



All Questions Copyright © 2018
Scrum.org. All rights reserved.

Title: Scrum Open

Percentage: 30%

Duration: 00:17:23

Date started: Mon 3 Feb 2020 04:30

Date finished: Mon 3 Feb 2020 04:47

Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➡ Missed correct option

[All Questions](#) | 9 Correct | 2 Partially Correct | 19 Incorrect

Question 1 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

(choose the best two answers)

Correct answer: C) D)

You chose: A) C)

Note: This question displayed answer options in random order when taking this Test.

- ✗ A) By keeping high value features high in the Product Backlog
- B) By starting and ending the meetings at the proper time
- ✓ C) By removing impediments that hinder the Development Team
- ➡ D) By facilitating Development Team decisions

Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

Question 2 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **E)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ☒ **A)** Least valuable items at the top to most valuable at the bottom.
- ☐ **B)** Items are randomly arranged.
- ☐ **C)** Size, where small items are at the top and large items are at the bottom.
- ☐ **D)** Risk, where safer items are at the top, and riskier items are at the bottom.
- ☒ **E)** Whatever is deemed most appropriate by the Product Owner.

Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

Question 3 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- ☒ **A)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.
- ☐ **B)** Continually monitor staffing levels of the Development Team.
- ☒ **C)** Monitor the Development Team's productivity.
- ☐ **D)** Identify and remove people that aren't working hard enough.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

Question 4 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Scrum team.
- B)** The Scrum Master and Product Owner.
- C)** The Development Team.
- ✗ D)** The Development Team and Scrum Master.
- E)** The Development Team and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 5 of 30

What does it mean to say that an event has a time-box?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ A)** The event can take no more than a maximum amount of time.
- B)** The event must happen by a given time.
- C)** The event must take at least a minimum amount of time.
- D)** The event must happen at a set time.

Feedback

Time-boxed events are events that have a maximum duration.

Question 6 of 30

The maximum length of the Sprint Review (its time-box) is:

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** 2 hours.
- B)** 1 day.
- ✓ **C)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- D)** As long as needed.
- E)** 4 hours and longer as needed.

Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

Question 7 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **B) D) E)**

You chose: **B) D) E)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Users
- ✓ **B)** Product Owner
- C)** Customers
- ✓ **D)** Development Team
- ✓ **E)** Scrum Master

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 8 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A) When it becomes clear that not everything will be finished by the end of the Sprint.
- ✓ B) When the Sprint Goal becomes obsolete.
- C) When the Development Team feels that the work is too hard.
- D) When the sales department has an important new opportunity.

Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

Question 9 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **A)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- ➔ A) Immediately after the conclusion of the previous Sprint.
- B) Next Monday.
- C) When the Product Owner is ready.
- ✗ D) Immediately following the next Sprint Planning.

Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 10 of 30

True or False: The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: **B)**

You chose: **B)**

- A) True
- ✓ B) False

Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

Question 11 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: **A)**

You chose: **A)**

✓ **A)** True

B) False

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

Question 12 of 30

Development Team membership should change:

(choose the best answer)

Correct answer: **A)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

➔ **A)** As needed, while taking into account a short term reduction in productivity.

✗ **B)** As needed, with no special allowance for changes in productivity.

C) Every Sprint to promote shared learning.

D) Never, because it reduces productivity.

Feedback

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 13 of 30

Who creates the definition of "Done"?

(choose the best answer)

Correct answer: **B)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ☒ **A)** The Product Owner as he/she is responsible for the product's success
- ☒ **B)** The development organization (or Development Team if none is available from the development organization)
- ☐ **C)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions
- ☐ **D)** The Scrum Master as he/she is responsible for the Development Team's productivity

Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.

If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

Question 14 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

(choose the best answer)

Correct answer: **A)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- ☒ **A)** 3 to 9
- ☒ **B)** Minimal 7
- ☐ **C)** 7 plus or minus 2
- ☐ **D)** 9

Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

Question 15 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- **A)** Inform the Product Owner so he/she can work with the CEO.
- B)** Add the item to the current Sprint and drop an item of equal size.
- ✗ **C)** Add the item to the next Sprint.
- D)** Add the item to the current Sprint without any adjustments.

Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

Question 16 of 30

True or False: Scrum does not have a role called "project manager."

Correct answer: **A)**

You chose: **B)**

- **A)** True
- ✗ **B)** False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

Question 17 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Development Team
- ✗ **B)** The Project Manager

C) The Scrum Master

→ D) The Product Owner

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

Question 18 of 30

The time-box for the Sprint Planning meeting is?

(choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

A) 4 hours.

B) Monthly.

✓ C) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

D) Whenever it is done.

Feedback

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 19 of 30

The three pillars of empirical process control are:

(choose the best answer)

Correct answer: C)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

A) Planning, Inspection, Adaptation

✗ B) Respect For People, Kaizen, Eliminating Waste

→ C) Inspection, Transparency, Adaptation

D) Transparency, Eliminating Waste, Kaizen

E) Planning, Demonstration, Retrospective

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.
Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 20 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- ✗ B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- D)** All of the above.

Question 21 of 30

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Rooms are hard to book and this lets it be booked in advance.
- B)** The Product Owner demands it.
- ✓ C)** The consistency reduces complexity.
- D)** The place can be named.

Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

Question 22 of 30

True or False: When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **A)**

✗ **A)** True

→ **B)** False

Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

Question 23 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **E)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

✗ **A)** Facilitate in a way that ensures each team member has a chance to speak.

B) Lead the discussions of the Development Team.

C) Ensure that all 3 questions have been answered.

D) All answers apply.

→ **E)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 24 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A) The Scrum Master
- ✓ B) The Development Team
- C) The Product Owner
- D) The most junior member of the Team

Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 25 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: B)

You chose: A)

Note: This question displayed answer options in random order when taking this Test.

- ✗ A) The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.
- ➔ B) The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
- C) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- D) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.

Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 26 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: A)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- **A)** Optimizing the value of the work the Development Team does.
- B)** Keep stakeholders from distracting the Development Team.
- ✗ **C)** Directing the Development Team.
- D)** Managing the project and ensuring that the work meets the commitments to the stakeholders.

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 27 of 30

The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: **B)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Two minutes per person.
- **B)** 15 minutes.
- C)** 4 hours.
- ✗ **D)** The same time of day every day.
- E)** 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

Question 28 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **B)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Stakeholders

- B) The Product Owner
- ✗ C) The Development Team
- D) The CEO
- E) The Scrum Master

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

Question 29 of 30

Which three behaviors demonstrate that a team is **NOT** self-organizing and are **NOT** following the Scrum Guide?

(choose the best three answers)

Correct answer: A) B) E)

You chose: B) C) E)

Note: This question displayed answer options in random order when taking this Test.

- A) Stakeholders attend the Daily Scrum to check progress and work with the Scrum Master to optimize the functional scope for the Sprint.
- ✓ B) The Development Team members are working within the boundaries of their functional description and nicely handing off work from analyst to developer to tester to integration.
- ✗ C) The Development Team creates their own sprint backlog, reflecting all work that is part of the definition of "Done".
- D) The Development Team has all the skills needed to create a releasable Increment.
- ✓ E) The Development Team invites external people to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.
- F) Development Team members collaboratively selecting their own work during the Sprint.

Feedback

1. The Daily Scrum is for the Development Team and attended by the Development Team. It should not be used by external stakeholders to check progress.
2. During Sprint Planning the Scrum Team should be crafting the Sprint Goal based on the set of Product Backlog items selected for the sprint. The Development Team identifies the necessary work to meet the Sprint Goal.
3. Scrum Development Team members don't have titles, and no sub-teams; such as, testing, architecture, or operations are recognized. Accountability belongs with the Development Team as a whole, regardless of whether team members have specialized skills.

Question 30 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A)** Short enough to keep the business risk acceptable to the Product Owner.
 - ✗ B)** Short enough to be able to synchronize the development work with other business events.
 - C)** No more than one month.
 - D)** All of these answers are correct.
-

Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.