

4 T Limited manufactures a single product. The following budgeted information is available.

	Per unit \$
Direct materials	8.40
Direct labour	14.50
Other variable costs	2.30
Fixed costs	8.00

Each unit is sold for \$36. Budgeted monthly production and sales are 1200 units.

**REQUIRED**

(a) Calculate the monthly break-even point in units.

.....

.....

.....

.....

..... [4]

(b) Calculate the margin of safety:

(i) in units

.....

..... [1]

(ii) in revenue

.....

..... [1]

(c) Identify **three** assumptions made when using break-even analysis.

1 .....

.....

2 .....

.....

3 .....

.....

[3]

### Additional information

In January 2021 the company made and sold 1120 units.

### REQUIRED

(d) (i) Calculate the contribution to sales ratio.

.....

.....

.....

..... [1]

(ii) Calculate the profit made in January 2021.

.....

.....

.....

..... [2]

### Additional information

In March 2021 a machine fault meant that only 75% of budgeted output could be produced. The directors considered two options.

#### Option A

- 1 Reduce normal output by 25%; as a result, materials cost would be affected because trade discount of 20% on bulk orders would not be available. All other costs would remain the same.
- 2 Buy in units from a competitor at \$27.20 per unit. The competitor can supply a maximum of 250 units and will charge \$125 for delivering this quantity.

#### Option B

- 1 Hire a replacement machine at a cost of \$1600 for the month.
- 2 The replacement machine could make an additional 200 units per month.
- 3 All other costs would remain the same.

## REQUIRED

(e) Calculate the profit for March 2021 for:

(i) Option A

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

..... [7]

(ii) Option B

.....

.....

.....

.....

.....

.....

..... [3]

- (f) Advise the directors which option they should choose. Justify your advice by considering **both** options.

[5]

### Additional information

Recently a system of budgetary control has been introduced by T Limited. However, there have been concerns that the system has not worked well.

### REQUIRED

(g) State **three** limitations of budgetary control.

- 1 .....
- 2 .....
- 3 .....

[3]