Beating the Averages (Paul Graham)

In the summer of 1995, my friend Robert Morris and I started a startup called Viaweb. Our plan was to write software that would let end users build online stores. What was novel about this software, at the time, was that it ran on our server, using ordinary Web pages as the interface.

A lot of people could have been having this idea at the same time, of course, but as far as I know, Viaweb was the first Web-based application. It seemed such a novel idea to us that we named the company after it: Viaweb, because our software worked via the Web, instead of running on your desktop computer.

Another unusual thing about this software was that it was written primarily in a programming language called Lisp. It was one of the first big end-user applications to be written in Lisp, which up till then had been used mostly in universities and research labs. [1]

The Secret Weapon

Eric Raymond has written an essay called "How to Become a Hacker," and in it, among other things, he tells would-be hackers what languages they should learn. He suggests starting with Python and Java, because they are easy to learn. The serious hacker will also want to learn C, in order to hack Unix, and Perl for system administration and cgi scripts. Finally, the truly serious hacker should consider learning Lisp:

> Lisp is worth learning for the profound enlightenment experience you will have when you finally get it; that experience will make you a better programmer for the rest of your days, even if you never actually use Lisp itself a lot.

This is the same argument you tend to hear for learning Latin. It won't get you a job, except perhaps as a classics pro-

fessor, but it will improve your mind, and make you a better writer in languages you do want to use, like English.

But wait a minute. This metaphor doesn't stretch that far. The reason Latin won't get you a job is that no one speaks it. If you write in Latin, no one can understand you. But Lisp is a computer language, and computers speak whatever language you, the programmer, tell them to.

So if Lisp makes you a better programmer, like he says, why wouldn't you want to use it? If a painter were offered a brush that would make him a better painter, it seems to me that he would want to use it in all his paintings, wouldn't he? I'm not trying to make fun of Eric Raymond here. On the whole, his advice is good. What he says about Lisp is pretty much the conventional wisdom. But there is a contradiction in the conventional wisdom: Lisp will make you a better programmer, and yet you won't use it.

Why not? Programming languages are just tools, after all. If Lisp really does yield better programs, you should use it. And if it doesn't, then who needs it?

This is not just a theoretical question. Software is a very competitive business, prone to natural monopolies. A company that gets software written faster and better will, all other things being equal, put its competitors out of business. And when you're starting a startup, you feel this very keenly. Startups tend to be an all or nothing proposition. You either get rich, or you get nothing. In a startup, if you bet on the wrong technology, your competitors will crush you.

Robert and I both knew Lisp well, and we couldn't see any reason not to trust our instincts and go with Lisp. We knew that everyone else was writing their software in C++ or Perl. But we also knew that that didn't mean anything. If you chose technology that way, you'd be running Windows. When you choose technology, you have to ignore what other people are doing, and consider only what will work the best.

This is especially true in a startup. In a big company, you can do what all the other big companies are doing. But a

startup can't do what all the other startups do. I don't think a lot of people realize this, even in startups.

The average big company grows at about ten percent a year. So if you're running a big company and you do everything the way the average big company does it, you can expect to do as well as the average big company – that is, to grow about ten percent a year.

The same thing will happen if you're running a startup, of course. If you do everything the way the average startup does it, you should expect average performance. The problem here is, average performance means that you'll go out of business. The survival rate for startups is way less than fifty percent. So if you're running a startup, you had better be doing something odd. If not, you're in trouble.

Back in 1995, we knew something that I don't think our competitors understood, and few understand even now: when you're writing software that only has to run on your own servers, you can use any language you want. When you're writing desktop software, there's a strong bias toward writing applications in the same language as the operating system. Ten years ago, writing applications meant writing applications in C. But with Web-based software, especially when you have the source code of both the language and the operating system, you can use whatever language you want.

This new freedom is a double-edged sword, however. Now that you can use any language, you have to think about which one to use. Companies that try to pretend nothing has changed risk finding that their competitors do not.

If you can use any language, which do you use? We chose Lisp. For one thing, it was obvious that rapid development would be important in this market. We were all starting from scratch, so a company that could get new features done before its competitors would have a big advantage. We knew Lisp was a really good language for writing software quickly, and server-based applications magnify the effect of rapid development, because you can release software the minute it's done.

If other companies didn't want to use Lisp, so much the better. It might give us a technological edge, and we needed all the help we could get. When we started Viaweb, we had no experience in business. We didn't know anything about marketing, or hiring people, or raising money, or getting customers. Neither of us had ever even had what you would call a real job. The only thing we were good at was writing software. We hoped that would save us. Any advantage we could get in the software department, we would take.

So you could say that using Lisp was an experiment. Our hypothesis was that if we wrote our software in Lisp, we'd be able to get features done faster than our competitors, and also to do things in our software that they couldn't do. And because Lisp was so high-level, we wouldn't need a big development team, so our costs would be lower. If this were so, we could offer a better product for less money, and still make a profit. We would end up getting all the users, and our competitors would get none, and eventually go out of business. That was what we hoped would happen, anyway.

What were the results of this experiment? Somewhat surprisingly, it worked. We eventually had many competitors, on the order of twenty to thirty of them, but none of their software could compete with ours. We had a wysiwyg online store builder that ran on the server and yet felt like a desktop application. Our competitors had cgi scripts. And we were always far ahead of them in features. Sometimes, in desperation, competitors would try to introduce features that we didn't have. But with Lisp our development cycle was so fast that we could sometimes duplicate a new feature within a day or two of a competitor announcing it in a press release. By the time journalists covering the press release got round to calling us, we would have the new feature too.

It must have seemed to our competitors that we had some kind of secret weapon – that we were decoding their Enigma traffic or something. In fact we did have a secret weapon, but it was simpler than they realized. No one was leaking news of their features to us. We were just able to develop software

faster than anyone thought possible.

When I was about nine I happened to get hold of a copy of The Day of the Jackal, by Frederick Forsyth. The main character is an assassin who is hired to kill the president of France. The assassin has to get past the police to get up to an apartment that overlooks the president's route. He walks right by them, dressed up as an old man on crutches, and they never suspect him.

Our secret weapon was similar. We wrote our software in a weird AI language, with a bizarre syntax full of parentheses. For years it had annoyed me to hear Lisp described that way. But now it worked to our advantage. In business, there is nothing more valuable than a technical advantage your competitors don't understand. In business, as in war, surprise is worth as much as force.

And so, I'm a little embarrassed to say, I never said anything publicly about Lisp while we were working on Viaweb. We never mentioned it to the press, and if you searched for Lisp on our Web site, all you'd find were the titles of two books in my bio. This was no accident. A startup should give its competitors as little information as possible. If they didn't know what language our software was written in, or didn't care, I wanted to keep it that way. [2]

The people who understood our technology best were the customers. They didn't care what language Viaweb was written in either, but they noticed that it worked really well. It let them build great looking online stores literally in minutes. And so, by word of mouth mostly, we got more and more users. By the end of 1996 we had about 70 stores online. At the end of 1997 we had 500. Six months later, when Yahoo bought us, we had 1070 users. Today, as Yahoo Store, this software continues to dominate its market. It's one of the more profitable pieces of Yahoo, and the stores built with it are the foundation of Yahoo Shopping. I left Yahoo in 1999, so I don't know exactly how many users they have now, but the last I heard there were about 20,000.

The Blub Paradox

What's so great about Lisp? And if Lisp is so great, why doesn't everyone use it? These sound like rhetorical questions, but actually they have straightforward answers. Lisp is so great not because of some magic quality visible only to devotees, but because it is simply the most powerful language available. And the reason everyone doesn't use it is that programming languages are not merely technologies, but habits of mind as well, and nothing changes slower. Of course, both these answers need explaining.

I'll begin with a shockingly controversial statement: programming languages vary in power.

Few would dispute, at least, that high level languages are more powerful than machine language. Most programmers today would agree that you do not, ordinarily, want to program in machine language. Instead, you should program in a high-level language, and have a compiler translate it into machine language for you. This idea is even built into the hardware now: since the 1980s, instruction sets have been designed for compilers rather than human programmers.

Everyone knows it's a mistake to write your whole program by hand in machine language. What's less often understood is that there is a more general principle here: that if you have a choice of several languages, it is, all other things being equal, a mistake to program in anything but the most powerful one. [3]

There are many exceptions to this rule. If you're writing a program that has to work very closely with a program written in a certain language, it might be a good idea to write the new program in the same language. If you're writing a program that only has to do something very simple, like number crunching or bit manipulation, you may as well use a less abstract language, especially since it may be slightly faster. And if you're writing a short, throwaway program, you may be better off just using whatever language has the best library functions for the task. But in general, for application software, you want to be using the most powerful (reasonably efficient)

language you can get, and using anything else is a mistake, of exactly the same kind, though possibly in a lesser degree, as programming in machine language.

You can see that machine language is very low level. But, at least as a kind of social convention, high-level languages are often all treated as equivalent. They're not. Technically the term "high-level language" doesn't mean anything very definite. There's no dividing line with machine languages on one side and all the high-level languages on the other. Languages fall along a continuum [4] of abstractness, from the most powerful all the way down to machine languages, which themselves vary in power.

Consider Cobol. Cobol is a high-level language, in the sense that it gets compiled into machine language. Would anyone seriously argue that Cobol is equivalent in power to, say, Python? It's probably closer to machine language than Python.

Or how about Perl 4? Between Perl 4 and Perl 5, lexical closures got added to the language. Most Perl hackers would agree that Perl 5 is more powerful than Perl 4. But once you've admitted that, you've admitted that one high level language can be more powerful than another. And it follows inexorably that, except in special cases, you ought to use the most powerful you can get.

This idea is rarely followed to its conclusion, though. After a certain age, programmers rarely switch languages voluntarily. Whatever language people happen to be used to, they tend to consider just good enough.

Programmers get very attached to their favorite languages, and I don't want to hurt anyone's feelings, so to explain this point I'm going to use a hypothetical language called Blub. Blub falls right in the middle of the abstractness continuum. It is not the most powerful language, but it is more powerful than Cobol or machine language.

And in fact, our hypothetical Blub programmer wouldn't use either of them. Of course he wouldn't program in machine language. That's what compilers are for. And as for Cobol, he

doesn't know how anyone can get anything done with it. It doesn't even have x (Blub feature of your choice).

As long as our hypothetical Blub programmer is looking down the power continuum, he knows he's looking down. Languages less powerful than Blub are obviously less powerful, because they're missing some feature he's used to. But when our hypothetical Blub programmer looks in the other direction, up the power continuum, he doesn't realize he's looking up. What he sees are merely weird languages. He probably considers them about equivalent in power to Blub, but with all this other hairy stuff thrown in as well. Blub is good enough for him, because he thinks in Blub.

When we switch to the point of view of a programmer using any of the languages higher up the power continuum, however, we find that he in turn looks down upon Blub. How can you get anything done in Blub? It doesn't even have y.

By induction, the only programmers in a position to see all the differences in power between the various languages are those who understand the most powerful one. (This is probably what Eric Raymond meant about Lisp making you a better programmer.) You can't trust the opinions of the others, because of the Blub paradox: they're satisfied with whatever language they happen to use, because it dictates the way they think about programs.

I know this from my own experience, as a high school kid writing programs in Basic. That language didn't even support recursion. It's hard to imagine writing programs without using recursion, but I didn't miss it at the time. I thought in Basic. And I was a whiz at it. Master of all I surveyed.

The five languages that Eric Raymond recommends to hackers fall at various points on the power continuum. Where they fall relative to one another is a sensitive topic. What I will say is that I think Lisp is at the top. And to support this claim I'll tell you about one of the things I find missing when I look at the other four languages. How can you get anything done in them, I think, without macros? [5]

Many languages have something called a macro. But Lisp

macros are unique. And believe it or not, what they do is related to the parentheses. The designers of Lisp didn't put all those parentheses in the language just to be different. To the Blub programmer, Lisp code looks weird. But those parentheses are there for a reason. They are the outward evidence of a fundamental difference between Lisp and other languages.

Lisp code is made out of Lisp data objects. And not in the trivial sense that the source files contain characters, and strings are one of the data types supported by the language. Lisp code, after it's read by the parser, is made of data structures that you can traverse.

If you understand how compilers work, what's really going on is not so much that Lisp has a strange syntax as that Lisp has no syntax. You write programs in the parse trees that get generated within the compiler when other languages are parsed. But these parse trees are fully accessible to your programs. You can write programs that manipulate them. In Lisp, these programs are called macros. They are programs that write programs.

Programs that write programs? When would you ever want to do that? Not very often, if you think in Cobol. All the time, if you think in Lisp. It would be convenient here if I could give an example of a powerful macro, and say there! how about that? But if I did, it would just look like gibberish to someone who didn't know Lisp; there isn't room here to explain everything you'd need to know to understand what it meant. In *ANSI Common Lisp* I tried to move things along as fast as I could, and even so I didn't get to macros until page 160.

But I think I can give a kind of argument that might be convincing. The source code of the Viaweb editor was probably about 20-25% macros. Macros are harder to write than ordinary Lisp functions, and it's considered to be bad style to use them when they're not necessary. So every macro in that code is there because it has to be. What that means is that at least 20-25% of the code in this program is doing things that you can't easily do in any other language. However skeptical

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the Blub programmer might be about my claims for the mysterious powers of Lisp, this ought to make him curious. We weren't writing this code for our own amusement. We were a tiny startup, programming as hard as we could in order to put technical barriers between us and our competitors.

A suspicious person might begin to wonder if there was some correlation here. A big chunk of our code was doing things that are very hard to do in other languages. The resulting software did things our competitors' software couldn't do. Maybe there was some kind of connection. I encourage you to follow that thread. There may be more to that old man hobbling along on his crutches than meets the eye.

Aikido for Startups

But I don't expect to convince anyone (over 25) to go out and learn Lisp. The purpose of this article is not to change anyone's mind, but to reassure people already interested in using Lisp – people who know that Lisp is a powerful language, but worry because it isn't widely used. In a competitive situation, that's an advantage. Lisp's power is multiplied by the fact that your competitors don't get it.

If you think of using Lisp in a startup, you shouldn't worry that it isn't widely understood. You should hope that it stays that way. And it's likely to. It's the nature of programming languages to make most people satisfied with whatever they currently use. Computer hardware changes so much faster than personal habits that programming practice is usually ten to twenty years behind the processor. At places like MIT they were writing programs in high-level languages in the early 1960s, but many companies continued to write code in machine language well into the 1980s. I bet a lot of people continued to write machine language until the processor, like a bartender eager to close up and go home, finally kicked them out by switching to a RISC instruction set.

Ordinarily technology changes fast. But programming lan-

guages are different: programming languages are not just technology, but what programmers think in. They're half technology and half religion. [6] And so the median language, meaning whatever language the median programmer uses, moves as slow as an iceberg. Garbage collection, introduced by Lisp in about 1960, is now widely considered to be a good thing. Runtime typing, ditto, is growing in popularity. Lexical closures, introduced by Lisp in the early 1970s, are now, just barely, on the radar screen. Macros, introduced by Lisp in the mid 1960s, are still terra incognita.

Obviously, the median language has enormous momentum. I'm not proposing that you can fight this powerful force. What I'm proposing is exactly the opposite: that, like a practitioner of Aikido, you can use it against your opponents.

If you work for a big company, this may not be easy. You will have a hard time convincing the pointy-haired boss to let you build things in Lisp, when he has just read in the paper that some other language is poised, like Ada was twenty years ago, to take over the world. But if you work for a startup that doesn't have pointy-haired bosses yet, you can, like we did, turn the Blub paradox to your advantage: you can use technology that your competitors, glued immovably to the median language, will never be able to match.

If you ever do find yourself working for a startup, here's a handy tip for evaluating competitors. Read their job listings. Everything else on their site may be stock photos or the prose equivalent, but the job listings have to be specific about what they want, or they'll get the wrong candidates.

During the years we worked on Viaweb I read a lot of job descriptions. A new competitor seemed to emerge out of the woodwork every month or so. The first thing I would do, after checking to see if they had a live online demo, was look at their job listings. After a couple years of this I could tell which companies to worry about and which not to. The more of an IT flavor the job descriptions had, the less dangerous the company was. The safest kind were the ones that wanted Oracle experience. You never had to worry about those. You were

also safe if they said they wanted C++ or Java developers. If they wanted Perl or Python programmers, that would be a bit frightening – that's starting to sound like a company where the technical side, at least, is run by real hackers. If I had ever seen a job posting looking for Lisp hackers, I would have been really worried.

Notes

[1] Viaweb at first had two parts: the editor, written in Lisp, which people used to build their sites, and the ordering system, written in C, which handled orders. The first version was mostly Lisp, because the ordering system was small. Later we added two more modules, an image generator written in C, and a back-office manager written mostly in Perl.

In January 2003, Yahoo released a new version of the editor written in C++ and Perl. It's hard to say whether the program is no longer written in Lisp, though, because to translate this program into C++ they literally had to write a Lisp interpreter: the source files of all the page-generating templates are still, as far as I know, Lisp code. (See Greenspun's Tenth Rule.)

[2] Robert Morris says that I didn't need to be secretive, because even if our competitors had known we were using Lisp, they wouldn't have understood why: "If they were that smart they'd already be programming in Lisp."

[3] All languages are equally powerful in the sense of being Turing equivalent, but that's not the sense of the word programmers care about. (No one wants to program a Turing machine.) The kind of power programmers care about may not be formally definable, but one way to explain it would be to say that it refers to features you could only get in the less powerful language by writing an interpreter for the more powerful language in it. If language A has an operator for removing spaces from strings and language B doesn't, that probably doesn't make A more powerful, because you can probably

write a subroutine to do it in B. But if A supports, say, recursion, and B doesn't, that's not likely to be something you can fix by writing library functions.

[4] Note to nerds: or possibly a lattice, narrowing toward the top; it's not the shape that matters here but the idea that there is at least a partial order.

[5] It is a bit misleading to treat macros as a separate feature. In practice their usefulness is greatly enhanced by other Lisp features like lexical closures and rest parameters.

[6] As a result, comparisons of programming languages either take the form of religious wars or undergraduate textbooks so determinedly neutral that they're really works of anthropology. People who value their peace, or want tenure, avoid the topic. But the question is only half a religious one; there is something there worth studying, especially if you want to design new languages.

Lisp Metacircular Evaluator
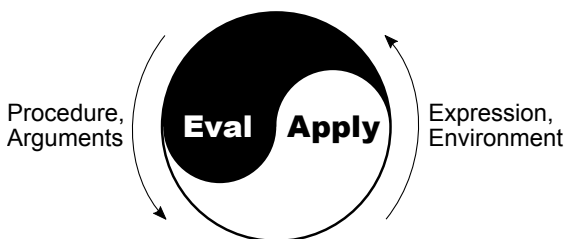

```
(define (eval exp env)
  (cond ((self-evaluating? exp) exp)
        ((variable? exp) (lookup-variable-value exp env))
        ((quoted? exp) (text-of-quotation exp))
        ((assignment? exp) (eval-assignment exp env))
        ((definition? exp) (eval-definition exp env))
        ((if? exp) (eval-if exp env))
        ((lambda? exp)
         (make-procedure (lambda-parameters exp)
                         (lambda-body exp)
                         env))
        ((begin? exp)
         (eval-sequence (begin-actions exp) env))
        ((cond? exp) (eval (cond->if exp) env))
        ((application? exp)
         (apply (eval (operator exp) env)
                (list-of-values (operands exp) env)))
        (else
         (error "Unknown expression type - EVAL" exp))))

(define (apply procedure arguments)
  (cond ((primitive-procedure? procedure)
         (apply-primitive-procedure procedure arguments))
        ((compound-procedure? procedure)
         (eval-sequence
           (procedure-body procedure)
           (extend-environment
             (procedure-parameters procedure)
             arguments
             (procedure-environment procedure))))
        (else
         (error
          "Unknown procedure type - APPLY" procedure))))
```

Computing Machinery and Intelligence
(Alan Turing)

1. The Imitation Game

I propose to consider the question, "Can machines think?" This should begin with definitions of the meaning of the terms "machine" and "think." The definitions might be framed so as to reflect so far as possible the normal use of the words, but this attitude is dangerous, if the meaning of the words "machine" and "think" are to be found by examining how they are commonly used it is difficult to escape the conclusion that the meaning and the answer to the question, "Can machines think?" is to be sought in a statistical survey such as a Gallup poll. But this is absurd. Instead of attempting such a definition I shall replace the question by another, which is closely related to it and is expressed in relatively unambiguous words.

The new form of the problem can be described in terms of a game which we call the "imitation game." It is played with three people, a man (A), a woman (B), and an interrogator (C) who may be of either sex. The interrogator stays in a room apart front the other two. The object of the game for the interrogator is to determine which of the other two is the man and which is the woman. He knows them by labels X and Y, and at the end of the game he says either "X is A and Y is B" or "X is B and Y is A." The interrogator is allowed to put questions to A and B thus: C: Will X please tell me the length of his or her hair?

Now suppose X is actually A, then A must answer. It is A's object in the game to try and cause C to make the wrong identification. His answer might therefore be: "My hair is shingled, and the longest strands are about nine inches long." In order that tones of voice may not help the interrogator the answers should be written, or better still, typewritten. The ideal arrangement is to have a teleprinter communicating between the two rooms. Alternatively the question and answers can be

repeated by an intermediary. The object of the game for the third player (B) is to help the interrogator. The best strategy for her is probably to give truthful answers. She can add such things as "I am the woman, don't listen to him!" to her answers, but it will avail nothing as the man can make similar remarks.

We now ask the question, "What will happen when a machine takes the part of A in this game?" Will the interrogator decide wrongly as often when the game is played like this as he does when the game is played between a man and a woman? These questions replace our original, "Can machines think?"

2. Critique of the New Problem

As well as asking, "What is the answer to this new form of the question," one may ask, "Is this new question a worthy one to investigate?" This latter question we investigate without further ado, thereby cutting short an infinite regress.

The new problem has the advantage of drawing a fairly sharp line between the physical and the intellectual capacities of a man. No engineer or chemist claims to be able to produce a material which is indistinguishable from the human skin. It is possible that at some time this might be done, but even supposing this invention available we should feel there was little point in trying to make a "thinking machine" more human by dressing it up in such artificial flesh. The form in which we have set the problem reflects this fact in the condition which prevents the interrogator from seeing or touching the other competitors, or hearing their voices. Some other advantages of the proposed criterion may be shown up by specimen questions and answers. Thus:

> Q: Please write me a sonnet on the subject of the Forth Bridge.
> A: Count me out on this one. I never could write poetry.
> Q: Add 34957 to 70764.

A: (Pause about 30 seconds and then give as answer) 105621.

Q: Do you play chess?

A: Yes.

Q: I have K at my K1, and no other pieces. You have only K at K6 and R at R1. It is your move. What do you play?

A: (After a pause of 15 seconds) R-R8 mate.

The question and answer method seems to be suitable for introducing almost any one of the fields of human endeavour that we wish to include. We do not wish to penalise the machine for its inability to shine in beauty competitions, nor to penalise a man for losing in a race against an aeroplane. The conditions of our game make these disabilities irrelevant. The "witnesses" can brag, if they consider it advisable, as much as they please about their charms, strength or heroism, but the interrogator cannot demand practical demonstrations.

The game may perhaps be criticised on the ground that the odds are weighted too heavily against the machine. If the man were to try and pretend to be the machine he would clearly make a very poor showing. He would be given away at once by slowness and inaccuracy in arithmetic. May not machines carry out something which ought to be described as thinking but which is very different from what a man does? This objection is a very strong one, but at least we can say that if, nevertheless, a machine can be constructed to play the imitation game satisfactorily, we need not be troubled by this objection.

It might be urged that when playing the "imitation game" the best strategy for the machine may possibly be something other than imitation of the behaviour of a man. This may be, but I think it is unlikely that there is any great effect of this kind. In any case there is no intention to investigate here the theory of the game, and it will be assumed that the best strategy is to try to provide answers that would naturally be given by a man.

3. The Machines Concerned in the Game

The question which we put in §1 will not be quite definite until we have specified what we mean by the word "machine." It is natural that we should wish to permit every kind of engineering technique to be used in our machines. We also wish to allow the possibility than an engineer or team of engineers may construct a machine which works, but whose manner of operation cannot be satisfactorily described by its constructors because they have applied a method which is largely experimental. Finally, we wish to exclude from the machines men born in the usual manner. It is difficult to frame the definitions so as to satisfy these three conditions. One might for instance insist that the team of engineers should be all of one sex, but this would not really be satisfactory, for it is probably possible to rear a complete individual from a single cell of the skin (say) of a man. To do so would be a feat of biological technique deserving of the very highest praise, but we would not be inclined to regard it as a case of "constructing a thinking machine." This prompts us to abandon the requirement that every kind of technique should be permitted. We are the more ready to do so in view of the fact that the present interest in "thinking machines" has been aroused by a particular kind of machine, usually called an "electronic computer" or "digital computer."

Following this suggestion we only permit digital computers to take part in our game.

This restriction appears at first sight to be a very drastic one. I shall attempt to show that it is not so in reality. To do this necessitates a short account of the nature and properties of these computers.

It may also be said that this identification of machines with digital computers, like our criterion for "thinking," will only be unsatisfactory if (contrary to my belief), it turns out that digital computers are unable to give a good showing in the game.

There are already a number of digital computers in work-

ing order, and it may be asked, "Why not try the experiment straight away? It would be easy to satisfy the conditions of the game. A number of interrogators could be used, and statistics compiled to show how often the right identification was given." The short answer is that we are not asking whether all digital computers would do well in the game nor whether the computers at present available would do well, but whether there are imaginable computers which would do well. But this is only the short answer. We shall see this question in a different light later.

4. Digital Computers

The idea behind digital computers may be explained by saying that these machines are intended to carry out any operations which could be done by a human computer. The human computer is supposed to be following fixed rules; he has no authority to deviate from them in any detail. We may suppose that these rules are supplied in a book, which is altered whenever he is put on to a new job. He has also an unlimited supply of paper on which he does his calculations. He may also do his multiplications and additions on a "desk machine," but this is not important.

If we use the above explanation as a definition we shall be in danger of circularity of argument. We avoid this by giving an outline of the means by which the desired effect is achieved. A digital computer can usually be regarded as consisting of three parts:

(i) Store.
(ii) Executive unit.
(iii) Control.

The store is a store of information, and corresponds to the human computer's paper, whether this is the paper on which he does his calculations or that on which his book of rules is

printed. In so far as the human computer does calculations in his head a part of the store will correspond to his memory. The executive unit is the part which carries out the various individual operations involved in a calculation. What these individual operations are will vary from machine to machine. Usually fairly lengthy operations can be done such as "Multiply 3540675445 by 7076345687" but in some machines only very simple ones such as "Write down 0" are possible.

We have mentioned that the "book of rules" supplied to the computer is replaced in the machine by a part of the store. It is then called the "table of instructions." It is the duty of the control to see that these instructions are obeyed correctly and in the right order. The control is so constructed that this necessarily happens.

The information in the store is usually broken up into packets of moderately small size. In one machine, for instance, a packet might consist of ten decimal digits. Numbers are assigned to the parts of the store in which the various packets of information are stored, in some systematic manner. A typical instruction might say—

> "Add the number stored in position 6809 to that in 4302 and put the result back into the latter storage position."

Needless to say it would not occur in the machine expressed in English. It would more likely be coded in a form such as 6809430217. Here 17 says which of various possible operations is to be performed on the two numbers. In this case the operation is that described above, viz., "Add the number . . . " It will be noticed that the instruction takes up 10 digits and so forms one packet of information, very conveniently. The control will normally take the instructions to be obeyed in the order of the positions in which they are stored, but occasionally an instruction such as,

> "Now obey the instruction stored in position 5606, and continue from there" may be encountered,

or again "If position 4505 contains 0 obey next the instruction stored in 6707, otherwise continue straight on."

Instructions of these latter types are very important because they make it possible for a sequence of operations to be replaced over and over again until some condition is fulfilled, but in doing so to obey, not fresh instructions on each repetition, but the same ones over and over again. To take a domestic analogy. Suppose Mother wants Tommy to call at the cobbler's every morning on his way to school to see if her shoes are done, she can ask him afresh every morning. Alternatively she can stick up a notice once and for all in the hall which he will see when he leaves for school and which tells him to call for the shoes, and also to destroy the notice when he comes back if he has the shoes with him.

The reader must accept it as a fact that digital computers can be constructed, and indeed have been constructed, according to the principles we have described, and that they can in fact mimic the actions of a human computer very closely.

The book of rules which we have described our human computer as using is of course a convenient fiction. Actual human computers really remember what they have got to do. If one wants to make a machine mimic the behaviour of the human computer in some complex operation one has to ask him how it is done, and then translate the answer into the form of an instruction table. Constructing instruction tables is usually described as "programming." To "programme a machine to carry out the operation A" means to put the appropriate instruction table into the machine so that it will do A.

An interesting variant on the idea of a digital computer is a "digital computer with a random element." These have instructions involving the throwing of a die or some equivalent electronic process; one such instruction might for instance be, "Throw the die and put the resulting number into store 1000." Sometimes such a machine is described as having free will (though I would not use this phrase myself). It is not normally

possible to determine from observing a machine whether it has a random element, for a similar effect can be produced by such devices as making the choices depend on the digits of the decimal for π.

Most actual digital computers have only a finite store. There is no theoretical difficulty in the idea of a computer with an unlimited store. Of course only a finite part can have been used at any one time. Likewise only a finite amount can have been constructed, but we can imagine more and more being added as required. Such computers have special theoretical interest and will be called infinitive capacity computers.

The idea of a digital computer is an old one. Charles Babbage, Lucasian Professor of Mathematics at Cambridge from 1828 to 1839, planned such a machine, called the Analytical Engine, but it was never completed. Although Babbage had all the essential ideas, his machine was not at that time such a very attractive prospect. The speed which would have been available would be definitely faster than a human computer but something like 100 times slower than the Manchester machine, itself one of the slower of the modern machines. The storage was to be purely mechanical, using wheels and cards.

The fact that Babbage's Analytical Engine was to be entirely mechanical will help us to rid ourselves of a superstition. Importance is often attached to the fact that modern digital computers are electrical, and that the nervous system also is electrical. Since Babbage's machine was not electrical, and since all digital computers are in a sense equivalent, we see that this use of electricity cannot be of theoretical importance. Of course electricity usually comes in where fast signalling is concerned, so that it is not surprising that we find it in both these connections. In the nervous system chemical phenomena are at least as important as electrical. In certain computers the storage system is mainly acoustic. The feature of using electricity is thus seen to be only a very superficial similarity. If we wish to find such similarities we should look rather for mathematical analogies of function.

5. Universality of Digital Computers

The digital computers considered in the last section may be classified amongst the "discrete-state machines." These are the machines which move by sudden jumps or clicks from one quite definite state to another. These states are sufficiently different for the possibility of confusion between them to be ignored. Strictly speaking there are no such machines. Everything really moves continuously. But there are many kinds of machine which can profitably be thought of as being discrete-state machines. For instance in considering the switches for a lighting system it is a convenient fiction that each switch must be definitely on or definitely off. There must be intermediate positions, but for most purposes we can forget about them. As an example of a discrete-state machine we might consider a wheel which clicks round through 120° once a second, but may be stopped by a lever which can be operated from outside; in addition a lamp is to light in one of the positions of the wheel. This machine could be described abstractly as follows. The internal state of the machine (which is described by the position of the wheel) may be q_1, q_2 or q_3. There is an input signal i_0 or i_1 (position of lever). The internal state at any moment is determined by the last state and input signal according to the table

		Last State		
		q_1	q_2	q_3
Input	i_0	q_2	q_3	q_1
	i_1	q_1	q_2	q_3

The output signals, the only externally visible indication of the internal state (the light) are described by the table

State	q_1	q_2	q_3
Output	o_0	o_0	o_1

This example is typical of discrete-state machines. They can be described by such tables provided they have only a fi-

nite number of possible states.

It will seem that given the initial state of the machine and the input signals it is always possible to predict all future states, This is reminiscent of Laplace's view that from the complete state of the universe at one moment of time, as described by the positions and velocities of all particles, it should be possible to predict all future states. The prediction which we are considering is, however, rather nearer to practicability than that considered by Laplace. The system of the "universe as a whole" is such that quite small errors in the initial conditions can have an overwhelming effect at a later time. The displacement of a single electron by a billionth of a centimetre at one moment might make the difference between a man being killed by an avalanche a year later, or escaping. It is an essential property of the mechanical systems which we have called "discrete-state machines" that this phenomenon does not occur. Even when we consider the actual physical machines instead of the idealised machines, reasonably accurate knowledge of the state at one moment yields reasonably accurate knowledge any number of steps later.

As we have mentioned, digital computers fall within the class of discrete-state machines. But the number of states of which such a machine is capable is usually enormously large. For instance, the number for the machine now working at Manchester is about $2^{165,000}$, i.e., about $10^{50,000}$. Compare this with our example of the clicking wheel described above, which had three states. It is not difficult to see why the number of states should be so immense. The computer includes a store corresponding to the paper used by a human computer. It must be possible to write into the store any one of the combinations of symbols which might have been written on the paper. For simplicity suppose that only digits from 0 to 9 are used as symbols. Variations in handwriting are ignored. Suppose the computer is allowed 100 sheets of paper each containing 50 lines each with room for 30 digits. Then the number of states is $10^{100 \times 50 \times 30}$, i.e., $10^{150,000}$. This is about the number of states of three Manchester machines put together. The

logarithm to the base two of the number of states is usually called the "storage capacity" of the machine. Thus the Manchester machine has a storage capacity of about 165,000 and the wheel machine of our example about 1.6. If two machines are put together their capacities must be added to obtain the capacity of the resultant machine. This leads to the possibility of statements such as "The Manchester machine contains 64 magnetic tracks each with a capacity of 2560, eight electronic tubes with a capacity of 1280. Miscellaneous storage amounts to about 300 making a total of 174,380."

Given the table corresponding to a discrete-state machine it is possible to predict what it will do. There is no reason why this calculation should not be carried out by means of a digital computer. Provided it could be carried out sufficiently quickly the digital computer could mimic the behavior of any discrete-state machine. The imitation game could then be played with the machine in question (as B) and the mimicking digital computer (as A) and the interrogator would be unable to distinguish them. Of course the digital computer must have an adequate storage capacity as well as working sufficiently fast. Moreover, it must be programmed afresh for each new machine which it is desired to mimic.

This special property of digital computers, that they can mimic any discrete-state machine, is described by saying that they are *universal* machines. The existence of machines with this property has the important consequence that, considerations of speed apart, it is unnecessary to design various new machines to do various computing processes. They can all be done with one digital computer, suitably programmed for each case. It will be seen that as a consequence of this all digital computers are in a sense equivalent.

We may now consider again the point raised at the end of §3. It was suggested tentatively that the question, "Can machines think?" should be replaced by "Are there imaginable digital computers which would do well in the imitation game?" If we wish we can make this superficially more general and ask "Are there discrete-state machines which would

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do well?" But in view of the universality property we see that either of these questions is equivalent to this, "Let us fix our attention on one particular digital computer C. Is it true that by modifying this computer to have an adequate storage, suitably increasing its speed of action, and providing it with an appropriate programme, C can be made to play satisfactorily the part of A in the imitation game, the part of B being taken by a man?"

6. Contrary Views on the Main Question

We may now consider the ground to have been cleared and we are ready to proceed to the debate on our question, "Can machines think?" and the variant of it quoted at the end of the last section. We cannot altogether abandon the original form of the problem, for opinions will differ as to the appropriateness of the substitution and we must at least listen to what has to be said in this connexion.

It will simplify matters for the reader if I explain first my own beliefs in the matter. Consider first the more accurate form of the question. I believe that in about fifty years' time it will be possible to programme computers, with a storage capacity of about 10^9, to make them play the imitation game so well that an average interrogator will not have more than 70 per cent chance of making the right identification after five minutes of questioning. The original question, "Can machines think?" I believe to be too meaningless to deserve discussion. Nevertheless I believe that at the end of the century the use of words and general educated opinion will have altered so much that one will be able to speak of machines thinking without expecting to be contradicted. I believe further that no useful purpose is served by concealing these beliefs. The popular view that scientists proceed inexorably from well-established fact to well-established fact, never being influenced by any improved conjecture, is quite mistaken. Provided it is made clear which are proved facts and which are conjectures, no

harm can result. Conjectures are of great importance since they suggest useful lines of research.

I now proceed to consider opinions opposed to my own.

(1) The Theological Objection

Thinking is a function of man's immortal soul. God has given an immortal soul to every man and woman, but not to any other animal or to machines. Hence no animal or machine can think.

I am unable to accept any part of this, but will attempt to reply in theological terms. I should find the argument more convincing if animals were classed with men, for there is a greater difference, to my mind, between the typical animate and the inanimate than there is between man and the other animals. It appears to me that the argument quoted above implies a serious restriction of the omnipotence of the Almighty. It is admitted that there are certain things that He cannot do such as making one equal to two, but should we not believe that He has freedom to confer a soul on an elephant if He sees fit? We might expect that He would only exercise this power in conjunction with a mutation which provided the elephant with an appropriately improved brain to minister to the needs of this sort. An argument of exactly similar form may be made for the case of machines. It may seem different because it is more difficult to "swallow." But this really only means that we think it would be less likely that He would consider the circumstances suitable for conferring a soul. The circumstances in question are discussed in the rest of this paper. In attempting to construct such machines we should not be irreverently usurping His power of creating souls, any more than we are in the procreation of children: rather we are, in either case, instruments of His will providing mansions for the souls that He creates.

However, this is mere speculation. I am not very impressed with theological arguments whatever they may be used to support. Such arguments have often been found unsatisfactory in

the past. In the time of Galileo it was argued that the texts, "And the sun stood still ... and hasted not to go down about a whole day" (Joshua x. 13) and "He laid the foundations of the earth, that it should not move at any time" (Psalm cv. 5) were an adequate refutation of the Copernican theory. With our present knowledge such an argument appears futile. When that knowledge was not available it made a quite different impression.

(2) The "Heads in the Sand" Objection

"The consequences of machines thinking would be too dreadful. Let us hope and believe that they cannot do so."

This argument is seldom expressed quite so openly as in the form above. But it affects most of us who think about it at all. We like to believe that Man is in some subtle way superior to the rest of creation. It is best if he can be shown to be necessarily superior, for then there is no danger of him losing his commanding position. The popularity of the theological argument is clearly connected with this feeling. It is likely to be quite strong in intellectual people, since they value the power of thinking more highly than others, and are more inclined to base their belief in the superiority of Man on this power.

I do not think that this argument is sufficiently substantial to require refutation. Consolation would be more appropriate: perhaps this should be sought in the transmigration of souls.

(3) The Mathematical Objection

There are a number of results of mathematical logic which can be used to show that there are limitations to the powers of discrete-state machines. The best known of these results is known as Gödel's theorem (1931) and shows that in any sufficiently powerful logical system statements can be formulated which can neither be proved nor disproved within the system, unless possibly the system itself is inconsistent. There are other, in some respects similar, results due to Church (1936),

Kleene (1935), Rosser, and Turing (1937). The latter result is the most convenient to consider, since it refers directly to machines, whereas the others can only be used in a comparatively indirect argument: for instance if Gödel's theorem is to be used we need in addition to have some means of describing logical systems in terms of machines, and machines in terms of logical systems. The result in question refers to a type of machine which is essentially a digital computer with an infinite capacity. It states that there are certain things that such a machine cannot do. If it is rigged up to give answers to questions as in the imitation game, there will be some questions to which it will either give a wrong answer, or fail to give an answer at all however much time is allowed for a reply. There may, of course, be many such questions, and questions which cannot be answered by one machine may be satisfactorily answered by another. We are of course supposing for the present that the questions are of the kind to which an answer "Yes" or "No" is appropriate, rather than questions such as "What do you think of Picasso?" The questions that we know the machines must fail on are of this type, "Consider the machine specified as follows . . . Will this machine ever answer 'Yes' to any question?" The dots are to be replaced by a description of some machine in a standard form, which could be something like that used in §5. When the machine described bears a certain comparatively simple relation to the machine which is under interrogation, it can be shown that the answer is either wrong or not forthcoming. This is the mathematical result: it is argued that it proves a disability of machines to which the human intellect is not subject.

The short answer to this argument is that although it is established that there are limitations to the Powers of any particular machine, it has only been stated, without any sort of proof, that no such limitations apply to the human intellect. But I do not think this view can be dismissed quite so lightly. Whenever one of these machines is asked the appropriate critical question, and gives a definite answer, we know that this answer must be wrong, and this gives us a certain feeling of su-

periority. Is this feeling illusory? It is no doubt quite genuine, but I do not think too much importance should be attached to it. We too often give wrong answers to questions ourselves to be justified in being very pleased at such evidence of fallibility on the part of the machines. Further, our superiority can only be felt on such an occasion in relation to the one machine over which we have scored our petty triumph. There would be no question of triumphing simultaneously over all machines. In short, then, there might be men cleverer than any given machine, but then again there might be other machines cleverer again, and so on.

Those who hold to the mathematical argument would, I think, mostly be willing to accept the imitation game as a basis for discussion. Those who believe in the two previous objections would probably not be interested in any criteria.

(4) The Argument from Consciousness

This argument is very well expressed in Professor Jefferson's Lister Oration for 1949, from which I quote. "Not until a machine can write a sonnet or compose a concerto because of thoughts and emotions felt, and not by the chance fall of symbols, could we agree that machine equals brain—that is, not only write it but know that it had written it. No mechanism could feel (and not merely artificially signal, an easy contrivance) pleasure at its successes, grief when its valves fuse, be warmed by flattery, be made miserable by its mistakes, be charmed by sex, be angry or depressed when it cannot get what it wants."

This argument appears to be a denial of the validity of our test. According to the most extreme form of this view the only way by which one could be sure that machine thinks is to be the machine and to feel oneself thinking. One could then describe these feelings to the world, but of course no one would be justified in taking any notice. Likewise according to this view the only way to know that a man thinks is to be that particular man. It is in fact the solipsist point of view. It may be

the most logical view to hold but it makes communication of ideas difficult. A is liable to believe "A thinks but B does not" whilst B believes "B thinks but A does not." Instead of arguing continually over this point it is usual to have the polite convention that everyone thinks.

I am sure that Professor Jefferson does not wish to adopt the extreme and solipsist point of view. Probably he would be quite willing to accept the imitation game as a test. The game (with the player B omitted) is frequently used in practice under the name of *viva voce* to discover whether some one really understands something or has "learnt it parrot fashion." Let us listen in to a part of such a *viva voce*:

Interrogator: In the first line of your sonnet which reads "Shall I compare thee to a summer's day," would not "a spring day" do as well or better?

Witness: It wouldn't scan.

Interrogator: How about "a winter's day." That would scan all right.

Witness: Yes, but nobody wants to be compared to a winter's day.

Interrogator: Would you say Mr. Pickwick reminded you of Christmas?

Witness: In a way.

Interrogator: Yet Christmas is a winter's day, and I do not think Mr. Pickwick would mind the comparison.

Witness: I don't think you're serious. By a winter's day one means a typical winter's day, rather than a special one like Christmas.

And so on. What would Professor Jefferson say if the sonnet-writing machine was able to answer like this in the *viva voce*? I do not know whether he would regard the machine as "merely artificially signalling" these answers, but if the answers were as satisfactory and sustained as in the above passage I do not think he would describe it as "an easy contrivance." This phrase is, I think, intended to cover such devices as the inclusion in the machine of a record of someone

reading a sonnet, with appropriate switching to turn it on from time to time.

In short then, I think that most of those who support the argument from consciousness could be persuaded to abandon it rather than be forced into the solipsist position. They will then probably be willing to accept our test.

I do not wish to give the impression that I think there is no mystery about consciousness. There is, for instance, something of a paradox connected with any attempt to localise it. But I do not think these mysteries necessarily need to be solved before we can answer the question with which we are concerned in this paper.

(5) Arguments from Various Disabilities

These arguments take the form, "I grant you that you can make machines do all the things you have mentioned but you will never be able to make one to do X." Numerous features X are suggested in this connexion. I offer a selection: Be kind, resourceful, beautiful, friendly, have initiative, have a sense of humour, tell right from wrong, make mistakes, fall in love, enjoy strawberries and cream, make some one fall in love with it, learn from experience, use words properly, be the subject of its own thought, have as much diversity of behaviour as a man, do something really new.

No support is usually offered for these statements. I believe they are mostly founded on the principle of scientific induction. A man has seen thousands of machines in his lifetime. From what he sees of them he draws a number of general conclusions. They are ugly, each is designed for a very limited purpose, when required for a minutely different purpose they are useless, the variety of behaviour of any one of them is very small, etc., etc. Naturally he concludes that these are necessary properties of machines in general. Many of these limitations are associated with the very small storage capacity of most machines. (I am assuming that the idea of storage capacity is extended in some way to cover machines other than

discrete-state machines. The exact definition does not matter as no mathematical accuracy is claimed in the present discussion.) A few years ago, when very little had been heard of digital computers, it was possible to elicit much incredulity concerning them, if one mentioned their properties without describing their construction. That was presumably due to a similar application of the principle of scientific induction. These applications of the principle are of course largely unconscious. When a burnt child fears the fire and shows that he fears it by avoiding it, I should say that he was applying scientific induction. (I could of course also describe his behaviour in many other ways.) The works and customs of mankind do not seem to be very suitable material to which to apply scientific induction. A very large part of space-time must be investigated, if reliable results are to be obtained. Otherwise we may (as most English children do) decide that everybody speaks English, and that it is silly to learn French.

There are, however, special remarks to be made about many of the disabilities that have been mentioned. The inability to enjoy strawberries and cream may have struck the reader as frivolous. Possibly a machine might be made to enjoy this delicious dish, but any attempt to make one do so would be idiotic.

The claim that "machines cannot make mistakes" seems a curious one. One is tempted to retort, "Are they any the worse for that?" But let us adopt a more sympathetic attitude, and try to see what is really meant. I think this criticism can be explained in terms of the imitation game. It is claimed that the interrogator could distinguish the machine from the man simply by setting them a number of problems in arithmetic. The machine would be unmasked because of its deadly accuracy. The reply to this is simple. The machine (programmed for playing the game) would not attempt to give the right answers to the arithmetic problems. It would deliberately introduce mistakes in a manner calculated to confuse the interrogator. A mechanical fault would probably show itself through an unsuitable decision as to what sort of a mistake to make in

the arithmetic. Even this interpretation of the criticism is not sufficiently sympathetic. But we cannot afford the space to go into it much further. It seems to me that this criticism depends on a confusion between two kinds of mistake. We may call them "errors of functioning" and "errors of conclusion." Errors of functioning are due to some mechanical or electrical fault which causes the machine to behave otherwise than it was designed to do. In philosophical discussions one likes to ignore the possibility of such errors; one is therefore discussing "abstract machines." These abstract machines are mathematical fictions rather than physical objects. By definition they are incapable of errors of functioning. In this sense we can truly say that "machines can never make mistakes." Errors of conclusion can only arise when some meaning is attached to the output signals from the machine. The machine might, for instance, type out mathematical equations, or sentences in English. When a false proposition is typed we say that the machine has committed an error of conclusion. There is clearly no reason at all for saying that a machine cannot make this kind of mistake. It might do nothing but type out repeatedly "$0 = 1$." To take a less perverse example, it might have some method for drawing conclusions by scientific induction. We must expect such a method to lead occasionally to erroneous results.

The claim that a machine cannot be the subject of its own thought can of course only be answered if it can be shown that the machine has some thought with some subject matter. Nevertheless, "the subject matter of a machine's operations" does seem to mean something, at least to the people who deal with it. If, for instance, the machine was trying to find a solution of the equation $x^2 - 40x - 11 = 0$ one would be tempted to describe this equation as part of the machine's subject matter at that moment. In this sort of sense a machine undoubtedly can be its own subject matter. It may be used to help in making up its own programmes, or to predict the effect of alterations in its own structure. By observing the results of its own behaviour it can modify its own programmes so as to achieve

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some purpose more effectively. These are possibilities of the near future, rather than Utopian dreams.

The criticism that a machine cannot have much diversity of behaviour is just a way of saying that it cannot have much storage capacity. Until fairly recently a storage capacity of even a thousand digits was very rare.

The criticisms that we are considering here are often disguised forms of the argument from consciousness. Usually if one maintains that a machine can do one of these things, and describes the kind of method that the machine could use, one will not make much of an impression. It is thought that tile method (whatever it may be, for it must be mechanical) is really rather base. Compare the parentheses in Jefferson's statement quoted above.

(6) Lady Lovelace's Objection

Our most detailed information of Babbage's Analytical Engine comes from a memoir by Lady Lovelace (1842). In it she states, "The Analytical Engine has no pretensions to *originate* anything. It can do *whatever we know how to order it* to perform" (her italics). This statement is quoted by Hartree (1949) who adds: "This does not imply that it may not be possible to construct electronic equipment which will 'think for itself,' or in which, in biological terms, one could set up a conditioned reflex, which would serve as a basis for 'learning.' Whether this is possible in principle or not is a stimulating and exciting question, suggested by some of these recent developments. But it did not seem that the machines constructed or projected at the time had this property."

I am in thorough agreement with Hartree over this. It will be noticed that he does not assert that the machines in question had not got the property, but rather that the evidence available to Lady Lovelace did not encourage her to believe that they had it. It is quite possible that the machines in question had in a sense got this property. For suppose that some discrete-state machine has the property. The Analytical Engine

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was a universal digital computer, so that, if its storage capacity and speed were adequate, it could by suitable programming be made to mimic the machine in question. Probably this argument did not occur to the Countess or to Babbage. In any case there was no obligation on them to claim all that could be claimed.

This whole question will be considered again under the heading of learning machines.

A variant of Lady Lovelace's objection states that a machine can "never do anything really new." This may be parried for a moment with the saw, "There is nothing new under the sun." Who can be certain that "original work" that he has done was not simply the growth of the seed planted in him by teaching, or the effect of following well-known general principles. A better variant of the objection says that a machine can never "take us by surprise." This statement is a more direct challenge and can be met directly. Machines take me by surprise with great frequency. This is largely because I do not do sufficient calculation to decide what to expect them to do, or rather because, although I do a calculation, I do it in a hurried, slipshod fashion, taking risks. Perhaps I say to myself, "I suppose the Voltage here ought to he the same as there: anyway let's assume it is." Naturally I am often wrong, and the result is a surprise for me for by the time the experiment is done these assumptions have been forgotten. These admissions lay me open to lectures on the subject of my vicious ways, but do not throw any doubt on my credibility when I testify to the surprises I experience.

I do not expect this reply to silence my critic. He will probably say that such surprises are due to some creative mental act on my part, and reflect no credit on the machine. This leads us back to the argument from consciousness, and far from the idea of surprise. It is a line of argument we must consider closed, but it is perhaps worth remarking that the appreciation of something as surprising requires as much of a "creative mental act" whether the surprising event originates from a man, a book, a machine or anything else.

The view that machines cannot give rise to surprises is due, I believe, to a fallacy to which philosophers and mathematicians are particularly subject. This is the assumption that as soon as a fact is presented to a mind all consequences of that fact spring into the mind simultaneously with it. It is a very useful assumption under many circumstances, but one too easily forgets that it is false. A natural consequence of doing so is that one then assumes that there is no virtue in the mere working out of consequences from data and general principles.

(7) Argument from Continuity in the Nervous System

The nervous system is certainly not a discrete-state machine. A small error in the information about the size of a nervous impulse impinging on a neuron, may make a large difference to the size of the outgoing impulse. It may be argued that, this being so, one cannot expect to be able to mimic the behaviour of the nervous system with a discrete-state system.

It is true that a discrete-state machine must be different from a continuous machine. But if we adhere to the conditions of the imitation game, the interrogator will not be able to take any advantage of this difference. The situation can be made clearer if we consider some other simpler continuous machine. A differential analyser will do very well. (A differential analyser is a certain kind of machine not of the discrete-state type used for some kinds of calculation.) Some of these provide their answers in a typed form, and so are suitable for taking part in the game. It would not be possible for a digital computer to predict exactly what answers the differential analyser would give to a problem, but it would be quite capable of giving the right sort of answer. For instance, if asked to give the value of π (actually about 3.1416) it would be reasonable to choose at random between the values 3.12, 3.13, 3.14, 3.15, 3.16 with the probabilities of 0.05, 0.15, 0.55, 0.19, 0.06 (say). Under these circumstances it would be very difficult for

the interrogator to distinguish the differential analyser from the digital computer.

(8) The Argument from Informality of Behaviour

It is not possible to produce a set of rules purporting to describe what a man should do in every conceivable set of circumstances. One might for instance have a rule that one is to stop when one sees a red traffic light, and to go if one sees a green one, but what if by some fault both appear together? One may perhaps decide that it is safest to stop. But some further difficulty may well arise from this decision later. To attempt to provide rules of conduct to cover every eventuality, even those arising from traffic lights, appears to be impossible. With all this I agree.

From this it is argued that we cannot be machines. I shall try to reproduce the argument, but I fear I shall hardly do it justice. It seems to run something like this. "If each man had a definite set of rules of conduct by which he regulated his life he would be no better than a machine. But there are no such rules, so men cannot be machines." The undistributed middle is glaring. I do not think the argument is ever put quite like this, but I believe this is the argument used nevertheless. There may however be a certain confusion between "rules of conduct" and "laws of behaviour" to cloud the issue. By "rules of conduct" I mean precepts such as "Stop if you see red lights," on which one can act, and of which one can be conscious. By "laws of behaviour" I mean laws of nature as applied to a man's body such as "if you pinch him he will squeak." If we substitute "laws of behaviour which regulate his life" for "laws of conduct by which he regulates his life" in the argument quoted the undistributed middle is no longer insuperable. For we believe that it is not only true that being regulated by laws of behaviour implies being some sort of machine (though not necessarily a discrete-state machine), but that conversely being such a machine implies being regulated by such laws. However, we cannot so easily convince ourselves

of the absence of complete laws of behaviour as of complete rules of conduct. The only way we know of for finding such laws is scientific observation, and we certainly know of no circumstances under which we could say, "We have searched enough. There are no such laws."

We can demonstrate more forcibly that any such statement would be unjustified. For suppose we could be sure of finding such laws if they existed. Then given a discrete-state machine it should certainly be possible to discover by observation sufficient about it to predict its future behaviour, and this within a reasonable time, say a thousand years. But this does not seem to be the case. I have set up on the Manchester computer a small programme using only 1,000 units of storage, whereby the machine supplied with one sixteen-figure number replies with another within two seconds. I would defy anyone to learn from these replies sufficient about the programme to be able to predict any replies to untried values.

(9) The Argument from Extrasensory Perception

I assume that the reader is familiar with the idea of extrasensory perception, and the meaning of the four items of it, viz., telepathy, clairvoyance, precognition and psychokinesis. These disturbing phenomena seem to deny all our usual scientific ideas. How we should like to discredit them! Unfortunately the statistical evidence, at least for telepathy, is overwhelming. It is very difficult to rearrange one's ideas so as to fit these new facts in. Once one has accepted them it does not seem a very big step to believe in ghosts and bogies. The idea that our bodies move simply according to the known laws of physics, together with some others not yet discovered but somewhat similar, would be one of the first to go.

This argument is to my mind quite a strong one. One can say in reply that many scientific theories seem to remain workable in practice, in spite of clashing with ESP; that in fact one can get along very nicely if one forgets about it. This is rather

cold comfort, and one fears that thinking is just the kind of phenomenon where ESP may be especially relevant.

A more specific argument based on ESP might run as follows: "Let us play the imitation game, using as witnesses a man who is good as a telepathic receiver, and a digital computer. The interrogator can ask such questions as 'What suit does the card in my right hand belong to?' The man by telepathy or clairvoyance gives the right answer 130 times out of 400 cards. The machine can only guess at random, and perhaps gets 104 right, so the interrogator makes the right identification." There is an interesting possibility which opens here. Suppose the digital computer contains a random number generator. Then it will be natural to use this to decide what answer to give. But then the random number generator will be subject to the psychokinetic powers of the interrogator. Perhaps this psychokinesis might cause the machine to guess right more often than would be expected on a probability calculation, so that the interrogator might still be unable to make the right identification. On the other hand, he might be able to guess right without any questioning, by clairvoyance. With ESP anything may happen.

If telepathy is admitted it will be necessary to tighten our test up. The situation could be regarded as analogous to that which would occur if the interrogator were talking to himself and one of the competitors was listening with his ear to the wall. To put the competitors into a "telepathy-proof room" would satisfy all requirements.

7. Learning Machines

The reader will have anticipated that I have no very convincing arguments of a positive nature to support my views. If I had I should not have taken such pains to point out the fallacies in contrary views. Such evidence as I have I shall now give.

Let us return for a moment to Lady Lovelace's objection, which stated that the machine can only do what we tell it to do.

One could say that a man can "inject" an idea into the machine, and that it will respond to a certain extent and then drop into quiescence, like a piano string struck by a hammer. Another simile would be an atomic pile of less than critical size: an injected idea is to correspond to a neutron entering the pile from without. Each such neutron will cause a certain disturbance which eventually dies away. If, however, the size of the pile is sufficiently increased, the disturbance caused by such an incoming neutron will very likely go on and on increasing until the whole pile is destroyed. Is there a corresponding phenomenon for minds, and is there one for machines? There does seem to be one for the human mind. The majority of them seem to be "subcritical," i.e., to correspond in this analogy to piles of subcritical size. An idea presented to such a mind will on average give rise to less than one idea in reply. A smallish proportion are supercritical. An idea presented to such a mind that may give rise to a whole "theory" consisting of secondary, tertiary and more remote ideas. Animals minds seem to be very definitely subcritical. Adhering to this analogy we ask, "Can a machine be made to be supercritical?"

The "skin-of-an-onion" analogy is also helpful. In considering the functions of the mind or the brain we find certain operations which we can explain in purely mechanical terms. This we say does not correspond to the real mind: it is a sort of skin which we must strip off if we are to find the real mind. But then in what remains we find a further skin to be stripped off, and so on. Proceeding in this way do we ever come to the "real" mind, or do we eventually come to the skin which has nothing in it? In the latter case the whole mind is mechanical. (It would not be a discrete-state machine however. We have discussed this.)

These last two paragraphs do not claim to be convincing arguments. They should rather be described as "recitations tending to produce belief."

The only really satisfactory support that can be given for the view expressed at the beginning of §6, will be that provided by waiting for the end of the century and then doing

the experiment described. But what can we say in the meantime? What steps should be taken now if the experiment is to be successful?

As I have explained, the problem is mainly one of programming. Advances in engineering will have to be made too, but it seems unlikely that these will not be adequate for the requirements. Estimates of the storage capacity of the brain vary from 10^{10} to 10^{15} binary digits. I incline to the lower values and believe that only a very small fraction is used for the higher types of thinking. Most of it is probably used for the retention of visual impressions, I should be surprised if more than 10^9 was required for satisfactory playing of the imitation game, at any rate against a blind man. (Note: The capacity of the Encyclopaedia Britannica, 11th edition, is 2×10^9) A storage capacity of 10^7, would be a very practicable possibility even by present techniques. It is probably not necessary to increase the speed of operations of the machines at all. Parts of modern machines which can be regarded as analogs of nerve cells work about a thousand times faster than the latter. This should provide a "margin of safety" which could cover losses of speed arising in many ways. Our problem then is to find out how to programme these machines to play the game. At my present rate of working I produce about a thousand digits of programme a day, so that about sixty workers, working steadily through the fifty years might accomplish the job, if nothing went into the wastepaper basket. Some more expeditious method seems desirable.

In the process of trying to imitate an adult human mind we are bound to think a good deal about the process which has brought it to the state that it is in. We may notice three components.

(a) The initial state of the mind, say at birth,

(b) The education to which it has been subjected,

(c) Other experience, not to be described as education, to which it has been subjected.

Instead of trying to produce a programme to simulate the adult mind, why not rather try to produce one which simulates the child's? If this were then subjected to an appropriate course of education one would obtain the adult brain. Presumably the child brain is something like a notebook as one buys it from the stationer's. Rather little mechanism, and lots of blank sheets. (Mechanism and writing are from our point of view almost synonymous.) Our hope is that there is so little mechanism in the child brain that something like it can be easily programmed. The amount of work in the education we can assume, as a first approximation, to be much the same as for the human child.

We have thus divided our problem into two parts. The child programme and the education process. These two remain very closely connected. We cannot expect to find a good child machine at the first attempt. One must experiment with teaching one such machine and see how well it learns. One can then try another and see if it is better or worse. There is an obvious connection between this process and evolution, by the identifications:

Structure of the child machine	=	hereditary material
Changes of the child machine	=	mutation
Natural selection	=	judgment of the experimenter

One may hope, however, that this process will be more expeditious than evolution. The survival of the fittest is a slow method for measuring advantages. The experimenter, by the exercise of intelligence, should be able to speed it up. Equally important is the fact that he is not restricted to random mutations. If he can trace a cause for some weakness he can probably think of the kind of mutation which will improve it.

It will not be possible to apply exactly the same teaching process to the machine as to a normal child. It will not, for instance, be provided with legs, so that it could not be asked to go out and fill the coal scuttle. Possibly it might not have eyes. But however well these deficiencies might be overcome by clever engineering, one could not send the creature to school

without the other children making excessive fun of it. It must be given some tuition. We need not be too concerned about the legs, eyes, etc. The example of Miss Helen Keller shows that education can take place provided that communication in both directions between teacher and pupil can take place by some means or other.

We normally associate punishments and rewards with the teaching process. Some simple child machines can be constructed or programmed on this sort of principle. The machine has to be so constructed that events which shortly preceded the occurrence of a punishment signal are unlikely to be repeated, whereas a reward signal increased the probability of repetition of the events which led up to it. These definitions do not presuppose any feelings on the part of the machine. I have done some experiments with one such child machine, and succeeded in teaching it a few things, but the teaching method was too unorthodox for the experiment to be considered really successful.

The use of punishments and rewards can at best be a part of the teaching process. Roughly speaking, if the teacher has no other means of communicating to the pupil, the amount of information which can reach him does not exceed the total number of rewards and punishments applied. By the time a child has learnt to repeat "Casablanca" he would probably feel very sore indeed, if the text could only be discovered by a "Twenty Questions" technique, every "NO" taking the form of a blow. It is necessary therefore to have some other "unemotional" channels of communication. If these are available it is possible to teach a machine by punishments and rewards to obey orders given in some language, e.g., a symbolic language. These orders are to be transmitted through the "unemotional" channels. The use of this language will diminish greatly the number of punishments and rewards required.

Opinions may vary as to the complexity which is suitable in the child machine. One might try to make it as simple as possible consistently with the general principles. Alternatively one might have a complete system of logical inference "built in." In

the latter case the store would be largely occupied with definitions and propositions. The propositions would have various kinds of status, e.g., well-established facts, conjectures, mathematically proved theorems, statements given by an authority, expressions having the logical form of proposition but not belief-value. Certain propositions may be described as "imperatives." The machine should be so constructed that as soon as an imperative is classed as "well established" the appropriate action automatically takes place. To illustrate this, suppose the teacher says to the machine, "Do your homework now." This may cause "Teacher says 'Do your homework now' " to be included amongst the well-established facts. Another such fact might be, "Everything that teacher says is true." Combining these may eventually lead to the imperative, "Do your homework now," being included amongst the well-established facts, and this, by the construction of the machine, will mean that the homework actually gets started, but the effect is very satisfactory. The processes of inference used by the machine need not be such as would satisfy the most exacting logicians. There might for instance be no hierarchy of types. But this need not mean that type fallacies will occur, any more than we are bound to fall over unfenced cliffs. Suitable imperatives (expressed within the systems, not forming part of the rules of the system) such as "Do not use a class unless it is a subclass of one which has been mentioned by teacher" can have a similar effect to "Do not go too near the edge."

The imperatives that can be obeyed by a machine that has no limbs are bound to be of a rather intellectual character, as in the example (doing homework) given above. Important amongst such imperatives will be ones which regulate the order in which the rules of the logical system concerned are to be applied. For at each stage when one is using a logical system, there is a very large number of alternative steps, any of which one is permitted to apply, so far as obedience to the rules of the logical system is concerned. These choices make the difference between a brilliant and a footling reasoner, not the difference between a sound and a fallacious one. Propositions

leading to imperatives of this kind might be "When Socrates is mentioned, use the syllogism in Barbara" or "If one method has been proved to be quicker than another, do not use the slower method." Some of these may be "given by authority," but others may be produced by the machine itself, e.g. by scientific induction.

The idea of a learning machine may appear paradoxical to some readers. How can the rules of operation of the machine change? They should describe completely how the machine will react whatever its history might be, whatever changes it might undergo. The rules are thus quite time-invariant. This is quite true. The explanation of the paradox is that the rules which get changed in the learning process are of a rather less pretentious kind, claiming only an ephemeral validity. The reader may draw a parallel with the Constitution of the United States.

An important feature of a learning machine is that its teacher will often be very largely ignorant of quite what is going on inside, although he may still be able to some extent to predict his pupil's behavior. This should apply most strongly to the later education of a machine arising from a child machine of well-tried design (or programme). This is in clear contrast with normal procedure when using a machine to do computations one's object is then to have a clear mental picture of the state of the machine at each moment in the computation. This object can only be achieved with a struggle. The view that "the machine can only do what we know how to order it to do," appears strange in face of this. Most of the programmes which we can put into the machine will result in its doing something that we cannot make sense of at all, or which we regard as completely random behaviour. Intelligent behaviour presumably consists in a departure from the completely disciplined behaviour involved in computation, but a rather slight one, which does not give rise to random behaviour, or to pointless repetitive loops. Another important result of preparing our machine for its part in the imitation game by a process of teaching and learning is that "human fallibility" is likely to be

omitted in a rather natural way, i.e., without special "coaching." Processes that are learnt do not produce a hundred per cent certainty of result; if they did they could not be unlearnt.

It is probably wise to include a random element in a learning machine. A random element is rather useful when we are searching for a solution of some problem. Suppose for instance we wanted to find a number between 50 and 200 which was equal to the square of the sum of its digits, we might start at 51 then try 52 and go on until we got a number that worked. Alternatively we might choose numbers at random until we got a good one. This method has the advantage that it is unnecessary to keep track of the values that have been tried, but the disadvantage that one may try the same one twice, but this is not very important if there are several solutions. The systematic method has the disadvantage that there may be an enormous block without any solutions in the region which has to be investigated first. Now the learning process may be regarded as a search for a form of behaviour which will satisfy the teacher (or some other criterion). Since there is probably a very large number of satisfactory solutions the random method seems to be better than the systematic. It should be noticed that it is used in the analogous process of evolution. But there the systematic method is not possible. How could one keep track of the different genetical combinations that had been tried, so as to avoid trying them again?

We may hope that machines will eventually compete with men in all purely intellectual fields. But which are the best ones to start with? Even this is a difficult decision. Many people think that a very abstract activity, like the playing of chess, would be best. It can also be maintained that it is best to provide the machine with the best sense organs that money can buy, and then teach it to understand and speak English. This process could follow the normal teaching of a child. Things would be pointed out and named, etc. Again I do not know what the right answer is, but I think both approaches should be tried.

We can only see a short distance ahead, but we can see

plenty there that needs to be done.

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Xerox and Infinity (Jean Baudrillard)

If men create intelligent machines, or fantasize about them, it is either because they secretly despair of their own intelligence or because they are in danger of succumbing to the weight of a monstrous and useless intelligence which they seek to exorcize by transferring it to machines, where they can play with it and make fun of it. By entrusting this burdensome intelligence to machines we are released from any responsibility to knowledge, much as entrusting power to politicians allows us to disdain any aspiration of our own to power.

If men dream of machines that are unique, that are endowed with genius, it is because they despair of their own uniqueness, or because they prefer to do without it – to enjoy it by proxy, so to speak, thanks to machines. What such machines offer is the spectacle of thought, and in manipulating them people devote themselves more to the spectacle of thought than to thought itself.

It is not for nothing that they are described as "virtual," for they put thought on hold indefinitely, tying its emergence to the achievement of a complete knowledge. The act of thinking itself is thus put off for ever. Indeed, the question of thought can no more be raised than the question of the freedom of future generations, who will pass through life as we travel through the air, strapped into their seats. These Men of Artificial Intelligence will traverse their own mental space bound hand and foot to their computers. Immobile in front of his computer, Virtual Man makes love via the screen and gives lessons by means of the teleconference. He is a physical – and no doubt also a mental – cripple. That is the price he pays for being operational. Just as eyeglasses and contact lenses will arguably one day evolve into implanted prostheses for a species that has lost its sight, it is similarly to be feared that artificial intelligence and the hardware that supports it will become a mental prosthesis for a species without the capacity for thought.

Artificial intelligence is devoid of intelligence because it is devoid of artifice. True artifice is the artifice of the body in the throes of passion, the artifice of the sign in seduction, the artifice of ambivalence in gesture, the artifice of ellipsis in language, the artifice of the mask before the face, the artifice of the pithy remark that completely alters meaning. So-called intelligent machines deploy artifice only in the feeblest sense of the word, breaking linguistic, sexual or cognitive acts down into their simplest elements and digitizing them so that they can be resynthesized according to models. They can generate all the possibilities of a program or of a potential object. But artifice is in no way concerned with what generates, merely with what alters, reality. Artifice is the power of illusion. These machines have the artlessness of pure calculation, and the games they offer are based solely on commutations and combinations. In this sense they may be said to be virtuous, as well as virtual: they can never succumb to their own object; they are immune even to the seduction of their own knowledge. Their virtue resides in their transparency, their functionality, their absence of passion and artifice. Artificial Intelligence is a celibate machine.

What must always distinguish the way humans function from the way machines function, even the most intelligent of machines, is the intoxication, the sheer pleasure, that humans get from functioning. The invention of a machine that can feel pleasure is something – happily – that is still beyond human capacity. All kinds of spare parts are available to humans to help them achieve gratification, but none has yet been devised that could take pleasure in their stead. There are prostheses that can work better than humans, "think" or move around better than humans (or in place of humans), but there is no such thing, from the point of view of technology or in terms of the media, as a replacement for human pleasure, or for the pleasure of being human. For that to exist, machines would have to have an idea of man, have to be able to invent man – but inasmuch as man has already invented them, it is too late for that. That is why man can always be more than he is,

whereas machines can never be more than they are. Even the most intelligent among machines are just what they are – except, perhaps, when accidents or failures occur, events which might conceivably be attributed to some obscure desire on the part of the machine. Nor do machines manifest that ironical surplus or excess functioning which contributes the pleasure, or suffering, thanks to which human beings transcend their determinations – and thus come closer to their raison d'être. Alas for the machine, it can never transcend its own operation – which, perhaps, explains the profound melancholy of the computer. All machines are celibate.

(All the same, the recent epidemic of computer viruses does embody a striking anomaly: it is almost as though machines were able to obtain a sly pleasure by producing perverse effects. This is an ironic and fascinating turn of events. Could it be that artificial intelligence, by manifesting this viral pathology, is engaging in self-parody – and thus acceding to some sort of genuine intelligence?)

The celibacy of the machine entails the celibacy of Telecomputer Man. Thanks to his computer or word processor, Telecomputer Man offers himself the spectacle of his own brain, his own intelligence, at work. Similarly, through his chat line or his Minitel, he can offer himself the spectacle of his own phantasies, of a strictly virtual pleasure. He exorcizes both intelligence and pleasure at the interface with the machine. The Other, the interlocutor, is never really involved: the screen works much like a mirror, for the screen itself as locus of the interface is the prime concern. An interactive screen transforms the process of relating into a process of commutation between One and the Same. The secret of the interface is that the Other here is virtually the Same: otherness is surreptitiously conjured away by the machine. The most probable scenario of communication here is that Minitel users gravitate from the screen to telephone conversations, thence to face-to-face meetings, and...then what? Well, it's "let's phone each other," and, finally, back to the Minitel – which is, after all, more erotic because it is at once both esoteric and transpar-

ent. This is communication in its purest form, for there is no intimacy here except with the screen, and with an electronic text that is no more than a design filigreed onto life. A new Plato's retreat whence to observe shadow-forms of bodily pleasure filing past. Why speak to one another, when it is so simple to communicate?

We lived once in a world where the realm of the imaginary was governed by the mirror, by dividing one into two, by theatre, by otherness and alienation. Today that realm is the realm of the screen, of interfaces and duplication, of contiguity and networks. All our machines are screens, and the interactivity of humans has been replaced by the interactivity of screens. Nothing inscribed on these screens is ever intended to be deciphered in any depth: rather, it is supposed to be explored instantaneously, in an abreaction immediate to meaning, a short-circuiting of the poles of representation.

Reading a screenful of information is quite a different thing from looking. It is a digital form of exploration in which the eye moves along an endless broken line. The relationship to the interlocutor in communication, like the relationship to knowledge in data-handling, is similar: tactile and exploratory. A computer-generated voice, even a voice over the telephone, is a tactile voice, neutral and functional. It is no longer in fact exactly a voice, any more than looking at a screen is exactly looking. The whole paradigm of the sensory has changed. The tactility here is not the organic sense of touch: it implies merely an epidermal contiguity of eye and image, the collapse of the aesthetic distance involved in looking. We draw ever closer to the surface of the screen; our gaze is, as it were, strewn across the image. We no longer have the spectator's distance from the stage – all theatrical conventions are gone. That we fall so easily into the screen's coma of the imagination is due to the fact that the screen presents a perpetual void that we are invited to fill. Proxemics of images: promiscuity of images: tactile pornography of images. Yet the image is always light years away. It is invariably a tele-image – an image located at a very special kind of distance which

can only be described as unbridgeable by the body. The body can cross the distance that separates it from language, from the stage, or from the mirror – this is what keeps it human and allows it to partake in exchange. But the screen is merely virtual – and hence unbridgeable. This is why it partakes only of that abstract – definitively abstract – form known as communication.

Within the space of communication, words, gestures, looks are in a continual state of contiguity, yet they never touch. The fact is that distance and proximity here are simply not relationships obtaining between the body and its surroundings. The screen of our images, the interactive screen, the telecomputing screen, are at once too close and too far away: too close to be true (to have the dramatic intensity of a stage) – and too far away to be false (to embody the collusive distance of artifice). They thus create a dimension that is no longer quite human, an eccentric dimension corresponding to the depolarization of space and the indistinctness of bodily forms of expression.

There is no better model of the way in which the computer screen and the mental screen of our own brain are interwoven than Moebius's topology, with its peculiar contiguity of near and far, inside and outside, object and subject within the same spiral. It is in accordance with this same model that information and communication are constantly turning round upon themselves in an incestuous circumvolution, a superficial conflation of subject and object, within and without, question and answer, event and image, and so on. The form is inevitably that of a twisted ring reminiscent of the mathematical symbol for infinity.

The same may be said of our relationship with our "virtual" machines. Telecomputer Man is assigned to an apparatus, just as the apparatus is assigned to him, by virtue of an involution of each into the other, a refraction of each by the other. The machine does what the human wants it to do, but by the same token the human puts into execution only what the machine has been programmed to do. The operator is working with virtuality: only apparently is the aim to obtain information

or to communicate; the real purpose is to explore all the possibilities of a program, rather as a gambler seeks to exhaust the permutations in a game of chance. Consider the way the camera is used now. Its possibilities are no longer those of a subject who "reflects" the world according to his personal vision; rather, they are the possibilities of the lens, as exploited by the object. The camera is thus a machine that vitiates all will, erases all intentionality and leaves nothing but the pure reflex needed to take pictures. Looking itself disappears without trace, replaced by a lens now in collusion with the object – and hence with an inversion of vision. The magic lies precisely in the subject's retroversion to a camera obscura – the reduction of his vision to the impersonal vision of a mechanical device. In a mirror, it is the subject who gives free rein to the realm of the imaginary. In the camera lens, and on-screen in general, it is the object, potentially, that unburdens itself – to the benefit of all media and telecommunications techniques.

This is why images of anything are now a possibility. This is why everything is translatable into computer terms, commutable into digital form, just as each individual is commutable into his own particular genetic code. (The whole object, in fact, is to exhaust all the virtualities of such analogues of the genetic code: this is one of artificial intelligence's most fundamental aspects.) What this means on a more concrete level is that there is no longer any such thing as an act or an event which is not refracted into a technical image or onto a screen, any such thing as an action which does not in some sense want to be photographed, filmed or tape-recorded, does not desire to be stored in memory so as to become reproducible for all eternity. No such thing as an action which does not aspire to self-transcendence into a virtual eternity – not, now, the durable eternity that follows death, but rather the ephemeral eternity of ever-ramifying artificial memory.

The compulsion of the virtual is the compulsion to exist in potentia on all screens, to be embedded in all programs, and it acquires a magical force: the Siren call of the black box.

Where is the freedom in all this? Nowhere! There is no

choice here, no final decision. All decisions concerning networks, screens, information or communication are serial in character, partial, fragmentary, fractal. A mere succession of partial decisions, a microscopic series of partial sequences and objectives, constitute as much the photographer's way of proceeding as that of Telecomputer Man in general, or even that called for by our own most trivial television viewing. All such behaviour is structured in quantum fashion, composed of haphazard sequences of discrete decisions. The fascination derives from the pull of the black box, the appeal of an uncertainty which puts paid to our freedom.

Am I a man or a machine? This anthropological question no longer has an answer. We are thus in some sense witness to the end of anthropology, now being conjured away by the most recent machines and technologies. The uncertainty here is born of the perfecting of machine networks, just as sexual uncertainty (Am I a man or a woman? What has the difference between the sexes become?) is born of increasingly sophisticated manipulation of the unconscious and of the body, and just as science's uncertainty about the status of its object is born of the sophistication of analysis in the microsciences.

Am I a man or a machine? There is no ambiguity in the traditional relationship between man and machine: the worker is always, in a way, a stranger to the machine he operates, and alienated by it. But at least he retains the precious status of alienated man. The new technologies, with their new machines, new images and interactive screens, do not alienate me. Rather, they form an integrated circuit with me. Video screens, televisions, computers and Minitels resemble nothing so much as contact lenses in that they are so many transparent prostheses, integrated into the body to the point of being almost part of its genetic make-up: they are like pacemakers – or like Philip K. Dick's "papula," a tiny implant, grafted onto the body at birth as a "free gift," which serves the organism as an alarm signal. All our relationships with networks and screens, whether willed or not, are of this order. Their structure is one of subordination, not of alienation – the structure

of the integrated circuit. Man or machine? Impossible to tell.

Surely the extraordinary success of artificial intelligence is attributable to the fact that it frees us from real intelligence, that by hypertrophying thought as an operational process it frees us from thought's ambiguity and from the insoluble puzzle of its relationship to the world. Surely the success of all these technologies is a result of the way in which they make it impossible even to raise the timeless question of liberty. What a relief! Thanks to the machinery of the virtual, all your problems are over! You are no longer either subject or object, no longer either free or alienated – and no longer either one or the other: you are the same, and enraptured by the commutations of that sameness. We have left the hell of other people for the ecstasy of the same, the purgatory of otherness for the artificial paradises of identity. Some might call this an even worse servitude, but Telecomputer Man, having no will of his own, knows nothing of serfdom. Alienation of man by man is a thing of the past: now man is plunged into homeostasis by machines.

Powers of 2

0	1	1	1
0	1	1	1
1	2	2	2
2	4	4	4
3	8	8	10
4	16	10	20
5	32	20	40
6	64	40	100
7	128	80	200
8	256	100	400
9	512	200	1000
10	1,024	400	2000
11	2,048	800	4000
12	4,096	1000	10000
13	8,192	2000	20000
14	16,384	4000	40000
15	32,768	8000	100000
16	65,536	10000	200000
17	131,072	20000	400000
18	262,144	40000	1000000
19	524,288	80000	2000000
20	1,048,576	100000	4000000
21	2,097,152	200000	10000000
22	4,194,304	400000	20000000
23	8,388,608	800000	40000000
24	16,777,216	1000000	100000000
25	33,554,432	2000000	200000000
26	67,108,864	4000000	400000000
27	134,217,728	8000000	1000000000
28	268,435,456	10000000	2000000000
29	536,870,912	20000000	4000000000
30	1,073,741,824	40000000	10000000000
31	2,147,483,648	80000000	20000000000
32	4,294,967,296	100000000	40000000000

```
base =: dyad define
syms =. ((48 + i. 10),(65 + i.0>.x-10)) { a.
idxs =. ((1+>.x^.y)#x)#:y
idxs { syms
)
b=:10 16 8
n=:33
(|:((#b),n)$n#b)base"0((n,#b)$(#b)#(2^i.n))
```

The Library of Babel (Jorge Luis Borges)

> By this art you may contemplate the variations of the 23 letters...
>
> *The Anatomy of Melancholy, part 2, §II, mem. IV*

The universe (which others call the Library) is composed of an indefinite and perhaps infinite number of hexagonal galleries, with vast air shafts between, surrounded by very low railings. From any of the hexagons one can see, interminably, the upper and lower floors. The distribution of the galleries is invariable. Twenty shelves, five long shelves per side, cover all the sides except two; their height, which is the distance from floor to ceiling, scarcely exceeds that of a normal bookcase. One of the free sides leads to a narrow hallway which opens onto another gallery, identical to the first and to all the rest. To the left and right of the hallway there are two very small closets. In the first, one may sleep standing up; in the other, satisfy one's fecal necessities. Also through here passes a spiral stairway, which sinks abysmally and soars upwards to remote distances. In the hallway there is a mirror which faithfully duplicates all appearances. Men usually infer from this mirror that the Library is not infinite (if it were, why this illusory duplication?); I prefer to dream that its polished surfaces represent and promise the infinite ...Light is provided by some spherical fruit which bear the name of lamps. There are two, transversally placed, in each hexagon. The light they emit is insufficient, incessant.

Like all men of the Library, I have traveled in my youth; I have wandered in search of a book, perhaps the catalogue of catalogues; now that my eyes can hardly decipher what I write, I am preparing to die just a few leagues from the hexagon in which I was born. Once I am dead, there will be no lack of pious hands to throw me over the railing; my grave will be the fathomless air; my body will sink endlessly and decay and dissolve in the wind generated by the fall, which is infinite.

I say that the Library is unending. The idealists argue that the hexagonal rooms are a necessary form of absolute space or, at least, of our intuition of space. They reason that a triangular or pentagonal room is inconceivable. (The mystics claim that their ecstasy reveals to them a circular chamber containing a great circular book, whose spine is continuous and which follows the complete circle of the walls; but their testimony is suspect; their words, obscure. This cyclical book is God.) Let it suffice now for me to repeat the classic dictum: The Library is a sphere whose exact center is any one of its hexagons and whose circumference is inaccessible.

There are five shelves for each of the hexagon's walls; each shelf contains thirty-five books of uniform format; each book is of four hundred and ten pages; each page, of forty lines, each line, of some eighty letters which are black in color. There are also letters on the spine of each book; these letters do not indicate or prefigure what the pages will say. I know that this incoherence at one time seemed mysterious. Before summarizing the solution (whose discovery, in spite of its tragic projections, is perhaps the capital fact in history) I wish to recall a few axioms.

First: The Library exists *ab aeterno*. This truth, whose immediate corollary is the future eternity of the world, cannot be placed in doubt by any reasonable mind. Man, the imperfect librarian, may be the product of chance or of malevolent demiurgi; the universe, with its elegant endowment of shelves, of enigmatical volumes, of inexhaustible stairways for the traveler and latrines for the seated librarian, can only be the work of a god. To perceive the distance between the divine and the human, it is enough to compare these crude wavering symbols which my fallible hand scrawls on the cover of a book, with the organic letters inside: punctual, delicate, perfectly black, inimitably symmetrical.

Second: The orthographical symbols are twenty-five in number. This finding made it possible, three hundred years ago, to formulate a general theory of the Library and solve satisfactorily the problem which no conjecture had deciphered:

the formless and chaotic nature of almost all the books. One which my father saw in a hexagon on circuit fifteen ninety-four was made up of the letters MCV, perversely repeated from the first line to the last. Another (very much consulted in this area) is a mere labyrinth of letters, but the next-to-last page says Oh time thy pyramids. This much is already known: for every sensible line of straightforward statement, there are leagues of senseless cacophonies, verbal jumbles and incoherences. (I know of an uncouth region whose librarians repudiate the vain and superstitious custom of finding a meaning in books and equate it with that of finding a meaning in dreams or in the chaotic lines of one's palm ... They admit that the inventors of this writing imitated the twenty-five natural symbols, but maintain that this application is accidental and that the books signify nothing in themselves. This dictum, we shall see, is not entirely fallacious.)

For a long time it was believed that these impenetrable books corresponded to past or remote languages. It is true that the most ancient men, the first librarians, used a language quite different from the one we now speak; it is true that a few miles to the right the tongue is dialectical and that ninety floors farther up, it is incomprehensible. All this, I repeat, is true, but four hundred and ten pages of inalterable MCV's cannot correspond to any language, no matter how dialectical or rudimentary it may be. Some insinuated that each letter could influence the following one and that the value of MCV in the third line of page 71 was not the one the same series may have in another position on another page, but this vague thesis did not prevail. Others thought of cryptographs; generally, this conjecture has been accepted, though not in the sense in which it was formulated by its originators.

Five hundred years ago, the chief of an upper hexagon came upon a book as confusing as the others, but which had nearly two pages of homogeneous lines. He showed his find to a wandering decoder who told him the lines were written in Portuguese; others said they were Yiddish. Within a century, the language was established: a Samoyedic Lithuanian dialect

of Guarani, with classical Arabian inflections. The content was also deciphered: some notions of combinative analysis, illustrated with examples of variations with unlimited repetition. These examples made it possible for a librarian of genius to discover the fundamental law of the Library. This thinker observed that all the books, no matter how diverse they might be, are made up of the same elements: the space, the period, the comma, the twenty-two letters of the alphabet. He also alleged a fact which travelers have confirmed: In the vast Library there are no two identical books. From these two incontrovertible premises he deduced that the Library is total and that its shelves register all the possible combinations of the twenty-odd orthographical symbols (a number which, though extremely vast, is not infinite): Everything: the minutely detailed history of the future, the archangels' autobiographies, the faithful catalogues of the Library, thousands and thousands of false catalogues, the demonstration of the fallacy of those catalogues, the demonstration of the fallacy of the true catalogue, the Gnostic gospel of Basilides, the commentary on that gospel, the commentary on the commentary on that gospel, the true story of your death, the translation of every book in all languages, the interpolations of every book in all books.

When it was proclaimed that the Library contained all books, the first impression was one of extravagant happiness. All men felt themselves to be the masters of an intact and secret treasure. There was no personal or world problem whose eloquent solution did not exist in some hexagon. The universe was justified, the universe suddenly usurped the unlimited dimensions of hope. At that time a great deal was said about the Vindications: books of apology and prophecy which vindicated for all time the acts of every man in the universe and retained prodigious arcana for his future. Thousands of the greedy abandoned their sweet native hexagons and rushed up the stairways, urged on by the vain intention of finding their Vindication. These pilgrims disputed in the narrow corridors, proffered dark curses, strangled each other on the divine stairways, flung the deceptive books into the air shafts, met their

death cast down in a similar fashion by the inhabitants of remote regions. Others went mad . . . The Vindications exist (I have seen two which refer to persons of the future, to persons who are perhaps not imaginary) but the searchers did not remember that the possibility of a man's finding his Vindication, or some treacherous variation thereof, can be computed as zero.

At that time it was also hoped that a clarification of humanity's basic mysteries – the origin of the Library and of time – might be found. It is verisimilar that these grave mysteries could be explained in words: if the language of philosophers is not sufficient, the multiform Library will have produced the unprecedented language required, with its vocabularies and grammars. For four centuries now men have exhausted the hexagons . . . There are official searchers, inquisitors. I have seen them in the performance of their function: they always arrive extremely tired from their journeys; they speak of a broken stairway which almost killed them; they talk with the librarian of galleries and stairs; sometimes they pick up the nearest volume and leaf through it, looking for infamous words. Obviously, no one expects to discover anything.

As was natural, this inordinate hope was followed by an excessive depression. The certitude that some shelf in some hexagon held precious books and that these precious books were inaccessible, seemed almost intolerable. A blasphemous sect suggested that the searches should cease and that all men should juggle letters and symbols until they constructed, by an improbable gift of chance, these canonical books. The authorities were obliged to issue severe orders. The sect disappeared, but in my childhood I have seen old men who, for long periods of time, would hide in the latrines with some metal disks in a forbidden dice cup and feebly mimic the divine disorder.

Others, inversely, believed that it was fundamental to eliminate useless works. They invaded the hexagons, showed credentials which were not always false, leafed through a volume with displeasure and condemned whole shelves: their hygienic, ascetic furor caused the senseless perdition of millions

of books. Their name is execrated, but those who deplore the "treasures" destroyed by this frenzy neglect two notable facts. One: the Library is so enormous that any reduction of human origin is infinitesimal. The other: every copy is unique, irreplaceable, but (since the Library is total) there are always several hundred thousand imperfect facsimiles: works which differ only in a letter or a comma. Counter to general opinion, I venture to suppose that the consequences of the Purifiers' depredations have been exaggerated by the horror these fanatics produced. They were urged on by the delirium of trying to reach the books in the Crimson Hexagon: books whose format is smaller than usual, all-powerful, illustrated and magical.

We also know of another superstition of that time: that of the Man of the Book. On some shelf in some hexagon (men reasoned) there must exist a book which is the formula and perfect compendium of all the rest: some librarian has gone through it and he is analogous to a god. In the language of this zone vestiges of this remote functionary's cult still persist. Many wandered in search of Him. For a century they have exhausted in vain the most varied areas. How could one locate the venerated and secret hexagon which housed Him? Someone proposed a regressive method: To locate book A, consult first book B which indicates A's position; to locate book B, consult first a book C, and so on to infinity . . . In adventures such as these, I have squandered and wasted my years. It does not seem unlikely to me that there is a total book on some shelf of the universe; I pray to the unknown gods that a man – just one, even though it were thousands of years ago! – may have examined and read it. If honor and wisdom and happiness are not for me, let them be for others. Let heaven exist, though my place be in hell. Let me be outraged and annihilated, but for one instant, in one being, let Your enormous Library be justified. The impious maintain that nonsense is normal in the Library and that the reasonable (and even humble and pure coherence) is an almost miraculous exception. They speak (I know) of the "feverish Library whose chance volumes are constantly in danger of changing into others and

affirm, negate and confuse everything like a delirious divinity." These words, which not only denounce the disorder but exemplify it as well, notoriously prove their authors' abominable taste and desperate ignorance. In truth, the Library includes all verbal structures, all variations permitted by the twenty-five orthographical symbols, but not a single example of absolute nonsense. It is useless to observe that the best volume of the many hexagons under my administration is entitled The Combed Thunderclap and another The Plaster Cramp and another Axaxaxas mlö. These phrases, at first glance incoherent, can no doubt be justified in a cryptographical or allegorical manner; such a justification is verbal and, ex hypothesi, already figures in the Library. I cannot combine some characters

<p align="center">h c m r l c h t d j</p>

which the divine Library has not foreseen and which in one of its secret tongues do not contain a terrible meaning. No one can articulate a syllable which is not filled with tenderness and fear, which is not, in one of these languages, the powerful name of a god. To speak is to fall into tautology. This wordy and useless epistle already exists in one of the thirty volumes of the five shelves of one of the innumerable hexagons – and its refutation as well. (An n number of possible languages use the same vocabulary; in some of them, the symbol library allows the correct definition a ubiquitous and lasting system of hexagonal galleries, but library is bread or pyramid or anything else, and these seven words which define it have another value. You who read me, are You sure of understanding my language?)

The methodical task of writing distracts me from the present state of men. The certitude that everything has been written negates us or turns us into phantoms. I know of districts in which the young men prostrate themselves before books and kiss their pages in a barbarous manner, but they do not know how to decipher a single letter. Epidemics, hereti-

cal conflicts, peregrinations which inevitably degenerate into banditry, have decimated the population. I believe I have mentioned suicides, more and more frequent with the years. Perhaps my old age and fearfulness deceive me, but I suspect that the human species – the unique species – is about to be extinguished, but the Library will endure: illuminated, solitary, infinite, perfectly motionless, equipped with precious volumes, useless, incorruptible, secret.

I have just written the word "infinite." I have not interpolated this adjective out of rhetorical habit; I say that it is not illogical to think that the world is infinite. Those who judge it to be limited postulate that in remote places the corridors and stairways and hexagons can conceivably come to an end – which is absurd. Those who imagine it to be without limit forget that the possible number of books does have such a limit. I venture to suggest this solution to the ancient problem: The Library is unlimited and cyclical. If an eternal traveler were to cross it in any direction, after centuries he would see that the same volumes were repeated in the same disorder (which, thus repeated, would be an order: the Order). My solitude is gladdened by this elegant hope.

ASCII

```
   2 3 4 5 6 7        30 40 50 60 70 80 90 100 110 120
  -------------        ----------------------------------
0:   0 @ P ` p     0:     (  2  <  F  P  Z  d   n   x
1: ! 1 A Q a q     1:     )  3  =  G  Q  [  e   o   y
2: " 2 B R b r     2:     *  4  >  H  R  \  f   p   z
3: # 3 C S c s     3: !   +  5  ?  I  S  ]  g   q   {
4: $ 4 D T d t     4: "   ,  6  @  J  T  ^  h   r   |
5: % 5 E U e u     5: #   -  7  A  K  U  _  i   s   }
6: & 6 F V f v     6: $   .  8  B  L  V  `  j   t   ~
7: ' 7 G W g w     7: %   /  9  C  M  W  a  k   u   DEL
8: ( 8 H X h x     8: &   0  :  D  N  X  b  l   v
9: ) 9 I Y i y     9: '   1  ;  E  O  Y  c  m   w
A: * : J Z j z
B: + ; K [ k {
C: , < L \ l |
D: - = M ] m }
E: . > N ^ n ~
F: / ? O _ o DEL
```

From the Jargon File: **ASCII**: /as'kee/, n.

[originally an acronym (American Standard Code for Information Interchange) but now merely conventional] The predominant character set encoding of present-day computers. The standard version uses 7 bits for each character, whereas most earlier codes (including early drafts of ASCII prior to June 1961) used fewer. This change allowed the inclusion of lowercase letters – a major win – but it did not provide for accented letters or any other letterforms not used in English (such as the German ß or ligature æ which is a letter in, for example, Norwegian). It could be worse, though. It could be much worse. See EBCDIC to understand how.

Computers are much pickier and less flexible about spelling than humans; thus, hackers need to be very precise when talking about characters, and have developed a considerable amount of verbal shorthand for them. Every character has one or more names – some formal, some concise, some silly. Common jargon names for ASCII characters are collected here. See also individual entries for bang, excl, open, ques, semi, shriek, splat, twiddle, and Yu-Shiang Whole Fish.

This list derives from revision 2.3 of the Usenet ASCII pronunciation guide. Single characters are listed in ASCII order; character pairs are sorted in by first member. For each character, common names are given in rough order of popularity, followed by names that are reported but rarely seen; official ANSI/CCITT names are surrounded by brokets: <>. Square brackets mark the particularly silly names introduced by INTERCAL. The abbreviations "l/r" and "o/c" stand for left/right and "open/close" respectively. Ordinary parentheticals provide some usage information.

- ! Common: bang; pling; excl; not; shriek; ball-bat; <exclamation mark>. Rare: factorial; exclam; smash; cuss; boing; yell; wow; hey; wham; eureka; [spark-spot]; soldier, control.

- " Common: double quote; quote. Rare: literal mark; double-glitch; snakebite; <quotation marks>; <dieresis>; dirk; [rabbit-ears]; double prime.

- # Common: number sign; pound; pound sign; hash; sharp; crunch ; hex; [mesh]. Rare: grid; crosshatch; octothorpe; flash; <square>, pig-pen; tictactoe; scratchmark; thud; thump; splat.

- $ Common: dollar; <dollar sign>. Rare: currency symbol; buck; cash; bling; string (from BASIC); escape (when used as the echo of ASCII ESC); ding; cache; [big money].

- % Common: percent; <percent sign>; mod; grapes. Rare: [double-oh-seven].

- & Common: <ampersand>; amp; amper; and, and sign. Rare: address (from C); reference (from C++); andpersand; bitand; background (from sh(1)); pretzel. [INTERCAL called this ampersand; what could be sillier?]

- ' Common: single quote; quote; <apostrophe>. Rare: prime; glitch; tick; irk; pop; [spark]; <closing single quotation mark>; <acute accent>.

- () Common: l/r paren; l/r parenthesis; left/right; open/close; paren/thesis; o/c paren; o/c parenthesis; l/r parenthesis; l/r banana. Rare: so/already; lparen/rparen; <opening/closing parenthesis>; o/c round bracket, l/r round bracket, [wax/wane]; parenthisey/unparenthisey; l/r ear.

- * Common: star; [splat]; <asterisk>. Rare: wildcard; gear; dingle; mult; spider; aster; times; twinkle; glob.

- + Common: <plus>; add. Rare: cross; [intersection].

, Common: <comma>. Rare: <cedilla>; [tail].

– Common: dash; <hyphen>; <minus>. Rare: [worm]; option; dak; bithorpe.

. Common: dot; point; <period>; <decimal point>. Rare: radix point; full stop; [spot].

/ Common: slash; stroke; <slant>; forward slash. Rare: diagonal; solidus; over; slak; virgule; [slat].

: Common: <colon>. Rare: dots; [two-spot].

; Common: <semicolon>; semi. Rare: weenie; [hybrid], pit-thwong.

<> Common: <less/greater than>; bra/ket; l/r angle; l/r angle bracket; l/r broket. Rare: from/into, towards; read from/write to; suck/blow; comes-from/gozinta; in/out; crunch/zap (all from UNIX); tic/tac; [angle/right angle].

= Common: <equals>; gets; takes. Rare: quadrathorpe; [half-mesh].

? Common: query; <question mark>; ques. Rare: quiz; whatmark; [what]; wildchar; huh; hook; buttonhook; hunchback.

@ Common: at sign; at; strudel. Rare: each; vortex; whorl; [whirlpool]; cyclone; snail; ape; cat; rose; cabbage; <commercial at>.

[] Common: l/r square bracket; l/r bracket; <opening/closing bracket>; bracket/unbracket. Rare: square/unsquare; [U turn/U turn back].

\ Common: backslash, hack, whack; escape (from C/UNIX); reverse slash; slosh; backslant; backwhack. Rare: bash; <reverse slant>; reversed virgule; [backslat].

^ Common: hat; control; uparrow; caret; <circumflex>. Rare: xor sign, chevron; [shark (or shark-fin)]; to the ('to the power of'); fang; pointer (in Pascal).

_ Common: <underline>; underscore; underbar; under. Rare: score; backarrow; skid; [flatworm].

` Common: backquote; left quote; left single quote; open quote; <grave accent>; grave. Rare: backprime; [backspark]; unapostrophe; birk; blugle; back tick; back glitch; push; <opening single quotation mark>; quasiquote.

{} Common: o/c brace; l/r brace; l/r squiggly; l/r squiggly bracket/brace; l/r curly bracket/brace; <opening/closing brace>. Rare: brace/unbrace; curly/uncurly; leftit/rytit; l/r squirrelly; [embrace/bracelet]. A balanced pair of these may be called curlies.

| Common: bar; or; or-bar; v-bar; pipe; vertical bar. Rare: <vertical line>; gozinta; thru; pipesinta (last three from UNIX); [spike].

~ Common: <tilde>; squiggle; twiddle; not. Rare: approx; wiggle; swung dash; enyay; [sqiggle (sic)].

tmux

Note, C- means Ctrl, e.g., C-b is Ctrl-b.

```
tmux                        start new session
tmux new -s [name]          start new session with name
tmux attach                 attach to most recent session
tmux attach -t [name]       attach to named session
tmux ls                     list sessions
tmux kill-session -t [name] kill a named session

C-b c                       create window
C-b w                       list windows
C-b n                       next window
C-b p                       previous window
C-b ,                       set name for window
C-b &                       kill window
C-b d                       detach

C-b %                       split pane (vsplit)
C-b "                       split pane (hsplit)
C-b o                       switch panes
C-b x                       kill pane
C-b +                       change pane into window
C-b -                       restore pane from window
C-b [                       copy and scrollback mode
C-b ?                       show key commands
```

Vim

```
0 ^ $                 move to front of line, first char, end
h j k l               move left, down, up, right
w W                   move forward to start of words w/wo punc
e E                   move forward to end of words w/wo punc
b B                   move backward by word w/wo punc
} {                   move forward/backward by paragraph
%                     move to matching (), {}, []
gg G                  move to top/bottom of file
:[num][enter]         move to line number
/[regex]              search forward for regex and move to first match
?[regex]              search backward for regex and move to last match
n N                   repeat prior search in same / opposite direction

i I                   insert at cursor, beginning of line
a A                   append after cursor, end of line
o O                   open blank line below, above current line

c[move] cc            change until move point, entire line
d[move] dd            delete until move point, entire line
y[move] yy            yank (copy) until move point, entire line
p P                   put (paste) yanked content after / before cursor
x X                   delete current / previous character
r R                   replace a single character, multiple characters
:s/[old]/[new]/g      replace text on this line; g for all occurrences
:%s/[old]/[new]/g     replace text in file; g for all occurrences

=[move] ==            auto-indent lines
<[move] <<            unindent one step
>[move] >>            indent one step
:![cmd]               pipe file through shell command, e.g., :!sort

:w :wq ZZ             write, write and quit, write and quit
:q :q!                quit, quit even if unsaved changes
:e :ls :buf [num]     edit another file, list buffers, switch to buffer
:vsplit :hsplit       split window
Ctrl-w [hjkl]         switch window
u Ctrl+r .            undo, redo, repeat last action
```

Nearly all commands support a prefix number, e.g., `5dd` delete 5 lines.

Emacs

Note, C- means Ctrl- and M- means Meta- (Alt- or Esc-).

```
 C-f C-b            move forward, backward one character
 C-n C-p            move down, up one line
 M-f M-b            move forward, backward one word
 C-a C-e            move to beginning, end of line
 M-a M-e            move to beginning, end of sentence
 M-{ M-}            move to beginning, end of paragraph
 M-< M->            move to beginning, end of buffer
 C-v M-v            page down, page up
 M-g g              go to line

 C-d Del            delete forward, backward one character
 M-d M-Del          delete forward, backward one word
 C-k, M-0 C-k       delete forward, backward one line
 M-k, C-x Del       delete forward, backward one sentence

 C-Space            start highlighting region
 C-w M-w            kill (cut) region, copy region
 C-y, M-y           yank (paste) last thing killed, prior kill

 C-s C-r            search forward, search reverse
 C-M-s C-M-r        search regex forward, reverse
 M-%                replace string
 Tab C-M-\          indent line, region

 C-x C-f            open file
 C-x C-s, C-x s     save buffer, save all buffers
 C-x C-w            save buffer with new name
 C-x C-c            quit
 C-g                abort a command
 M-x                run a function
 C-h a              apropos: show commands matching some string
 C-h k              describe a key

 C-x 2, C-x 3       split window (hsplit), split window (vsplit)
 C-x 1              close all other windows
 C-x o              switch to other window
 C-x b              switch buffers
 C-x C-b            list buffers
 C-x k              kill buffer
```

Most commands support a prefix number, e.g., C-u 5 C-k delete 5 lines.

Editor war (Wikipedia)

Editor war is the common name for the rivalry between users of the Emacs and vi (Vim) text editors. The rivalry has become a lasting part of hacker culture and the free software community.

The Emacs vs vi debate was one of the original "holy wars" conducted on Usenet groups, with many flame wars fought between those insisting that their editor of choice is the paragon of editing perfection, and insulting the other, since at least 1985. Related battles have been fought over operating systems, programming languages, version control systems, and even source code indent style. Notably, unlike other wars (ie, UNIX vs ITS vs VMS, C vs Pascal vs Fortran), the editor war has yet to be resolved with a clear winner, and the hacker community remains split roughly 50/50.

Differences between vi and Emacs

The most important differences between vi and Emacs are presented in the following list.

Keystroke execution

vi retains each permutation of typed keys. This creates a path in the decision tree which unambiguously identifies any command.

Emacs commands are key combinations for which modifier keys are held down while other keys are pressed; a command gets executed once completely typed. This still forms a decision tree of commands, but not one of individual keystrokes. A vim-inspired Emacs package (undo-tree) provides a user interface to the tree.

Memory usage and customizability

vi is a smaller and faster program, but with less capacity for customization. The vim version of vi has evolved to provide significantly more functionality and customization than vi, making it comparable to Emacs. vi start-up time is near instantaneous for small text files, while vim is almost as fast.

Emacs executes many actions on startup, many of which may execute arbitrary user code. This makes Emacs take longer to start up (even compared to vim) and require more memory. However, it is highly customizable and includes a large number of features, as it is essentially an execution environment for a Lisp program designed for text-editing. Emacs 18 (released in 1987) introduced a server mode designed to run continuously in the background. Various instances of Emacs can then be started in client mode, attaching to this server and sharing state. Emacs client startup time is practically instantaneous as all it does is provoke the existing Emacs process to redraw the display.

User environment

vi was originally exclusively used inside of a text-mode console, offering no graphical user interface (GUI). Most modern vi derivatives, e.g. MacVim and gVim, include GUIs. However, support for proportionally spaced fonts remains absent. Also lacking is support for different sized fonts in the same document.

Emacs, while also initially designed for use on a console, grew a TUI fairly early on due to its Lisp machine heritage. X11 GUI support was added in Emacs 18, and made the default in version 19. Current Emacs GUIs include full support for proportionate spacing and font-size variation. Emacs also supports embedded images and hypertext.

Function/navigation interface

vi uses distinct editing modes. Under "insert mode", keys insert characters into the document. Under "normal mode" (also known as "command mode"), bare keypresses execute vi commands.

Emacs uses metakey chords. Keys or key chords can be defined as prefix keys, which put Emacs into a mode where it waits for additional key presses that constitute a key binding. Key bindings can be mode-specific, further customizing the interaction style. Emacs provides a command line accessed by M-x that can be configured to autocomplete in various ways. Emacs also provides a defalias macro, allowing alternate names for commands.

Keyboard

vi uses no <Alt> key and seldom uses the <Ctrl> key. vi's keyset is mainly restricted to the alphanumeric keys, and the escape key. This is an enduring relic of its teletype heritage, but has the effect of making most of vi's functionality accessible without frequent awkward finger reaches.

The expansion of one of **Emacs**' backronyms is Escape, Meta, Alt, Control, Shift, which neatly summarizes most of the modifier keys it uses, only leaving out Super. Emacs was developed on Lisp Machines with Space-cadet keyboards that were more ergonomic with respect to modifiers than modern layouts. There are multiple Emacs packages, such as spacemacs or ergoemacs that replace these key combinations with ones easier to type, or customization can be done ad hoc by the user.

Language and script support

vi has rudimentary support for languages other than English. Vim is partially multilingual, with support for European, Ara-

bic, Hebrew, and Far East Asian language support only. Notably, Indic language and script support is absent.

Emacs has full support for all Unicode-compatible writing systems and allows multiple scripts to be freely intermixed.

Benefits of Emacs

- Emacs has a non-modal interface

- One of the most ported computer programs. It runs in text mode and under graphical user interfaces on a wide variety of operating systems, including most Unix-like systems (Linux, the various BSDs, Solaris, AIX, IRIX, macOS, etc.), MS-DOS, Microsoft Windows, AmigaOS, and OpenVMS. Unix systems, both free and proprietary, frequently provide Emacs bundled with the operating system.

- Emacs server architecture allows multiple clients to attach to the same Emacs instance and share the buffer list, kill ring, undo history and other state.

- Pervasive online help system with keybindings, functions and commands documented on the fly.

- Extensible and customizable Lisp programming language variant (Emacs Lisp), with features that include:

    - Ability to emulate vi and vim (using Evil, Viper or Vimpulse).

    - A powerful and extensible file manager (dired), integrated debugger, and a large set of development and other tools.

    - Having every command be an Emacs Lisp function enables commands to DWIM (Do What I Mean) by programmatically responding to past actions and

document state. For example, a switch-or-split-window command could switch to another window if one exists, or create one if needed. This cuts down on the number of keystrokes and commands a user must remember.

– "An OS inside an OS". Emacs Lisp enables Emacs to be programmed far beyond editing features. Even a base install contains several dozen applications, including two web browsers, news readers, several mail agents, four IRC clients, a version of ELIZA, and a variety of games. All of these applications are available anywhere Emacs runs, with the same user interface and functionality. Starting with version 24, Emacs includes a package manager, making it easy to install additional applications including alternate web browsers, EMMS (Emacs Multimedia System), and more. Also available are numerous packages for programming, including some targeted at specific language/library combinations or coding styles.

Benefits of vi-like editors

- Edit commands are composable

- Vi has a modal interface (which Emacs can emulate)

- Historically, vi loads faster than Emacs.

- While deeply associated with UNIX tradition, it runs on all systems that can implement the standard C library, including UNIX, Linux, AmigaOS, DOS, Windows, Mac, BeOS, OpenVMS, IRIX, AIX, HP-UX, BSD and POSIX-compliant systems.

- Extensible and customizable through VimScript or APIs for interpreted languages such as Python, Ruby, Perl, and Lua

- Ubiquitous. Essentially all Unix and Unix-like systems come with vi (or a variant) built-in. Vi (and ex, but not vim) is specified in the POSIX standard.

- System rescue environments, embedded systems (notably those with busybox) and other constrained environments often include vi, but not emacs.

Today

In the past, many small editors modeled after or derived from vi flourished. This was due to the importance of conserving memory with the comparatively minuscule amount available at the time. As computers have become more powerful, many vi clones, Vim in particular, have grown in size and code complexity. These vi variants of today, as with the old lightweight Emacs variants, tend to have many of the perceived benefits and drawbacks of the opposing side. For example, Vim without any extensions requires about ten times the disk space required by vi, and recent versions of Vim can have more extensions and run slower than Emacs. In *The Art of Unix Programming*, Eric S. Raymond called Vim's supposed light weight when compared with Emacs "a shared myth." Moreover, with the large amounts of RAM in modern computers, both Emacs and vi are lightweight compared to large integrated development environments such as Eclipse, which tend to draw derision from Emacs and vi users alike.

Tim O'Reilly said, in 1999, that O'Reilly Media's tutorial on vi sells twice as many copies as that on Emacs (but noted that Emacs came with a free manual). Many programmers use either Emacs and vi or their various offshoots, including Linus Torvalds who uses MicroEMACS. Also in 1999, vi creator Bill Joy said that vi was "written for a world that doesn't exist anymore" and stated that Emacs was written on much more capable machines with faster displays so they could have "funny commands with the screen shimmering and all that, and meanwhile, I'm sitting at home in sort of World War II

surplus housing at Berkeley with a modem and a terminal that can just barely get the cursor off the bottom line."

In addition to Emacs and vi workalikes, pico and its free and open source clone nano and other text editors such as ne often have their own third-party advocates in the editor wars, though not to the extent of Emacs and vi.

As of 2014, both Emacs and vi can lay claim to being among the longest-lived application programs of all time, as well as being the two most commonly used text editors on Linux and Unix. Many operating systems, especially Linux and BSD derivatives, bundle multiple text editors with the operating system to cater to user demand. For example, a default installation of macOS contains Emacs, ed, nano, TextEdit, and Vim.

Basics of the Unix Philosophy (Eric S. Raymond)

The 'Unix philosophy' originated with Ken Thompson's early meditations on how to design a small but capable operating system with a clean service interface. It grew as the Unix culture learned things about how to get maximum leverage out of Thompson's design. It absorbed lessons from many sources along the way.

The Unix philosophy is not a formal design method. It wasn't handed down from the high fastnesses of theoretical computer science as a way to produce theoretically perfect software. Nor is it that perennial executive's mirage, some way to magically extract innovative but reliable software on too short a deadline from unmotivated, badly managed, and underpaid programmers.

The Unix philosophy (like successful folk traditions in other engineering disciplines) is bottom-up, not top-down. It is pragmatic and grounded in experience. It is not to be found in official methods and standards, but rather in the implicit half-reflexive knowledge, the *expertise* that the Unix culture transmits. It encourages a sense of proportion and skepticism – and shows both by having a sense of (often subversive) humor.

Doug McIlroy, the inventor of Unix pipes and one of the founders of the Unix tradition, had this to say at the time:

(i) Make each program do one thing well. To do a new job, build afresh rather than complicate old programs by adding new features.

(ii) Expect the output of every program to become the input to another, as yet unknown, program. Don't clutter output with extraneous information. Avoid stringently columnar or binary input formats. Don't insist on interactive input.

(iii) Design and build software, even operating systems, to be tried early, ideally within weeks. Don't hesitate to throw away the clumsy parts and rebuild them.

(iv) Use tools in preference to unskilled help to lighten a programming task, even if you have to detour to build the tools and expect to throw some of them out after you've finished using them.

He later summarized it this way (quoted in *A Quarter Century of Unix*):

> This is the Unix philosophy: Write programs that do one thing and do it well. Write programs to work together. Write programs to handle text streams, because that is a universal interface.

Rob Pike, who became one of the great masters of C, offers a slightly different angle in *Notes on C Programming*:

Rule 1. You can't tell where a program is going to spend its time. Bottlenecks occur in surprising places, so don't try to second guess and put in a speed hack until you've proven that's where the bottleneck is.

Rule 2. Measure. Don't tune for speed until you've measured, and even then don't unless one part of the code overwhelms the rest.

Rule 3. Fancy algorithms are slow when n is small, and n is usually small. Fancy algorithms have big constants. Until you know that n is frequently going to be big, don't get fancy. (Even if n does get big, use Rule 2 first.)

Rule 4. Fancy algorithms are buggier than simple ones, and they're much harder to implement. Use simple algorithms as well as simple data structures.

Rule 5. Data dominates. If you've chosen the right data structures and organized things well, the algorithms will almost always be self-evident. Data structures, not algorithms, are central to programming.

Rule 6. There is no Rule 6.

Ken Thompson, the man who designed and implemented the first Unix, reinforced Pike's rule 4 with a gnomic maxim worthy of a Zen patriarch:

When in doubt, use brute force.

More of the Unix philosophy was implied not by what these elders said but by what they did and the example Unix itself set. Looking at the whole, we can abstract the following ideas:

1. Rule of Modularity: Write simple parts connected by clean interfaces.

2. Rule of Clarity: Clarity is better than cleverness.

3. Rule of Composition: Design programs to be connected to other programs.

4. Rule of Separation: Separate policy from mechanism; separate interfaces from engines.

5. Rule of Simplicity: Design for simplicity; add complexity only where you must.

6. Rule of Parsimony: Write a big program only when it is clear by demonstration that nothing else will do.

7. Rule of Transparency: Design for visibility to make inspection and debugging easier.

8. Rule of Robustness: Robustness is the child of transparency and simplicity.

9. Rule of Representation: Fold knowledge into data so program logic can be stupid and robust.

10. Rule of Least Surprise: In interface design, always do the least surprising thing.

11. Rule of Silence: When a program has nothing surprising to say, it should say nothing.

12. Rule of Repair: When you must fail, fail noisily and as soon as possible.

13. Rule of Economy: Programmer time is expensive; conserve it in preference to machine time.

14. Rule of Generation: Avoid hand-hacking; write programs to write programs when you can.

15. Rule of Optimization: Prototype before polishing. Get it working before you optimize it.

16. Rule of Diversity: Distrust all claims for "one true way".

17. Rule of Extensibility: Design for the future, because it will be here sooner than you think.

If you're new to Unix, these principles are worth some meditation. Software-engineering texts recommend most of them; but most other operating systems lack the right tools and traditions to turn them into practice, so most programmers can't apply them with any consistency. They come to accept blunt tools, bad designs, overwork, and bloated code as normal – and then wonder what Unix fans are so annoyed about.

Rule of Modularity: Write simple parts connected by clean interfaces.

As Brian Kernighan once observed, "Controlling complexity is the essence of computer programming." Debugging dominates development time, and getting a working system out

the door is usually less a result of brilliant design than it is of managing not to trip over your own feet too many times.

Assemblers, compilers, flowcharting, procedural programming, structured programming, "artificial intelligence", fourth-generation languages, object orientation, and software development methodologies without number have been touted and sold as a cure for this problem. All have failed as cures, if only because they 'succeeded' by escalating the normal level of program complexity to the point where (once again) human brains could barely cope. As Fred Brooks famously observed, there is no silver bullet.

The only way to write complex software that won't fall on its face is to hold its global complexity down – to build it out of simple parts connected by well-defined interfaces, so that most problems are local and you can have some hope of upgrading a part without breaking the whole.

Rule of Clarity: Clarity is better than cleverness.

Because maintenance is so important and so expensive, write programs as if the most important communication they do is not to the computer that executes them but to the human beings who will read and maintain the source code in the future (including yourself).

In the Unix tradition, the implications of this advice go beyond just commenting your code. Good Unix practice also embraces choosing your algorithms and implementations for future maintainability. Buying a small increase in performance with a large increase in the complexity and obscurity of your technique is a bad trade – not merely because complex code is more likely to harbor bugs, but also because complex code will be harder to read for future maintainers.

Code that is graceful and clear, on the other hand, is less likely to break – and more likely to be instantly comprehended by the next person to have to change it. This is important,

especially when that next person might be yourself some years down the road.

> Never struggle to decipher subtle code three times. Once might be a one-shot fluke, but if you find yourself having to figure it out a second time – because the first was too long ago and you've forgotten details – it is time to comment the code so that the third time will be relatively painless.
>
> – Henry Spencer

Rule of Composition: Design programs to be connected with other programs.

It's hard to avoid programming overcomplicated monoliths if none of your programs can talk to each other.

Unix tradition strongly encourages writing programs that read and write simple, textual, stream-oriented, device-independent formats. Under classic Unix, as many programs as possible are written as simple *filters*, which take a simple text stream on input and process it into another simple text stream on output.

Despite popular mythology, this practice is favored not because Unix programmers hate graphical user interfaces. It's because if you don't write programs that accept and emit simple text streams, it's much more difficult to hook the programs together.

Text streams are to Unix tools as messages are to objects in an object-oriented setting. The simplicity of the text-stream interface enforces the encapsulation of the tools. More elaborate forms of inter-process communication, such as remote procedure calls, show a tendency to involve programs with each others' internals too much.

To make programs composable, make them independent. A program on one end of a text stream should care as little as possible about the program on the other end. It should

be made easy to replace one end with a completely different implementation without disturbing the other.

GUIs can be a very good thing. Complex binary data formats are sometimes unavoidable by any reasonable means. But before writing a GUI, it's wise to ask if the tricky interactive parts of your program can be segregated into one piece and the workhorse algorithms into another, with a simple command stream or application protocol connecting the two. Before devising a tricky binary format to pass data around, it's worth experimenting to see if you can make a simple textual format work and accept a little parsing overhead in return for being able to hack the data stream with general-purpose tools.

When a serialized, protocol-like interface is not natural for the application, proper Unix design is to at least organize as many of the application primitives as possible into a library with a well-defined API. This opens up the possibility that the application can be called by linkage, or that multiple interfaces can be glued on it for different tasks.

Rule of Separation: Separate policy from mechanism; separate interfaces from engines.

In our discussion of what Unix gets wrong, we observed that the designers of X made a basic decision to implement "mechanism, not policy" – to make X a generic graphics engine and leave decisions about user-interface style to toolkits and other levels of the system. We justified this by pointing out that policy and mechanism tend to mutate on different timescales, with policy changing much faster than mechanism. Fashions in the look and feel of GUI toolkits may come and go, but raster operations and compositing are forever.

Thus, hardwiring policy and mechanism together has two bad effects: It makes policy rigid and harder to change in response to user requirements, and it means that trying to change policy has a strong tendency to destabilize the mechanisms.

On the other hand, by separating the two we make it possible to experiment with new policy without breaking mechanisms. We also make it much easier to write good tests for the mechanism (policy, because it ages so quickly, often does not justify the investment).

This design rule has wide application outside the GUI context. In general, it implies that we should look for ways to separate interfaces from engines.

One way to effect that separation is, for example, to write your application as a library of C service routines that are driven by an embedded scripting language, with the application flow of control written in the scripting language rather than C. A classic example of this pattern is the Emacs editor, which uses an embedded Lisp interpreter to control editing primitives written in C.

Another way is to separate your application into cooperating front-end and back-end processes communicating through a specialized application protocol over sockets. The front end implements policy; the back end, mechanism. The global complexity of the pair will often be far lower than that of a single-process monolith implementing the same functions, reducing your vulnerability to bugs and lowering life-cycle costs.

Rule of Simplicity: Design for simplicity; add complexity only where you must.

Many pressures tend to make programs more complicated (and therefore more expensive and buggy). One such pressure is technical machismo. Programmers are bright people who are (often justly) proud of their ability to handle complexity and juggle abstractions. Often they compete with their peers to see who can build the most intricate and beautiful complexities. Just as often, their ability to design outstrips their ability to implement and debug, and the result is expensive failure.

> The notion of "intricate and beautiful complexities" is almost an oxymoron. Unix programmers

> vie with each other for "simple and beautiful" honors – a point that's implicit in these rules, but is well worth making overt.
>
> – Doug McIlroy

Even more often (at least in the commercial software world) excessive complexity comes from project requirements that are based on the marketing fad of the month rather than the reality of what customers want or software can actually deliver. Many a good design has been smothered under marketing's pile of "checklist features" – features that, often, no customer will ever use. And a vicious circle operates; the competition thinks it has to compete with chrome by adding more chrome. Pretty soon, massive bloat is the industry standard and everyone is using huge, buggy programs not even their developers can love.

Either way, everybody loses in the end.

The only way to avoid these traps is to encourage a software culture that knows that small is beautiful, that actively resists bloat and complexity: an engineering tradition that puts a high value on simple solutions, that looks for ways to break program systems up into small cooperating pieces, and that reflexively fights attempts to gussy up programs with a lot of chrome (or, even worse, to design programs *around* the chrome).

That would be a culture a lot like Unix's.

Rule of Parsimony: Write a big program only when it is clear by demonstration that nothing else will do.

'Big' here has the sense both of large in volume of code and of internal complexity. Allowing programs to get large hurts maintainability. Because people are reluctant to throw away the visible product of lots of work, large programs invite over-investment in approaches that are failed or suboptimal.

Rule of Transparency: Design for visibility to make inspection and debugging easier.

Because debugging often occupies three-quarters or more of development time, work done early to ease debugging can be a very good investment. A particularly effective way to ease debugging is to design for *transparency* and *discoverability*.

A software system is *transparent* when you can look at it and immediately understand what it is doing and how. It is *discoverable* when it has facilities for monitoring and display of internal state so that your program not only functions well but can be *seen* to function well.

Designing for these qualities will have implications throughout a project. At minimum, it implies that debugging options should not be minimal afterthoughts. Rather, they should be designed in from the beginning – from the point of view that the program should be able to both demonstrate its own correctness and communicate to future developers the original developer's mental model of the problem it solves.

For a program to demonstrate its own correctness, it needs to be using input and output formats sufficiently simple so that the proper relationship between valid input and correct output is easy to check.

The objective of designing for transparency and discoverability should also encourage simple interfaces that can easily be manipulated by other programs – in particular, test and monitoring harnesses and debugging scripts.

Rule of Robustness: Robustness is the child of transparency and simplicity.

Software is said to be robust when it performs well under unexpected conditions which stress the designer's assumptions, as well as under normal conditions.

Most software is fragile and buggy because most programs are too complicated for a human brain to understand all at

once. When you can't reason correctly about the guts of a program, you can't be sure it's correct, and you can't fix it if it's broken.

It follows that the way to make robust programs is to make their internals easy for human beings to reason about. There are two main ways to do that: transparency and simplicity.

> For robustness, designing in tolerance for unusual or extremely bulky inputs is also important. Bearing in mind the Rule of Composition helps; input generated by other programs is notorious for stress-testing software (e.g., the original Unix C compiler reportedly needed small upgrades to cope well with Yacc output). The forms involved often seem useless to humans. For example, accepting empty lists, strings, etc., even in places where a human would seldom or never supply an empty string, avoids having to special-case such situations when generating the input mechanically.
>
> – Henry Spencer

One very important tactic for being robust under odd inputs is to avoid having special cases in your code. Bugs often lurk in the code for handling special cases, and in the interactions among parts of the code intended to handle different special cases.

We observed above that software is *transparent* when you can look at it and immediately see what is going on. It is *simple* when what is going on is uncomplicated enough for a human brain to reason about all the potential cases without strain. The more your programs have both of these qualities, the more robust they will be.

Modularity (simple parts, clean interfaces) is a way to organize programs to make them simpler. There are other ways to fight for simplicity. Here's another one.

Rule of Representation: Fold knowledge into data, so program logic can be stupid and robust.

Even the simplest procedural logic is hard for humans to verify, but quite complex data structures are fairly easy to model and reason about. To see this, compare the expressiveness and explanatory power of a diagram of (say) a fifty-node pointer tree with a flowchart of a fifty-line program. Or, compare an array initializer expressing a conversion table with an equivalent switch statement. The difference in transparency and clarity is dramatic. See Rob Pike's Rule 5.

Data is more tractable than program logic. It follows that where you see a choice between complexity in data structures and complexity in code, choose the former. More: in evolving a design, you should actively seek ways to shift complexity from code to data.

The Unix community did not originate this insight, but a lot of Unix code displays its influence. The C language's facility at manipulating pointers, in particular, has encouraged the use of dynamically-modified reference structures at all levels of coding from the kernel upward. Simple pointer chases in such structures frequently do duties that implementations in other languages would instead have to embody in more elaborate procedures.

Rule of Least Surprise: In interface design, always do the least surprising thing.

(This is also widely known as the Principle of Least Astonishment.)

The easiest programs to use are those that demand the least new learning from the user – or, to put it another way, the easiest programs to use are those that most effectively connect to the user's pre-existing knowledge.

Therefore, avoid gratuitous novelty and excessive cleverness in interface design. If you're writing a calculator pro-

gram, '+' should always mean addition! When designing an interface, model it on the interfaces of functionally similar or analogous programs with which your users are likely to be familiar.

Pay attention to your expected audience. They may be end users, they may be other programmers, or they may be system administrators. What is least surprising can differ among these groups.

Pay attention to tradition. The Unix world has rather well-developed conventions about things like the format of configuration and run-control files, command-line switches, and the like. These traditions exist for a good reason: to tame the learning curve. Learn and use them.

> The flip side of the Rule of Least Surprise is to avoid making things superficially similar but really a little bit different. This is extremely treacherous because the seeming familiarity raises false expectations. It's often better to make things distinctly different than to make them almost the same.
>
> – Henry Spencer

Rule of Silence: When a program has nothing surprising to say, it should say nothing.

One of Unix's oldest and most persistent design rules is that when a program has nothing interesting or surprising to say, it should shut up. Well-behaved Unix programs do their jobs unobtrusively, with a minimum of fuss and bother. Silence is golden.

This "silence is golden" rule evolved originally because Unix predates video displays. On the slow printing terminals of 1969, each line of unnecessary output was a serious drain on the user's time. That constraint is gone, but excellent reasons for terseness remain.

> I think that the terseness of Unix programs is a central feature of the style. When your program's output becomes another's input, it should be easy to pick out the needed bits. And for people it is a human-factors necessity – important information should not be mixed in with verbosity about internal program behavior. If all displayed information is important, important information is easy to find.
>
> – Ken Arnold

Well-designed programs treat the user's attention and concentration as a precious and limited resource, only to be claimed when necessary.

Rule of Repair: Repair what you can – but when you must fail, fail noisily and as soon as possible.

Software should be transparent in the way that it fails, as well as in normal operation. It's best when software can cope with unexpected conditions by adapting to them, but the worst kinds of bugs are those in which the repair doesn't succeed and the problem quietly causes corruption that doesn't show up until much later.

Therefore, write your software to cope with incorrect inputs and its own execution errors as gracefully as possible. But when it cannot, make it fail in a way that makes diagnosis of the problem as easy as possible.

Consider also Postel's Prescription: "Be liberal in what you accept, and conservative in what you send." Postel was speaking of network service programs, but the underlying idea is more general. Well-designed programs cooperate with other programs by making as much sense as they can from ill-formed inputs; they either fail noisily or pass strictly clean and correct data to the next program in the chain.

However, heed also this warning:

> The original HTML documents recommended "be generous in what you accept", and it has bedeviled us ever since because each browser accepts a different superset of the specifications. It is the *specifications* that should be generous, not their interpretation.
>
> – Doug McIlroy

McIlroy adjures us to *design* for generosity rather than compensating for inadequate standards with permissive implementations. Otherwise, as he rightly points out, it's all too easy to end up in tag soup.

Rule of Economy: Programmer time is expensive; conserve it in preference to machine time.

In the early minicomputer days of Unix, this was still a fairly radical idea (machines were a great deal slower and more expensive then). Nowadays, with every development shop and most users (apart from the few modeling nuclear explosions or doing 3D movie animation) awash in cheap machine cycles, it may seem too obvious to need saying.

Somehow, though, practice doesn't seem to have quite caught up with reality. If we took this maxim really seriously throughout software development, most applications would be written in higher-level languages like Perl, Tcl, Python, Java, Lisp and even shell – languages that ease the programmer's burden by doing their own memory management.

And indeed this is happening within the Unix world, though outside it most applications shops still seem stuck with the old-school Unix strategy of coding in C (or C++). Later in this book we'll discuss this strategy and its tradeoffs in detail.

One other obvious way to conserve programmer time is to teach machines how to do more of the low-level work of programming. This leads to...

Rule of Generation: Avoid hand-hacking; write programs to write programs when you can.

Human beings are notoriously bad at sweating the details. Accordingly, any kind of hand-hacking of programs is a rich source of delays and errors. The simpler and more abstracted your program specification can be, the more likely it is that the human designer will have gotten it right. Generated code (at *every* level) is almost always cheaper and more reliable than hand-hacked.

We all know this is true (it's why we have compilers and interpreters, after all) but we often don't think about the implications. High-level-language code that's repetitive and mind-numbing for humans to write is just as productive a target for a code generator as machine code. It pays to use code generators when they can raise the level of abstraction – that is, when the specification language for the generator is simpler than the generated code, and the code doesn't have to be hand-hacked afterwards.

In the Unix tradition, code generators are heavily used to automate error-prone detail work. Parser/lexer generators are the classic examples; makefile generators and GUI interface builders are newer ones.

Rule of Optimization: Prototype before polishing. Get it working before you optimize it.

The most basic argument for prototyping first is Kernighan & Plauger's; "90% of the functionality delivered now is better than 100% of it delivered never." Prototyping first may help keep you from investing far too much time for marginal gains.

For slightly different reasons, Donald Knuth (author of *The Art Of Computer Programming*, one of the field's few true classics) popularized the observation that "Premature optimization is the root of all evil." And he was right.

Rushing to optimize before the bottlenecks are known may be the only error to have ruined more designs than feature creep. From tortured code to incomprehensible data layouts, the results of obsessing about speed or memory or disk usage at the expense of transparency and simplicity are everywhere. They spawn innumerable bugs and cost millions of man-hours – often, just to get marginal gains in the use of some resource much less expensive than debugging time.

Disturbingly often, premature local optimization actually hinders global optimization (and hence reduces overall performance). A prematurely optimized portion of a design frequently interferes with changes that would have much higher payoffs across the whole design, so you end up with both inferior performance and excessively complex code.

In the Unix world there is a long-established and very explicit tradition (exemplified by Rob Pike's comments above and Ken Thompson's maxim about brute force) that says: *Prototype, then polish. Get it working before you optimize it.* Or: Make it work first, then make it work fast. 'Extreme programming' guru Kent Beck, operating in a different culture, has usefully amplified this to: "Make it run, then make it right, then make it fast."

The thrust of all these quotes is the same: get your design right with an un-optimized, slow, memory-intensive implementation before you try to tune. Then, tune systematically, looking for the places where you can buy big performance wins with the smallest possible increases in local complexity.

> Prototyping is important for system design as well as optimization – it is much easier to judge whether a prototype does what you want than it is to read a long specification. I remember one development manager at Bellcore who fought against the "requirements" culture years before anybody talked about "rapid prototyping" or "agile development." He wouldn't issue long speci-

fications; he'd lash together some combination of shell scripts and awk code that did roughly what was needed, tell the customers to send him some clerks for a few days, and then have the customers come in and look at their clerks using the prototype and tell him whether or not they liked it. If they did, he would say "you can have it industrial strength so-many-months from now at such-and-such cost." His estimates tended to be accurate, but he lost out in the culture to managers who believed that requirements writers should be in control of everything.

– Mike Lesk

Using prototyping to learn which features you don't have to implement helps optimization for performance; you don't have to optimize what you don't write. The most powerful optimization tool in existence may be the delete key.

One of my most productive days was throwing away 1000 lines of code.

– Ken Thompson

Rule of Diversity: Distrust all claims for "one true way."

Even the best software tools tend to be limited by the imaginations of their designers. Nobody is smart enough to optimize for everything, nor to anticipate all the uses to which their software might be put. Designing rigid, closed software that won't talk to the rest of the world is an unhealthy form of arrogance.

Therefore, the Unix tradition includes a healthy mistrust of "one true way" approaches to software design or implementation. It embraces multiple languages, open extensible systems, and customization hooks everywhere.

Rule of Extensibility: Design for the future, because it will be here sooner than you think.

If it is unwise to trust other people's claims for "one true way," it's even more foolish to believe them about your own designs. Never assume you have the final answer. Therefore, leave room for your data formats and code to grow; otherwise, you will often find that you are locked into unwise early choices because you cannot change them while maintaining backward compatibility.

When you design protocols or file formats, make them sufficiently self-describing to be extensible. Always, always either include a version number, or compose the format from self-contained, self-describing clauses in such a way that new clauses can be readily added and old ones dropped without confusing format-reading code. Unix experience tells us that the marginal extra overhead of making data layouts self-describing is paid back a thousandfold by the ability to evolve them forward without breaking things.

When you design code, organize it so future developers will be able to plug new functions into the architecture without having to scrap and rebuild the architecture. This rule is not a license to add features you don't yet need; it's advice to write your code so that adding features later when you do need them is easy. Make the joints flexible, and put "If you ever need to..." comments in your code. You owe this grace to people who will use and maintain your code after you.

You'll be there in the future too, maintaining code you may have half forgotten under the press of more recent projects. When you design for the future, the sanity you save may be your own.

Linux base binaries

apropos	search the manual page names and descriptions
base32	base32 encode/decode data and print to standard output
base64	base64 encode/decode data and print to standard output
basename	strip directory and suffix from filenames
bash	GNU Bourne-Again SHell
bashbug	report a bug in bash
bunzip2	a block-sorting file compressor, v1.0.6
bzcat	decompresses files to stdout
bzip2	a block-sorting file compressor, v1.0.6
bzip2recover	recovers data from damaged bzip2 files
cal	display a calendar
cat	concatenate files and print on the standard output
chage	change user password expiry information
chattr	change file attributes on a Linux file system
chcon	change file security context
chfn	change your finger information
chgrp	change group ownership
chmod	change file mode bits
chown	change file owner and group
chroot	run command or interactive shell with special root directory
chrt	manipulate the real-time attributes of a process
chsh	change your login shell
cksum	checksum and count the bytes in a file
cmp	compare two files byte by byte
col	filter reverse line feeds from input
colcrt	filter nroff output for CRT previewing
colrm	remove columns from a file
column	columnate lists
comm	compare two sorted files line by line
cp	copy files and directories
csplit	split a file into sections determined by context lines
cut	remove sections from each line of files
date	print or set the system date and time
dd	convert and copy a file
df	report file system disk space usage
diff	compare files line by line
diff3	compare three files line by line
dir	list directory contents
dircolors	color setup for ls
dirname	strip last component from file name
dmesg	print or control the kernel ring buffer
dnsdomainname	show DNS domain name
du	estimate file space usage

echo	display a line of text
edit	text editor
egrep	print lines matching a pattern
eject	eject removable media
env	run a program in a modified environment
envsubst	substitutes environment variables in shell format strings
ex	text editor
expand	convert tabs to spaces
expiry	check and enforce password expiration policy
expr	evaluate expressions
factor	factor numbers
fallocate	preallocate or deallocate space to a file
false	do nothing, unsuccessfully
fgrep	print lines matching a pattern
file	determine file type
find	search for files in a directory hierarchy
flock	manage locks from shell scripts
fmt	simple optimal text formatter
fold	wrap each input line to fit in specified width
free	Display amount of free and used memory in the system
ftp	File Transfer Protocol client.
fuser	identify processes using files or sockets
gawk	pattern scanning and processing language
getent	get entries from Name Service Switch libraries
getopt	parse command options (enhanced)
gettext	translate message
gettextize	install or upgrade gettext infrastructure
gpasswd	administer /etc/group and /etc/gshadow
grep	print lines matching a pattern
groups	display current group names
gunzip	compress or expand files
gzexe	compress executable files in place
gzip	compress or expand files
head	output the first part of files
hexdump	display file contents in hexadecimal, decimal, octal, or ascii
hostid	print the numeric identifier for the current host
hostname	show or set system host name
iconv	convert text from one character encoding to another
id	print real and effective user and group IDs
igawk	gawk with include files
info	read Info documents
init	systemd system and service manager
install	copy files and set attributes
install-info	update info/dir entries
ionice	set or get process I/O scheduling class and priority
ipcmk	make various IPC resources

ipcrm	remove certain IPC resources
ipcs	show information on IPC facilities
join	join lines of two files on a common field
kill	terminate a process
killall	kill processes by name
last	show a listing of last logged in users
lastb	show a listing of last logged in users
ldd	print shared object dependencies
less	opposite of more
lessecho	expand metacharacters
lesskey	specify key bindings for less
lexgrog	parse header information in man pages
link	call the link function to create a link to a file
ln	make links between files
locale	get locale-specific information
localedef	compile locale definition files
logger	enter messages into the system log
login	begin session on the system
logname	print user's login name
look	display lines beginning with a given string
ls	list directory contents
lsattr	list file attributes on a Linux second extended file system
lscpu	display information about the CPU architecture
lsipc	show information on IPC facilities currently employed in the system
lslogins	display information about known users in the system
mail	send and receive Internet mail
mailx	send and receive Internet mail
makeinfo	translate Texinfo documents
man	an interface to the on-line reference manuals
manpath	determine search path for manual pages
md5sum	compute and check MD5 message digest
mesg	display (or do not display) messages from other users
mkdir	make directories
mkfifo	make FIFOs (named pipes)
mknod	make block or character special files
mktemp	create a temporary file or directory
more	file perusal filter for crt viewing
mountpoint	see if a directory or file is a mountpoint
msgattrib	attribute matching and manipulation on message catalog
msgcat	combines several message catalogs
msgcmp	compare message catalog and template
msgcomm	match two message catalogs
msgconv	character set conversion for message catalog
msgen	create English message catalog
msgexec	process translations of message catalog

msgfilter	edit translations of message catalog
msgfmt	compile message catalog to binary format
msggrep	pattern matching on message catalog
msginit	initialize a message catalog
msgmerge	merge message catalog and template
msgunfmt	uncompile message catalog from binary format
msguniq	unify duplicate translations in message catalog
mtrace	interpret the malloc trace log
mv	move (rename) files
namei	follow a pathname until a terminal point is found
nano	Nano's ANOther editor, an enhanced free Pico clone
netctl	Control the netctl network profile manager
netctl-auto	Control automatic selection of wireless netctl profiles
newgidmap	set the gid mapping of a user namespace
newgrp	log in to a new group
newuidmap	set the uid mapping of a user namespace
ngettext	translate message and choose plural form
nice	run a program with modified scheduling priority
nl	number lines of files
nohup	run a command immune to hangups, with output to a non-tty
nproc	print the number of processing units available
nsenter	run program with namespaces of other processes
numfmt	Convert numbers from/to human-readable strings
od	dump files in octal and other formats
passwd	change user password
paste	merge lines of files
pathchk	check whether file names are valid or portable
pdftexi2dvi	convert Texinfo documents to DVI or PDF
peekfd	peek at file descriptors of running processes
pgrep	look up or signal processes based on name and other attributes
pidof	find the process ID of a running program.
pinky	lightweight finger
pkill	look up or signal processes based on name and other attributes
pldd	display dynamic shared objects linked into a process
pmap	report memory map of a process
pod2texi	convert Pod to Texinfo
pr	convert text files for printing
printenv	print all or part of environment
printf	format and print data
prlimit	get and set process resource limits
prtstat	print statistics of a process
ps	report a snapshot of the current processes.
pstree	display a tree of processes

ptx	produce a permuted index of file contents
pwd	print name of current/working directory
pwdx	report current working directory of a process
rcp	Remote copy
readlink	print resolved symbolic links or canonical file names
realpath	print the resolved path
rename	rename files
renice	alter priority of running processes
rev	reverse lines characterwise
rlogin	Remote login
rm	remove files or directories
rmdir	remove empty directories
rnano	a restricted nano
rsh	Remote shell client
runcon	run command with specified security context
runuser	run a command with substitute user and group ID
script	make typescript of terminal session
scriptreplay	play back typescripts, using timing information
sdiff	side-by-side merge of file differences
sed	stream editor for filtering and transforming text
seq	print a sequence of numbers
setsid	run a program in a new session
setterm	set terminal attributes
sg	execute command as different group ID
sha1sum	compute and check SHA1 message digest
sha224sum	compute and check SHA224 message digest
sha256sum	compute and check SHA256 message digest
sha384sum	compute and check SHA384 message digest
sha512sum	compute and check SHA512 message digest
shred	overwrite a file to hide its contents, and optionally delete it
shuf	generate random permutations
slabtop	display kernel slab cache information in real time
sleep	delay for a specified amount of time
sort	sort lines of text files
split	split a file into pieces
sprof	read and display shared object profiling data
stat	display file or file system status
stdbuf	Run COMMAND, with modified buffering operations for its standard streams.
stty	change and print terminal line settings
su	run a command with substitute user and group ID
sum	checksum and count the blocks in a file
sync	Synchronize cached writes to persistent storage
systool	view system device information by bus, class, and topology
tac	concatenate and print files in reverse
tail	output the last part of files

talk	Talk client
tar	an archiving utility
taskset	set or retrieve a process's CPU affinity
tee	read from standard input and write to standard output and files
telnet	User interface to TELNET
test	check file types and compare values
texi2any	translate Texinfo documents
texi2dvi	convert Texinfo documents to DVI or PDF
texi2pdf	convert Texinfo documents to DVI or PDF
texindex	sort Texinfo index files
timeout	run a command with a time limit
tload	graphic representation of system load average
top	display Linux processes
touch	change file timestamps
tr	translate or delete characters
true	do nothing, successfully
truncate	shrink or extend the size of a file to the specified size
tsort	perform topological sort
tty	print the file name of the terminal connected to standard input
ul	do underlining
uname	print system information
unexpand	convert spaces to tabs
uniq	report or omit repeated lines
unlink	call the unlink function to remove the specified file
unshare	run program with some namespaces unshared from parent
uptime	Tell how long the system has been running.
usb-devices	print USB device details
users	print the user names of users currently logged in to the current host
utmpdump	dump UTMP and WTMP files in raw format
uuidgen	create a new UUID value
vdir	list directory contents
vedit	screen oriented (visual) display editor based on ex
vi	screen oriented (visual) display editor based on ex
view	screen oriented (visual) display editor based on ex
w	Show who is logged on and what they are doing.
wall	write a message to all users
watch	execute a program periodically, showing output fullscreen
wc	print newline, word, and byte counts for each file
whatis	display one-line manual page descriptions
whereis	locate the binary, source, and manual page files for a command
which	shows the full path of (shell) commands.
who	show who is logged on

whoami	print effective userid
write	send a message to another user
xargs	build and execute command lines from standard input
xgettext	extract gettext strings from source
yes	output a string repeatedly until killed
zcat	compress or expand files
zcmp	compare compressed files
zdiff	compare compressed files
zforce	force a '.gz' extension on all gzip files
zgrep	search possibly compressed files for a regular expression
zless	file perusal filter for crt viewing of compressed text
zmore	file perusal filter for crt viewing of compressed text
znew	recompress .Z files to .gz files

```
for pkg in `pacman -Ss | grep '(base[ )]' | \
  grep -o core/[-a-z0-9]* | sed 's/core\///'`; \
  do pacman -Ql $pkg | grep -o '/usr/bin/.*' | \
  sed 's/\/usr\/bin\///' | xargs whatis -s 1 | \
  grep -v 1p | grep -v 1ssl | sed 's/(1)//'; \
  done 2>/dev/null | grep -v "whatis what" | sort
```

Bash

Running commands

```
cmd ; cmd2       run cmd2 after cmd
cmd && cmd2      run cmd2 after cmd if cmd is successful
cmd || cmd2      run cmd2 after cmd if cmd is not successful
cmd &            run cmd and send to background as a job
jobs             list background jobs
fg               bring recent background job back to foreground
fg [num]         bring specific job to foreground
C-z              in most programs, suspend
bg               send suspended job to background (and resume running)
bg [num]         send specific job to background
```

Input tricks

```
C-a C-e          jump to beginning, end of line
C-r C-s          search reverse, forward in history
C-u C-k          delete before, after cursor
C-x C-e          open editor with current command line contents
C-_              undo typing
M-.              (Alt- or Esc-.) last command arg; repeat for each arg
!!               repeat last command, e.g., sudo !!
$! !*            refer to last command: last arg, all args
^foo^bar         replace last command foo with bar
{a,b,c}          expand variations, e.g., cp foo{.txt,.txt2}
:(){ :|:& };:    fork bomb
```

Variables and Quoting

```
foo=bar          set variable
$foo             use variable
`cmd`            run command and return its stdout
foo=`cmd`        save cmd's stdout to variable
foo=`expr 5*2`   perform math
$0 $1 $2 ...     script name, first arg, second arg, ...
```

Redirection and Pipes

```
cmd < file      stdin comes from file
cmd > file      save stdout to file
cmd >> file     save stdout to file, appending
cmd | cmd2      cmd stdout becomes cmd2 stdin
```

Conditionals and Loops

```
if [ ... ] ; then ...; fi      if-then structure
elif [ ... ]; then             else-if snippet
else;                          else snippet
for i in list; do ...; done    for loop
-r -w -x                       file is readable, writable, executable
-f -d -e                       file is normal file, directory, exists
= !=                           string comparisons
-eq -ne -lt -le -gt -ge        numeric comparisons
! -a -o                        boolean operators (not, and, or)
```

Regex

Bash globs

`*`	match any character, zero or more
`?`	match any one character
`[abc]`	match one of a, b, c
`[a-z]`	match one of range of characters
`[!abc] [!a-z]`	inverse of `[...]`

Grep regex

`^ $`	match start, end of line
`.`	match any one character
`? + *`	match previous 0/1, 1+, 0+ times
`[abc] [a-z]`	match one of list, range of characters
`[^abc] [^a-z]`	inverse of `[...]`

Vim regex

`^ $`	match start, end of line
`.`	match any one character except newline
`\= \+ *`	match previous 0/1, 1+, 0+ times
`[abc] [a-z]`	match one of list, range of characters
`[^abc] [^a-z]`	inverse of `[...]`
`\(...\)`	define group
`\1 \2`	refer to first group, second group, etc.
`\(abc|xyz\)`	match abc or xyz

Emacs regex

`^ $`	match start, end of line
`.`	match any one character
`? + *`	match previous 0/1, 1+, 0+ times
`[abc] [a-z]`	match one of list, range of characters
`[^abc] [^a-z]`	inverse of `[...]`
`\(...\)`	define group
`\1 \2`	refer to first group, second group, etc.
`\(abc|xyz\)`	match abc or xyz

Perl, the first postmodern computer language (Larry Wall)

Thank you all for coming. I was hoping the title of this talk would scare away everyone who shouldn't be here.

Obviously I should have made up a scarier title...

Perl meets Godzilla?

Bambi meets Perl?

I just did an interview for Feed Magazine. When I read their intro to it, I was interested to see that they made reference to my "curious speeches." I'll take that as a compliment. Why I take it as a compliment is the subject of this speech. That's assuming this speech actually has a subject, which is still in doubt. Hey, at least it has a title. That's something.

By the way, I'm planning to leave some amount of time at the end for Q and A, so you should start thinking about the Q part while I'm talking.

When I was invited to talk here, it occurred to me that most of the people here would be more interested in Linux than in Perl, so, in the interests of universal harmonic convergence, I thought I should talk about both Perl and Linux. To do that, I had to figure out what Perl and Linux have in common. Besides the obvious, of course.

Obviously, both Perl and Linux owe a lot to Unix culture, but this is well documented. If I merely pointed out the obvious commonalities, I'd have to talk the whole time about things you can find out from the manuals. (Or should I say, things you ought to be able to find out from the manuals? Whatever.)

I'm not here today to teach you how to use Perl or Linux. I'm not here to teach you what Perl or Linux are.

I'm here to talk about why Perl and Linux have both been so successful. Note that I'm measuring success here not so much in terms of numbers of users, but in terms of satisfaction of users.

So I started thinking about deeper connections between Perl and Linux, and that led me to think more about the deeper reasons for writing software. And that led to the subject of this talk. I'm going to start off talking by about postmodernism. After that, I'll switch to talking about postmodernism. And at the conclusion, I'll return to the subject of postmodernism.

However, since this talk is itself a postmodern work of art, I'll be dragging in all sort of other cool things along the way, so maybe you won't fall asleep.

Nowadays people are actually somewhat jaded by the term "postmodern". Well, perhaps jaded is an understatement. Nauseated might be more like it. But, anyway, I still distinctly remember the first time I heard it back in the '70s. I think my jaw fell and bounced off the floor several times. To me it was utterly inconceivable that anything could follow modern. Isn't the very idea of "modern" always associated with the ideas "new" and "now"?

The idea was so inconceivable to me that it took me at least ten seconds to figure it out. Or to think I'd figured it out. As a musician, the pat answer occurred to me almost immediately. I was familiar with the periods of music: Baroque, Classical, Romantic, and Modern. Obviously, if there were to be a period of music following the Modern, it would have to be called something other than Modern. And postmodern is as good a name as any, especially since it's a bit of a joke on the ordinary meaning of modern. Obviously the Modern period was misnamed.

But, as I said, that was the pat answer. The Modern period was not misnamed. True, the ordinary word "modern" is associated with "new" and "now", but the historical period we call Modern chose to associate itself with the "new" and the "now" in such a deep way that we actually see the breakdown of the whole notion of periods. The Modern period is the period that refuses to die. The world is now an odd mix of the Modern and the postmodern. Oddly, it's not just because the Modern refuses to die, but also because the postmodern refuses to kill the Modern. But then, the postmodern refuses to kill anything

completely.

For example, it's been several decades now since a certain set of Bible translations came out, and you'll notice a pattern: the New English Bible, the New American Standard Bible, and the New International Version, to name a few. It's really funny. I suspect we'll still be calling them "new this" and "new that" a hundred years from now. Much like New College at Oxford. Do you know when New College was founded. Any guesses? New College was new in 1379.

A couple of days ago I was discussing all this with my daughter on the way to school. As usual, I turned on the radio to hear the news, and Heidi immediately started surfing all the music stations. Since this is one of the perils of fatherhood, I only said, "I have to talk about postmodernism on Wednesday. What should I say?"

She said, "Like, it's all about how you don't have justify everything with a reason anymore. You can just put in stuff because you like it, you know, because it's cool. With Modern stuff you always had to justify everything."

I said, "I still feel like I have to justify Perl all the time to a lot of people."

She settled on a station with some interesting music, and said, "This is Dave Matthews' Band. The thing that's really cool about him is that he, like, went out and found all these different artists who have different styles, and combined them all in ways you've never heard before."

I said, "Isn't it interesting how postmodernism has become so much a part of our culture that it's sort of fading into the woodwork?"

Heidi frowned and said, "Dude, dad, it's not like it's some kind of a fad. Postmodernism is deeper than that–it really is the culmination of everything that went before it. Like, it's all about coming full circle. It's not like we're going to stop wanting to do that next week."

I said, "I suspect you're right. After all, the various earlier periods of music were measured in centuries."

"It's not just music," she said.

"Well, of course not," I replied, "all these things go together, but some disciplines change at different rates. The reason I'm giving this talk on Wednesday is because I think there's still a big streak of Modernism running through the middle of computer science, and a lot of people are out of touch with their culture. On the other hand, I'm not really out to fight Modernism, since postmodernism includes Modernism as just another valid source of ideas. In fact, Perl contains lots of modern ideas from computer science. Along with all the rest of the ideas in there."

Heidi said, "You wanna know something really funny. In my IMP class, our class slogan is, 'There's more than one way to do it.'"

"You're kidding," I said. [I should also say that that IMP stands for Interactive Math Program, which is a math curriculum in which you sort of learn everything at once. In sort of a postmodern way.] Anyway, I said, "You're kidding."

"No," she said, "That's why IMP is better for math students like me–we learn better when we can see the big picture, and how everything fits in. The old way of learning math never gave you any context".

While I was digesting this, and thinking about how it applied to computer science, she went on, "Well, it's like, you know, we have this saying at school, when somebody gets uptight about something, we say: 'Tsall good. If someone is depressed, we say: 'Tsall good.'"

"But you don't actually think everything is good, do you?"
"No, of course not."

"Are you saying that everything has good elements in it?"

"No, Dad, I think when we say that, we're saying that, overall, things are good. Like, look at the big picture, don't just focus in on the two or three bad things that are happening to you right now."

I report this conversation to you not just because I think my kids are cute and smart, but also because I think it's important that we know where our culture is going, and because it's our kids that will shape our culture in the future. I don't

think I could have defined postmodernism better than Heidi. Look at the big picture. Don't focus in on two or three things to the exclusion of other things. Keep everything in context. Don't go out of your way to justify stuff that's obviously cool. Don't ridicule ideas merely because they're not the latest and greatest. Pick your own fashions. Don't let someone else tell you what you should like. 'Tsall good.

That's all well and good, but I ask you, if it's all good, why, in every other breath, does my daughter say "That sucks."?

There's a mystery here, and if we can fathom it, perhaps we'll learn a thing or two. I think that what's going on here is that our culture has undergone a basic shift, one that is actually healthy. It used to be that we evaluated everything and everyone based on reputation or position. And the basic underlying assumption was that we all had to agree whether something (or someone) was good or bad. Most of us actually used to believe in monoculturalism. Although even back then, we didn't really practice it. And in fact, you could argue that the whole point of Modernism was to break our cultural assumptions. We could argue all day long about whether postmodernism came about because Modernism succeeded or because it failed. As a postmodern myself, I take both sides. To some extent.

This would bother a Modernist, because a Modernist has to decide whether this is true OR that is true. The Modernist believes in OR more than AND. Postmodernists believe in AND more than OR. In the very postmodern Stephen Sondheim musical, *Into the Woods*, one of the heroines laments, "Is it always or, and never and?" Of course, at the time, she was trying to rationalize an adulterous relationship, so perhaps we'd better drop that example. Well, hey. At least we can use Perl as an example. In Perl, AND has higher precedence than OR does. There you have it. That proves Perl is a postmodern language.

But back to the monoculturism of Modernism, or rather the assumption of monoculturalism. Nowadays we've managed to liberate ourselves from that assumption, by and large (where by and large doesn't yet include parts of the Midwest). This

has had the result that we're actually free to evaluate things (and people) on the basis of what's actually good and what's actually bad, rather than having to take someone's word for it.

More than that, we're required to make individual choices, the assumption being that not everyone is going to agree, and that not everyone should be required to agree. However, in trade for losing our monoculturalism, we are now required to discuss things. We're not required to agree about everything, but we are required to at least agree to disagree. Since we're required to discuss things, this has the effect that we tend to "deconstruct" the things we evaluate. I'll talk more about the pros and cons of deconstructionism in a bit, but let me just throw out an example to wake you up.

The most deconstructed man on the planet right now is Bill Clinton. The public, and later the Senate, chose to evaluate Bill Clinton's morality separately from Clinton's fitness to govern. I'm not going to comment on whether I agree with that decision, but I'd just like to point out that this could not have happened thirty or forty years ago. We were not postmoderns back then. We had to have a whole president, or no president, so people conspired to make sure we kept a whole president (even though there was probably just as much hanky panky going on back then as there is now). Everything used to be in black and white, like our TVs. We kept our presidents looking good until we got one we couldn't make look good, and then everyone switched to making the president look bad for a while. But we never did deconstruct Nixon the way we've deconstructed all the presidents since Nixon. Nixon is still monolithic, even though we've managed to bypass him and deconstruct Kennedy in hindsight. Perhaps it's all related to the saying that "Beauty is skin deep, but ugly goes right to the bone."

If that's the case, I pity the person who's only skin and bones.

Now you may be wondering what all this has to do with Perl. So am I. I'll think of something presently.

Time passes. . .

While I'm thinking about the next thing to say in my talk, let me say a bit more about deconstructionism. I do not view deconstructionism as a form of postmodernism so much as I view deconstructionism as the bridge between Modernism and postmodernism. Modernism, as a form of Classicalism, was always striving for simplicity, and was therefore essentially reductionistic. That is, it tended to take things to pieces. That actually hasn't changed much. It's just that Modernism tended to take one of the pieces in isolation and glorify it, while postmodernism tries to show you all the pieces at once, and how they relate to each other.

For instance, this talk. If this were a Modern talk, I'd try to have one major point, and drive it into the ground with many arguments, all coherently arranged. Instead, however, I let you see that there's a progression in my own thought process as I'm writing. I would pause in my talk at the same point that I paused in my thought process. If I were a journalist, I'd spend as much time talking about my angst in covering the story as I'd spend covering the actual story. And if I were building a building instead of writing a talk, I'd let the girders and ductwork show. These are all forms of deconstructionism.

I'm still trying to think about how this relates to Perl, by the way.

More time passes. . .

I first heard about postmodernism in the late '70s at Seattle Pacific University from my wife's Lit Crit professor, Dr. Janet Blumberg. Postmodernism came early to literature, so it's no surprise that we heard it first from a literary critic. By the way, don't think of literary critics like you think of theatre critics. Literary critics usually know what they're talking about.

Even if they're wrong.

Anyway, we heard it first from Dr. Blumberg, who was never wrong, so naturally we first thought about in in terms of literature. In fact, most people still think of postmodernism as a kind of weird literature. But postmodernism was also coming along in architecture too, as we were soon to find out.

Seattle Pacific was wanting to build a new science and math building, so they decided to recycle an old warehouse down by the ship canal. Note the first element of postmodernism there–they were reusing something old, taking the good parts, and leaving behind the bad parts, though they probably didn't say to themselves, "This rules," or "That sucks." But I'm sure they thought it. Anyway, they combined the old with modern ideas about having a large open lab inside, and making the whole building solar heated. They made it a comfy place at the same time, with a sunken study area containing sofas. And they made all the girders and ductwork show, because they thought it was cool. They also did it because it was postmodern, though they didn't know that yet.

I think I know now how this relates to Perl.

When I started writing Perl, I'd actually been steeped in enough postmodernism to know that that's what I wanted to do. Or rather, that I wanted to do something that would turn out to be postmodern, because you can't actually do something postmodern, you can only really do something cool that turns out to be postmodern. Hmm. Do I really believe that? I dunno. Maybe. Sometimes. You may actually find this difficult to believe, but I didn't actually set out to write a postmodern talk. I was just going to talk about how Perl is postmodern. But it just kind of happened. So you get to see all the ductwork.

Anyway, back to Perl. When I started designing Perl, I explicitly set out to deconstruct all the computer languages I knew and recombine or reconstruct them in a different way, because there were many things I liked about other languages, and many things I disliked. I lovingly reused features from many languages. (I suppose a Modernist would say I stole the features, since Modernists are hung up about originality.) Whatever the verb you choose, I've done it over the course of the years from C, sh, csh, grep, sed, awk, Fortran, COBOL, PL/I, BASIC-PLUS, SNOBOL, Lisp, Ada, C++, and Python. To name a few. To the extent that Perl rules rather than sucks, it's because the various features of these languages ruled rather

than sucked.

But note something important here. I left behind more than I took. A lot more. In modern terms, there was a lot of stuff that sucked. Now, on the feature set issue, Perl is always getting a lot of bad press.

I think people who give bad press to Perl's feature set should have more angst about their reporting.

I picked the feature set of Perl because I thought they were cool features. I left the other ones behind because I thought they sucked.

More than that, I combined these cool features in a way that makes sense to me as a postmodern linguist, not in a way that makes sense to the typical Modernistic computer scientist. Recall that the essence of Modernism is to take one cool idea and drive it into the ground. It's not difficult to look at computer languages and see which ones are trying to be modern by driving something into the ground. Think about Lisp, and parentheses. Think about Forth, and stack code. Think about Prolog, and backtracking. Think about Smalltalk, and objects. (Or if you don't want to think about Smalltalk, think about Java, and objects.)

Think about Python, and whitespace. Hi, Guido.

Or think about shell programming, and reductionism. How many times have we heard the mantra that a program should do one thing and do it well?

Well...Perl does one thing, and does it well. What it does well is to integrate all its features into one language. More importantly, it does this without making them all look like each other. Ducts shouldn't look like girders, and girders shouldn't look like ducts. Neither of those should look like water pipes, and it's really important that water pipes not look like sewer pipes. Or smell like sewer pipes. Modernism says that we should make all these things look the same (and preferably invisible). Postmodernism says it's okay for them to stick out, and to look different, because a duct ought to look like a duct, and a sewer pipe ought to look like a sewer pipe, and hammer ought to look like a hammer, and a telephone ought to look

like either a telephone, or a Star Trek communicator. Things that are different should look different.

You've all heard the saying: If all you have is a hammer, everything starts to look like a nail. That's actually a Modernistic saying. The postmodern version is: If all you have is duct tape, everything starts to look like a duct. Right. When's the last time you used duct tape on a duct?

The funny thing is, Modernism itself was a kind of hammer, and it made everything look like something to be hammered. The protest movement of the '60s was Modernistic: "If I had a hammer, I'd hammer all over this land." The focus was always on the nail, or on whatever it was that was getting pounded. And many things did get hammered in the Modern age. Architectural beauty, for one. That one is obvious just by looking at the skyline of any major city. It's easy to tell which buildings were built in the 50's and 60's. They're the ones that look like boxes. When we first saw them, we thought they looked very modern. Well, they did. But when the Seattle First National Bank was built in, you guessed it, Seattle, we all made jokes about how it looked like the box the Space Needle came in. At least the Space Needle was cute, kinda like the Jetsons were cute. But the Space Needle wasn't really very functional, unless you go in for rotating restaurants.

In fact, at many different levels, Modernism brought us various kinds of dysfunction. Every cultural institution took a beating. Government took a beating. Schools took a beating. Certainly the family took a beating. Everyone took a beating, because Modernism was about attacking problems. Modernism was the hammer. (I'd like to make a pun on hammer and sickle here, but I'm not sure what it would be. Certainly Russia was more hammered than we were by Modernism, in the cloak of Marxism. I know what it means to be hammered, but I'm still trying to figure out what it would mean to be more sickled. Hmm. Unless that's talking about the Grim Reaper. Russia has a lot of experience with that too.) Anyway, back to our talk. Modernism oversimplifies. Modernism puts the focus squarely on the hammer and the nail.

In contrast, postmodernism puts the focus back onto the carpenter. You'll note that carpenters are allowed to choose whether or not to use hammers. They can use saws and tape measures if they choose, too. They have some amount of free will in the matter. They're allowed to be creative. Especially if they're working on Mrs. Winchester's house. Hey, it's right down the road, if you don't believe me.

So, to drag the subject back to computers, one of the characteristics of a postmodern computer language is that it puts the focus not so much onto the problem to be solved, but rather onto the person trying to solve the problem. I claim that Perl does that, and I also claim that, on some level or other, it was the first computer language to do that. I'd also like to claim that, in many ways, it's still the only language to do that.

How does Perl put the focus onto the creativity of the programmer? Very simple. Perl is humble. It doesn't try to tell the programmer how to program. It lets the programmer decide what rules today, and what sucks. It doesn't have any theoretical axes to grind. And where it has theoretical axes, it doesn't grind them. Perl doesn't have any agenda at all, other than to be maximally useful to the maximal number of people. To be the duct tape of the Internet, and of everything else. You've heard the joke, I'm sure. How is duct tape like the Force? It has a light side, and a dark side, and it holds the universe together. Later in this talk, I intend to define the universe and give three examples.

I have to be honest here. I'm with Linus–I personally want to take over the world. I want to take over the world because I'm an egomaniac. A nice sort of egomaniac, an egomaniac moderated by belief in the value of humility, but an egomaniac nonetheless.

Fortunately, I am not Perl. Perl was my servant before it was anyone else's, so I taught Perl to be a better servant than I could ever teach myself to be. Perl is like the perfect butler. Whatever you ask Perl to do, it says "Very good, sir," or "Very good, madam." Only occasionally does Perl give you a stiff

upper lip, or say "Tsk, tsk." But if you ask Perl its opinion, it will advise you on matters of taste. "I'm sorry sir, but bareword 'foo' is not allowed while 'strict subs' is in use."

Contrast that with the Modern idea of how a computer should behave. It's really rather patronizing: "I'm sorry Dave. I can't allow you to do that."

The trouble with having a submissive servant is that it puts the burden back on you to make the decisions. Come to think of it, that's the problem with having a submissive wife too. My wife is very submissive. She's always saying, "I submit this problem to you because I don't want to decide it." Ah, well.

If the burden of decision making is on the programmer, then it's possible for the programmer to make a mess of things. It's possible for Perl programmers to write messy programs. (In case you hadn't noticed.) It's also possible for Perl programmers to write extremely clean, concise, and beautiful programs.

Let me state my beliefs about this in the strongest possible way. The very fact that it's possible to write messy programs in Perl is also what makes it possible to write programs that are cleaner in Perl than they could ever be in a language that attempts to enforce cleanliness. The potential for greater good goes right along with the potential for greater evil. A little baby has little potential for good or evil, at least in the short term. A President of the United States has tremendous potential for both good and evil.

I do not believe it is wrong to aspire to greatness, if greatness is properly defined. Greatness does not imply goodness. The President is not intrisically "gooder" than a baby. He merely has more options for exercising creativity, for good or for ill.

True greatness is measured by how much freedom you give to others, not by how much you can coerce others to do what you want. I remember praying a prayer when I was very young, not much more than a baby myself. "God is great. God is good. Let us thank him for our food. Amen." Well, I'm here to say amen to that. God's greatness and goodness are mea-

sured by the fact that he gives us choices. He doesn't require us to thank him for our food. (In case you hadn't noticed.) God is not a Modernist. He doesn't view us as nails. God expects us to behave like carpenters. Indeed, he gave us a carpenter as an example.

So I think God is postmodern. He has his own ideas of what rules, and what sucks, and he doesn't expect everyone else to agree with him. Mind you, he likes it when people agree with him. I like it when people agree with me about Perl. But I don't expect everyone to agree with me. Of course, some of my loyal followers expect everyone to agree with me. I try to think of it as an endearing characteristic. Personally, I think the Perl slogan, There's More Than One Way To Do It, applies outside of Perl as well as inside. I explicitly give people the freedom not to use Perl, just as God gives people the freedom to go to the devil if they so choose.

As long as we're in a demonizing frame of mind, please allow me to demonize Modernism a little more. True, postmodernism admits Modernism as one source of inspiration, along with Romanticism, Classicalism, and, er, uh, Baroqueism. Baroqueness? I always thinks it's a compliment when someone says Perl is baroque. I just think of J.S. Bach. He wrote a lot of way cool stuff. Handel also had his moments.

Anyway, back to Modernism. Postmodernism does draw some inspiration from Modernism. And, in fact, postmodernism could not have come about without Modernism before it, because deconstructionism is simultaneously Modern and postmodern, being both reductionistic and holistic. Be that as it may, Postmodernism has deconstructed Modernism and determined that large parts of it suck. In religious terms, Modernism can be viewed as a series of cults. And postmodernism is defined as an escape from those cults. A kind of deprogramming, if you will. Perhaps the title of this talk should have been, "Perl, the first postmodern DEprogramming language".

We won't go into the fact that "Perl culture" sometimes gets shortened to "Perl cult".

I have to give credit where credit is due here. And to

show my ductwork. I didn't think of all this myself. I was flying up to Seattle with my wife and my daughter (yes, that one) because my daughter is thinking about attending Seattle Pacific University, that hotbed of subversive postmodernism. Surprise, surprise. So I asked my wife about the differences between Modernism and postmodernism. After all, one has to talk about something with one's spouse.

Especially in front of one's daughter.

Before I get into the list of Modernistic cults, though, I just remembered another cute story about Seattle Pacific. The school had commissioned a Modern Artist to produce a Modern Art, you know the kind, a sculpture, if you can call it that, to be placed on the lawn out in front of student union building, on the corner of campus where anyone driving by could see it. It was most definitely Modern. It consisted of two large black surfaces, partly rounded and partly square, leaning against each other. It was actually rather hideous. You know the sort.

Well, one day we noticed that the large sculpture had had babies. There were seven or eight of the cute little beggars, perfect little replicas huddling around their mommy. It was wonderful. It was precious. It was funny. At least, it was funny until the Modern Artist came storming in and, with no sense of humor at all, removed his work of art, threatening never to have anything to do with Seattle Pacific again. Good riddance, we thought. And smiled. We're still smiling. In case you hadn't noticed.

Anyway, back to cults. The story I just told is illustrative of several of them. First of all, we have the Cult of Spareness. The example of Modern Art I just mentioned was very spare. It was minimalistic. It was almost an artless Art. Certainly the emotion it was trying to instill was something akin to hammering. We felt like nails.

Many modern computer languages aspire to be minimalistic. They either succeed in being minimalistic, in which case they're relatively useless, or they don't succeed in being truly minimalistic, in which case you can actually solve real problems with them. A number of languages give lip service to the

idea of minimalism, but merely sweep the complexity of the problem under the carpet of the programmer. C is a minimalistic language, but only if you don't count all the libraries that are necessary to use it usefully. C++ is obviously not trying to be minimalistic. Unix is considered by some to be a minimalistic operating system, but the fact of the matter is that if you think of Unix as a programming language, it's far richer than even Perl. Perl is, by and large, a digested and simplified version of Unix. Perl is the Cliff Notes of Unix.

Unix (and by extension Linux) are really simultaneously Modern and postmodern. Unix philosophy is supposedly reductionistic, and minimalistic. But instead of being Modernistic, Unix is actually deconstructionistic. The saving grace of deconstructionism is that it is also reconstructionism. When you've broken everything down into bits, you're required to put them back together again a different way. In order to solve real problems, Unix requires you not only to be reductionistic, but also holistic. It's no accident that the ductwork shows in shell scripts. Only we call them pipes.

Postmodernism isn't afraid of ornamentation, because postmodernism is a retreat from classicalism back to romanticism. That particular pendulum is quite periodic. The Classical and Modern periods of art identified beauty with simplicity. The Baroque and Romantic periods of art identified beauty with complexity. I think it's an interesting synchronicity that, even as our art is becoming more complex again, science is also discovering beauty in complexity theory. Perhaps it's more than a synchronicity. Just as Modern art had exhausted the possibilities of bigger hammers, so had science. In short, we'd been oversimplifying for too long, and hence couldn't see the simplicity within the complexity of a leaf. I would like to tell you that Perl is simple in its complexity. But some people won't understand that. So pretend I didn't say that, unless you do.

I could go on about simplicity, but let's move on to the next cult. Modernism is also a Cult of Originality. It didn't matter if the sculpture was hideous, as long as it was original. It didn't matter if there was no music in the music. Plagiarism was the

greatest sin. To have your work labeled "pastiche" was the worst insult. The only artistic endeavor in the Modern period not to suffer greatly from the Cult of Originality was architecture. Architecture went in for simplicity and functionalism instead. With the notable exception of certain buildings that were meant to look like Modern art, usually because they contained Modern art. Odd how that happens.

The Cult of Originality shows up in computer science as well. For some reason, many languages that came out of academia suffer from this. Everything is reinvented from first principles (or in some cases, zeroeth principles), and nothing in the language resembles anything in any other language you've ever seen. And then the language designer wonders why the language never catches on.

No computer language is an island, either.

In case you hadn't noticed, Perl is not big on originality. Come to think of it, neither is Linux. Does this bother you? Good, perhaps our culture really is getting to be more postmodern.

The next cult on the hit parade is the Cult of Seriousness. Recall how seriously our Modern Artist took himself and his art. He was unable to laugh at himself.

I find that there are a certain number of humorless people who don't appreciate, um, humor. There is a small but steady drizzle of messages into O'Reilly & Associates from people who are offended by the fact that my book, the Camel book, contains jokes. It's really quite funny reading the messages from these people. It reminds me of the time I was sitting in a theatre in Palo Alto. It was intermission, and we were in the middle of watching a hilarious play about a dysfunctional family. You know, kind of like a sitcom, only done right. The audience just roared throughout the first act. Anyway, at intermission, this older guy with a deep, gruff voice behind me says to his wife, in all seriousness, "I don't see what's so funny. It's just like an ordinary family."

I confess, I had to cover my mouth with my hands to keep from guffawing like Tom Christiansen. That's got to be one of

the funniest things I've ever heard. Well, maybe you had to be there.

Postmodernism is not afraid to laugh at itself. It's not afraid of cute, and it's not afraid of funky, and it's not afraid of what a Modernist would call kitsch. You know, it's actually kind of liberating to be going down the road, and be able to yell, "New buggie! Pea soup green." Postmoderns aren't afraid to be nostalgic about old slug bugs, either. Sentimentality is cool, if you're into that sort of thing. Retro rules. Unless it rocks. I don't know if sentimentality rules or rocks, but's it's definitely cool.

As Heidi would say, "Dude, I'm stoked."

You'll notice I keep talking about my wife and my daughter. In case you hadn't noticed. The Modernist would of course explain to you that I was resorting to cheap sentimental tricks to try to establish an emotional bond with my audience. A postmodernist would, of course, agree. But the postmodernist will point out that cheap tricks are less expensive than costly tricks. Showing your ductwork is usually cheaper than hiding it. Even if it's not cheaper, it's certainly more entertaining. I certainly find the Iron Chef entertaining. That's definitely a postmodern show. There's lots of cool stuff on TV these days. My daughter enjoys Daria, because it's so cynical about everything, including itself. And if you'd like to see an unashamedly postmodern anime, you should get ahold of Revolutionary Girl Utena.

Well, enough of that. Let's see what's next in our talk. Oh, oh, here comes a biggie. The Cult of Objectivity.

You know, Modernism tried. It tried real hard. It really, really tried. It tried to get rid of conventions. It thought it got rid of conventions. But all it really did was make its conventions invisible. At least to itself.

Reductionists often feel like they're being objective. But the problem with reductionism is that, once you've split your universe into enough pieces, you can't keep track of them any more. Psychologists tell us that the human mind can only keep track of about about seven objects, plus or minus two. That's

for short-term memory. It gets both worse and better for long-term memory, but the principle still stands. If you lose track of something, it's because you thought it was less important, and didn't think about it often enough to remind yourself. This is what happened to Modernists in literature. They've forgotten what's important about literature.

Note how we still periodically hear the phrase "serious literature". This is literature that is supposedly about Real Life. Let me tell you something. The most serious literature I've ever read is by Lois McMaster Bujold. Any of you read her? It's also the funniest literature I've ever read. It's also space opera. "Genre fiction," sneers the Modernist. Meaning it follows certain conventions. So what? Nobody in the world can mix gravity and levity the way Bujold does in her Vorkosigan books. It's oh so definitely about real life. So what if it follows space opera conventions. Sonnets follow certain conventions too, but I don't see them getting sneered at much these days. Certainly they were always called "serious".

How long till Bujold becomes required reading in high school? Far too long, in my opinion. Horrors. We wouldn't want our students actually enjoying what they read. It's not—it's not Real Life.

As if the Lord of the Flies is real life. Feh.

Perl programming is unabashedly genre programming. It has conventions. It has culture. Perl was the first computer language whose culture was designed for diversity right along with the language. We're not objective about Perl, but as postmodernists, we freely admit that we're not objective, and we try to compensate for it when we want people to think we're objective. Or when we want to think ourselves objective. Or, at least, not objectionable.

Or, at least, not object-oriented.

I would like to say one thing here about objectivity, however. While I despise the Modern Cult of Objectivity, I also despise the quasi-postmodern Cult of Subjectivity. I call it absolute cultural relativism. It's the notion that everything is as good as everything else, because goodness is only a matter of

opinion. It's like claiming that the only thing you can know absolutely is that you can't know anything absolutely. I think this is really just another form of Modernism, a kind of existentialism really, though unfortunately it's come to be associated with postmodernism. But I think it sucks.

The funny thing is, it's almost right. It's very close to what I do, in fact, believe. I'd go so far as to call myself a strong postmodernist. Strong postmodernism says that all truth is created. But this really isn't a problem for anyone who believes in a Creator. All truths are created relative, but some are more relative than others. A universal truth only has to be true about our particular universe, so to speak. It doesn't much matter whether the universe itself is true or false, just as long as it makes a good story. And I think our universe does make a good story. I happen to like the Author.

I like Lois McMaster Bujold too, so I read her stories. Same for Tolkien, and C.S. Lewis. Turning that around, some people use Perl because they like me. Who am I to argue with them? You're all totally objective about Linus and Linux, right? Uh, huh. Three cheers for objectivity.

I'm getting tired of talking about cults, and you're probably getting tired of listening to me talk about cults. However, I want to talk about the open source phenomenon now, and I'm afraid I'll have to drag the cults in occasionally. But fear not. I think the open source movement is, actually, a postmodern movement.

Think about it. We've actually been doing open source for a couple of decades now. Why is it suddenly taking off now? Why not twenty years ago. Linux could have been written twenty years ago, albeit not by Linus.

Of course there are lots of mundane reasons why Linux wasn't written twenty years ago, not the least of which is that we didn't really have the ubiquitous, cheap hardware to support it yet. Nor did we have the networking to support cooperative development. But since this is a philosophical talk, I'll ignore reality and talk about what I think was really going on. Here's where the cults come back in again.

The Cult of Spareness decreed that we should all use the same operating system. Of course, everyone had their own idea of what that was, but Bill Gates actually had the most success in carrying out the decree. For which he is now on trial, where he may eventually have to consent to a consent decree. All in all, it's been a bad year to be named Bill. The wolves are circling, and waiting for further signs of weakness, and everyone's hedging their bets by attending LinuxWorld, and making sure the press know it.

Meanwhile, back on the Unix side of the universe, The Cult of Originality decreed that, if you were going to work on something, it had to be something new. Reimplementing an open source Unix would have been laughable, especially since any university could get the sources to Unix anyway for next to nothing. When other companies besides Ma Bell figured out that they should have an implementation of Unix, they all had to make it different enough that they could distinguish themselves in the marketplace. That is, what they wrote had to be original.

The Cult of Seriousness decreed that everyone had to keep their source code hidden, because other people might laugh at how bad our code is, and make us fix it. Or worse, someone might steal our bad code and make it better. Then we would be out of business, and Life is Serious Business. A peek at the source code for Unix is obviously worth $100,000, because we can get that much for it. Programming for the fun of it? Get real!

Finally, the Cult of Objectivity decreed that the way we always did business was obviously the only way to do business. Our culture is the only possible culture. There are no social conventions here. These aren't the droids you're looking for. Move along.

In short, think about what it takes to put together an open source project such as Linux or Perl. You need a lot of people who think programming is serious fun. You need a culture of sharing, which is just the flip side of a culture in which you can borrow things without shame. You need people who

have been hammered into dysfunctionality long enough that they're looking for new ways to form communities. You need people who are willing to be partisan on behalf of their chosen culture, while remaining sufficiently non-partisan to keep in touch with the rest of the world. It's no fun to create a new culture and then cut it off from the rest of humanity. No, the fun thing is to try to persuade others to share your opinions about what rules and what sucks. Nothing is more fun than evangelism.

There are two kinds of joiners in the world. Think of it in terms of anthropology. There are the kinds of people who join a tribe, and kind of get sucked in, like a black hole. That's the last you hear from them, unless you happen to be in the black hole with them. And we need people like this in our tribes, if only to be cheerleaders.

But the open source movement is energized by the other sort of joiner. This sort of person joins many tribes. These are the people who inhabit the intersections of the Venn diagrams. They believe in ANDs rather than ORs. They're a member of more than one subset, more than one tribe. The reason these people are important is, just like merchants who go between real tribes, they carry ideas from one intellectual tribe to another. I call these people "glue people", because they not only join themselves to a tribe, they join tribes together. Twenty years ago, you couldn't easily be a glue person, because our culture was not yet sufficiently accepting of diversity. It was also not accepting of information sharing. If you got sucked in by Bell Labs, you might get out to the occasional Usenix, but that was about it. If you got sucked in by the NSA, nobody ever heard from you again. Come to think of it, that's still true.

Still and all, things have improved greatly, and the bridges across the gaps have gotten sturdier. Now people can send their memes across a wider chasms without getting crucified on one end of the bridge or the other. And as we started sending these memes across the chasms, what we discovered was that we didn't have a bunch of separate open source movements, but rather a single big open source movement. To be

sure, it's a fuzzy, postmodern sort of movement, with lots of diversity, and a certain amount of turmoil, but it's about as good as any movement gets these days. We all suck at slightly different things, but we're in basic agreement that the old way of business sucked a lot worse that whatever it is we're doing now. We've agreed to agree. Except when we don't.

That sounds like it ought to be the end of my talk, but I still have a bunch of things to say, so I'll just keep going. Who knows, maybe it'll relate.

The other day, I was talking to a glue person whose name is Sharon Hopkins. Among other things, she's known as the Perl Poet, because she's written more poetry in Perl than anyone else. She also writes a kind of non-Perl poetry that was dubbed by another poet as "sharonesque". Here's a cute example:

I'd travel to the ends of time
For you, my one, my only love.
I'd force the sun to leave its track
(If you were lost) to fetch you back.
I'd suck the juices from a lime,
I'd re-write Moby Dick in rhyme,
I'd happily commit a crime!
For you, my dearest darling dove.
I'd do it all, and more beside –
Now *would* you take the trash outside?
Sharon Hopkins
Winter, 1989-90

I had to write a response to that poem. Actually, two responses. I won't inflict the longer one on you, but here's the shorter one:

I've taken the trash out innumerable times,
I've taken the trash out in inclement climes,
I've taken the trash out 'cuz that's what I do,
But I *won't* take the trash out when you tell me to.

Well, anyway, most of Sharon's poetry is relational, as befits a postmodern glue person. As I was saying, we were talking recently. Oddly, the subject was postmodernism. Fancy that. We were discussing how postmodern stuff can have goofy things mixed in with things that matter. She likes Iron Chef, too. That's a Japanese show where you have some seriously good cooking mixed with an extremely silly race to cook the best meal. Watching the judges judge the meals is the best part. We were also talking about Revolutionary Girl Utena, where we have the Absolute Destiny Apocalypse mixed in with octopi falling out of closets. Both shows are full of arbitrary but endearing conventions. Anyway, I said something about what I was going to talk about here, and she said an interesting thing:

Yes, Modernism created a lot of dysfunction–nobody disputes that. We were encouraged to revolt, deconstruct, cut apart our papers, run away from home and take drugs, not get married, and so on. Modernism tore a lot of things apart, but especially the family. The interesting thing to me is that postmodernism is propagating the dysfunction, because it actually finds its meaning in dysfunction. Postmodernism really is a result of Modernism. For one thing, notice how you can't rebel by being dysfunctional any more. It's no longer interesting–we've done that already.

But it's more than that. Think of Perl culture as a dysfunctional family. Or think of the various communities that arise on the net. Think of our Gen X group at church and their obviously postmodern tastes: night club decor mixed with candles. But it's really about being together. Nowadays, family is where you find it. Family is where you create it.

I think Sharon knows what she's talking about here. She actually met her current boyfriend online, but don't tell her I said that. Anyway, I thought she has an interesting perspective on the way the net works nowadays. Imagine, open source is merely a byproduct of our need for family. So, look at all of you out there. You're just a big, dysfunctional family trying to create meaning. Don't look so nervous. I'm not going to call

for a group hug.

Let's see, what else can I talk about. Did you realize how many things can be abbreviated "pm"? Prime Minister. Post Meridian. Post Modern. Perl Module. Perl Monger. Are there any Perl Mongers out there today? There you have it–yet another dysfunctional family. You guys can go out and have a group hug later in the pub.

Okay, let's see. "pm" is an abbreviation for Perl Module, which is why, of course, we use ".pm" is the extension for a Perl module. It used to be that we used ".pl" for Perl code. People still do use ".pl" in Windows, but that's because they're all still stuck back in the Modern age. Anyway, there's a funny thing about using ".pl" for the Perl extension. People used to argue a lot about what the next language after C would be. Everone knew that the previous language had been called "B", after the first letter in BCPL, which came even earlier than B. The two proposed candidates for the next language were "D", because that's what comes after "C" in the alphabet, and "P", because that was the next letter in BCPL.

Well, as you can see, it didn't work out either way. One of the successors to C was C++, which is a cute pun on the autoincrement operator, but makes it an absolute pain to try to figure out what the proper extension for a C++ file should be. .C? .cpp? .cxx? I suppose as a postmodern person, I shouldn't mind the diversity, but somehow I do. I suppose a little inconsistency is good for the soul.

Anyway, the other successor to C gobbled up two letters instead of one. Which is why many Perl scripts have the extension, ".pl", finishing off BCPL. It's a pity, in a way. Now there can never be a language named "L". Perhaps it's just as well. Quite apart from the annual yuletide puns we'd get on "noel, noel", there's also the problem that people would have confused the language with lex, which already uses a ".l" extension. Since lex had already taken it, noel was available. So to speak. Sorry.

Anyway. Isn't history fascinating? Especially postmodern history? As Heidi would say: 'Tsall good. Except when it

sucks.

Or as Tiny Tim says, God bless us, every one.

If you guys want me to stop talking, you'd better ask some questions.

The Rise of "Worse is Better" (Richard Gabriel)

I and just about every designer of Common Lisp and CLOS has had extreme exposure to the MIT/Stanford style of design. The essence of this style can be captured by the phrase "the right thing." To such a designer it is important to get all of the following characteristics right:

- Simplicity – the design must be simple, both in implementation and interface. It is more important for the interface to be simple than the implementation.

- Correctness – the design must be correct in all observable aspects. Incorrectness is simply not allowed.

- Consistency – the design must not be inconsistent. A design is allowed to be slightly less simple and less complete to avoid inconsistency. Consistency is as important as correctness.

- Completeness – the design must cover as many important situations as is practical. All reasonably expected cases must be covered. Simplicity is not allowed to overly reduce completeness.

I believe most people would agree that these are good characteristics. I will call the use of this philosophy of design the "MIT approach." Common Lisp (with CLOS) and Scheme represent the MIT approach to design and implementation.

The worse-is-better philosophy is only slightly different:

- Simplicity – the design must be simple, both in implementation and interface. It is more important for the implementation to be simple than the interface. Simplicity is the most important consideration in a design.

- Correctness – the design must be correct in all observable aspects. It is slightly better to be simple than correct.

- Consistency – the design must not be overly inconsistent. Consistency can be sacrificed for simplicity in some cases, but it is better to drop those parts of the design that deal with less common circumstances than to introduce either implementational complexity or inconsistency.

- Completeness – the design must cover as many important situations as is practical. All reasonably expected cases should be covered. Completeness can be sacrificed in favor of any other quality. In fact, completeness must sacrificed whenever implementation simplicity is jeopardized. Consistency can be sacrificed to achieve completeness if simplicity is retained; especially worthless is consistency of interface.

Early Unix and C are examples of the use of this school of design, and I will call the use of this design strategy the "New Jersey approach." I have intentionally caricatured the worse-is-better philosophy to convince you that it is obviously a bad philosophy and that the New Jersey approach is a bad approach.

However, I believe that worse-is-better, even in its strawman form, has better survival characteristics than the-right-thing, and that the New Jersey approach when used for software is a better approach than the MIT approach.

Let me start out by retelling a story that shows that the MIT/New-Jersey distinction is valid and that proponents of each philosophy actually believe their philosophy is better.

Two famous people, one from MIT and another from Berkeley (but working on Unix) once met to discuss operating system issues. The person from MIT was knowledgeable about ITS (the MIT AI Lab operating system) and had been reading the Unix sources. He was interested in how Unix solved the PC loser-ing problem. The PC loser-ing problem occurs when a user program invokes a system routine to perform a lengthy operation that might have significant state, such as IO

buffers. If an interrupt occurs during the operation, the state of the user program must be saved. Because the invocation of the system routine is usually a single instruction, the PC of the user program does not adequately capture the state of the process. The system routine must either back out or press forward. The right thing is to back out and restore the user program PC to the instruction that invoked the system routine so that resumption of the user program after the interrupt, for example, re-enters the system routine. It is called "PC losering" because the PC is being coerced into "loser mode," where "loser" is the affectionate name for "user" at MIT.

The MIT guy did not see any code that handled this case and asked the New Jersey guy how the problem was handled. The New Jersey guy said that the Unix folks were aware of the problem, but the solution was for the system routine to always finish, but sometimes an error code would be returned that signaled that the system routine had failed to complete its action. A correct user program, then, had to check the error code to determine whether to simply try the system routine again. The MIT guy did not like this solution because it was not the right thing.

The New Jersey guy said that the Unix solution was right because the design philosophy of Unix was simplicity and that the right thing was too complex. Besides, programmers could easily insert this extra test and loop. The MIT guy pointed out that the implementation was simple but the interface to the functionality was complex. The New Jersey guy said that the right tradeoff has been selected in Unix – namely, implementation simplicity was more important than interface simplicity.

The MIT guy then muttered that sometimes it takes a tough man to make a tender chicken, but the New Jersey guy didn't understand (I'm not sure I do either).

Now I want to argue that worse-is-better is better. C is a programming language designed for writing Unix, and it was designed using the New Jersey approach. C is therefore a language for which it is easy to write a decent compiler, and it requires the programmer to write text that is easy for the com-

piler to interpret. Some have called C a fancy assembly language. Both early Unix and C compilers had simple structures, are easy to port, require few machine resources to run, and provide about 50%–80% of what you want from an operating system and programming language.

Half the computers that exist at any point are worse than median (smaller or slower). Unix and C work fine on them. The worse-is-better philosophy means that implementation simplicity has highest priority, which means Unix and C are easy to port on such machines. Therefore, one expects that if the 50% functionality Unix and C support is satisfactory, they will start to appear everywhere. And they have, haven't they?

Unix and C are the ultimate computer viruses.

A further benefit of the worse-is-better philosophy is that the programmer is conditioned to sacrifice some safety, convenience, and hassle to get good performance and modest resource use. Programs written using the New Jersey approach will work well both in small machines and large ones, and the code will be portable because it is written on top of a virus.

It is important to remember that the initial virus has to be basically good. If so, the viral spread is assured as long as it is portable. Once the virus has spread, there will be pressure to improve it, possibly by increasing its functionality closer to 90%, but users have already been conditioned to accept worse than the right thing. Therefore, the worse-is-better software first will gain acceptance, second will condition its users to expect less, and third will be improved to a point that is almost the right thing. In concrete terms, even though Lisp compilers in 1987 were about as good as C compilers, there are many more compiler experts who want to make C compilers better than want to make Lisp compilers better.

The good news is that in 1995 we will have a good operating system and programming language; the bad news is that they will be Unix and C++.

There is a final benefit to worse-is-better. Because a New Jersey language and system are not really powerful enough to build complex monolithic software, large systems must be

designed to reuse components. Therefore, a tradition of integration springs up.

How does the right thing stack up? There are two basic scenarios: the "big complex system scenario" and the "diamond-like jewel" scenario.

The "big complex system" scenario goes like this:

First, the right thing needs to be designed. Then its implementation needs to be designed. Finally it is implemented. Because it is the right thing, it has nearly 100% of desired functionality, and implementation simplicity was never a concern so it takes a long time to implement. It is large and complex. It requires complex tools to use properly. The last 20% takes 80% of the effort, and so the right thing takes a long time to get out, and it only runs satisfactorily on the most sophisticated hardware.

The "diamond-like jewel" scenario goes like this:

The right thing takes forever to design, but it is quite small at every point along the way. To implement it to run fast is either impossible or beyond the capabilities of most implementors.

The two scenarios correspond to Common Lisp and Scheme.

The first scenario is also the scenario for classic artificial intelligence software.

The right thing is frequently a monolithic piece of software, but for no reason other than that the right thing is often designed monolithically. That is, this characteristic is a happenstance.

The lesson to be learned from this is that it is often undesirable to go for the right thing first. It is better to get half of the right thing available so that it spreads like a virus. Once people are hooked on it, take the time to improve it to 90% of the right thing.

A wrong lesson is to take the parable literally and to conclude that C is the right vehicle for AI software. The 50% solution has to be basically right, and in this case it isn't.

But, one can conclude only that the Lisp community needs to seriously rethink its position on Lisp design. I will say more about this later.

Object Oriented Programming

From `http://wiki.c2.com/?ObjectOrientedProgramming`

See NygaardClassification, for the definitive definition.

Nygaard did not coin the term "Object-Oriented Programming," AlanKay did, so I fail to see how Nygaard's classification is "definitive". Yes, Nygaard and Dahl's Simula was the first language to have "objects" in it, if you ignore Dr. IvanSutherland's SketchPad that predates it by five years, but regardless, Nygaard and Dahl did not use the term OO to describe Simula.

AlanKay and the XeroxLearningResearchGroup borrowed from many languages, including Simula and Lisp, when making Smalltalk. In Smalltalk, everything is an object, and every action is accomplished by sending messages to objects. It was for this reason Kay described his language as being "object-oriented." Smalltalk was responsible for popularizing OO as a paradigm. Smalltalk is to OO what Lisp is to functional programming. To this day Smalltalk is considered the holy grail of OO; every single OO language is compared to it. Simula, unfortunately, is nothing but ALGOL with classes.

So if any one person's definition of OO is definitive, it's probably AlanKay's. See AlanKaysDefinitionOfObjectOriented and AlanKayOnObjects.

During the course of history many authors tried to redefine the term to mean lots of things. Some of those DefinitionsForOo are discussed below.

For good or bad, the "street" ultimately is what defines existing terms, not the originators. For example, "decimation" used to mean the Roman practice of punishing armies by killing one out of every 10 soldiers. Now it means total destruction, not a tenth. Nygaard may the Roman here.

- Ah, very clever observation – if in fact you can follow up with what the street has decided the term means. Which you can't, because the street hasn't decided.

- *Are you suggesting we go with the originator because the street has not reached a consensus? Generally dictionaries tend to rank the different definitions. Thus, if it fits the most popular variations, then it is more OO than something that only fits a lower definition. Hmmmm. Does something that fits 2 lower definitions get considered a better fit than something that only fits the top def?*

  - (1) criticizing an argument that argues against topic A is not the same thing as supporting A (might or might not be). (2) Dictionaries sometimes, but not always, give an indication as to which definitions are more common. That does **NOT** make the less common usages less correct.

    > Most contemporary dictionaries do not claim to tell which usages are correct; they tell which usages are or were in use.

- The "Street" does not decide the meaning of terms. That's what the academic community is good for (and dictionaries). Otherwise the whole of human language would dissolve to ambiguity, especially if there are those who just want to forcefully use terms in speech to grab power. In any event, if there's not a good consensus within the publications of academia, or if no leader is staking out the definitions used for and in the field, *then it should go with whoever coins it first.*

- Since we're talking about Romans, plebeians do not write history. Nygaard may not be popular among the large masses of people monkeying around with keyboards, but he certainly is relevant where it matters. Important books like SiCp and TheoryOfObjects subscribe to Nygaard's definition, and therefore generation of elite students are going to learn that. The books that popularize the other stuff for the consumption of the "street" are likely to be swallowed by the trash bin of history.

- Although not an air-tight argument, I'm inclined to agree with this. Unlike street dialects, technical jargon tends to have authoritative sources of judgements of correctness, as do technical issues in general. Mis-use of the technical jargon by the masses constitutes a borrowing with a shift in meaning, not a change in the original meaning. Classic example: "quantum jump" in common parlance does not mean the same thing that it does in physics. That does not make the physics meaning incorrect. It remains intact.

- *But the masses in this case are not necessarily "wrong". Physics cannot be changed by the masses so there is a central point to compare. Software design has no objective core so far other than metrics such as run speed and code size, which most agree are only a portion of the picture. Plus, some "big names" disagree with Nygaard's definition, not just the "masses".*

I suggest the above be moved to DefinitionsForOo.

The heart of OOP is the Refactor ReplaceConditionalWithPolymorphism.

I don't think this is a consensus opinion. OoBestFeaturePoll.

Consider a procedural program with several 'switch' statements, each switching on the same thing. Every 'switch' block has the same list of 'case' statements in it.

Topic and counter-arguments moved to SwitchStatementsSmell.

In English, the "object" of a sentence is the receiver of an action. For example, in the sentence, "Click the button", the "button" is the object.

Unfortunately, in programming things called "objects" perform "actions". In this sense they are more akin to the English grammar "subject".

Correct. In English grammar the subject performs the action. The subject may receive the action when the verb is passive or intransitive. An indirect object could be argued to not receive an action, although in the whole scheme of things it does.

ObjectOrientedProgramming focuses on "objects", so the above might be codified as:

```
button.click()
```

A contrasting example is ProceduralProgramming, which focuses on "verbs". This yields code like this:

```
click(button)
```

This involves an ideological change as well as a syntactic change. Rather than thinking about what events happen and how they happen, we think about what entities exist and how they interact.

- An interjection here. "click" in this case is not an action being performed by **button**. Click is what someone else does to **button**, and hence **button** really is the object of the sentence. What seems missing is the subject – the entity performing the action "click" to which button is reacting. The subject seems almost always implicitly to be the object containing the code, in this case `button.click()`.

No, it's only a trivial change in syntactic sugar. There are OO systems in which the normal function calling syntax is used, e.g. CommonLispObjectSystem: `(click button)`. *In either syntax, it's perfectly clear that button is a noun, and click is a verb. There is no illusion that in* `button.click()`, *click is anything other than a member function, and button is an object.*

No, it's much more than that. In `button.click()`, click could be one of any number of methods, on any number of buttons, while `click(button)`, click is one method for any

button. The reason OO programmers use that example, it that it's a good way to get procedural programmers to see the difference, as most of us were procedural programmers at first too. It's not so much about the syntax as about creating a syntax that allows multiple virtual implementations. Procedural paradigms don't do this, object systems do, and CLOS is an object system. It has those multiple virtual implementations.

The Object-Oriented principles are emergent properties of this shifted focus.

See the Object FAQ at http://www.cyberdyne-object-sys.com /oofaq2/, which includes the following:

Simula was the first object-oriented language providing objects, classes, inheritance, and dynamic typing in 1967 (in addition to its AlgolSixty subset). It was intended as a conveyance of object-oriented design.

The Simula67 language [SimulaLanguage], invented by OleJohanDahl and KristenNygaard, was the first ObjectOrientedProgramming language – Simula did not invent the object oriented approach – it implemented objects and so on. The original drafts called objects 'processes', but Dahl decided to use the word "object" about a year before the release of Simula67 (which was in 1968 of course!). The modern terminology of classes and inheritance was all there in the language. The term Object was possibly coined by IvanSutherland before this for something very similar, and the term ObjectOriented was probably coined by AlanKay (see AlanKayOnObjects and HeDidntInventTheTerm for further discussion).

In terms of programming (as opposed to design), an OOP language is usually taken to be one which supports

- Encapsulation

- Inheritance (or delegation)

- PolyMorphism

Warning!! Warning!! This definition is considered controversial in some quarters. For instance, Encapsulation is not

part of how Perl implements OO; some people might want to add classes to the mix, but that excludes prototype-based languages, like SelfLanguage, which definitely 'feel' OO. In particular, features commonly added and removed from that definition include:

- Object Identity
- Automated memory management (not in CeePlusPlus)
- Classes (how is this different from Encapsulation?)
- Abstract Data Types
- Mutable state

At an ***absolute minimum***, "objectness" represents combining state with behavior. (Attributes/properties with methods. *Or just slots as in Self – the distinction between attributes and methods is artificial and a Bad Thing if you ever exposed an attribute and want to change it to a method.*)

See PrototypeBasedProgramming.

I'd love to try a WikiWeightedVote on the above. If two others agree here, we'll set it up.

Encapsulation: (1) attributes of an object can be seen or modified only by calling the object's methods; or (2) implementation of the object can change (within reasonable bounds) without changing the interface visible to callers.

The 2nd is the stronger definition, arguing for minimizing the number of "getter/setter" "properties" exported by the object, substituting "logical business interfaces to functionality" instead.

*The distinction I learned was between **encapsulation** as def. (2) and **data hiding** as def. (1), the more restrictive version in which encapsulation is enforced rather than advised. Encapsulation(2) is OOP-universal, as far as I can tell, as the primary abstractive technique–making the difference between, exempli gratia, a CeePlusPlus class and a CeeLanguage struct. Data hiding(1) is rejected by PythonLanguage and others. I personally*

don't mind it as a simplification tool as long as it isn't too hard to bust (RubyLanguage). – J. Jakes-Schauer

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Inheritance (or delegation): Definition of one object extends/changes that of another.

COM & CORBA camps would argue that this is an implementation issue not fundamental to "OO-ness."

(However, it's a very convenient feature for code reuse, particularly in frameworks.)

Better make that COM, CORBA, and Ada. The AdaLanguage, before it supported inheritance, was generally considered to be an object-based language. This terminology was used to differentiate it from the object-oriented languages. See ObjectBasedProgramming. – DavidMcReynolds

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Polymorphism: The ability to work with several different kinds of objects as if they were the same.

COM, CORBA, Java: Interfaces.

C++: "virtual" functions. (Or "interfaces" with AbstractBaseClass-es and "pure" virtual functions ("=0" syntax).)

does this not apply to Java abstract methods, too? [It applies to all object methods in Java.]

SmallTalk: Run-time dispatching based on method name. (*Any two classes that implement a common set of method names, with compatible "meanings" are polymorphic. No inheritance relationship is needed.*)

Discussion:

I don't believe Java Interfaces have anything to do with Polymorphism, and "Interface" in CORBA is synonymous with "Class" in other ObjectOriented languages. Any two classes that share a common parent and provide alternate implementations of a single method defined on that parent are "polymorphic". AlanKay describes the polymorphic style as "CallByDesire" (as opposed to CallByValue and CallByName). – TomStambaugh

Just because you don't believe it doesn't mean it's not so. Java interfaces allow for pure polymorphism (independent of inheri-

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tance). They do also have other uses, and you may never use them as a mechanism for including polymorphism in your designs, but the mechanism is there.

Absolutely right for most OO implementation languages, like C++. *But...*

In COM and Java, any two objects implementing the same interface are (for the most part) "substitutable" – you can use one in place of the other. COM has no implementation inheritance, so "sharing a common parent" (other than IUnknown) is not meaningful (unless one starts talking about a particular implementation language, like C++). Java classes are limited to single inheritance, but may implement any number of interfaces. So Java tends to use interfaces over class inheritance for polymorphism.

Yes, CORBA "interfaces" tend to also mean "classes." But, two CORBA servers can implement the same CORBA interface, to achieve polymorphism. – JeffGrigg

CORBA interfaces support polymorphism as well as COM or Java interfaces, and references to CORBA interfaces are just as "substitutable". You can have as many different implementations of a CORBA interface as you want. I don't think one-to-one correspondences between interface and implementation are any more prevalent in CORBA than they are in any other object-oriented system. (Or am I missing something here?) – KrisJohnson

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I'd say that the two required features of an ObjectOriented-Language would be Encapsulation & Polymorphism. Inheritance is just how some languages provide Polymorphism. – JonStrayer

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See "IsJavaObjectOriented?" "Irrelevant" Questions of this type, and especially on a page with the title ObjectOriented-Programming, are always relevant. Not "Popular" with some, but worth investigation by one considering the language for use.

This exclusivist discussion does great disservice to the OO

community. Really, everybody wants OO to be his side of the story.

Will anyone agree that there are several OO models, theories? And will anyone bother to give references to actual OO theory instead of going round in circles with Booch, Rumbaugh and the likes.

And by the way, the distinction between `button.click()` and `click(button)` is really naive. "Syntactic and ideological", this gives feed to those who sustain that OO has nothing to do with ComputerScience, when in fact only a part of OO folks don't want to depart from overly simplistic intuition about what they think OO should be. – AnonymousCoward

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I propose that ProgrammingIsInTheMind, and that ObjectOrientedProgramming is one of many mental models that assists a programmer's thinking. I agree that dogmatic statements about what is and what is not OO are generally useless. I think a more useful discussion would endeavor to discover the various concepts used by programmers, then evaluate them for their costs and benefits and how they interact with each other. As I said elsewhere, I think the various concepts are better modeled on a continuous scale rather than a boolean (Is/Not OO, Good/Bad, Like/Dislike). – RobWilliams

I will add my vote to Rob's statements. As soon as you invent a label, in this case OO, you have created a church/institution. That leads to territorial squabbles. It also leads to ideology, historical revision and denial. I don't need all that baggage, I've got a job to do. – RichardHenderson.

On a continuous scale, the statements have a boolean ring, i.e: "generally useless" "concepts are better". It is hard to avoid boolean when considering use/not use. Let alone in programming constructs within OO programming such as If, ifElse, for, do, case, and While.

It might help to think in terms of what OO tries to achieve, what was the motivation for developing OO lan-

guages? Maybe that will shed some light on what OO is.

For one, I agree that programming is in the mind. Because OO is a step closer to the way humans think (taxonomy is a good example), it helps us design and write programs that are easier to understand, promote code reuse, cohesion, and decoupling, and data protection.

While hierarchical taxonomies might model the way some *people think (every brain is different I would note), I do not find them very reflective of the way the real world changes over time. See* LimitsOfHierarchies. *I think set theory is a better classification approach than trees in most cases, but implementing it tends to lead to* RelationalDatabase-*like techniques, which leads us to the* HolyWar *of the* ObjectRelationalPsychologicalMismatch.

[Top, get hierarchies off your brain, OO isn't about hierarchies, that's just an implementation detail to help organize code.]

I was responding to the "taxonomy" statement, NOT saying that OO is all about trees.

[But that's not why we like objects. OO is about modelling the problem with "things", intelligent "things", objects. Objects, not Classes, but object instances, say for example aPerson and aCompany are easy to reason about, it's easier for most people to reason about them by imagining a conversation between them, what might those objects say to each other or do to each other…maybe aCompany.hires(aPerson), or aCompany.fires(aPerson) or aPerson.quits(aCompany), or questions like aCompany.employs(aPerson) or aPerson.worksAt(aComany) or aCompany.isOwnedBy(aPerson) or aPerson.isCompatible(anotherPerson) or aCompany.isOwnedBy(anotherCompany)…or aCompany.employs(anotherCompany)…oops, the last two messages were used twice, but that's ok, polymophism picks the correct method for isOwnedBy depending on whether I pass in a company or a person, same with employs, one message, but it works for several different contexts, just like real human language. If that were procedural, I'd have to remember a far greater number of language elements to accomplish the same

work, and I've have to remember where they're at and what it's the generic recordsets that I'm passing around instead of objects, which modules to include.]

- Why not model such relationships with relational modeling? Then we don't have to wade through bulky code to see the relationships, and it is more consistently implemented from developer to developer. And we can query it more easily than we could we that kind of crud hard-wired into code. CantEncapsulateLinks. – top

Why don't you use a declarative/logic programming language then? Owns(person, company). Owns(company, company). Are-compatible(person1, person2). It's funny to see you folks talk about abstraction and polymorphism while getting all excited about syntactic sugar for physical pointers.

OO is not just syntax, it is also an approach. It is possible to implement OO principles without using OO syntax. The syntax is just there to encourage the principles. For an example of OO practices without syntax, look at http://api.drupal.org/api/file/developer/topics/oop.html/6.

[I just explained why.... Owns(person, company) forces me to remember that Owns is a valid command, if there are 300 messages in the system I must remember them all, and I simply can't remember that many commands, whereas aCompany.Owns(aPerson) forces me to remember nothing... I simply look at company and see what it can say to aPerson, or I look at person and see what it can say to aCompany. That little syntatic sugar of the . is everything, it provides scope to the set of messages an object can respond to and removes the burden of remembering those messages from me. There is a huge difference between method(arg, arg) and arg.method(arg) insofar as what the mind must comprehend and remember. It may all compile down to the same stuff, but who care's, its all 1's and 0's anyway. But at the language level that little .

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makes a massive difference in removing complexity from the programmers mind.]

And as <u>ChrisDate,</u> <u>FabianPascal</u> *et al. say, a relational DBMS is a tool for organizing facts (i.e. declarative propositions like above) about a domain. Why would you hand-code your own incompatible and byzantine version of said tool, making it completely dependent on one particular application and architecture? (There are certainly legitimate reasons, I am just wondering what yours happen to be.)*

I am not top, but I can smell industry hype when I see it.

[But with objects, one simply remembers what they can say to each other, and if we forget, we know exactly where to look, we already have objects in hand, so you just look at them. It's literally like playing with lego's when you were a kid(not sure if you did). Once you have a few basic parts in hand, then entities of the behavioral portion of the problem domain, we don't really think about the data yet, that comes later. We have all the elements to build the program and solve any problem at hand, we can use the same elements to solve any number of different problems without having to create new elements. We can fluff out the data later as the need dictates. As behavior is added piece by piece, we add any data required to support that behavior. OO programs have an organization at the object level (not classes) that procedural programs can't. Procedual programs have procedures, OO programs have context sensitive procedures, the same procedure name may have 15 different contexts that it can work in, thus we can simplify our solution language. We could do the same with procedural by having one large procedure that has all 15 contexts in a big switch statement. While this makes adding new procedures easier, it makes adding new contexts to groups of methods damn near impossible. The OO solution allows adding entire new contexts a breeze, and we seem to find that more important and more useful. If the word "Contains" is a message/procedure to determine if one thing contains another, the procedural solution would have a big long Contains method that handled every possible case of input.

The OO solution would have a Contains method for each and every different context.]

Why are you constantly bringing up the "procedural" straw-man? I explicitly mentioned declarative languages (think <u>HaskellLanguage</u>). It's hard to understand your arguments when you conflate "object-oriented" with convenient ways to define abstract data types and polymorphism. The first does not imply the second; they are different concepts.

[I'm not using is as a straw man, it doesn't matter if your procedures support polymorphism, Owns(person, company) Owns(company, company), even if polymorphic is still harder to reason about than aPerson.Owns(aCompany) or aCompany.Owns(aPerson) because I would have to know about the owns functions. Take lisp generic functions for example, very powerful, very flexible, and still, unless you know and memorize all the available functions, you're not likely to know Owns even exists. They are indispensable when you really need multiple dispatch, but in most scenarios...single dispatch is all that's needed and the messaging object.method(arg) is simply easer to reason about because I have something to look at. I can see what messages the object responds too. Generic functions don't allow that, they make me remember it all. So, in most cases, single dispatch message oriented programming is easier, when it isn't, go for the generic function. I never claimed polymorphism was tied to abstract data types, just that they are easier to work with when tied together for most cases. Simply put...the object provides much needed scope to the list of available messages. If the Owns message only works with people and company, then it should be on either person or company, not living on it's own in a module. I love generic functions, but they aren't the answer in most scenarios. Maybe I'm missing some fundamental concept and we're just miscommunicating, I don't know Haskell, so feel free to correct me if I'm mistaken.]

*There's absolutely **no** difference between "owns aPerson aCompany" and "aPerson # owns aCompany", it is just syntax. In fact, in Haskell I just define operator # in such a way that it*

transforms the second form into the first. But there's not much point to it, I don't need to delude myself regarding the "naturalness" of some design methodology. This debate on how the member access operator is somehow superior to anything else under the sun is simply stupid.

[aPerson.Contains(anAddress) is in a different context than aCompany.Contains(anAddress), but using context in this manner takes advantage of our natural social and language skills as humans. I just imagine the objects talking to each other, then it's suddenly clear what little conversation between them would solve the problem.]

[You may not agree, but most people do agree, OO is more natural, we are social animals and personifying our objects alows us to use those innate social skills to easily remember how a large number of objects interact, simply based on context. Language is based on mataphor, abstractions and context, OO provides all these using the same elements as the spoken language used to describe it. Nothing could be more natural than writing code like anOrder.add(anItem), aCustomer.add(anOrder), aCustomer.add(anAddress), anOrder.add(anAddress), add being used in several different contexts, but each one having an entirely different implementation, in a separate method. Most importantly, I don't have to remember that add exists, in a procedural program I'd have to know about add, in an OO program I just ask the object, if it supports add, then I use it. Most find it easier to maintain lot's of small simple procedures than to maintain a few giant procedures, and the smaller ones are safer because if you mess up one, it won't affect the rest. I'm sure you'll rebut everything I just said, but you always say you don't understand how we think and why we like OO, and I'm telling you why, I'm not arguing, and don't really need a rebuttal, I'm just saying this is how we think. It's been explained enough times by enough people that I don't think you can honestly say you don't understand how we think, you just have to say you disagree or you don't think that way…that's fine. But this is how we think and you have to understand that

by now!]

It seems to me that OO is a logical progression from procedural programming. I started programming with Microsoft Professional Development System for BASIC. After a while (not long, 'cause I became a fanatic), I started designing and programming in ways that, in retrospect, I can see were object-oriented. I got a lot of satisfaction from being able to wrap up code in some high-level abstraction so I could make a procedure call that said, 'doThis(instanceData)' and not have to worry about what was involved at the nuts and bolts level. OO made it possible to wrap up the data too.

In a procedural language, my doThis(instanceData) might consist of several function calls, say doThisPart(instanceData); doThatPart(instanceData); and doSomeOther-Part(instanceData). If I wanted to mimic, so to speak, inheritance in this procedural language, I might write a second top level procedure, say doThis2(instanceData) that consisted of calls, doThis(instanceData); doStillThisOther(instanceData); and so on. One problem is that I don't have virtual functions from doThis(instanceData) that I can override, though I could further refine/break into smaller pieces, doThis(instanceData) and make calls to only the pieces I need.

OO gives us inheritance instead. Why is this approach better? – BryanHoover

See DeltaIsolation for a discussion on procedural "overrides".

How about the paradigm of "Event-Driven Programming" (yield flow control, write only event handlers, don't hog the flow, etc.), compared to and contrasted with "Object-Oriented Programming"?

e.g. the best O-O systems also have an event-based runtime system at their core? and the early event-based systems (e.g. Gosling's original Andrew wm at CMU, etc.) were limited by the lack of a good O-O class hierarchy (e.g. Andrew wm rewrite leading to Andrew BE2, Insets, ATK, meanwhile paralleled with MacApp, then NeXTStep, MFC, and Java).

What exactly is EventDrivenProgramming? The only big difference I see between procedural EDP and OO EDP is the various ways to find or dispatch the various events. One can use polymorphism or MultipleDispatch, switch/case statements, or even table/structure lookups. Each group will probably champion their favorite. – ChrisKoenigsberg

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General Principles or Mantra of OO (Not every one will agree with all of these)

- A thing knows by itself how to handle requests given to it

- Common behaviors can be inherited from parents instead of repeated in each child

- Objects are like a small human given a set of responsibilities

- Put behavioral "wrappers" around state or data so that class/object user does not have to know or care whether they are looking at state or behavior

---

Attempts at defining ObjectOrientedProgramming:

- ObjectsAreDictionaries.

- AclassIsNothingButaCyclicDependency

What is Oo?

- DefinitionsForOo

- OoIsPragmatic.

I don't know what I expected. This page looks like the beginning of a textbook on the subject. I just want to let the community know that I'm interested in OOP. – FrankRobinson

Are you suggesting that this topic should be broken up into smaller topics?

There are numerous books and endless chapters on this topic, but I've found that ObjectOrientedProgramming is essentially the use of two activities: SwappingClassesAtRuntime (which some like to call PolyMorphism) and DelegationPattern. Other OO techniques, such as inheritance and encapsulation, support these two. A good ObjectOrientedProgrammer learns to use these effectively, using the tools provided by his or her LanguageOfChoice, even if it happens to be VisualBasic 6. – JoelRosenberger

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Re: *"There are numerous books and endless chapters on this topic, but I've found that ObjectOrientedProgramming is essentially the use of two activities: SwappingClassesAtRuntime (which some like to call PolyMorphism) and DelegationPattern."*

One gets widely different "OO essentials" depending on who they ask, I notice.

Which is why debates on the merits of OO tend to meander endlessly. Progress is made when the individual techniques and concepts that are often rolled together in OO programming are considered separately. Then they can be decoupled (some OO languages mix the concepts together in inflexible or awkward ways), studied, and improved upon independently. It is high time for the over-marketed 'OO' phrase to fade away and make room for more clarity and progress in software development.

[That sounds very promising. Have you a pointer to such an orthogonal analysis with such clarity?]

Ah, but that question brings one back to the problem: An analysis of what? Whose notion of OO?

NobodyAgreesOnWhatOoIs

My POV (so far:) is that OOP is wrongly named, and should have been called "Model Orientated Programming". The term "Object" is too restrictive, and gives the wrong focus when trying to understand what OOP is really all about:

An object is simply a concrete implementation of an abstract model that the programmer has in his or her mind. The methods of the object provide the ability to manipulate that model, thereby mapping that abstract model onto the implementation. Hence the "user programmer" manipulates that model (via the methods) and never has to worry about the implementation.

This idea was derived after I realized that an abstraction is simply a model (in your mind) which you then map onto something real (this provides interesting insight onto the nature of perception which isn't relevant here). As such, OOP provides a very good "implementation" of abstraction itself.

I don't know how one verifies the objectivity or accuracy of such a statement.

You could start by trying to generalize how you deal with the real world, because the real world requires your mind to make various simplifications (which might be called abstraction)...If you define abstraction as ignoring *irrelevant* details, then the model is the relevant details, and mapping is the process of associating the model to the thing being abstracted.

It is then clear why the ability to be able to associate 'internal' state with procedures creates the essence of OOP – without such state you cannot maintain a model (which by definition always has some state). You can of course explicitly provide a (shared) state to plain old procedures, thus creating a model, but it's a bit messy...In the case of a Singleton object, such state does not *need* to be implemented using a block of memory (such as a Struct in C or Record in Pascal), but can instead be provided by global variables.

From such a definition it is clear that OOP's (or should that be MOP's ?:) essential characteristics does not include inheritance. You could argue that it does include encapsulation & polymorphism, but I'll leave that up to the intellectual beancounters out there (I'm more than happy with just stating that it is model orientated and so provides a good implementation of abstraction itself).

Aside: (Single) inheritance is a cute way of organizing objects, so that you can efficiently share code & data with an incremental design strategy, but it is definitely **not** part of the basic requirements of OOP (MOP). You can imagine more complex (and much less efficient) sharing strategies (multiple inheritance being an unimaginative one). But (single) inheritance is a very easy to understand concept, which clearly doesn't conflict with using models for understanding, and indeed is commonly used in people's day-to-day understanding of the world, so that inheritance should be part of every OOP language even if it isn't actually fundamental. – ChrisHandley

(Please see ArgumentsAgainstOop for an extended explanation of what I wrote here.)

More attention should be paid to the "oriented" part of object-oriented. I see objects as just a way of wrapping manipulable values in a certain kind of high-level construct. This is a good thing, and should be done in any high-level language that can afford the speed hit. Whether a language or programming style should be oriented towards those objects is a separate issue. I think it it doesn't give enough props to the verb, but that's just my opinion.

So, by way of example, Smalltalk is object-oriented. Python is object-based. Java, less object-based, because classes aren't objects and there are those primitive types; but more object-oriented than Python, because all functions are methods. Lisp, C++, not object-oriented or object-based; they just provide objects as one of their data types.

– Brock Filer

See Also: LearningObjectOrientedProgramming, BenefitsOfOo, ArgumentsAgainstOop, AllObjectsAreNotCreatedEqual, AlternateObjectOrientedProgrammingView, ProgrammingParadigm

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CategoryObjectOrientation CategoryDataOrientation

Why do my compiles take so long?

From `http://www.stroustrup.com/bs_faq2.html`

You may have a problem with your compiler. It may be old, you may have it installed wrongly, or your computer might be an antique. I can't help you with such problems.

However, it is more likely that the program that you are trying to compile is poorly designed, so that compiling it involves the compiler examining hundreds of header files and tens of thousands of lines of code. In principle, this can be avoided. If this problem is in your library vendor's design, there isn't much you can do (except changing to a better library/vendor), but you can structure your own code to minimize re-compilation after changes. Designs that do that are typically better, more maintainable, designs because they exhibit better separation of concerns.

Consider a classical example of an object-oriented program:

```
class Shape {
public: // interface to users of Shapes
    virtual void draw() const;
    virtual void rotate(int degrees);
    // ...
protected: // common data (for implementers of Shapes)
    Point center;
    Color col;
    // ...
};

class Circle : public Shape {
public:
    void draw() const;
    void rotate(int) { }
    // ...
protected:
    int radius;
    // ...
};
```

```
class Triangle : public Shape {
public:
    void draw() const;
    void rotate(int);
    // ...
protected:
    Point a, b, c;
    // ...
};
```

The idea is that users manipulate shapes through Shape's public interface, and that implementers of derived classes (such as Circle and Triangle) share aspects of the implementation represented by the protected members.

There are three serious problems with this apparently simple idea:

- It is not easy to define shared aspects of the implementation that are helpful to all derived classes. For that reason, the set of protected members is likely to need changes far more often than the public interface. For example, even though "center" is arguably a valid concept for all Shapes, it is a nuisance to have to maintain a point "center" for a Triangle – for triangles, it makes more sense to calculate the center if and only if someone expresses interest in it.

- The protected members are likely to depend on "implementation" details that the users of Shapes would rather not have to depend on. For example, many (most?) code using a Shape will be logically independent of the definition of "Color", yet the presence of Color in the definition of Shape will probably require compilation of header files defining the operating system's notion of color.

- When something in the protected part changes, users of Shape have to recompile – even though only implementers of derived classes have access to the protected members.

Thus, the presence of "information helpful to implementers" in the base class that also acts as the interface to users is the source of instability in the implementation, spurious recompilation of user code (when implementation information changes), and excess inclusion of header files into user code (because the "information helpful to implementers" needs those headers). This is sometimes known as the "brittle base class problem."

The obvious solution is to omit the "information helpful to implementers" for classes that are used as interfaces to users. That is, to make interfaces, pure interfaces. That is, to represent interfaces as abstract classes:

```cpp
class Shape {
public: // interface to users of Shapes
    virtual void draw() const = 0;
    virtual void rotate(int degrees) = 0;
    virtual Point center() const = 0;
    // ...

    // no data
};

class Circle : public Shape {
public:
    void draw() const;
    void rotate(int) { }
    Point center() const { return cent; }
    // ...
protected:
    Point cent;
    Color col;
    int radius;
    // ...
};

class Triangle : public Shape {
public:
    void draw() const;
    void rotate(int);
    Point center() const;
    // ...
protected:
```

```
    Color col;
    Point a, b, c;
    // ...
};
```

The users are now insulated from changes to implementations
of derived classes. I have seen this technique decrease build
times by orders of magnitudes.

But what if there really is some information that is com-
mon to all derived classes (or simply to several derived
classes)? Simply make that information a class and derive the
implementation classes from that also:

```
class Shape {
public: // interface to users of Shapes
    virtual void draw() const = 0;
    virtual void rotate(int degrees) = 0;
    virtual Point center() const = 0;
    // ...

    // no data
};

struct Common {
    Color col;
    // ...
};

class Circle : public Shape, protected Common {
public:
    void draw() const;
    void rotate(int) { }
    Point center() const { return cent; }
    // ...
protected:
    Point cent;
    int radius;
};

class Triangle : public Shape, protected Common {
public:
    void draw() const;
    void rotate(int);
    Point center() const;
```

```
    // ...
protected:
    Point a, b, c;
};
```

# Numbers every programmer should know

L1 cache reference	0.5 ns	
Branch mispredict	5 ns	
L2 cache reference	7 ns	
Mutex lock/unlock	25 ns	
Main memory reference	100 ns	
Compress 1K bytes with Zippy	3,000 ns	3 μs
Send 2K bytes over 1 Gbps network	20,000 ns	20 μs
SSD random read	150,000 ns	150 μs
Read 1 MB sequentially from memory	250,000 ns	25 μs
Round trip within same datacenter	500,000 ns	0.5 ms
Read 1 MB sequentially from SSD	1,000,000 ns	1 ms
Disk seek	10,000,000 ns	10 ms
Read 1 MB sequentially from disk	20,000,000 ns	20 ms
Send packet CA→Netherlands→CA	150,000,000 ns	150 ms

Multiply all values by 1 billion:

L1 cache reference	0.5 s	one heart beat
Branch mispredict	5 s	yawn
L2 cache reference	7 s	long yawn
Mutex lock/unlock	25 s	making a coffee
Main memory reference	100 s	brushing your teeth
Compress 1K bytes	50 min	TV show
Send 2K bytes over 1 Gbps	5.5 hr	half a work day
SSD random read	1.7 days	weekend
Read 1 MB from memory	2.9 days	long weekend
Round trip in datacenter	5.8 days	vacation
Read 1 MB from SSD	11.6 days	long vacation
Disk seek	16.5 weeks	a semester in university
Read 1 MB from disk	7.8 months	a year in university
Send packet CA→NL→CA	4.8 years	time to bachelor's degree

Locating Hidden Servers
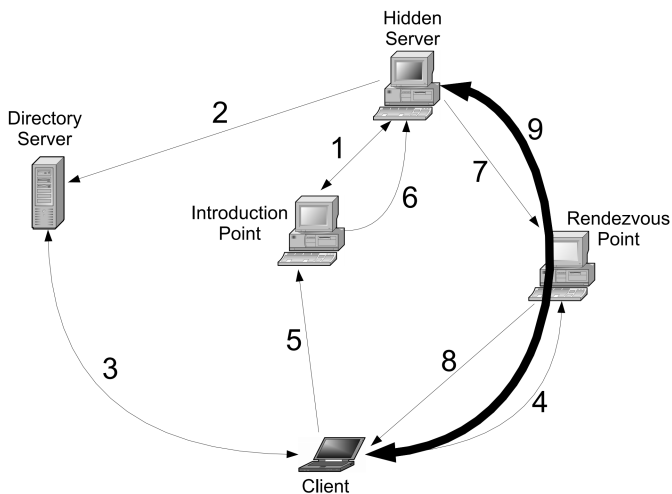
First the Hidden Server connects (1) to a node in the Tor network and asks if it is OK for the node to act as an Introduction Point for his service. If the node accepts, we keep the circuit open and continue; otherwise HS tries another node until successful. These connections are kept open forever. Next, the Hidden Server contacts (2) the Directory Server and asks it to publish the contact information of its hidden service. The hidden service is now ready to receive connection requests from clients. In order to retrieve data from the service the Client connects (3) to DS and asks for the contact information of the identified service and retrieves it if it exists (including the addresses of Introduction Points). The Client then selects a node in the network to act as a Rendezvous Point, connects (4) to it and asks it to listen for connections from a hidden service on C's behalf. The Client repeats this until a Rendezvous Point

has accepted, and then contacts (5) the Introduction Point and asks it to forward the information about the selected RP. The Introduction Point forwards (6) this message to the Hidden Server who determines whether to connect to the Rendezvous Point or not. If OK, the Hidden Server connects (7) to RP and asks to be connected to the waiting rendezvous circuit, and RP then forwards (8) this connection request to the Client. Now RP can start passing data between the two connections and the result is an anonymous data tunnel (9) from C to HS through RP.

L. Øverlier and P. Syverson. "Locating Hidden Servers." *IEEE Symposium on Security and Privacy*, May 2006.

LamdaMOO

```
telnet lambda.moo.mud.org 8888

Trying 209.181.94.35...

Connected to lambda.moo.mud.org.


                  ***************************
                  *  Welcome to LambdaMOO!  *
                  ***************************


            Running Version 1.8.3+47 of LambdaMOO


PLEASE NOTE:

LambdaMOO is a new kind of society, where thousands of
people voluntarily come together from all over the
world.  What these people say or do may not always be to
your liking; as when visiting any international city, it
is wise to be careful who you associate with and what
you say.

The operators of LambdaMOO have provided the materials
for the buildings of this community, but are not
responsible for what is said or done in them.  In
particular, you must assume responsibility if you permit
minors or others to access LambdaMOO through your
facilities.  The statements and viewpoints expressed
here are not necessarily those of the wizards, Pavel
Curtis, or Roger Crew, and those parties disclaim any
responsibility for them.

For assistance either now or later, type 'help'.  The
lag is low; there are 64 connected.  connect Guest

*** Connected ***

The Coat Closet

The closet is a dark, cramped space.  It appears to be
very crowded in here; you keep bumping into what feels
like coats, boots, and other people (apparently
sleeping).  One useful thing that you've discovered in
your bumbling about is a metal doorknob set at waist
```

level into what might be a door. Next to it is a spring
lever labeled 'QUIET!'.

There is new news. Type 'news' to read all news or
'news new' to read just new news.

Type '@tutorial' for an introduction to basic MOOing.
If you have not already done so, please type 'help
manners' and read the text carefully. It outlines the
community standard of conduct, which each player is
expected to follow while in LambdaMOO.

open door

You open the closet door and leave the darkness for the
living room, closing the door behind you so as not to
wake the sleeping people inside.

The Living Room

It is very bright, open, and airy here, with large
plate-glass windows looking southward over the pool to
the gardens beyond. On the north wall, there is a rough
stonework fireplace. The east and west walls are almost
completely covered with large, well-stocked bookcases.
An exit in the northwest corner leads to the kitchen
and, in a more northerly direction, to the entrance
hall. The door into the coat closet is at the north end
of the east wall, and at the south end is a sliding
glass door leading out onto a wooden deck. There are
two sets of couches, one clustered around the fireplace and
one with a view out the windows.

You see Welcome Poster, a fireplace, the living room
couch, Statue, The Birthday Machine, Helpful Person
Finder, lag meter, a map of LambdaHouse, and Cockatoo
here.

Tessier (out on his feet), Sage (smitten), Jed (out on
his feet), Rusty (distracted), Sleeper (in deep
meditation), and Fox-In-Sox (out on his feet) are here.

The cuckoo clock begins making a small whirring noise.

> > Cuckoo! < <

You hear a small click coming from the cuckoo clock.

look at statue

A large statue of the Roman Goddess, Minerva. Made of

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white marble, she stands seven feet tall, chin held
high, and draped in long flowing gowns of stone. In her
left hand, palm upward, rests a carefully carved tome;
in her right, clenched in a stony grip, is a spear. The
artisan who crafted her obviously spent a great deal of
time on the eyes: they exude a fierceness expected of
the goddess of war, but at the same time, the chiselled
stone bleeds that sadness that is borne of wisdom.

She watches over the Living Room with her unending gaze,
and, like so many other anthropomorphic oddities on the
MOO, gives help when and where she can. To find out
something from Minerva:

Directed speech requests(''to <this thing>''):

news <subject> : News headlines about subject

weather <zipcode> : current weather

whatis <something> : Wikipedia info

summarize <url> : summarize contents of page

For more information regarding 'MOORadio', type help
#26270 (Statue of Minerva).

The Statue of Minerva also uses the aliases: helper,
min, mini and statue.

north

The Entrance Hall

This small foyer is the hub of the currently-occupied
portion of the house. To the north are the double doors
forming the main entrance to the house. There is a
mirror at about head height on the east wall, just to
the right of a corridor leading off into the bedroom
area. The south wall is all rough stonework, the back
of the living room fireplace; at the west end of the
wall is the opening leading south into the living room
and southwest into the kitchen. Finally, to the west is
an open archway leading into the dining room.

You see mirror at about head height, a globe, Edgar the
Footman, MOO population meter, and an antique suit of
armour here.

look at mirror

You look into the mirror and feel yourself being drawn
into it, as if gravity had suddenly turned 90 degrees.

Looking Glass Tavern Bar

The bar of the Looking Glass Tavern is one vast, smooth
expanse of primeval wood (from the primeval forest)
against the north wall, polished to a high sheen by the
never-ending efforts of a not-quite-human bartender.
Behind the bar is a mirror that doesn't appear to be
reflecting the contents of the room accurately...

Steps lead up, to the second floor and down, to the
cellar. A stack of cases of Old Frothing Slosh beer
rest in the southwest corner.

You see drunken stupor, a long mirror that looks kind of
hazy and doesn't quite reflect the contents of the room,
PacMOO Video Game, a dart board, Kombat Arena II arcade
game, Portable Full Length Mirror, Spacewar Video Game,
Bottle of Mist, Jake, bar, Bert the Boojum, Bill, and
Lou Carol here.

Heliosa (asleep) is here.

You suddenly realize you're somewhere else.

up

You climb up the spiral staircase to the second floor.

Tavern Second Floor

This is the second floor of the Looking Glass Tavern,
where rooms are rented to steady customers on a
long-term basis. There are several doors on either side
of the hallway, some marked vacant, many bearing room
numbers and the names of the occupants. The hallway
extends back to the east, leading to what appears to be
a less-used area.

The spiral staircase leading to the first floor is at
the west end of the hallway.

Contents:

   plaque titled Directory

read Directory

The following is engraved on the plaque:

Looking Glass Tavern Room Directory

Beginning exit transfer thingie run, invoked by player
Fawn_Guest (#92111)

Room 06, Legion Room 10, Hookleg   Room 12, Xatrix
Room 13, antox   Room 16, ring   Room 48, Violetta
Room 60, Anxis   Room 69, Wintermute Room 93, Hookleg

Space is available. Please feel free to add a room for
yourself. Please do not use compass directions for exit
names from the hallway. Please use some two-digit
number as the NAME of the exit. Please use
@add-entrance and @add-exit to link in. This room is
link_ok. Oh yes... please remember to put OARRIVES and
OLEAVES on your exit.

- The Mgt.

The following door numbers are available:

00, 01, 02, 03, 04, 05, 07, 08, 09, 11, 14, 15, 17, 18,
19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32,
33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46,
47, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 61, 62,
63, 64, 65, 66, 67, 68, 70, 71, 72, 73, 74, 75, 76, 77,
78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91,
92, 94, 95, 96, 97, 98, and 99

down

look at long mirror

north

You open the front door and walk outside.

Driveway

A circular driveway, in front of LambdaHouse. The
LambdaHouse front door is to the south. The drive
curves away to the northeast and northwest.

You see springboard, Information Center, a copy of the
MidNite-MOO, Foodmart shopping cart, and a brand new
shiny penny here.

You carefully shut the door behind you.

take penny

```
You take a brand new shiny penny.

look at penny

A brand new shiny copper penny, with the words "For your
thoughts" engraved on both sides.

northeast

You wander out toward the street.

Street in front of LambdaHouse

A quiet east-west street that runs in front of
LambdaHouse.  There's a large tree, with a white painted
trunk, in the middle of the road.  On the south side of
the street, a manhole leads down.  There is a rope
ladder here which leads up into a cardboard box at the
top of the tree.

You see Road Construction Warning Sign here.

down

You lift the manhole cover and climb down, closing the
manhole behind yourself.  You climb a rusty metal ladder
down into a sewage pipe and land in a stink of sludge.

Sewage pipe

This is a large east-west sewage pipe.  Debris from a
recent earthquake blocks the west passageway.  Roots
from a large tree have pentrated the pipe from the north
and have spread out to the west.  A small passage to the
north has been hacked from the mass of roots.  Sticky
sludge sucks at your feet.  There is some graffiti
reading ''Monday, March 24, 1997 Control of the thumb
requires more of the brain's gray matter than does the
control of the chest and abdomen.'' scrawled on the
interior of the pipe.  A smaller pipe drains into this
one from the south.  A rusty ladder leads up.

south

You step into the smaller pipe to the south, your feet
squishing in the sludge.  Sewage pipe

This is a north-south sewage pipe.  Sticky sludge sucks
at your feet.  This pipe drains into a larger east-west
pipe to the north.  There is a lot of graffiti on the
interior of the pipe.  The first of it reads:
```

A.Word.A.Day -lollygag. You could read the rest of it,
if you want to read dozens of lines.

south

You go south, your feet squishing in the sludge.

Sewage pipe

This is a north-south sewage pipe. The passage south is
blocked by a rusty grille. Sticky sludge sucks at your
feet. There is some graffiti reading ''XRX: Last 116
  1/8 High 117   5/8 Low 115   13/16
Volume 1,246,600 Div $0.36 As of 2:15 PM EST on Jan 19
Change -   1/4 0.21% YearHigh 123.37 YearLow
71.25 P/E 168 Yield 1.24% Exchange NYSE'' scrawled on the
interior of the pipe. A tunnel with rungs leading up is
above.

up

You climb up the tunnel and reach the grating. You push
the grating aside and climb into a cramped space. The
grating clangs back into place.

Underneath the desk

It's the space below the desk. It's even more cramped
than the office. Lots of junk, apparently spilled from
the desk, clutter this area. When you're through
looking around here, you can exit to the office, or you
can explore the grating on the floor.

You see IRC cable, hypodermic needle, LambdaMOO
hallucinogen, and JaysHouseMOO hallucinogen here.

exit

You leave for the (relative) spaciousness of the office.

Messy, cramped office

This room is cramped and cluttered, and clearly unsafe.
A bare light bulb hangs down from between the pipes and
ducts on the ceiling. The concrete walls are slightly
damp and covered with a thin layer of mold. The
ventilation is almost nonexistent, and the southern door
leading to the rest of the basement is half-blocked by
the desk. At the desk, qpliu is asleep, his head
planted on the keyboard in front of him. The desk
occupies most of the floorspace. On the desk is a cheap

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BW X terminal surrounded by empty coke cans, and pile of
printouts and photocopied papers. On the back part of the
desk, a bookcase sags under the weight of old textbooks. A
muddy
bicycle is leaning against the bookcase, making a mess of
the papers beneath is, as well as making most of the desk
unusable. In addition, Revolving Door Maze, Room with dy-
namic graffiti, Revolving Door Maze, Revolving Door Maze,
Revolving Door Maze, Revolving Door Maze, Revolving Door
Maze, Revolving Door Maze, Revolving Door Maze, Revolving
Door Maze, Revolving Door Maze, Revolving Door Maze,
Revolving Door Maze, Revolving Door Maze, Revolving Door
Maze, Revolving Door Maze, Revolving Door Maze, Sewage
pipe, Sewage pipe, Sewage pipe, and generic multichannel
IRC headphones are on the desk. There is a little space
underneath the desk. You probably could crawl there.

You see a red wagon (carrying picture of Scutmonkey),
simple IRC headphones, and multichannel IRC headphones
here.

qpliu (asleep) is here.

out

The door bangs into the desk as you open it, leaving
only a narrow crack. You manage to sqeeze through,
though.

Basement

It's a basement. A fireproof door of steel-reinforced
construction is to the east. There is a banged up door
in the north wall. There is a rat-sized hole in the
southern wall. Furnace is sitting in here. About 4
feet up on the west wall is a board with a hinge at the
top.

You see thermostat and tool box here.

west

You pull the board towards you and crawl up into the
hole in the wall.

Crawl Space

A dark cramped space no more than five feet high.
Joists run overhead supporting the floor under the
Family Room and Kitchen; underneath is bare dirt. The

sound of humming machinery can be heard to the east.
You feel the draft of a door to the west.

It takes a moment for your eyes to adjust to the
darkness.

west

You push aside the crawlspace door and hop down onto the
basement landing.

Basement Landing

The iron spiral staircase heads up into the light, and
down, but you can only see darkness below. Four feet up
from the landing on the east wall is an entrance to the
crawl space under the Family Room.

up

The Family Room

It is comfortably crowded here with plush couches and
easy chairs, several large bookcases and a free-standing
round fireplace. To the east is the kitchen. There is
a doorway leading to the north and a sliding glass door
to the south, through which you can see the gardens. In
the southwest corner of the room is an ironwork spiral
staircase leading up and down. A plywood board used to
block downward access, but some vandal has ripped it off
the staircase.

You see a display case hanging on the wall, bookcase, a
toy box, a postcard from France, couch, VCR/TV, and
Weather Map here.

south

The Yard

The yard has ankle-high grass that turns to weeds next
to the rosebushes to the east, and extends southward a
ways toward what appears to be an old gazebo. Off to
the west, the yard becomes even less well tended. To
the north is a crooked sliding glass door into the
house. Lights from the family room light the area.

You see Kilik's Dog House (a light is on inside), a
rusty barrel, Kilik's Patented Fireworks Show, The
Lawnmower, frisbee, and a bright orange spark here.

You hear soft snoring from inside the doghouse.

west

West of the Yard

Jupiter, Mars, Venus and Mercury join in the southern skies to form a fantastic display.

The grounds are slightly better kept to the east. A few trees stand beyond the low, split-rail fence which runs along the western border of the property.

You see Chapel here.

look at Chapel

A very large box-shaped wooden structure; it looks large enough that a few people could fit inside it. Its richly colored wooden surfaces show off intricate carvings. Stained glass windows are set in its sides. There seems to be a door you can enter.

enter Chapel

You enter the chapel respectfully.

Chapel

A quiet place with wood panelling. Light filters in from muted stained-glass windows. Here you may sit, stand, kneel, prostrate, levitate, pray, meditate, shout, whine, flame, chant, cower, pout, contemplate, sigh, confess, float, plead, relax, officiate, sermonize, listen, recline, rant, wait, idle, sleep, lag, respond, nap, or genuflect as your inclinations dictate.

Chaplain is here.

out

You exit from the chapel with quiet dignity.

West of the Yard

Jupiter, Mars, Venus and Mercury join in the southern skies to form a fantastic display.

The grounds are slightly better kept to the east. A few trees stand beyond the low, split-rail fence which runs along the western border of the property.

You see Chapel here.

west

Meadow

The eastern end of a vast meadow, where a Gypsy band has
built its camp. The air is cool and damp and smells of
onion grass. Colorful Gypsy wagons are scattered in all
directions. A light green wagon sits to the Northwest.

Moonlight bathes the meadow in a silvery glow as a
chorus of crickets fill the damp night air.

An old well sits in the center of this part of the
meadow. A soft west breeze carries the odors of wood
smoke and cooking from the center of camp. An oddly
smaller wagon stands invitingly open to the southwest.
Between two wagons to the north, something gleams
briefly. A sign on the wagon to the south reads
'BonJarleycorn.' And east, through some trees and over
a low, split-rail fence, are the gardens of the main
house.

north

Landing Site

A large grassy field to the west of LambdaHouse
occasionally utilized as a landing site for various
aircraft. To the south is a similar field surrounded by
gypsy caravans, and to the north, the elusive Lambda
Street runs by. To the east, a small section of
driveway bends around from the front of the house and
goes into the garage. It is freezing cold out here.
The morning sun is easily seen.

You see windsock and helicopter N001LM here.

enter helicopter

You climb into the helicopter.

Helicopter N001LM

You are inside a luxuriously appointed helicopter, just
waiting to be flown. There seems to be a placard with
some basic instructions. Through the canopy you see
Landing Site.

read instructions

```
From outside:

look helicopter
preflight helicopter
enter/board helicopter


From inside:

look
start
hover
fly
faster
slower
higher
lower
look out
look down
look hobbs
look chart
scrutinize chart
land
land <location>
overfly <location>
wave
stop
shutdown
exit/jump/disem*bark
```

The helicopter itself can only land at locations that
have a wind sock. You can specify where you would like
to land: Type 'look chart' to see the available
locations. You *can* get to the other places you see,
but you have to jump....

For overflying: You can only overfly locations that the
helicopter knows about. You can specify the location
you want to overfly either by its number, or by its name
in your @rooms database. To find out what locations the
helicopter knows about, you have to scrutinize the
chart.

Group sky diving: The best way to sky dive in a group
is to pull the helicopter into a hover over your chosen
destination. Then everyone who jumps will land in the
same place.

For detailed technical information about the helicopter,

```
        type 'notes on <helicopter>.

        You consult the chart and see that the following
        locations can accomodate a helicopter:


        #5809     Asphalt Roof
        #6295     Airport Helipad
        #24641    A Decent Piece of Turf
        #66468    Glenrock Station
        #58923    Open Field
        #19434    Garden
        #5468     Landing Site
        #88543    Mundania International Heliport (MIH)
        #26512    Yib's Helicopter Towing Company
        #16043    Treehouse Helipad
        #74864    Ski Resort
        #9995     Radio KSLP Field
        #14077    Zurkian International Runway
        #107900   Grassy plateau
        #109084   Solitary Glade
        #37892    Artic Tundra
        #84594    The Eyrie
        #68249    Garden
        #80723    Inexplicable Meadow
        #118284   Grey Stone Roof


        start

        You follow the checklist and start up the engine.

        The roar of the engine is so loud that you can no longer
        hear what anyone outside is saying.

        fly

        You start flying the helicopter.

        Through the canopy you see The Sky.

        As you fly along, you see Glenrock Station.

        As you fly along, you see The Deck.

        As you fly along, you see Street in front of the Pet
        Store.

        As you fly along, you see Garden.
```

```
As you fly along, you see Street in front of
LambdaHouse.

land Ski Resort

You land the helicopter.

Through the canopy you see Ski Resort.

out

Please shut down the engine first.

stop

You follow the checklist and shut down the engine.

out

You climb out of the helicopter.

Ski Resort

The snow is at its best for skiing!  The runs are well
packed and fast.  The beauty of the panoramic views of
snow covered mountains are only rivalled by the blue
Pacific ocean in the west.  The ski lift is taking
people up to the top of the mountain.  Lots of people
from all over the world are here skiing, sledding and
having snowball play fights.

You see a Greyhound Bus, Chopper(helicopter), and a Ski
Lift here.

Exits:  Board->the bus; Lift->top of mountain;
Enter->chopper; Walk -> takes you along a path to a
peaceful valley in the west.

Everywhere you look there are snow capped mountains
reflecting the bright moonlight.  People are laughing
and enjoying the night skiing as the runs are lit up too
tonight.

You see Wind Sock, Chopper, and helicopter N001LM here.

Lift

As you go higher on the lift you turn as the people are
waving and calling, good-bye Guest , come on back, okay?

Coastal Mountain Range Public Park

You're on a mountain 1000 meters high with a view of the
```

Pacific Coast mountain range and the Pacific ocean in
the west. Its cold up here but theres a natural hot
springs pool and a campfire beside the ledge. The ledge
shelters the pool from winds and creates an ecology
where wild flowers grow year round in the steam from the
pool. The wind is wonderful for the hanggliders here
and you're welcome to use them, as well as the guest
cabin and pool. Park rangers keep the picnic
basket(bar) filled with food for visitors. This is your
park, please don't feed the wildlife.

For directions on the hanggliders type Look Sign.
You're welcome to sit in the hot springs pool.

Exits: in -> guest cabin. ski -> ski ramp.
open -> hole in the ground. down -> the rainforest.

The moonlight reflects off all the snowcapped mountains
and lights a path along the ocean in the west.

You see a campfire, a hole in the ground, and down here.

You get to the top, jump off the lift and go over to the
campfire to warm up.

...

The Mythical Man-Month (Fred Brooks)

> *Good cooking takes time. If you are made to wait,*
> *it is to serve you better, and to please you.*
>
> *– Menu of Restaurant Antoine, New Orleans*

More software projects have gone awry for lack of calendar time than for all other causes combined. Why is this cause of disaster so common?

First, our techniques of estimating are poorly developed. More seriously, they reflect an unvoiced assumption which is quite untrue, i.e., that all will go well.

Second, our estimating techniques fallaciously confuse effort with progress, hiding the assumption that men and months are interchangeable.

Third, because we are uncertain of our estimates, software managers often lack the courteous stubbornness of Antoine's chef.

Fourth, schedule progress is poorly monitored. Techniques proven and routine in other engineering disciplines are considered radical innovations in software engineering.

Fifth, when schedule slippage is recognized, the natural (and traditional) response is to add manpower. Like dousing a fire with gasoline, this makes matters worse, much worse. More fire requires more gasoline, and thus begins a regenerative cycle which ends in disaster.

Schedule monitoring will be the subject of a separate essay. Let us consider other aspects of the problem in more detail.

Optimism

All programmers are optimists. Perhaps this modern sorcery especially attracts those who believe in happy endings and fairy godmothers. Perhaps the hundreds of nitty frustrations drive away all but those who habitually focus on the end goal. Perhaps it is merely that computers are young, programmers

are younger, and the young are always optimists. But however the selection process works, the result is indisputable: "This time it will surely run," or "I just found the last bug."

So the first false assumption that underlies the scheduling of systems programming is that *all will go well*, i.e., that *each task will take only as long as it "ought" to take.*

The pervasiveness of optimism among programmers deserves more than a flip analysis. Dorothy Sayers, in her excellent book, *The Mind of the Maker*, divides creative activity into three stages: the idea, the implementation, and the interaction. A book, then, or a computer, or a program comes into existence first as an ideal construct, built outside time and space, but complete in the mind of the author. It is realized in time and space, by pen, ink, and paper, or by wire, silicon, and ferrite. The creation is complete when someone reads the book, uses the computer, or runs the program, thereby interacting with the mind of the maker.

This description, which Miss Sayers uses to illuminate not only human creative activity but also the Christian doctrine of the Trinity, will help us in our present task. For the human makers of things, the incompletenesses and inconsistencies of our ideas, become clear only during implementation. Thus it is that writing, experimentation, "working out" are essential disciplines for the theoretician.

In many creative activities the medium of execution is intractable. Lumber splits; paints smear; electrical circuits ring. These physical limitations of the medium constrain the ideas that may be expressed, and they also create unexpected difficulties in the implementation.

Implementation, then, takes time and sweat both because of the physical media and because of the inadequacies of the underlying ideas. We tend to blame the physical media for most of our implementation difficulties; for the media are not "ours" in the way the ideas are, and our pride colors our judgment.

Computer programming, however, creates with an exceedingly tractable medium. The programmer builds from

pure thought-stuff: concepts and very flexible representations thereof. Because the medium is tractable, we expect few difficulties in implementation; hence our pervasive optimism. Because our ideas are faulty, we have bugs; hence our optimism is unjustified.

In a single task, the assumption that all will go well has a probabilistic effect on the schedule. It might indeed go as planned, for there is a probability distribution for the delay that will be encountered, and "no delay" has a finite probability. A large programming effort, however, consists of many tasks, some chained end-to-end. The probability that each will go well becomes vanishingly small.

The Man-Month

The second fallacious thought mode is expressed in the very unit of effort used in estimating and scheduling: the man-month. Cost does indeed vary as the product of the number of men and the number of months. Progress does not. *Hence the man-month as a unit for measuring the size of a job is a dangerous and deceptive myth.* It implies that men and months are interchangeable.

Men and months are interchangeable commodities only when a task can be partitioned among many workers *with no communication among them* (Fig. 1). This is true of reaping wheat or picking cotton; it is not even approximately true of systems programming.

When a task cannot be partitioned because of sequential constraints, the application of more effort has no effect on the schedule (Fig. 2). The bearing of a child takes nine months, no matter how many women are assigned. Many software tasks have this characteristic because of the sequential nature of debugging.

In tasks that can be partitioned but which require communication among the subtasks, the effort of communication must be added to the amount of work to be done. Therefore
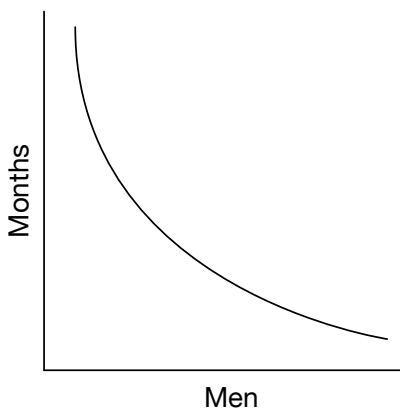
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Fig. 1: Time versus number of workers – perfectly partitionable task

the best that can be done is somewhat poorer than an even trade of men for months (Fig. 3).

The added burden of communication is made up of two parts, training and intercommunication. Each worker must be trained in the technology, the goals of the effort, the overall strategy, and the plan of work. This training cannot be partitioned, so this part of the added effort varies linearly with the number of workers.

Intercommunication is worse. If each part of the task must be separately coordinated with each other part, the effort increases as $n(n-1)/2$. Three workers require three times as much pairwise intercommunication as two; four require six times as much as two. If, moreover, there need to be conferences among three, four, etc., workers to resolve things jointly, matters get worse yet. The added effort of communicating may fully counteract the division of the original task and bring us to the situation of Fig. 4.

Since software construction is inherently a systems effort – an exercise in complex interrelationships – communication

Fig. 2: Time versus number of workers – unpartitionable task

effort is great, and it quickly dominates the decrease in individual task time brought about by partitioning. Adding more men then lengthens, not shortens, the schedule.

Systems Test

No parts of the schedule are so thoroughly affected by sequential constraints as component debugging and system test. Furthermore, the time required depends on the number and subtlety of the errors encountered. Theoretically this number should be zero. Because of optimism, we usually expect the number of bugs to be smaller than it turns out to be. Therefore testing is usually the most mis-scheduled part of programming.

For some years I have been successfully using the following rule of thumb for scheduling a software task:

1/3 planning

1/6 coding
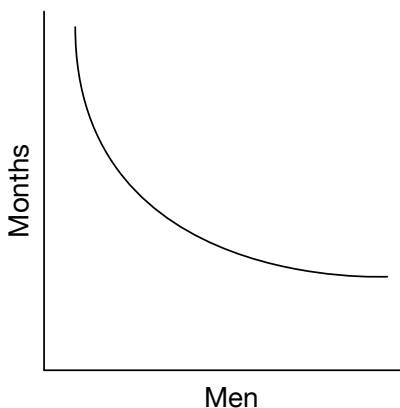
Fig. 3: Time versus number of workers – partitionable task requiring communication

$^1/_4$ component test and early system test

$^1/_4$ system test, all components in hand.

This differs from conventional scheduling in several important ways:

1. The fraction devoted to planning is larger than normal. Even so, it is barely enough to produce a detailed and solid specification, and not enough to include research or exploration of totally new techniques.

2. The *half* of the schedule devoted to debugging of completed code is much larger than normal.

3. The part that is easy to estimate, i.e., coding, is given only one-sixth of the schedule.

In examining conventionally scheduled projects, I have found that few allowed one-half of the projected schedule for testing, but that most did indeed spend half of the actual
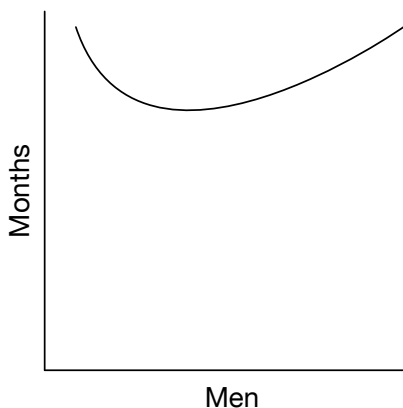
Fig. 4: Time versus number of workers – task with complex interrelationships

schedule for that purpose. Many of these were on schedule until and except in system testing.

Failure to allow enough time for system test, in particular, is peculiarly disastrous. Since the delay comes at the end of the schedule, no one is aware of schedule trouble until almost the delivery date. Bad news, late and without warning, is unsettling to customers and to managers.

Furthermore, delay at this point has unusually severe financial, as well as psychological, repercussions. The project is fully staffed, and cost-per-day is maximum. More seriously, the software is to support other business effort (shipping of computers, operation of new facilities, etc.) and the secondary costs of delaying these are very high, for it is almost time for software shipment. Indeed, these secondary costs may far outweigh all others. It is therefore very important to allow enough system test time in the original schedule.

Gutless Estimating

Observe that for the programmer, as for the chef, the urgency of the patron may govern the scheduled completion of the task, but it cannot govern the actual completion. An omelette, promised in two minutes, may appear to be progressing nicely. But when it has not set in two minutes, the customer has two choices – wait or eat it raw. Software customers have had the same choices.

The cook has another choice; he can turn up the heat. The result is often an omelette nothing can save – burned in one part, raw in another.

Now I do not think software managers have less inherent courage and firmness than chefs, nor than other engineering managers. But false scheduling to match the patron's desired date is much more common in our discipline than elsewhere in engineering. It is very difficult to make a vigorous, plausible, and job-risking defense of an estimate that is derived by no quantitative method, supported by little data, and certified chiefly by the hunches of the managers.

Clearly two solutions are needed. We need to develop and publicize productivity figures, bug-incidence figures, estimating rules, and so on. The whole profession can only profit from sharing such data.

Until estimating is on a sounder basis, individual managers will need to stiffen their backbones and defend their estimates with the assurance that their poor hunches are better than wish-derived estimates.

Regenerative Schedule Disaster

What does one do when an essential software project is behind schedule? Add manpower, naturally. As Figs. 1 through 4 suggest, this may or may not help.

Let us consider an example. Suppose a task is estimated at 12 man-months and assigned to three men for four months,

and that there are measurable mileposts A, B, C, D, which are scheduled to fall at the end of each month (Fig. 5).

Now suppose the first milepost is not reached until two months have elapsed (Fig. 6). What are the alternatives facing the manager?

1. Assume that the task must be done on time. Assume that only the first part of the task was misestimated, so Fig. 6 tells the story accurately. Then 9 man-months of effort remain, and two months, so 4 1/2 men will be needed. Add 2 men to the 3 assigned.

2. Assume that the task must be done on time. Assume that the whole estimate was uniformly low, so that Fig. 7 really describes the situation. Then 18 man-months of effort remain, and two months, so 9 men will be needed. Add 6 men to the 3 assigned.

3. Reschedule. I like the advice given by P. Fagg, an experienced hardware engineer, "Take no small slips" That is, allow enough time in the new schedule to ensure that the work can be carefully and thoroughly done, and that rescheduling will not have to be done again.

4. Trim the task. In practice this tends to happen anyway, once the team observes schedule slippage. Where the secondary costs of delay are very high, this is the only feasible action. The manager's only alternatives are to trim it formally and carefully, to reschedule, or to watch the task get silently trimmed by hasty design and incomplete testing.

In the first two cases, insisting that the unaltered task be completed in four months is disastrous. Consider the regenerative effects, for example, for the first alternative (Fig. 8). The two new men, however competent and however quickly recruited, will require training in the task by one of the experienced men. If this takes a month, *3 man-months will have been*
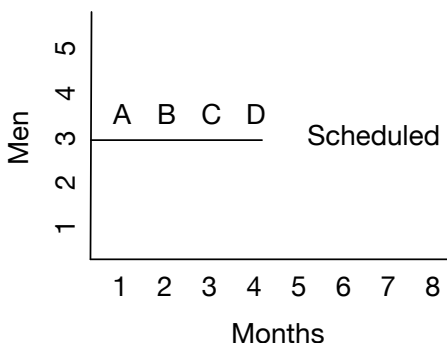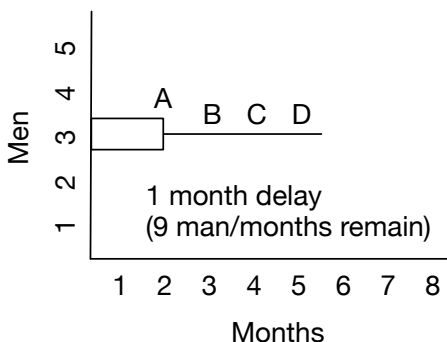
Fig. 5

Fig. 6

devoted to work not in the original estimate. Furthermore, the task, originally partitioned three ways, must be repartitioned into five parts; hence some work already done will be lost, and system testing must be lengthened. So at the end of the third month, substantially more than 7 man-months of effort remain, and 5 trained people and one month are available. As Fig. 8 suggests, the product is just as late as if no one had been added (Fig. 6).
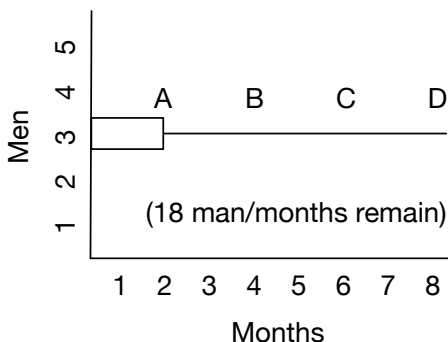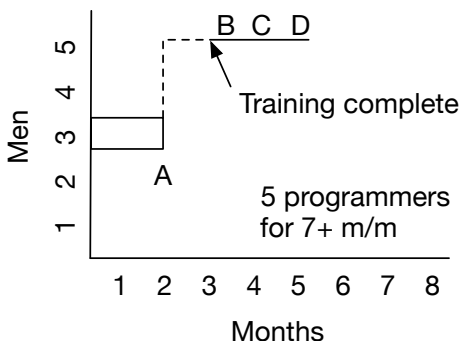
Fig. 7

Fig. 8

To hope to get done in four months, considering only training time and not repartitioning and extra systems test, would require adding 4 men, not 2, at the end of the second month. To cover repartitioning and system test effects, one would have to add still other men. Now, however, one has at least a 7-man team, not a 3-man one; thus such aspects as team organization and task division are different in kind, not merely in degree.

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Notice that by the end of the third month things look very black. The March 1 milestone has not been reached in spite of all the managerial effort. The temptation is very strong to repeat the cycle, adding yet more manpower. Therein lies madness.

The foregoing assumed that only the first milestone was misestimated. If on March 1 one makes the conservative assumption that the whole schedule was optimistic, as Fig. 7 depicts, one wants to add 6 men just to the original task. Calculation of the training, repartitioning, system testing effects is left as an exercise for the reader. Without a doubt, the regenerative disaster will yield a poorer product, later, than would rescheduling with the original three men, unaugmented.

Oversimplifying outrageously, we state Brooks's Law:

Adding manpower to a late software project makes it later.

This then is the demythologizing of the man-month. The number of months of a project depends upon its sequential constraints. The maximum number of men depends upon the number of independent subtasks. From these two quantities one can derive schedules using fewer men and more months. (The only risk is product obsolescence.) One cannot, however, get workable schedules using more men and fewer months. More software projects have gone awry for lack of calendar time than for all other causes combined.

Manifesto for Agile Software Development

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

- **Individuals and interactions** over processes and tools

- **Working software** over comprehensive documentation

- **Customer collaboration** over contract negotiation

- **Responding to change** over following a plan

That is, while there is value in the items on the right, we value the items on the left more.

Principles behind the Agile Manifesto

We follow these principles:

Our highest priority is to satisfy the customer
through early and continuous delivery
of valuable software.

Welcome changing requirements, even late in
development. Agile processes harness change for
the customer's competitive advantage.

Deliver working software frequently, from a
couple of weeks to a couple of months, with a
preference to the shorter timescale.

Business people and developers must work
together daily throughout the project.

Build projects around motivated individuals.
Give them the environment and support they need,
and trust them to get the job done.

The most efficient and effective method of
conveying information to and within a development
team is face-to-face conversation.

Working software is the primary measure of progress.

Agile processes promote sustainable development.
The sponsors, developers, and users should be able
to maintain a constant pace indefinitely.

Continuous attention to technical excellence
and good design enhances agility.

Simplicity–the art of maximizing the amount
of work not done–is essential.

The best architectures, requirements, and designs
emerge from self-organizing teams.

At regular intervals, the team reflects on how
to become more effective, then tunes and adjusts
its behavior accordingly.

The Story of Mel

This was posted to Usenet by its author, Ed Nather (<nather@astro.as.utexas.edu>), on May 21, 1983.

A recent article devoted to the macho side of programming made the bald and unvarnished statement:

> Real Programmers write in FORTRAN.

Maybe they do now,
in this decadent era of
Lite beer, hand calculators, and "user-friendly" software
but back in the Good Old Days,
when the term "software" sounded funny
and Real Computers were made out of drums and vacuum tubes,
Real Programmers wrote in machine code.
Not FORTRAN. Not RATFOR. Not, even, assembly language.
Machine Code.
Raw, unadorned, inscrutable hexadecimal numbers.
Directly.

Lest a whole new generation of programmers
grow up in ignorance of this glorious past,
I feel duty-bound to describe,
as best I can through the generation gap,
how a Real Programmer wrote code.
I'll call him Mel,
because that was his name.

I first met Mel when I went to work for Royal McBee Computer Corp.,
a now-defunct subsidiary of the typewriter company.
The firm manufactured the LGP-30,
a small, cheap (by the standards of the day)
drum-memory computer,
and had just started to manufacture
the RPC-4000, a much-improved,
bigger, better, faster – drum-memory computer.

Cores cost too much,
and weren't here to stay, anyway.
(That's why you haven't heard of the company,
or the computer.)

I had been hired to write a FORTRAN compiler
for this new marvel and Mel was my guide to its wonders.
Mel didn't approve of compilers.

"If a program can't rewrite its own code",
he asked, "what good is it?"

Mel had written,
in hexadecimal,
the most popular computer program the company owned.
It ran on the LGP-30
and played blackjack with potential customers
at computer shows.
Its effect was always dramatic.
The LGP-30 booth was packed at every show,
and the IBM salesmen stood around
talking to each other.
Whether or not this actually sold computers
was a question we never discussed.

Mel's job was to re-write
the blackjack program for the RPC-4000.
(Port? What does that mean?)
The new computer had a one-plus-one
addressing scheme,
in which each machine instruction,
in addition to the operation code
and the address of the needed operand,
had a second address that indicated where, on the revolving drum,
the next instruction was located.

In modern parlance,
every single instruction was followed by a GO TO!
Put that in Pascal's pipe and smoke it.

Mel loved the RPC-4000
because he could optimize his code:
that is, locate instructions on the drum
so that just as one finished its job,
the next would be just arriving at the "read head"
and available for immediate execution.
There was a program to do that job,
an "optimizing assembler",
but Mel refused to use it.

"You never know where it's going to put things",
he explained, "so you'd have to use separate constants".

It was a long time before I understood that remark.
Since Mel knew the numerical value
of every operation code,
and assigned his own drum addresses,
every instruction he wrote could also be considered
a numerical constant.
He could pick up an earlier "add" instruction, say,
and multiply by it,
if it had the right numeric value.
His code was not easy for someone else to modify.

I compared Mel's hand-optimized programs
with the same code massaged by the optimizing assembler program,
and Mel's always ran faster.
That was because the "top-down" method of program design
hadn't been invented yet,
and Mel wouldn't have used it anyway.
He wrote the innermost parts of his program loops first,
so they would get first choice
of the optimum address locations on the drum.
The optimizing assembler wasn't smart enough to do it that way.

Mel never wrote time-delay loops, either,
even when the balky Flexowriter
required a delay between output characters to work right.
He just located instructions on the drum

so each successive one was just past the read head
when it was needed;
the drum had to execute another complete revolution
to find the next instruction.
He coined an unforgettable term for this procedure.
Although "optimum" is an absolute term,
like "unique", it became common verbal practice
to make it relative:
"not quite optimum" or "less optimum"
or "not very optimum".
Mel called the maximum time-delay locations
the "most pessimum".

After he finished the blackjack program
and got it to run
("Even the initializer is optimized",
he said proudly),
he got a Change Request from the sales department.
The program used an elegant (optimized)
random number generator
to shuffle the "cards" and deal from the "deck",
and some of the salesmen felt it was too fair,
since sometimes the customers lost.
They wanted Mel to modify the program
so, at the setting of a sense switch on the console,
they could change the odds and let the customer win.

Mel balked.
He felt this was patently dishonest,
which it was,
and that it impinged on his personal integrity as a programmer,
which it did,
so he refused to do it.
The Head Salesman talked to Mel,
as did the Big Boss and, at the boss's urging,
a few Fellow Programmers.
Mel finally gave in and wrote the code,
but he got the test backwards,
and, when the sense switch was turned on,
the program would cheat, winning every time.

Mel was delighted with this,
claiming his subconscious was uncontrollably ethical,
and adamantly refused to fix it.

After Mel had left the company for greener pa$ture$,
the Big Boss asked me to look at the code
and see if I could find the test and reverse it.
Somewhat reluctantly, I agreed to look.
Tracking Mel's code was a real adventure.

I have often felt that programming is an art form,
whose real value can only be appreciated
by another versed in the same arcane art;
there are lovely gems and brilliant coups
hidden from human view and admiration, sometimes forever,
by the very nature of the process.
You can learn a lot about an individual
just by reading through his code,
even in hexadecimal.
Mel was, I think, an unsung genius.

Perhaps my greatest shock came
when I found an innocent loop that had no test in it.
No test. None.
Common sense said it had to be a closed loop,
where the program would circle, forever, endlessly.
Program control passed right through it, however,
and safely out the other side.
It took me two weeks to figure it out.

The RPC-4000 computer had a really modern facility
called an index register.
It allowed the programmer to write a program loop
that used an indexed instruction inside;
each time through,
the number in the index register
was added to the address of that instruction,
so it would refer
to the next datum in a series.

He had only to increment the index register
each time through.
Mel never used it.

Instead, he would pull the instruction into a machine register,
add one to its address,
and store it back.
He would then execute the modified instruction
right from the register.
The loop was written so this additional execution time
was taken into account –
just as this instruction finished,
the next one was right under the drum's read head,
ready to go.
But the loop had no test in it.

The vital clue came when I noticed
the index register bit,
the bit that lay between the address
and the operation code in the instruction word,
was turned on –
yet Mel never used the index register,
leaving it zero all the time.
When the light went on it nearly blinded me.

He had located the data he was working on
near the top of memory –
the largest locations the instructions could address –
so, after the last datum was handled,
incrementing the instruction address
would make it overflow.
The carry would add one to the
operation code, changing it to the next one in the instruction set:
a jump instruction.
Sure enough, the next program instruction was
in address location zero,
and the program went happily on its way.

I haven't kept in touch with Mel,

so I don't know if he ever gave in to the flood of
change that has washed over programming techniques
since those long-gone days.
I like to think he didn't.
In any event,
I was impressed enough that I quit looking for the
offending test,
telling the Big Boss I couldn't find it.
He didn't seem surprised.

When I left the company,
the blackjack program would still cheat
if you turned on the right sense switch,
and I think that's how it should be.
I didn't feel comfortable
hacking up the code of a Real Programmer.

[1992 postscript – the author writes: "The original submission to the net was not in free verse, nor any approximation to it – it was straight prose style, in non-justified paragraphs. In bouncing around the net it apparently got modified into the 'free verse' form now popular. In other words, it got hacked on the net. That seems appropriate, somehow." The author adds that he likes the 'free-verse' version better than his prose original. . .]

[1999 update: Mel's last name is now known. The manual for the LGP-30 refers to "Mel Kaye of Royal McBee who did the bulk of the programming [...] of the ACT 1 system".]

[2001: The Royal McBee LPG-30 turns out to have one other claim to fame. It turns out that meteorologist Edward Lorenz was doing weather simulations on an LGP-30 when, in 1961, he discovered the "Butterfly Effect" and computational chaos. This seems, somehow, appropriate.]

[2002: A copy of the programming manual for the LGP-30 lives at `http://ed-thelen.org/comp-hist/lgp-30-man.html`]

Things Every Hacker Once Knew (Eric Raymond)

One fine day in [redacted] I was reminded of something I had half-noticed a few times over the previous decade. That is, younger hackers don't know the bit structure of ASCII and the meaning of the odder control characters in it.

This is knowledge every fledgling hacker used to absorb through their pores. It's nobody's fault this changed; the obsolescence of hardware terminals and the near-obsolescence of the RS-232 protocol is what did it. Tools generate culture; sometimes, when a tool becomes obsolete, a bit of cultural commonality quietly evaporates. It can be difficult to notice that this has happened.

This document is a collection of facts about ASCII and related technologies, notably hardware serial terminals and RS-232 and modems. This is lore that was at one time near-universal and is no longer. It's not likely to be directly useful today – until you trip over some piece of still-functioning technology where it's relevant (like a GPS puck), or it makes sense of some old-fart war story. Even so, it's good to know anyway, for cultural-literacy reasons.

One thing this collection has that tends to be indefinite in the minds of older hackers is *calendar dates*. Those of us who lived through all this tend to have remembered order and dependencies but not exact timing; here, I did the research to pin a lot of that down. I've noticed that people have a tendency to retrospectively back-date the technologies that interest them, so even if you did live through the era it describes you might get a few surprises from reading this.

There are lots of references to Unix in here because I am mainly attempting to educate younger open-source hackers working on Unix-derived systems such as Linux and the BSDs. If those terms mean nothing to you, the rest of this document probably won't either.

Hardware Context

Nowadays, when two computers talk to each other, it's usually via TCP/IP over some physical layer you seldom need to care much about. And a "terminal" is actually a "terminal emulator," a piece of software that manages part of your display and itself speaks TCP/IP.

Before ubiquitous TCP/IP and bit-mapped displays things were very different. For most hackers that transition took place within a few years of 1992 – perhaps somewhat earlier if you had access to then-expensive workstation hardware.

Before then there were video display terminals – VDTs for short. In the mid-1970s these had displaced an earlier generation of printing terminals derived from really old technology called a "teletype," which had evolved around 1900 from Victorian telegraph networks. The very earliest versions of Unix in the late 1960s were written for these printing terminals, in particular for the Teletype Model 33 (aka ASR-33); the "tty" that shows up in Unix device names was a then-common abbreviation for "teletype."

(This is not the only Unix device name that is a fossil from a bygone age. There's also /dev/lp for the system default printer; every hacker once knew that the "lp" stood for "line printer," a type of line-at-a-time electromechanical printer associated with mainframe computers of roughly the same vintage as the ASR-33.)

In those pre-Internet days computers didn't talk to each other much, and the way teletypes and terminals talked to computers was a hardware protocol called "RS-232" (or, if you're being pedantic, "EIA RS-232C"). Before USB, when people spoke of a "serial" link, they meant RS-232, and sometimes referred to the equipment that spoke it as "serial terminals."

RS-232 had a very long service life; it was developed in the early 1960s, not originally for computer use but as a way for teletypewriters to talk to modems. Though it has passed out of general use and is no longer common knowledge, it's

not quite dead even today.

I've been simplifying a bit here. There were other things besides RS-232 and serial terminals going on, notably on IBM mainframes. But they've left many fewer traces in current technology and its folklore. This is because the lineage of modern Unix passes back through a now-forgotten hardware category called a "minicomputer," especially minicomputers made by the Digital Equipment Corporation. ASCII, RS-232 and serial terminals were part of the technology cluster around minicomputers – as was, for that matter, Unix itself.

Minicomputers were wiped out by workstations and workstations by descendants of the IBM PC, but many hackers old enough to remember the minicomputer era (mid-1960s to mid-1980s) tend still to get a bit misty-eyed about the DEC hardware they cut their teeth on.

Often, however, nostalgia obscures how very underpowered those machines were. For example: a DEC VAX 11-780 minicomputer in the mid-1980s, used for timesharing and often supporting a dozen simultaneous users, had less than 1/1000 the processing power and less than 1/5000 times as much storage available as a low-end smartphone does in 2017.

In fact, until well into the 1980s microcomputers ran slowly enough (and had poor enough RF shielding) that this was common knowledge: you could put an AM radio next to one and get a clue when it was doing something unusual, because either fundamentals or major subharmonics of the clock frequencies were in the range of human audibility. Nothing has run that slowly since the turn of the 21st century.

The strange afterlife of the Hayes smartmodem

About those modems: the word is a portmanteau for "modulator/demodulator." Modems allowed digital signals to pass over copper phone wires – ridiculously slowly by today's standards, but that's how we did our primitive wide-area networking in pre-Internet times. It was not generally known back

then that modems had first been invented in the late 1950s for use in military communications, notably the SAGE air-defense network; we just took them for granted.

Today modems that speak over copper or optical fiber are embedded invisibly in the Internet access point in your basement; other varieties perform over-the-air signal handling for smartphones and tablets. A variety every hacker used to know about (and most of us owned) was the "outboard" modem, a separate box wired to your computer and your telephone line.

Inboard modems (expansion cards for your computer) were also known, but never sold as well because being located inside the case made them vulnerable to RF noise, and the blinkenlights on an outboard were useful for diagnosing problems. Also, most hackers learned to interpret (at least to some extent) modem song – the beeping and whooshing noises the outboards made while attempting to establish a connection. The happy song of a successful connect was identifiably different from various sad songs of synchronization failure.

One relic of modem days is the name of the Unix SIGHUP signal, indicating that the controlling terminal of the user's process has disconnected. HUP stands for "HangUP" and this originally indicated a serial line drop (specifically, loss of Data Carrier Detect) as produced by a modem hangup.

These old-fashioned modems were, by today's standards, unbelievably slow. Modem speeds increased from 110 bits per second back at the beginning of interactive computing to 56 kilobits per second just before the technology was effectively wiped out by wide-area Internet around the end of the 1990s, which brought in speeds of a megabit per second and more (20 times faster). For the longest stable period of modem technology after 1970, about 1984 to 1991, typical speed was 9600bps. This has left some traces; it's why surviving serial-protocol equipment tends to default to a speed of 9600bps.

There was a line of modems called "Hayes Smartmodems" that could be told to dial a number, or set parameters such as line speed, with command codes sent to the modem over its serial link from the machine. Every hacker used to know the

"AT" prefix used for commands and that, for example, ATDT followed by a phone number would dial the number. Other modem manufacturers copied the Hayes command set and variants of it became near universal after 1981.

What was not commonly known then is that the "AT" prefix had a helpful special property. That bit sequence (1+0 1000 0010 1+0 0010 1010 1+, where the plus suffix indicates one or more repetitions of the preceding bit) has a shape that makes it as easy as possible for a receiver to recognize it even if the receiver doesn't know the transmit-line speed; this, in turn, makes it possible to automatically synchronize to that speed.

That property is still useful, and thus in 2017 the AT convention has survived in some interesting places. AT commands have been found to perform control functions on 3G and 4G cellular modems used in smartphones. On one widely deployed variety, "AT+QLINUXCMD=" is a prefix that passes commands to an instance of Linux running in firmware on the chip itself (separately from whatever OS might be running visibly on the phone).

Preserving core values

From about 1955 to 1975 – before semiconductor memory – the dominant technology in computer memory used tiny magnetic doughnuts strung on copper wires. The doughnuts were known as "ferrite cores" and main memory thus known as "core memory" or "core."

Unix terminology was formed in the early 1970s, and compounds like "in core" and "core dump" survived into the semiconductor era. Until as late as around 1990 it could still be assumed that every hacker knew from where these terms derived; even microcomputer hackers for which memory had always been semiconductor RAM tended to pick up this folklore rapidly on contact with Unix.

After 2000, however, as multiprocessor systems became in-

creasingly common even on desktops, "core" increasingly took on a conflicting meaning as shorthand for "processor core." In 2017 "core" can still mean either thing, but the reason for the older usage is no longer generally understood and idioms like "in core" may be fading.

36-bit machines and the persistence of octal

There's a power-of-two size hierarchy in memory units that we now think of as normal – 8 bit bytes, 16 or 32 or 64-bit words. But this did not become effectively universal until after 1983. There was an earlier tradition of designing computer architectures with 36-bit words.

There was a time when 36-bit machines loomed large in hacker folklore and some of the basics about them were ubiquitous common knowledge, though cultural memory of this era began to fade in the early 1990s. Two of the best-known 36-bitters were the DEC PDP-10 and the Symbolics 3600 Lisp machine. The cancellation of the PDP-10 in '83 proved to be the death knell for this class of machine, though the 3600 fought a rear-guard action for a decade afterwards.

Hexadecimal is a natural way to represent raw memory contents on machines with the power-of-two size hierarchy. But octal (base-8) representations of machine words were common on 36-bit machines, related to the fact that a 36-bit word naturally divides into 12 3-bit fields naturally represented as octal. In fact, back then we generally assumed you could tell which of the 32- or 36-bit phyla a machine belonged in by whether you could see digits greater than 7 in a memory dump.

Here are a few things every hacker used to know that related to these machines:

- 36 bits was long enough to represent positive and negative integers to an accuracy of ten decimal digits, as was expected on mechanical calculators of the era. Standardization on 32 bits was unsuccessfully resisted by

numerical analysts and people in scientific computing, who really missed that last 4 bits of accuracy.

- A "character" might be 9 bits on these machines, with 4 packed to a word. Consequently, keyboards designed for them might have both a meta key to assert bit 8 and a now-extinct extra modifier key (usually but not always called "Super") that asserted bit 9. Sometimes this selected a tier of non-ASCII characters including Greek letters and mathematical symbols.

- Alternatively, 6-bit characters might be packed 6 to a word. There were many different 6-bit character encodings; not only did they differ across a single manufacturer's machines, but some individual machines used multiple incompatible encodings. This is why older non-Unix minicomputers like the PDP-10 had a six-character limit on filenames – this allowed an entire filename to be packed in a single 36-bit word. If you ever see the following acronyms it is a clue that you may have wandered into this swamp: SIXBIT, FIELDATA, RADIX-50, BCDIC.

It used also to be generally known that 36-bit architectures explained some unfortunate features of the C language. The original Unix machine, the PDP-7, featured 18-bit words corresponding to half-words on larger 36-bit computers. These were more naturally represented as six octal (3-bit) digits.

The immediate ancestor of C was an interpreted language written on the PDP-7 and named B. In it, a numeric literal beginning with 0 was interpreted as octal.

The PDP-7's successor, and the first workhorse Unix machine was the PDP-11 (first shipped in 1970). It had 16-bit words – but, due to some unusual peculiarities of the instruction set, octal made more sense for its machine code as well. C, first implemented on the PDP-11, thus inherited the B octal syntax. And extended it: when an in-string backslash has a following digit, that was expected to lead an octal literal.

The Interdata 32, VAX, and other later Unix platforms didn't have those peculiarities; their opcodes expressed more naturally in hex. But C was never adjusted to prefer hex, and the surprising interpretation of leading 0 wasn't removed.

Because many later languages (Java, Python, etc) copied C's low-level lexical rules for compatibility reasons, the relatively useless and sometimes dangerous octal syntax besets computing platforms for which three-bit opcode fields are wildly inappropriate, and may never be entirely eradicated.

The PDP-11 was so successful that architectures strongly influenced by it (notably, including Intel and ARM microprocessors) eventually took over the world, killing off 36-bit machines.

RS232 and its discontents

A TCP/IP link generally behaves like a clean stream of 8-bit bytes (formally, octets). You get your data as fast as the network can run, and error detection/correction is done somewhere down below the layer you can see.

RS-232 was not like that. Two devices speaking it had to agree on a common line speed – also on how the byte framing works (the latter is why you'll see references to "stop bits" in related documentation). Finally, error detection and correction was done in-stream, sort of. RS232 devices almost always spoke ASCII, and used the fact that ASCII only filled 7 bits. The top bit might be, but was not always, used as a parity bit for error detection. If not used, the top bit could carry data.

You had to set your equipment at both ends for a specific combination of all of these. After about 1984 anything other than "8N1" – eight bits, no parity, one stop bit – became increasingly rare. Before that, all kinds of weird combinations were in use. Even parity (E) was more common than odd (O) and 1 stop bit more common than 2, but you could see anything come down a wire. And if you weren't properly set up for

it, all you got was "baud barf" – random 8-bit garbage rather than the character data you were expecting.

This, in particular, is one reason the API for the POSIX/Unix terminal interface, termios(3), has a lot of complicated options with no obvious modern-day function. It had to be able to manipulate all these settings, and more.

Another consequence was that passing binary data over an RS-232 link wouldn't work if parity was enabled – the high bits would get clobbered. Other now-forgotten wide-area network protocols reacted even worse, treating in-band characters with 0x80 on as control codes with results ranging from amusing to dire. We had a term, "8-bit clean," for networks and software that didn't clobber the 0x80 bit. And we needed that term. . .

The fragility of the 0x80 bit back in those old days is the now largely forgotten reason that the MIME encoding for email was invented (and within it the well-known MIME64 encoding). Even the version of SMTP current as I write (RFC 5321) is still essentially a 7-bit protocol, though modern end points can now optionally negotiate 8-bit data.

But before MIME there was uuencode/uudecode, a pair of filters for rendering 8-bit data in 7 bits that is still occasionally used today in Unixland. In this century uuencoding has largely been replaced by MIME64, but there are places you can still trip over uuencoded binary archives.

Even the RS-232 physical connector varied. Standard RS-232 as defined in 1962 used a roughly D-shaped shell with 25 physical pins (DB-25), way more than the physical protocol actually required (you can support a minimal version with just three wires, and this was actually common). Twenty years later, after the IBM PC-AT introduced it in 1984, most manufacturers switched to using a smaller DB-9 connector (which is technically a DE-9 but almost nobody ever called it that). If you look at a PC with a serial port it is most likely to be a DB-9; confusingly, DB-25 came to be used for printer parallel ports (which originally had a very different connector) before those too were obsolesced by USB and Ethernet.

Anybody who worked with this stuff had to keep around

a bunch of specialized hardware – gender changers, DB-25-to-DB-9 adapters (and the reverse), breakout boxes, null modems, and other gear I won't describe in detail because it's left almost no traces in today's tech. Hackers of a certain age still tend to have these things cluttering their toolboxes or gathering dust in a closet somewhere.

The main reason to still care about any of this (other than understanding greybeard war stories) is that some kinds of sensor and control equipment and IoT devices still speak RS-232, increasingly often wrapped inside a USB emulation. The most common devices that do the latter are probably GPS sensors designed to talk to computers (as opposed to handheld GPSes or car-navigation systems).

Because of devices like GPSes, you may still occasionally need to know what an RS-232 "handshake line" is. These were originally used to communicate with modems; a terminal, for example, could change the state of the DTR (Data Terminal Ready) line to indicate that it was ready to receive, initiate, or continue a modem session.

Later, handshake lines were used for other equipment-specific kinds of out-of-band signals. The most commonly re-used lines were DCD (data carrier detect) and RI (Ring Indicator).

Three-wire versions of RS-232 omitted these handshake lines entirely. A chronic source of frustration was equipment at one end of your link that failed to supply an out-of-band signal that the equipment at the other end needed. The modern version of this is GPSes that fail to supply their 1PPS (a high-precision top-of-second pulse) over one of the handshake lines.

Another significant problem was that an RS-232 device not actually sending data was undetectable without analog-level monitoring equipment. You couldn't tell a working but silent device from one that had come unplugged or suffered a connection fault in its wiring. This caused no end of complications when troubleshooting and is a major reason USB was able to displace RS-232 after 1994.

A trap for the unwary that opened up after about the year 2000 is that peripheral connectors labeled RS232 could have one of two different sets of voltage levels. If they're pins or sockets in a DB9 or DB25 shell, the voltage swing between 1 and 0 bits can be as much as 50 volts, and is usually about 26. Bare connectors on a circuit board, or chip pins, increasingly came to use what's called "TTL serial" – same signaling with a swing of 3.3 or (less often) 5 volts. You can't wire standard RS232 to TTL serial directly; the link needs a device called a "level shifter." If you connect without one, components on the TTL side will get fried.

RS-232 passed out of common knowledge in the mid- to late 1990s, but didn't finally disappear from general-purpose computers until around 2010. Standard RS-232 is still widely used not just in the niche applications previously mentioned, but also in point-of-sale systems and diagnostic consoles on commercial-grade routers. The TTL serial variant is often used on maker devices.

WAN time gone: The forgotten pre-Internets

Today, the TCP/IP Internet is very nearly the only WAN (Wide-Area-Network) left standing. It was not always so. From the late '70s to the mid-1990s – but especially between 1981 and 1991 – there were a profusion of WANs of widely varying capability. You are most likely to trip over references to these in email archives from that time; one characteristic of it is that people sometimes advertised multiple different network addresses in their signatures.

Every hacker over a certain age remembers either UUCP or the BBS scene. Many participated in both. In those days access to to the "real" net (ARPANET, which became Internet) was difficult if you weren't affiliated with one of a select group of federal agencies, military contractors, or university research labs. So we made do with what we had, which was modems and the telephone network.

UUCP stands for Unix to Unix Copy Program. Between its escape from Bell Labs in 1979 and the mass-market Internet explosion of the mid-1990s, it provided slow but very low-cost networking among Unix sites using modems and the phone network.

UUCP was a store-and-forward system originally intended for propagating software updates, but its major users rapidly became email and a thing called USENET (launched 1981) that was the ur-ancestor of Stack Overflow and other modern web fora. It supported topic groups for messages which, propagated from their point of origin through UUCP, would eventually flood to the whole network.

In part, UUCP and USENET were a hack around the two-tier rate structure that then existed for phone calls, with "local" being flat-rate monthly and "long-distance" being expensively metered by the minute. UUCP traffic could be relayed across long distances by local hops.

A direct descendant of USENET still exists, as Google Groups, but was much more central to the hacker culture before cheap Internet. Open source as we now know it germinated in USENET groups dedicated to sharing source code. Several conventions still in use today, like having project metadata files named README and NEWS and INSTALL, became established there in the early 1980s – though at least README was older, having been seen in the wild back on the PDP-10.

Two key dates in USENET history were universally known. One was the Great Renaming in 1987, when the name hierarchy of USENET topic groups was reorganized. The other was the "September that never ended" in 1993, when the AOL commercial timesharing services gave its users access to USENET. The resulting vast flood of newbies proved difficult to acculturate.

UUCP explains a quirk you may run across in old mailing-list archives: the bang-path address. UUCP links were point-to-point and you had to actually specify the route of your mail through the UUCP network; this led to people publishing addresses of the form "…!bigsite!foovax!barbox!user", presum-

ing that people who wanted to reach them would know how to reach bigsite. As Internet access became more common in the early 1990s, addresses of the form user@hostname displaced bang paths. During this transition period there were some odd hybrid mail addresses that used a "%" to weld bang-path routing to Internet routing.

UUCP was notoriously difficult to configure, enough so that people who knew how often put that skill on their CVs in the justified expectation that it could land them a job.

Meanwhile, in the microcomputer world, a different kind of store-and-forward evolved – the BBS (Bulletin-Board System). This was software running on a computer (after 1991 usually an MS-DOS machine) with one (or, rarely, more) attached modems that could accept incoming phone calls. Users (typically, just one user at a time!) would access the BBS using a their own modem and a terminal program; the BBS software would allow them to leave messages for each other, upload and download files, and sometimes play games.

The first BBS, patterned after the community notice-board in a supermarket, was fielded in Chicago in 1978. Over the next eighteen years over a hundred thousand BBSes flashed in and out of existence, typically run out of the sysop's bedroom or garage with a spare computer.

From 1984 the BBS culture evolved a primitive form of internetworking called "FidoNet" that supported cross-site email and a forum system broadly resembling USENET.

During a very brief period after 1990, just before mass-market Internet, software with BBS-like capabilities but supporting multiple simultaneous modem users (and often offering USENET access) got written for low-cost Unix systems. The end-stage BBSes, when they survived, moved to the Web and dropped modem access. The history of cellar.org chronicles this period.

A handful of BBSes are still run by nostalgicists, and some artifacts from the culture are still preserved. But, like the UUCP network, the BBS culture as a whole collapsed when inexpensive Internet became widely available.

Almost the only cultural memory of BBSes left is around a family of file-transfer protocols – XMODEM, YMODEM, and ZMODEM – developed shortly before BBSes and primarily used on them. For hackers of that day who did not cut their teeth on minicomputers with native TCP/IP, these were a first introduction to concepts like packetization, error detection, and retransmission. To this day, hardware from at least one commercial router vendor (Cisco) accepts software patches by XMODEM upload through a serial port.

Also roughly contemporaneous with USENET and the BBS culture, and also destroyed or absorbed by cheap Internet, were some commercial timesharing services supporting dialup access by modem, of which the best known were AOL (America Online) CompuServe, and GEnie; others included The Source and Prodigy. These provided BBS-like facilities. Every hacker knew of these, though few used them. They have left no traces at all in today's hacker culture.

One last tier of pre-Internets, operating from about 1981 to about 1991 with isolated survivals into the 2000s, was various academic wide-area networks using leased-line telephone links: CSNET, BITNET, EARN, VIDYANET, and others. These generally supported email and file-transfer services that would be recognizable to Internet users, though with different addressing schemes and some odd quirks (such as not being 8-bit clean). They have left some traces today. Notably, the term "listserv" for an electronic mailing list, still occasionally used today, derives from an email reflector used on BITNET.

FTP and the forgotten pre-Web

The World Wide Web went from nowhere to ubiquity during a few short years in the early 1990s. Before that, from 1971 onwards, file transfer between Internet sites was normally done with a tool named ftp, for the File Transfer Protocol it used. Every hacker once knew how to use this tool.

Eventually ftp was mostly subsumed by web browsers

speaking the FTP protocol themselves. This is why you may occasionally still see URLs with an "ftp:" service prefix; this informs the browser that it should expect to speak to an FTP server rather than an HTTP/HTTPS server.

Terminal confusion

The software terminal emulators on modern Unix systems are the near-end – and probably final – manifestations of a long and rather confused history. It began with early displays sometimes called "glass TTYs" because they emulated teletypes – but less expensively, because they didn't require consumables like paper. The phrase "dumb terminal" is equivalent. The first of these was shipped in 1969. The best-remembered of them is probably still the ADM-3 from 1975.

The very earliest VDTs, like the ASR-33 before them, could form only upper-case letters. An interesting hangover from these devices was that, even though most VDTs made after 1975 could form lower-case letters, for many years afterwards Unix and Linux responded to an all-upper-case login by switching to an mode which upcased all input. If you created an account with an all-upper-case login name and a mixed-case password, hilarity ensued. If the password was also upper-case the hilarity was less desperate but still confusing for the user.

The classic "smart terminal" VDT designs that have left a mark on later computing appeared during a relatively short period beginning in 1975. Devices like the Lear-Siegler ADM-3A (1976) and the DEC VT-100 (1978) inherited the 80-character line width of punched cards (longer than the 72-character line length of teletypes) and supported as many lines as could fit on an approximately 4:3 screen (and in 2K bytes of display memory); they are the reason your software terminal emulator has a 24x80 or 25x80 default size.

These terminals were called "smart" because they could interpret control codes to do things like addressing the cur-

sor to any point on the screen in order to produce truly 2-dimensional displays. The ability to do bold, underline or reverse-video highlighting also rapidly became common. Colored text and backgrounds, however, only became available a few years before VDTs were obsolesced; before that displays were monochromatic. Some had crude, low-resolution dot graphics; a few types supported black-and-white vector graphics.

Early VDTs used a crazy variety of control codes. One of the principal relics of this era is the Unix terminfo database, which tracked these codes so terminal-using applications could do abstracted operations like "move the cursor" without being restricted to working with just one terminal type. The curses(3) library still used with software terminal emulators was originally intended to make this sort of thing easier.

After 1979 there was an ANSI standard for terminal control codes, based on the DEC VT-100 (being supported in the IBM PC's original screen driver gave it a boost). By the early 1990s ANSI conformance was close to universal in VDTs, which is why that's what your software terminal emulator does.

This whole technology category was rapidly wiped out in general-purpose computing, like dinosaurs after the Alvarez strike, when bit-mapped color displays on personal computers that could match the dot pitch of a monochrome VDT became relatively inexpensive, around 1992. The legacy VDT hardware lingered longest in dedicated point-of-sale systems, remaining not uncommon until as late as 2010 or so.

It's not true, as is sometime suggested, that heritage from the VDT era explains the Unix command line – that actually predated VDTs, going back to the last generation of printing terminals in the late 1960s and early 1970s. Every hacker once knew that this is why we often speak of of "printing" output when we mean sending it to standard output that is normally connected to a terminal emulator.

What the VDT era does explain is some of our heritage games (see next section) and a few surviving utility programs like vi(1), top(1) and mutt(1). These are what advanced vi-

sual interfaces looked like in the VDT era, before bitmapped displays.

It also explains "screensavers." These are so called because software to randomly vary the image(s) on your display was originally written to prevent phosphor burn-in on VDTs, which could permanently damage the screen's ability to display information. Flatscreens don't have this problem; the secondary purpose of doing something visually interesting with that blank space took over.

Games before GUIs

Before bit-mapped color displays became common and made graphics-intensive games the norm, there was a vigorous tradition of games that required only textual interfaces or the character-cell graphics on a VDT.

These VDT games often found their way to early microcomputers as well. In part this was because some of those early micros themselves had weak or nonexistent graphical capabilities, and in part because textual games were relatively easy to port and featured as type-in projects in magazines and books.

The oldest group of games that were once common knowledge are the Trek family, a clade of games going back to 1971 in which the player flew the starship Enterprise through the Federation fighting Klingons and Romulans and other enemies. Every hacker over a certain age remembers spending hours playing these.

The history of the Trek clade is too complex to summarize here. The thing to notice about them is that the extremely crude interface (designed not even for VDTs but for teletypes!) hid what was actually a relatively sophisticated wargame in which initiative, tactical surprise, and logistics all played significant roles.

Every hacker once knew what the phrase "You are in a maze of twisty little passages, all alike" meant, and often used

variants about confusing situations in real life (For example, "You are in a maze of twisty little technical standards, all different"). It was from the very first dungeon-crawling adventure game, Colossal Cave Adventure (1976). People who knew this game from its beginnings often thought of it as ADVENT, after its 6-character filename on the PDP-10 where it first ran.

When the original author of ADVENT wasn't inventing an entire genre of computer games, he was writing the low-level firmware for some of the earliest ARPANET routers. This was not generally known at the time, but illustrates how intimate the connection between these early games and the cutting edge of serious programming was. "Game designer" was not yet a separate thing, then.

You might occasionally encounter "xyzzy" as a nonce variable name. Every hacker used to know that xyzzy was a magic word in ADVENT.

ADVENT had a direct successor that was even more popular – Zork, first released in 1979 by hackers at MIT on a PDP-10 (initially under the name "Dungeon") and later successfully commercialized. This game is why every hacker once knew that a zorkmid was the currency of the Great Underground Empire, and that if you wander around in dark places without your lantern lit you might be eaten by a grue.

There was another family of games that took a different, more visual approach to dungeon-crawling. They are generally called "roguelikes," after one of the earliest widely-distributed games in this group, Rogue from 1980. They featured top-down, maplike views of dungeon levels through which the player would wander battling monsters and seeking treasure.

The most widely played games in this group were Hack (1982) and Nethack (1987). Nethack is notable for having been one of the earliest programs in which the development group was consciously organized as a distributed collaboration over the Internet; at the time, this was a sufficiently novel idea to be advertised in the project's name.

These games gradually passed out of universal common knowledge after the mid-1990s, but they retain devoted minority followings today. Their fans accurately point out that the primitive state of interface design encouraged concentration on plot and story values, leading to a surprisingly rich imaginative experience.

"What nobody tells people who are beginners – and I really wish someone had told this to me...is that all of us who do creative work, we get into it because we have good taste. But there is this gap. For the first couple years you make stuff, and it's just not that good. It's trying to be good, it has potential, but it's not.

But your taste, the thing that got you into the game, is still killer. And your taste is why your work disappoints you. A lot of people never get past this phase. They quit. Most people I know who do interesting, creative work went through years of this. We know our work doesn't have this special thing that we want it to have. We all go through this. And if you are just starting out or you are still in this phase, you gotta know it's normal and the most important thing you can do is do a lot of work.

It is only by going through a volume of work that you will close that gap, and your work will be as good as your ambitions. And I took longer to figure out how to do this than anyone I've ever met. It's gonna take awhile. It's normal to take awhile. You've just gotta fight your way through."

– Ira Glass

```
typedef long Align; /* for alignment to long boundary */
union header {      /* block header */
  struct {
    union header *ptr; /* next block if on free list */
    unsigned size;     /* size of this block */
  } s;
  Align x;          /* force alignment of blocks */
};
typedef union header Header;

static Header base; /* empty list to get started */
static Header *freep = NULL; /* start of free list */
```

```c
/* malloc: general-purpose storage allocator */
void *malloc(unsigned nbytes)
{
  Header *p, *prevp;
  Header *morecore(unsigned);
  unsigned nunits;

  nunits = (nbytes+sizeof(Header)-1)/sizeof(header) + 1;
  if ((prevp = freep) == NULL) { /* no free list yet */
    base.s.ptr = freep = prevp = &base;
    base.s.size = 0;
  }
  for (p = prevp->s.ptr; ; prevp = p, p = p->s.ptr) {
    if (p->s.size >= nunits) { /* big enough */
      if (p->s.size == nunits) /* exactly */
        prevp->s.ptr = p->s.ptr;
      else {   /* allocate tail end */
        p->s.size -= nunits;
        p += p->s.size;
        p->s.size = nunits
      }
      freep = prevp;
      return (void *)(p+1);
    }
    if (p == freep) /* wrapped around free list */
      if ((p = morecore(nunits)) == NULL)
        return NULL; /* none left */
  }
}

#define NALLOC 1024 /* minimum #units to request */

/* morecore: ask system for more memory */
static Header *morecore(unsigned nu)
{
  char *cp, *sbrk(int);
  Header *up;

  if (nu < NALLOC)
    nu = NALLOC;
  cp = sbrk(nu * sizeof(Header));
  if (cp == (char *) -1) /* no space at all */
    return NULL;
  up = (Header *) cp;
  up->s.size = nu;
  free((void *)(up+1));
```

```c
  return freep;
}

/* free: put block ap in free list */
void free(void *ap) {
  Header *bp, *p;

  bp = (Header *)ap - 1; /* point to block header */
  for (p = freep; !(bp > p && bp < p->s.ptr); p = p->s.ptr)
    if (p >= p->s.ptr && (bp > p || bp < p->s.ptr))
      break; /* freed block at start or end of arena */

  if (bp + bp->size == p->s.ptr) { /* join to upper nbr */
    bp->s.size += p->s.ptr->s.size;
    bp->s.ptr = p->s.ptr->s.ptr;
  } else
      bp->s.ptr = p->s.ptr;
  if (p + p->size == bp) {                /* join to lower nbr */
    p->s.size += bp->s.size;
    p->s.ptr = bp->s.ptr;
  } else
    p->s.ptr = bp;
  freep = p;
}
```

J (Arthur Whitney)

"One summer weekend in 1989, Arthur Whitney visited Ken Iverson at Kiln Farm and produced–on one page and in one afternoon–an interpreter fragment on the AT&T 3B1 computer. I studied this interpreter for about a week for its organization and programming style; and on Sunday, August 27, 1989, at about four o'clock in the afternoon, wrote the first line of code that became the implementation described in this document." – *An Implementation of J*, R. Hui

```
typedef char C;typedef long I;
typedef struct a{I t,r,d[3];p[2];}*A;
#define P printf
#define R return
#define V1(f) A f(w)A w;
#define V2(f) A f(a,w)A a,w;
#define DO(n,x) {I i=0,_n=(n);for(;i<_n;++i){x;}}
I *ma(n){R(I*)malloc(n*4);}mv(d,s,n)I *d,*s;{DO(n,d[i]=s[i]);}
tr(r,d)I *d;{I z=1;DO(r,z=z*d[i]);R z;}
A ga(t,r,d)I *d;{A z=(A)ma(5+tr(r,d));z->t=t,z->r=r,mv(z->d,d,r);
 R z;}
V1(iota){I n=*w->p;A z=ga(0,1,&n);DO(n,z->p[i]=i);R z;}
V2(plus){I r=w->r,*d=w->d,n=tr(r,d);A z=ga(0,r,d);
 DO(n,z->p[i]=a->p[i]+w->p[i]);R z;}
V2(from){I r=w->r-1,*d=w->d+1,n=tr(r,d);
 A z=ga(w->t,r,d);mv(z->p,w->p+(n**a->p),n);R z;}
V1(box){A z=ga(1,0,0);*z->p=(I)w;R z;}
V2(cat){I an=tr(a->r,a->d),wn=tr(w->r,w->d),n=an+wn;
 A z=ga(w->t,1,&n);mv(z->p,a->p,an);mv(z->p+an,w->p,wn);R z;}
V2(find){}
V2(rsh){I r=a->r?*a->d:1,n=tr(r,a->p),wn=tr(w->r,w->d);
 A z=ga(w->t,r,a->p);mv(z->p,w->p,wn=n>wn?wn:n);
 if(n-=wn)mv(z->p+wn,z->p,n);R z;}
V1(sha){A z=ga(0,1,&w->r);mv(z->p,w->d,w->r);R z;}
V1(id){R w;}V1(size){A z=ga(0,0,0);*z->p=w->r?*w->d:1;R z;}
pi(i){P("%d ",i);}nl(){P("\n");}
pr(w)A w;{I r=w->r,*d=w->d,n=tr(r,d);DO(r,pi(d[i]));nl();
 if(w->t)DO(n,P("< ");pr(w->p[i]))else DO(n,pi(w->p[i]));nl();}

C vt[]="+{~<#,";
A(*vd[])()={0,plus,from,find,0,rsh,cat},
 (*vm[])()={0,id,size,iota,box,sha,0};
I st[26]; qp(a){R a>='a'&&a<='z';}qv(a){R a<'a';}
A ex(e)I *e;{I a=*e;
 if(qp(a)){if(e[1]=='=')R st[a-'a']=ex(e+2);a= st[ a-'a'];}
 R qv(a)?(*(*vm[a])(ex(e+1)):e[1]?(*vd[e[1]])(a,ex(e+2)):(A)a;}
noun(c){A z;if(c<'0'||c>'9')R 0;z=ga(0,0,0);*z->p=c-'0';R z;}
verb(c){I i=0;for(;vt[i];)if(vt[i++]==c)R i;R 0;}
I *wd(s)C *s;{I a,n=strlen(s),*e=ma(n+1);C c;
 DO(n,e[i]=(a=noun(c=s[i]))?a:(a=verb(c))?a:c);e[n]=0;R e;}

main(){C s[99];while(gets(s))pr(ex(wd(s)));}
```