

ENTERPRISE SCRUM

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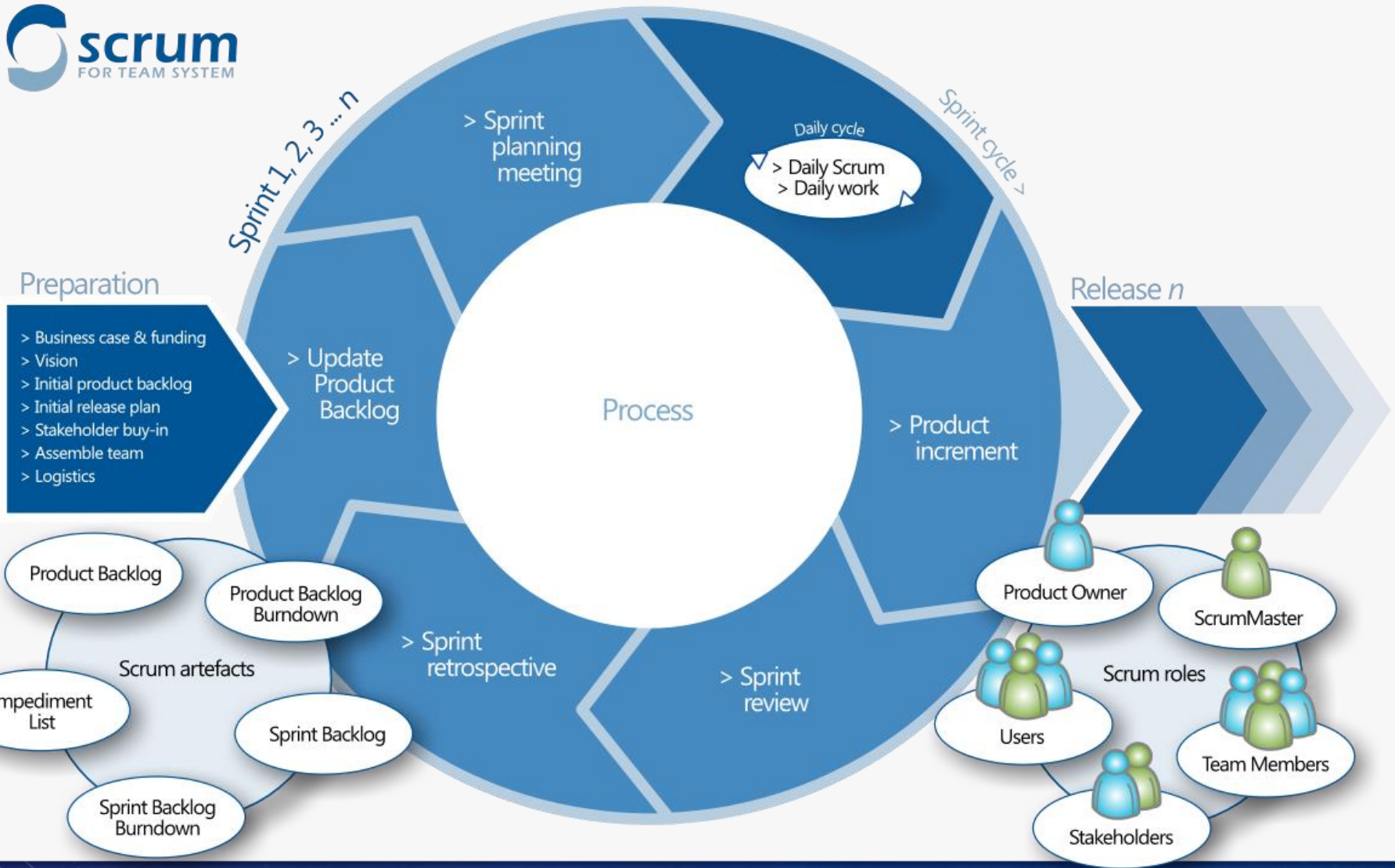


AGENDA

- Definiția SCRUM
- Ce se înțelege prin“Enterprise Scrum”?
- SCRUM cu VS 2019
- Configurare Echipe Multiple
- Modelarea „Enterprise Bug”
- Structura „Process Template” extindere Azure Devops

SCRUM-DEFINITIE

- Scrum este un framework pentru dezvoltare de proiecte
- Este atât iterativ cât și incremental
- Bazat pe Agile Manifesto
 - *Software-ul dezvoltat* este măsura progresului înregistrat de echipa
 - *Promovează schimbarea ca avantaj competitiv*
 - Puncte multiple destinate “inspecției & adaptării”
 - Promovează colaborarea cu clientul



SCRUM A FOST PROIECTAT PENTRU ECHIBE MICI

- 7 ± 2 membri pe echipa
- Un singur “Scrum product owner”
- Prin metodologia Scrum se pot gestiona aproximativ 3 echipe
- Cele mai multe template-uri pentru SCRUM pot susține proiecte cu aceasta dimensiune
- Scrum pentru Team System 3.0 (TFS 2013) este utilizat pe scara larga

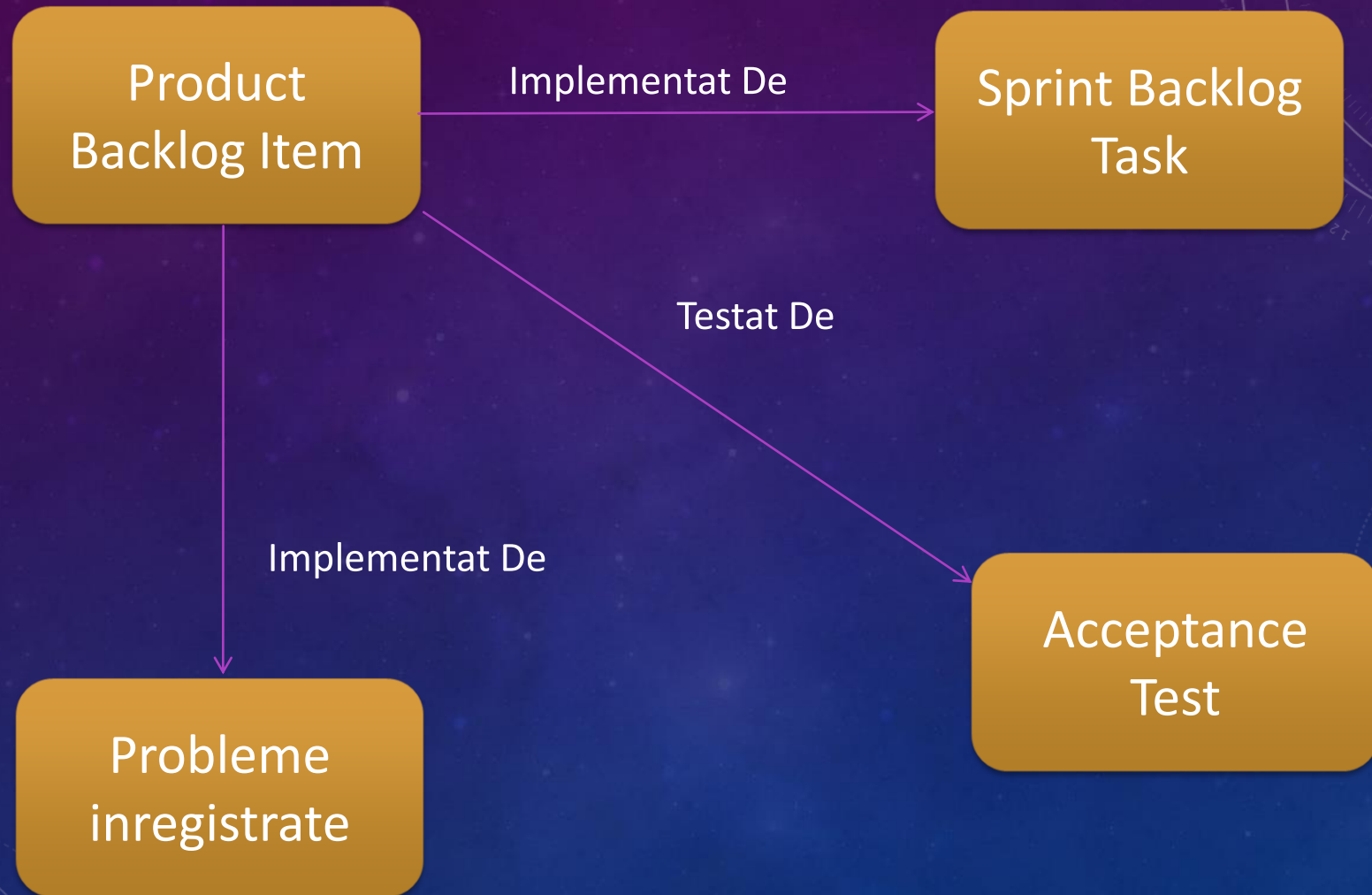
ENTERPRISE SCRUM

- Variație mai mare decât în cadrul unei echipe SCRUM
 - Nevoia de a balansa consistența&adaptabilitatea
 - Prin sprijinirea unor variate configurații de proiecte, fără modificări de șabloane
 - Mai mult de 30 de dezvoltatori pe un singur proiect
 - Multipli PO-uri / Work Streams / BU-uri
 - Cadenta diferentiata

ENTERPRISE SCRUM IN TFS2013

- Accepstanță pentru TDD(**T**est **D**riven **D**evelopment)
- Sute de echipe dinamic ajustabile
 - Lucrul în diferite cadente
 - Start in zile diferite
 - Lucrul in diferite zone geografice
- Bug Modelling flexibil
 - Integrat cu Test & Lab Manager(System Center 2012)
- Totul este integrat intr-o mare soluție ALM

IERARHIZARE WORK ITEM-URI

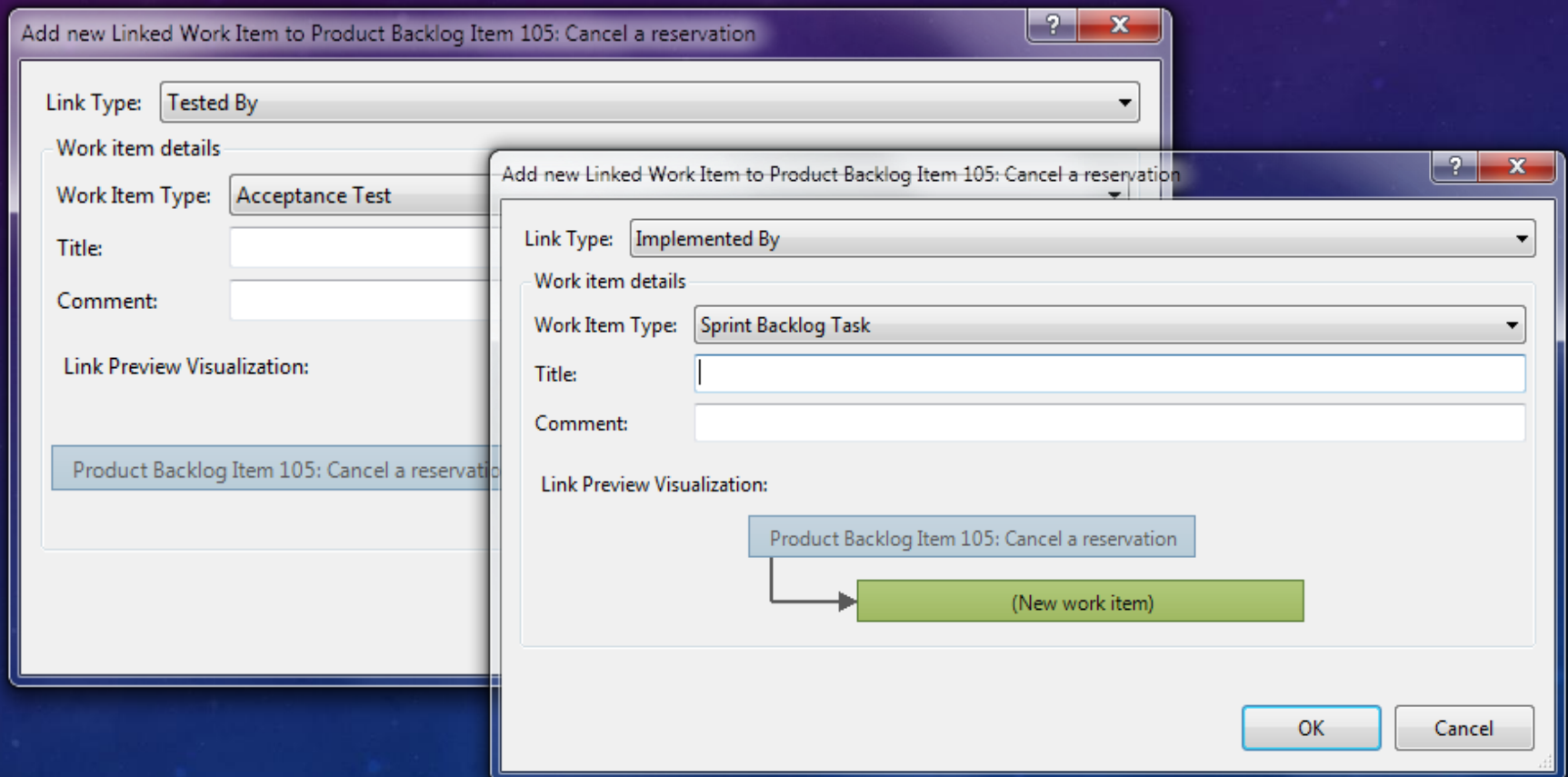


RELATIONARE BI-DIRECTIONALA



ADAUGAREA DE “LINKED WORK ITEM”

- Trebuie selectat corect “Link Type” si Work Item Type in procesul de asociere.



SUPPORT PENTRU ATDD(ACCEPTANCE TEST DRIVEN DEVELOPMENT)

The screenshot shows the 'PBIs & Links (by Sprint & Team) [Results]' window in Microsoft Visual Studio. The window displays a table of Product Backlog Items (PBIs) and their links. The selected item is 'Cancel a reservation' (ID 105).

ID	Link Type	Title	Delivery Order (Scrum)	Busi...
105		Cancel a reservation	1	100
106	Tested By	Verify that a premium member can cancel the same day without a fee		
107	Tested By	Verify that a non-premium member is charged 10% for a same day cancellat...		
108	Tested By	Verify that an email confirmation is sent		
109	Tested By	Verify that the hotel is notified of any cancellation		

The detailed view for the selected item 'Cancel a reservation' (ID 105) shows the following fields:

- Title:** Cancel a reservation
- Fundamentals:**
 - Business Value: 100
 - Story Points: 13
 - ROI: 7.69
 - Feature Scope: PDC.Demo
- Scheduling:**
 - Delivery Order: 1
 - Planning Scope: PDC.Demo\Release 1\Ti
- Tracking:**
 - Current Status: Not Started
 - Work Remaining (hours): 0

The 'Description' tab is selected, showing the user story: 'As a user I want to cancel a reservation'.

PBIs (Ready for Sprint Planning) [Editor] - Microsoft Visual Studio (Administrator)

File Edit View Build Team Data Tools Architecture Test Analyze Window Help

New Work Item

PBIs (Ready for Sprint Planning) [Editor] Start Page

Save Query Run | Type of Query: Work Items and Direct Link View Results Column Options

	And/Or	Field	Operator	Value
▶		Team Project	=	@Project
	And	Work Item Type	=	Product Backlog Item
	And	State	=	Not Started
	Or	State	=	Decoped
	And	Story Points	<>	

* Click here to add a clause

And linked work items that match the query below:

	And/Or	Field	Operator	Value
▶		Work Item Type	=	Acceptance Test
	Or	Work Item Type	=	Sprint Backlog Task
	And	State	<>	Deleted

* Click here to add a clause

☐ Linking Filters

Top level work items:

- ☐ Return all top level work items
- ☒ Only return items that have the specified links
- ☐ Only return items that do not have the specified links

Types of links:

- ☒ Return links of any type
- ☐ Return selected link types:

- ☐ Child
- ☐ Failed By
- ☐ Fails
- ☐ Impeded By

Save Results Refresh | Open in Microsoft Office Column Options

Query Results: 0 items found (0 top level, 0 linked items, 0 currently selected).

ID	Link Type	Title	Story Poi...	Return C
----	-----------	-------	--------------	----------

Ready

Team Explorer

- PBIs & Links (by Sprint & Team)
- PBIs (Ready for Sprint Planning)
- PBIs and Tasks
- Sprinting
 - Acceptance Tests (Failing)
 - Acceptance Tests (Ready For Test)
 - Bugs (Active)
 - Bugs (Orphans)
 - Impediments (Open)
 - My Impediments
 - My Work
 - PBIs & Links (by Sprint & Team)
 - PBIs (Broken)
 - PBIs (In Progress)
 - Tasks (SBTs) Not Done

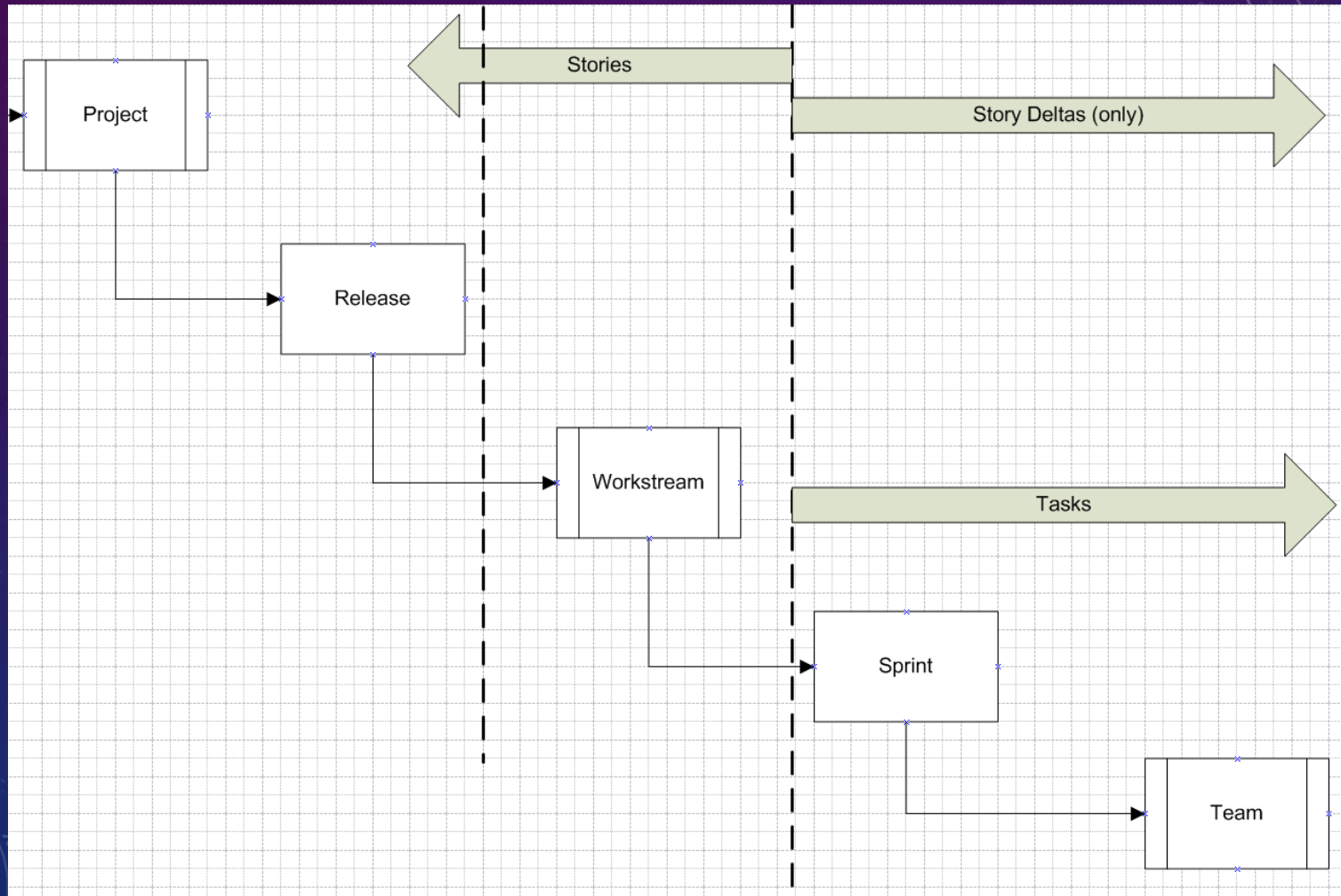
Solution Explorer

Properties

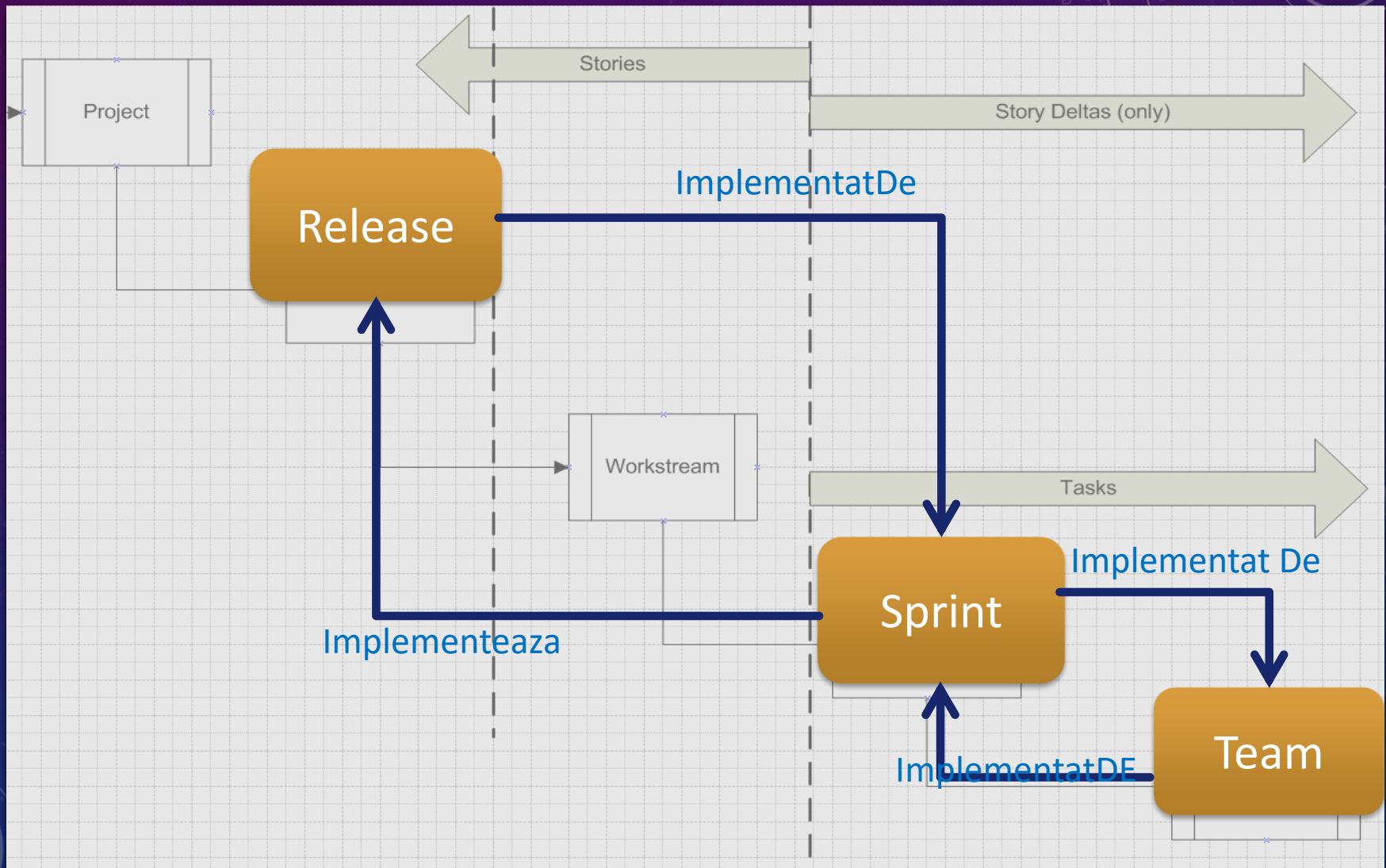
SCOPUL PLANIFICARII

- Build-uri dupa un plan al iteratiei
- Proiecte multi-echipa
- Sustinut de trei tipuri de Work Item-uri
- Utilizeaza un Serviciu de monitorizare a evenimentelor pentru a colecta metrice in timp real in scopul de a sprijini planificarea release-ului.

PARCURSUL ATASAT ITERATIEI



PLANIFICAREA WORKITEM-URILOR SCOP



A dark blue background featuring a circular scale with white markings and numbers (140, 150, 160, 170, 180, 190, 200, 210). The word "XEMP." is written in large, white, sans-serif capital letters across the center. The scale has a white arrow pointing to the 180-degree mark. There are also some faint, glowing white dots scattered around the scale.

	2 week Cadence																						
Day:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Aussie	Sprint 1										Sprint 2												
Limey		Sprint 1										Sprint 2											
Yankee			Sprint 1										Sprint 2										

	Release One					
Cougars	Sprint1		Sprint 2		Sprint 3	
Raptors	Sprint 1	Sprint 2	Sprint 3	Sprint 4	Sprint 5	Sprint 6
Eagles	Sprint 1	Sprint 2	Sprint 3	Sprint 4	Sprint 5	Sprint 6
Pandas	Sprint1		Sprint 2		Sprint3	

	2 week Cadence																						
Day:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Aussie	Sprint 1										Sprint 2												
Limey		Sprint 1										Sprint 2											
Yankee			Sprint 1										Sprint 2										

	2 week Cadence																						
Day:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Aussie	Sprint 1										Sprint 2												
Limey		Sprint 1										Sprint 2											
Yankee		Sprint 1										Sprint 2											

RAPOARTE IN SPIRITUL TUTUROR STANDARDELOR

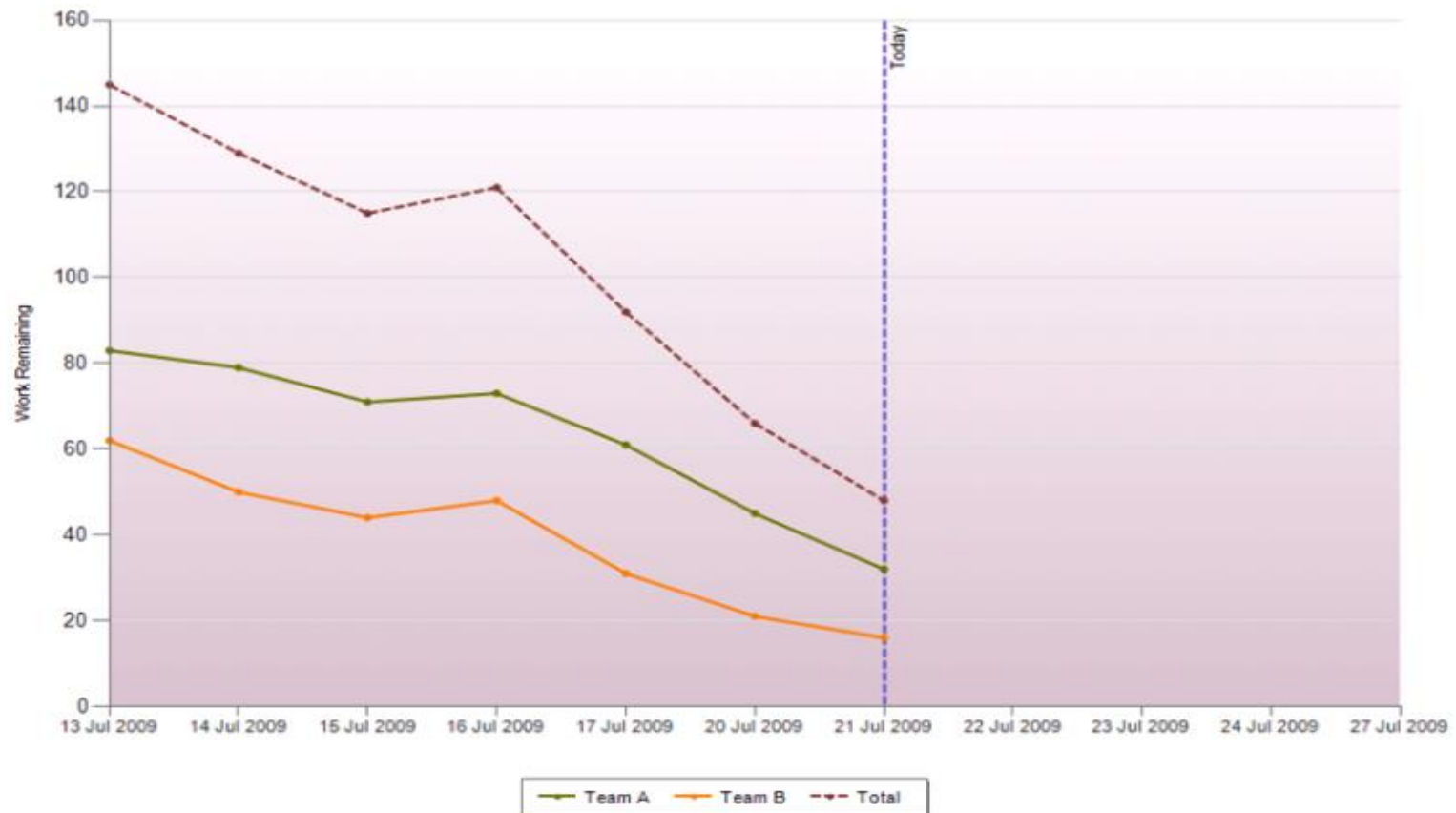
Sprint Team Aggregate



Release 1 WorkStream Sprint 2, Displaying: Team A, Team B

Sprint Total: Include, Weekends: Exclude

Last Data Refresh: 21-Jul-2009 07:30, Report Run: 21-Jul-2009 07:39



ECHIPE CARE INTRA IN PROIECT IN ZILE DIFERITE

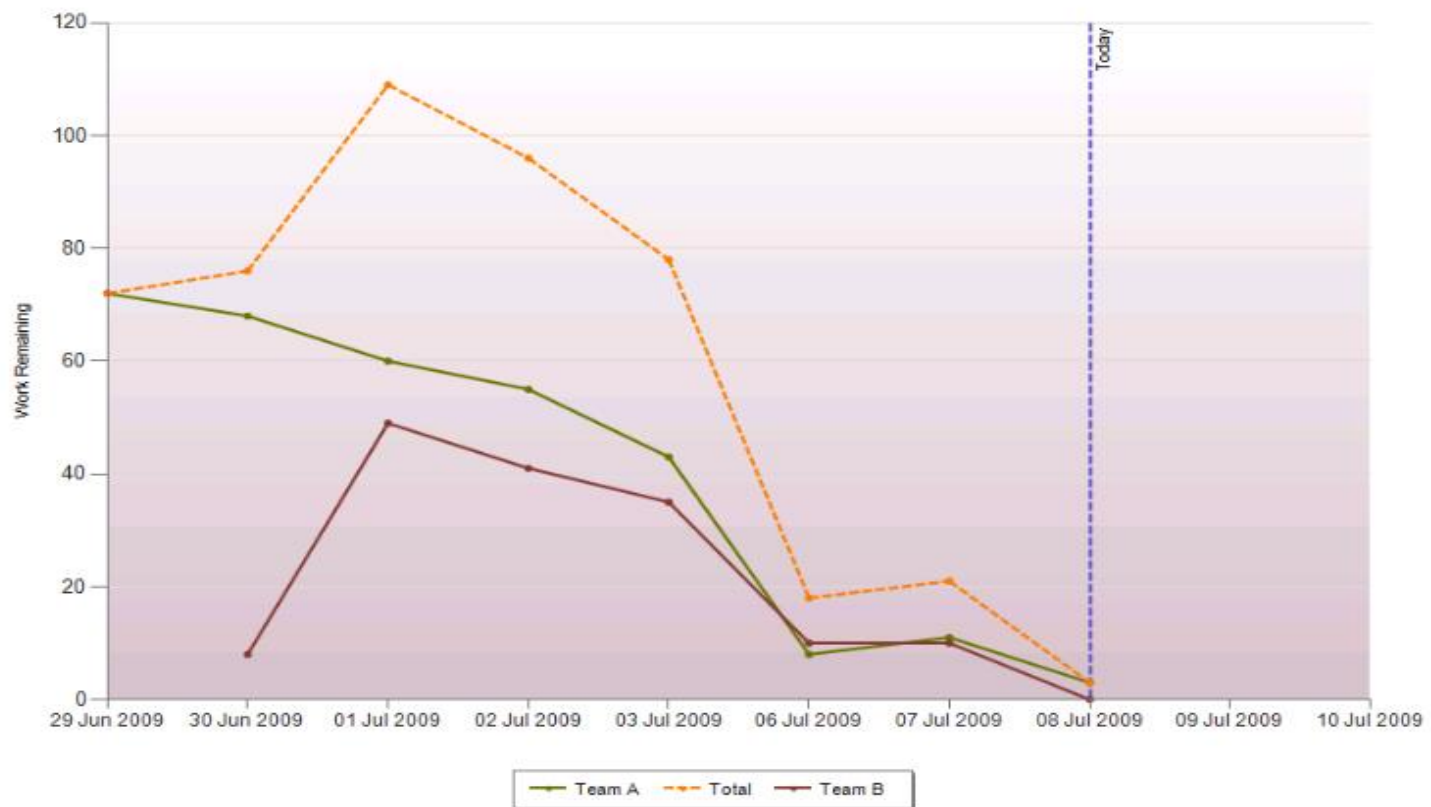
Sprint Team Aggregate



Release 1 WorkStream Sprint 1, Displaying: Team A, Team B

Sprint Total: Include, Weekends: Exclude

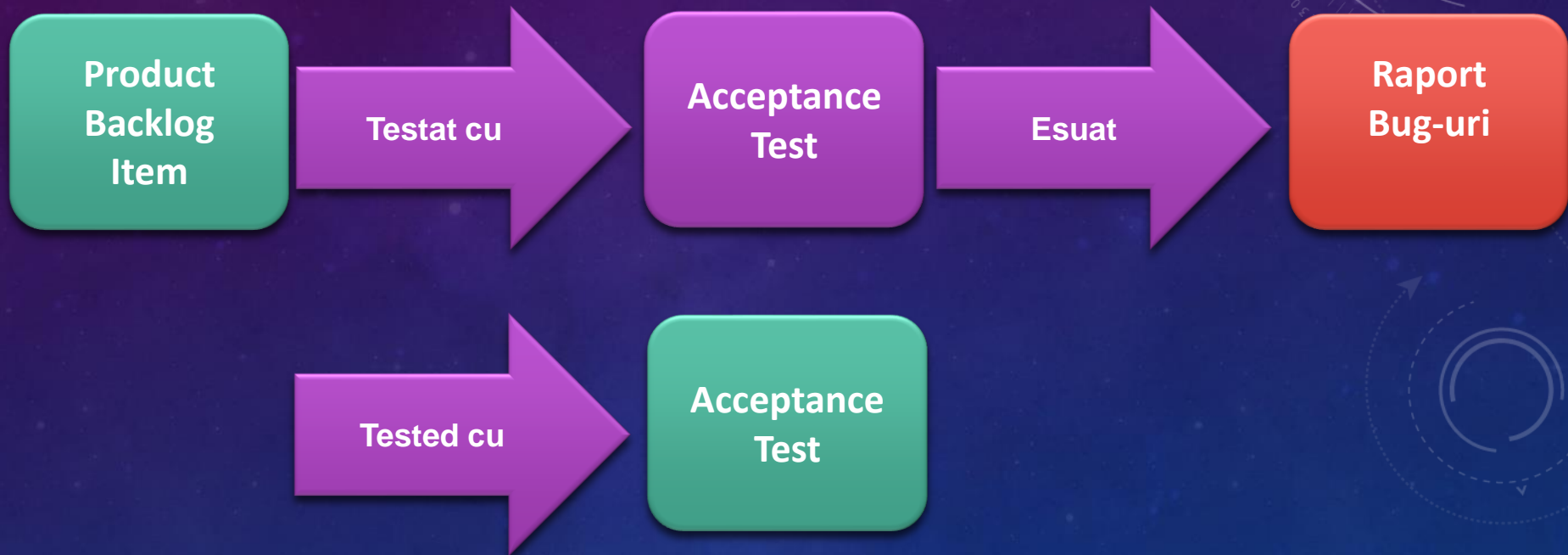
Last Data Refresh: 08-Jul-2009 17:25, Report Run: 08-Jul-2009 17:25



COMPLEXITATE

- Complexitate mare .
- Proiectele la nivel enterprise sunt complexe
- Se gestioneaza complexitatea cu ScrumMaster's Workbench(versiunea 2.2.0.7)
 - **Release work item = Project Name \ Release**
 - **Sprint work item = Project Name \ Release \ Work Stream \ Sprint**
 - Team Sprint work item = **Project Name \ Release \ Work Stream \ Sprint \ Team Sprint**

ATDD(ACCEPTANCE TEST DRIVEN DEVELOPMENT) N PRACTICA



DUPA EXECUTAREA UNUI PBI, BUG-URILE SUNT PRIORITIZATE DE “PRODUCT OWNER” NU DE QA

Tratarea bug-urilor este o parte a planificarii proceselor si sunt prioritizate ca PBI-uri.

Este necesar a fi
Realizata in
30 zile!

Backlog Item

Inalta
prioritate

Bug

Backlog Item

Backlog Item

Nu este critic dar
ar fi de preferat

Bug

Bug

Bug fara consecinte
notabile

Backlog Item

Backlog Item

Bug

Nivel inferior
de
prioritate

CONSECINTA

- Perioada de solutionare a unui bug nu este scurta
- In multe organizatii un bug specifica un comportament incorect, pre-existent, in procesul de dezvoltare.
- PO trebuie sa verifice modul de rezolvare. Nu trebuie sa se rezume decit la problema aparuta si implicit la revenirea la functionalitatea urmarita.

PROGRAMAREA REZOLVARII BUG-URILOR



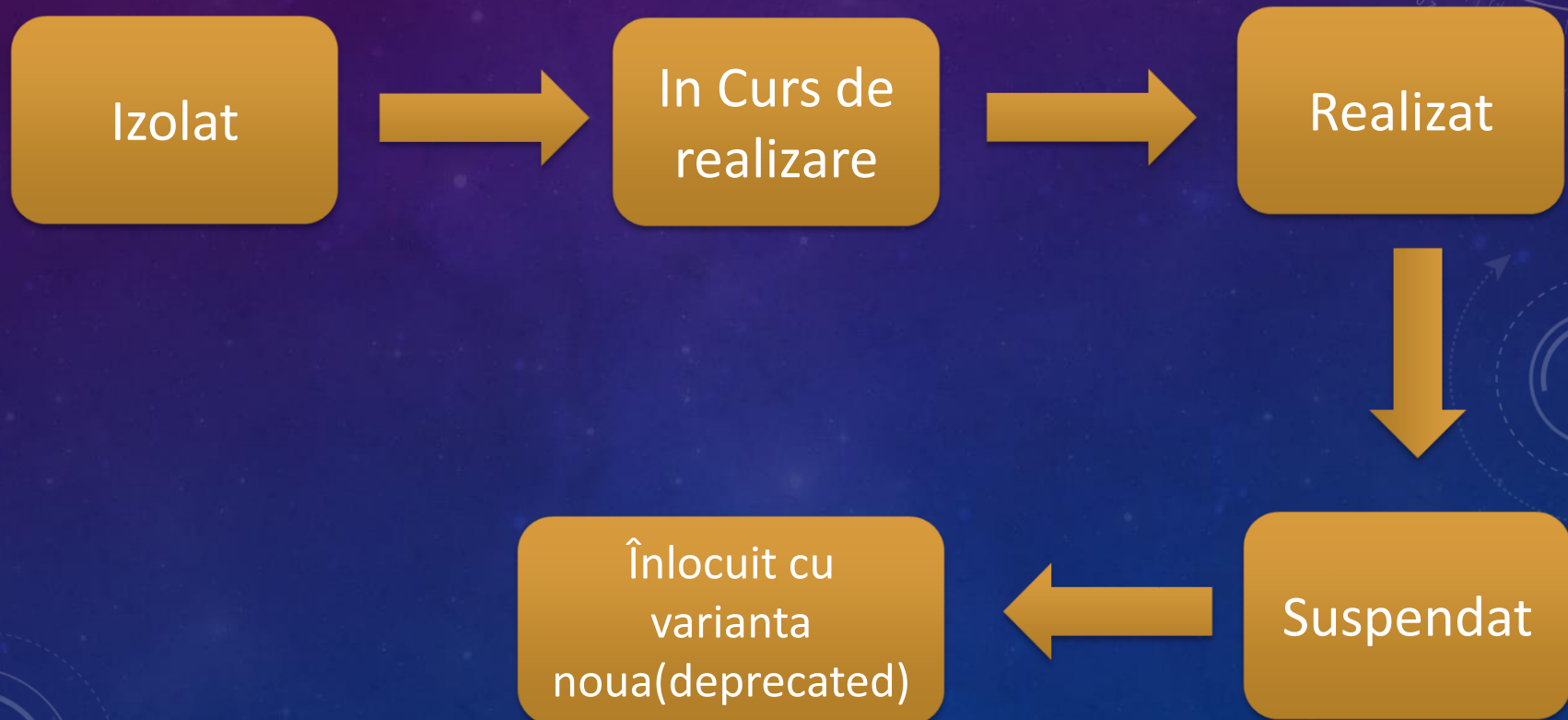
Programarea + Valorificare in business

Testeaza daca o clasa are comportamentul dorit.

Descrierea a unei instante a comportamentului negativ al aplicatiei

CONSTRUCTIA UNEI SUITE DE REGRESII INCREMENTALE

- Ciclul de viata pentru Product Backlog-ul Item



STRUCTURA TEMPLATE-ULUI DE PROCES

Visual Studio Team Foundation Server 2013

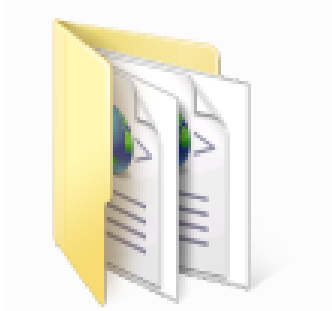
Work Item
Monitorizare

Controlul
Versiunii

Rapoarte

Sharepoint/
WSS

Detalierea Template-ului : Work Item Tracking



Tipul Link-ului

- FailedBy
- ImpededBy
- ImplementedBy
- SharedStep
- TestedBy



Interogari

- Backlog Maintenance
- Cadence and Teams
- General Queries
- Sprint Planning
- Sprinting
- Recycle Bin



Definitii

- AcceptanceTest
- Bug
- Impediment
- ProductBacklogItem
- Release
- SharedStep
- Sprint
- SprintBacklogTask
- SprintRetrospective
- TeamSprint

ImplementedBy.xml

Product
Backlog Item

Implemented By

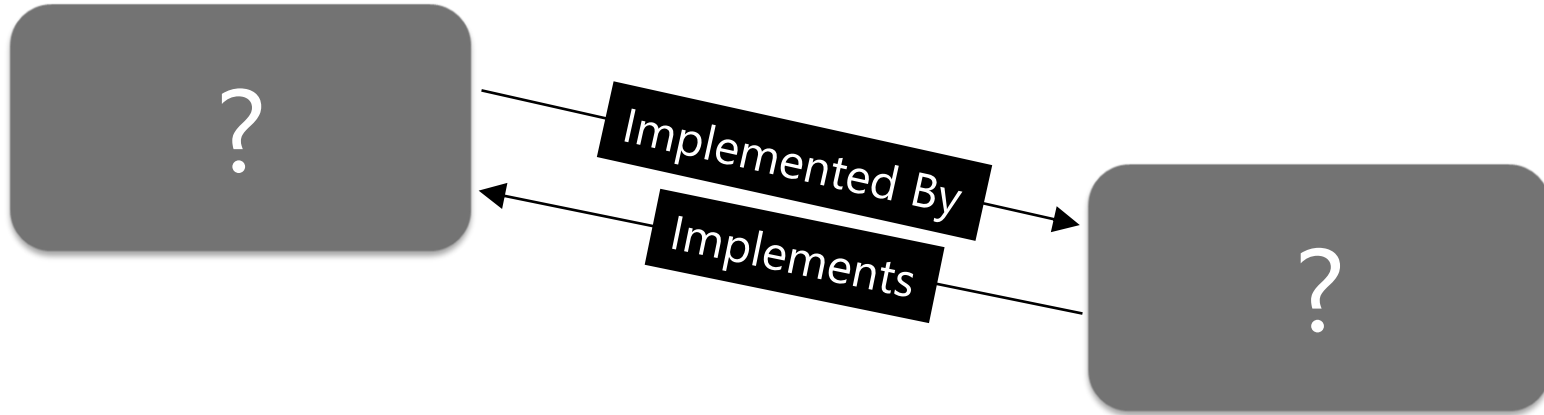
Implements

Sprint
Backlog Task

```
<?xml version="1.0" encoding="UTF-8" ?>
<LinkTypes>
  <LinkType ReferenceName="ImplementedBy"
             Topology="Tree"
             ForwardName="Implemented By"
             ReverseName="Implements" />
</LinkTypes>
```

Tree =
Parent/Child
relationship

ImplementedBy.xml



```
<?xml version="1.0" encoding="utf-8"?>
<LinkTypes>
  <LinkType ReferenceName="Scrum.ImplementedBy"
    Topology="Tree"
    ForwardName="Implemented By"
    ReverseName="Implements" />
</LinkTypes>
```


PBI(PRODUCT BACKLOG ITEM): LINK TABS

The screenshot shows the 'Product Backlog Item 105 - Microsoft Visual Studio (Administrator)' window. The title bar includes standard Windows window controls. The menu bar contains: File, Edit, View, Build, Debug, Team, Data, Tools, Architecture, Test, Analyze, Window, Help. The toolbar includes icons for New Work Item, New Query, and other actions. The main area is titled 'Product Backlog Item 105' and contains a sub-header 'All PBIs and Links [Results] Start Page'. Below this is a 'Save Work Item' button and a toolbar with icons for undo, redo, and other actions. The main content area is titled 'Product Backlog Item 105 : Cancel a reservation'. It features a 'Title' field with the text 'Cancel a reservation'. Below the title are three columns of fields: Fundamentals (Business Value: 100, Story Points: 13, ROI: 7.69, Feature Scope: PDC.Demo), Scheduling (Delivery Order: 3, Planning Scope: PDC.Demo\Release), and Tracking (Current Status: Not Starte, Work Remaining (hours): 8). At the bottom, there are tabs for Description, History, Impeded By, Tested By, Implemented By, All Links, and File Attachments. The 'Implemented By' tab is selected, showing a table of tasks that implement this PBI. The table has columns for ID, Link Type, Work Item Type, and Title. It shows one item: ID 178, Link Type Implemented By, Work Item Type Sprint Backlog Task, and Title Task to Implement the PBI. The status bar at the bottom left says 'Ready'.

Product Backlog Item 105 - Microsoft Visual Studio (Administrator)

File Edit View Build Debug Team Data Tools Architecture Test Analyze Window Help

Product Backlog Item 105 x All PBIs and Links [Results] Start Page

Save Work Item

Product Backlog Item 105 : Cancel a reservation

Title Cancel a reservation

Fundamentals

Business Value 100

Story Points 13

ROI 7.69

Feature Scope PDC.Demo

Scheduling

Delivery Order 3

Planning Scope PDC.Demo\Release

Tracking

Current Status Not Starte

Work Remaining (hours) 8

Description History Impeded By Tested By Implemented By All Links File Attachments

Sprint Backlog Tasks that implement this Product Backlog Item:

New Link to Open in Microsoft Office

ID	Link Type	Work Item Type	Title
Implemented By (1 items)			
178	Implemented By	Sprint Backlog Task	Task to Implement the PBI

Ready

Forma link-ului

```
<Tab Label="Implements">  
[...]
```

```
  <WorkItemLinkFilters FilterType="include">  
    <Filter LinkType="Scrum.ImplementedBy"  
FilterOn="reversename" />  
  </WorkItemLinkFilters>
```

```
  <WorkItemTypeFilters FilterType="include">  
    <Filter WorkItemType="Product Backlog Item" />  
  </WorkItemTypeFilters>
```

```
  <ExternalLinkFilters FilterType="excludeAll"/>  
[...]
```

DETALII

Product Backlog Item 105 - Microsoft Visual Studio (Administrator)

File Edit View Build Debug Team Data Tools Architecture Test Analyze Window Help

New Work Item New Query

Product Backlog Item 105 x All PBIs and Links [Results] Start Page

Save Work Item

Product Backlog Item 105 : Cancel a reservation

Title Cancel a reservation

Fundamentals

Business Value 100

Story Points 13

ROI 7.69

Feature Scope PDC.Demo

Scheduling

Delivery Order 3

Planning Scope PDC.Demo\Release

Tracking

Current Status Not Starte

Work Remaining (hours) 8

Description History Impeded By Tested By Implemented By All Links File Attachments

Sprint Backlog Tasks that implement this Product Backlog Item:

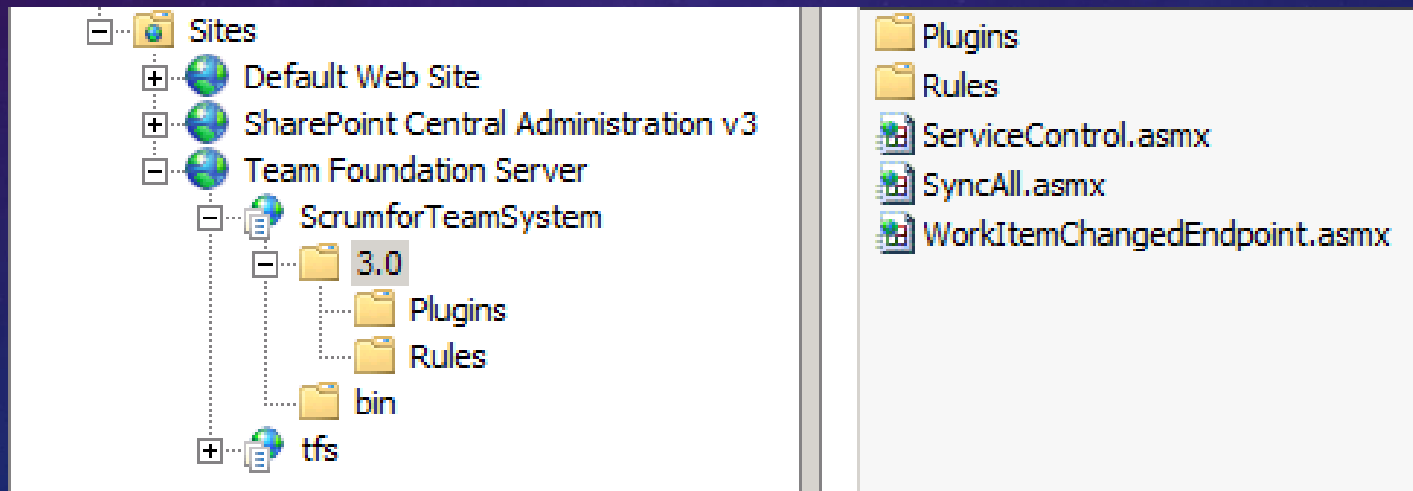
New Link to Open in Microsoft Office

ID	Link Type	Work Item Type	Title
Implemented By (1 items)			
178	Implemented By	Sprint Backlog Task	Task to Implement the PBI

Ready

EXTINDEREA TFS

- Notificarea TFS printr-un e-mail sau un mesaj SOAP.
- Scrum pentru un Team System instalat ca un serviciu ASP.NET.



RAZA DE CUPRINDERE

- Utilizeaza Editorul de Alerte pentru a crea o subscriptie
- Se stabileste drept endpoint serviciul web ASP.NET cu o metoda web de notificare
- Reactie la mesajele primite
 - Mesaj text trimis cind un Work Item este salvat cu o anumita stare.
 - Trimite mesaje pe o retea de socializare(un tweet prin API-ul Twitter) cind un build este complet.

SCRUM PENTRU TEAM SYSTEM

- Reguli personalizate încărcate în fișiere XML.
- Regulile implicite acopera scenariile uzuale.
- Setarea “parent” in PBI(Product Backlog Item) la “Done” se face cind toate Testele de Acceptanta sunt trecute.
- Pot fi modificate regulile XML sau poate fi inlocuit Custom Processor-ul cu unul scris de utilizator

CONCLUZII

- Cu produsul open source Scrum for Team System 3.0. pot fi gestionate multiple echipe care opereaza proiecte Enterprise Scrum cu Visual Studio 2013
- Se integreaza cu Test & Lab Manager
- O imbunatatire, care merita a fi amintita este:
 - Imbunatatirea mecanismului de notificare din TFS.
 - Personalizarea “Link Types”
 - Design orientat catre utilizator in Team Explorer

Q&A