team.**

Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.

Question 5 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A) 7 plus or minus 2
- B) Minimal 7
- C) 9
- ✓ **D) 3 to 9**

Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

Question 6 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) During the Daily Scrum.
- B) Whenever a team member can accommodate more work.
- ✓ C) Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
- D) At the Sprint planning meeting.

Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

Question 7 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) Facilitate in a way that ensures each team member has a chance to speak.
- ✓ B) Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
- C) Lead the discussions of the Development Team.
- D) Ensure that all 3 questions have been answered.
- E) All answers apply.

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 8 of 30

When many Development Teams are working on a single product, what best describes the definition of "Done?"

(choose the best answer)

Correct answer: A)

You chose: A)

Note: This question displayed answer options in random order when taking this Test.

- ✓ A) All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.
- B) Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- C) Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
- D) It depends.

Feedback

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

Question 9 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

(choose the best two answers)

Correct answer: A) B)

You chose: A)

Note: This question displayed answer options in random order when taking this Test.

- ✓ A) By removing impediments that hinder the Development Team
- ➔ B) By facilitating Development Team decisions
- C) By starting and ending the meetings at the proper time
- D) By keeping high value features high in the Product Backlog

Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

Question 10 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** When the time-box expires.
- B)** When the Product Owner says it is done.
- C)** When all the tasks are completed.
- D)** When all Product Backlog items meet their definition of done.

Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

Question 11 of 30

The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The same time of day every day.
- ✓ **B)** 15 minutes.
- C)** Two minutes per person.
- D)** 4 hours.
- E)** 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

Question 12 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Scrum team.
- B)** The Development Team and Product Owner.
- C)** The Development Team and Scrum Master.
- ✓ **D)** The Development Team.
- E)** The Scrum Master and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 13 of 30

The Development Team should have all the skills needed to:

(choose the best answer)

Correct answer: **C)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✗ **A)** Complete the project as estimated when the date and cost are committed to the Product Owner.
- B)** Do all of the development work, except for specialized testing that requires additional tools and environments.
- ➔ **C)** Turn the Product Backlog items it selects into an increment of potentially releasable product functionality.

Feedback

The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Development Teams are cross-functional, with all of the skills as a team necessary to create a product Increment.

Question 14 of 30

The maximum length of the Sprint Review (its time-box) is:

(choose the best answer)

Correct answer: **E)**

You chose: **E)**

Note: This question displayed answer options in random order when taking this Test.

- A)** 1 day.
- B)** 2 hours.
- C)** As long as needed.
- D)** 4 hours and longer as needed.
- ✓ **E)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

Question 15 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

(choose the best answer)

Correct answer: **C)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✗ **A)** Add the item to the next Sprint.
- B)** Add the item to the current Sprint without any adjustments.
- ➔ **C)** Inform the Product Owner so he/she can work with the CEO.
- D)** Add the item to the current Sprint and drop an item of equal size.

Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

Question 16 of 30

True or False: It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **B)**

- A)** True

✓ B) False

Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

Question 17 of 30

The time-box for the Sprint Planning meeting is?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answer options in random order when taking this Test.

A) Whenever it is done.

B) Monthly.

C) 4 hours.

✓ D) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

Feedback

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 18 of 30

Development Team membership should change:

(choose the best answer)

Correct answer: A)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

→ A) As needed, while taking into account a short term reduction in productivity.

B) Every Sprint to promote shared learning.

✗ C) Never, because it reduces productivity.

D) As needed, with no special allowance for changes in productivity.

Feedback

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 19 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- ✗ B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- D)** All of the above.

Question 20 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** A defined and predictive process that conforms to the principles of Scientific Management.
- B)** A cookbook that defines best practices for software development.
- ✓ C)** A framework within which complex products in complex environments are developed.
- D)** A complete methodology that defines how to develop software.

Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

Question 21 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **E)**

You chose: **E)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Size, where small items are at the top and large items are at the bottom.
- B)** Items are randomly arranged.
- C)** Risk, where safer items are at the top, and riskier items are at the bottom.
- D)** Least valuable items at the top to most valuable at the bottom.
- ✓ **E)** Whatever is deemed most appropriate by the Product Owner.

Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

Question 22 of 30

True or False: When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

- A)** True
- ✓ **B)** False

Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

Question 23 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".
- B)** Analysis, design, programming, testing and documentation.
- C)** As much as it can fit into the Sprint.
- D)** All development work and at least some testing.
-

Feedback

The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of "Done".

Question 24 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** It is a mechanism to control the Development Team's activities during a Sprint.
- B)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
- ✓ **C)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
-

Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

Question 25 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The CEO
- B)** The Scrum Master
- C)** The Stakeholders

- ✓ **D) The Product Owner**
- E) The Development Team**
-

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

Question 26 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

- A)** Short enough to keep the business risk acceptable to the Product Owner.
- B)** Short enough to be able to synchronize the development work with other business events.
- C)** No more than one month.
- ✓ **D)** All of these answers are correct.
-

Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

Question 27 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Managing the project and ensuring that the work meets the commitments to the stakeholders.
- B)** Keep stakeholders from distracting the Development Team.
- ✓ **C)** Optimizing the value of the work the Development Team does.
- D)** Directing the Development Team.
-

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 28 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) C)**

You chose: **A) B) C)**

- ✓ **A)** The Scrum Master
- ✓ **B)** The Product Owner
- ✓ **C)** The Development Team
- D)** Project Manager
- E)** None of the above

Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

Question 29 of 30

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: **A) C) E)**

You chose: **C) D) F)**

Note: This question displayed answer options in random order when taking this Test.

- ➔ **A)** Scrum is like traditional processes but with self-organization to replace Project Managers.
- B)** Scrum is based on empirical process control theory.
- ✓ **C)** Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
- ✗ **D)** Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
- ➔ **E)** Scrum is a framework that eliminates complexity.
- ✗ **F)** Scrum is a framework for developing and sustaining complex products.

Feedback

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.

2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-organizing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

Question 30 of 30

True or False: The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: **B)**

You chose: **A)**

 **A) True**

 **B) False**

Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.