

- 4 K Limited produces goods at two sites and uses marginal costing.

At one site the company makes a single product. The following details are available.

Maximum capacity                      14 500 units per month

Fixed costs                                \$216 000 per month

Unit selling price                      \$ 90

Costs per unit:

    Direct materials                    25

    Direct labour                        36

    Other variable costs                11

### REQUIRED

- (a) Calculate the break-even point per month in units.

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- (b) Define the term 'margin of safety'.

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### Additional information

The directors have decided to make the following changes:

- 1    Reduce selling price by 2%.
- 2    Introduce a sales commission of \$2 per unit on every unit sold in excess of 5000 units per month.
- 3    Purchase direct materials in bulk and obtain a trade discount of 20%.

Buying direct materials in bulk will increase storage costs by \$4000 per month.

Demand will be 98% of factory capacity.

## REQUIRED

(c) Prepare a marginal costing statement to show the monthly profit based on these changes.

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(d) Explain **two** advantages of using a system of marginal costing.

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### Additional information

At its other site the company makes three products: Product X, Product Y and Product Z. The following details are available.

|                                 | Product X | Product Y | Product Z |
|---------------------------------|-----------|-----------|-----------|
| Contribution per unit           | \$15      | \$20      | \$27      |
| Machine hours per unit          | 1.5       | 2.5       | 3         |
| Maximum monthly output in units | 600       | 300       | 200       |

Fixed costs per month are \$14 100.

Each month the company plans to work to full capacity producing the maximum output of each product.

In August 2021 only two-thirds of the month's machine hours will be available.

### REQUIRED

(e) Calculate the machine hours available in August 2021.

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### Additional information

The company has a regular order to supply one major customer with 50% of the output of each product per month.

Two options are being considered to deal with the shortage of machine hours.

Option 1: The finance director has recommended the company makes the maximum profit possible in August 2021 and if necessary not complete all of the major customer's order.

Option 2: The sales director has recommended that the company should ensure it fulfils the major customer's order.

## REQUIRED

(f) Calculate the profit or loss for August 2021 based on:

(i) Option 1

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(ii) Option 2

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- (g) Advise which option the company should choose. Justify your advice by discussing **both** options. (Consider **both** financial and non-financial factors.)

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