V.Ger Travel Company - An Analysis

ITNBD4 Assignment

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Table of Contents

1	Sum	nmary	3
2	Intro	oduction	4
	2.1	Background & Approach	4
	2.2	Results & Further Details	4
	2.3	Conclusions	5
3	Hot	el Demand Forecasting	6
	3.1	Business Scope & Benefits	6
	3.2	Data Analysis Approach	7
	3.3	Simulated Data Analysis	9
	3.4	Conclusions & Next Steps	13
4	Cus	tomer Satisfaction & Loyalty	15
	4.1	Business Scope & Benefits	15
	4.2	Data Analysis Approach	17
	4.3	Simulated Data Analysis	17
	4.4	Conclusions & Next Steps	18
5	Con	clusions	19
	5.1	Conclusions	19
	5.2	Next Steps	19
Re	eferer	nces	20
Α _Ι	open	dices	22
Α	Hot	el Demand Forecasting - Jupyter Notebook Output	22
	A.1	Data Load & Characteristics	22
	A.2	Ordinary Least Squares (OLS) Linear Regression	27
	A.3	SARIMA Model Creation & Forecasting	27
В	Cus	tomer Satisfaction - Jupyter Notebook Output	30
	B.1	Data Load & Characteristics	30
	B.2	XGBoost Model Creation & Forecasting	30
C	SAF	RIMA Models Creation + Auto ARIMA - Jupyter Notebook Output	31
	C.1		31
	C.2	SARIMA Model Create & Evaluate - Auto ARIMA - First	33
	C.3	SARIMA Model Create & Evaluate - Auto ARIMA - Second	38

1 Summary

Summary of the report

2 Introduction

2.1 Background & Approach

The travel conglomerate V.Ger Travel (VGT) has a broad range of operations, including hotels, resorts, car rentals and also air travel through charter flights. Travel bookings originate primarily from VG's own travel web site which is supported by several operational information systems that cover all aspects of it's business from customer relations through to logistics and maintenance. There is a wealth of data available with over 10 years history of travel bookings, however, the use of modern Data Science methods to harness this data is in its infancy at VGT.

This report describes the recommendations of the new Chief Data Officer (CDO) as to how to implement modern Data Science techniques to utilise VGT's data to improve its efficiency and profit. Having completed an initial high level review, two opportunity areas where identified that appeared to offer the biggest opportunities for increasing efficiency and also that are achievable as a first step in implementing new techniques. The two use cases are:

- Hotel Demand Forecasting
- Customer Satisfaction & Loyalty

Each of these use cases are explored in the following sections, each of which describes:

- Business Scope & Benefits What is proposed and why is this helpful
- Data Analysis Approach The suggested analysis techniques and the data required
- Simulated Data Analysis An example of the analysis using simulated data
- Conclusions & Next Steps Findings and how to move forward

????? - Assumptions made about data prep/data wrangling .. eg normalisation of data etc - Any assumptions about company size, number of hotels etc ????

2.2 Results & Further Details

A summary of the approach taken and key results of the analysis are described for each use case in the individual sections of this report. Additionally, the all details for generating the simulated data and the analysis steps are described at the following:

- Apendices Step by step approach, with data tables and plots
- Jupyter Notebooks Full listings of Python code and results in a GitHub Repository
- Data Files Generated CSV files in a GitHub Repository

2.3 Conclusions

 $\ref{eq:conclusionsh} Here \ as \ well \ as \ last \ past \ of \ each \ use \ case \ \ref{eq:conclusionsh}?\ref{eq:conclusionsh}$

3 Hotel Demand Forecasting

3.1 Business Scope & Benefits

The hotel operations of VGT are a significant part of its business and any efficiencies in this area have the potential to make large contributions to the overall profitability of the business. The profit contribution from individual hotels can be maximised by ensuring revenue is as high as possible and at the same time minimising the hotel's operating costs. One way to do this is to provide a hotel's management team with the tools to carry out reliable demand forecasting.

Hotel demand forecasting is the prediction of the demand for rooms and related hotel services to help a hotel's management team determine pricing, staffing and marketing strategies (Johansson, 2022). If the demand for hotel rooms can be reliably forecast then this enables:

- Dynamic Pricing Adjust future prices in response to forecast demand. When high demand is expected then future room rates can be increased; when low demand is expected then discounts can be offered or packages can be advertised. And marketing strategies can be determined to respond to the demand forecasts. xx increase occupancy and revenue
- Staffing Levels Hotel staffing can be adjusted to maintain customer service levels but not over staff when demand is expected to be lower. xx control costs
- Inventory Management Similarly inventory can be adjusted, for example catering supplies maintained just sufficient to meet the forecast number of customers using catering facilities. xx control costs

There are many factors that will influence the demand for hotel rooms, some may remain stable whilst others are less so and will vary over time or in response to external factor, these include:

- Location & Market Is the hotel a budget or a boutique hotel? Is is in a business district, near a beach or a ski resort etc. Are customers mainly business travelers or tourists?
- Economic Macro level impact from the state of the economy.
- Local Competition Competition with local hotels.
- Seasonality When are the high and low seasons? Is it a summer or a winter resort? What are the local weather patterns and seasons. Are there weather related attractions?
- Local Events When are any local festivities, sports events, school holidays, religious events, music conferences, business conferences?

3.1.1 Occupancy & Revenue Indicators

An important indicator of demand is the occupancy rate (Jeffrey and Hubbard, 1994) and (FHA, 2023) which is simply the percentage of the total rooms occupied for a given time period. The occupancy rate varies across the industry but a target of 60% to 80% is typical.

Occupancy is used alongside revenue related indicators to provide a measure of revenue health, the three main indicators (for a given time period, eg daily) are:

- Occupancy Rate (OCC%) Percentage of available rooms that are occupied, or expected to be occupied.
- Average Daily Rate (ADR) Average revenue per room occupied, across all room price bands.
- Revenue Per Available Room (RevPAR) Revenue reflecting all available rooms. Calculated by: OCC% * ADR. A good overall indicator of revenue.

3.1.2 Forecasting Occupancy & Business Benefits

The time period used for forecasting will vary depending on the objectives desired (Lighthouse, 2024) and (Lighthouse, 2023) for example:

- Short Term Forecast occupancy for next month so room pricing can be adjusted appropriately.
- Long-term Forecast occupancy for next year so price bands and packages can be set, marketing strategies defined and required staffing levels determined.

To recap, if occupancy (and the associated revenue indicators) can be reliably forecast then plans can be put in place to maximise revenue by adjusting pricing and marketing strategies and controlling costs by flexing staffing and inventory levels.

3.2 Data Analysis Approach

At VGT, no rigorous forecasting is currently in place so to begin with a relatively simple approach will be implemented in a small number of hotels. If the benefits of this are confirmed, then it can then be extended in sophistication using more complex forecasting models and for longer time periods. It can then be implemented across all hotels in VGT.

The objective of this first step is to establish a model that can be used to forecast the daily occupancy (OCC%) at an individual hotel for the coming month, ie the forecast is for 30 to 40 days in the future. The forecast will then be used by hotel's management team to: i) adopt dynamic pricing; ii) execute supporting short-term marketing; iii) fine-tune staffing rotas and holiday leave for the coming weeks. This should improve the efficiency of the hotel's operations by increasing room bookings whilst ensuring staffing costs are controlled at an appropriate level.

3.2.1 Forecasting Model & Data Required

The scope of the envisaged forecasting model is to calculate a month of daily OCC% for each room category in an hotel. The output of the forecast model will be provided in spreadsheet form so that the hotel management team can manually make adjustments to try to improve revenue and staffing levels. The actual occupancy and revenue can then be tracked against the forecast throughout the month in order to assess how accurate the forecasting model is and to help refine it.

Forecasting Model Data

The data required for the forecasting model is the last 4 years of daily room occupancy. In this analysis a single hotel with two classes of room (standard and premium) will be used. A 4 year history of daily room bookings was selected with 3 years used to be used for training and 1 year for validation. This length of history was chosen as a starting point because a previous occupancy study (Phumchusri and Suwatanapongched, 2023) found that the choice could be quite dependent on the scenario; however, there needs to be a a balance of too short and missing seasonality vs too long and not being sufficiently responsive. Phumchusri and Suwatanapongched (2023) also found that using 4 years history of daily occupancy to forecast 2 to 8 weeks was a good approach.

The specific data required is:

- For an individual hotel and each room category (standard and premium)
- Daily
- Room capacity
- Room rate
- Rooms occupied

Tracking Spreadsheets

The data comprising the revenue forecasting and tracking spreadsheet is:

- Forecast OCC% (derived from the forecasting model)
- Daily room rates by room category that can be manually adjusted
- Daily Revenue, ADR, RevPAR (derived from the OCC% and room rates)
- Special events, a facility to mark local events that may impact demand. For example, sports events, concerts, conference, unusual weather forecasts
- Actual OCC%, Revenue, ADR, RevPAR

The data provided for the staffing forecasting spreadsheet is:

- Forecast OCC% (from the forecasting model)
- Averaged staff requirements per room
- Staffing levels (derived from the OCC%)
- Actual staffing levels

3.2.2 Techniques Considered

There are several potential tools that can be used with historical time series data to forecast future occupancy rates, ranging from established 'simpler' techniques such as linear regression through to more sophisticated machine learning and neural network models (Huang and Zheng, 2022). However, given the relative infancy of Data Science at VGT, the use of more sophisticated tools will be prioritised for future work. In this investigation, the following techniques will be examined:

- 1. Ordinary Least Squares (OLS) linear regression
- 2. ARIMA, SARIMA Use to fully incorporate seasonality
- 3. SAIMAX If exogenous factors need to be accounted for
- 4. ?? LightGBM if time allows!

OLS Linear Regression

Investigating techniques for reliably identifying the factors influencing hotel occupancy has been ongoing for several years. See Andrew, Cranage and Lee (1990) and Jeffrey and Hubbard (1994) for earlier work focusing on the use of regression analysis of time series data. Although it is likely that the nature of hotel business means that occupancy will be seasonal, linear regression will still be investigated first.

ARIMA, SARIMA

Occupancy forecasting using ARIMA using factors such as room capacity and marketing expenditure has successfully been used (Chow, Shyu and Wang, 1998). A comparison of forecasting methods (Weatherford and Kimes, 2003) included historical time series analysis of occupancy using ARIMA. The best time period used was not clear and it is a balance of too short and missing seasonality vs too long and not being sufficiently responsive. Also the best analysis method appears to depend on the characteristics of individual hotels and hotel chains. Using a SARIMA approach using 4 years history of daily occupancy to forecast 2 to 8 weeks was found to be a strong approach (Phumchusri and Suwatanapongched, 2023).

SARIMAX

?? LightGBM if time allows!

3.3 Simulated Data Analysis

3.3.1 Data Summary

A dataset was created to simulate the data as defined in the earlier section. The data elements consist of:

	Count	Missing	Empty	Unique	Type	String	Int	Float	List
Standard_OCC	1461	0	0	177	int64	0	1461	0	0
Standard_Capacity	1461	0	0	1	int64	0	1461	0	0
$Standard_Rate$	1461	0	0	1	int64	0	1461	0	0
$Premium_OCC$	1461	0	0	101	int64	0	1461	0	0
Premium_Capacity	1461	0	0	1	int64	0	1461	0	0
Premium_Rate	1461	0	0	1	int64	0	1461	0	0

The first few elements of the loaded data:

	Standard_OCC	Standard_Capacity	Standard_Rate	Premium_OCC	\
Date					
2020-01-01	129	254	325	65	
2020-01-02	126	254	325	53	
2020-01-03	137	254	325	63	

	Premium_Capacity	Premium_Rate
Date		
2020-01-01	100	575
2020-01-02	100	575
2020-01-03	100	575

And key descriptive statistics:

	Standard_OCC S	Standard_Capacity	Standard_Rate	Premium_OCC	\
count	1461.000000	1461.0	1461.0	1461.000000	
mean	135.646133	254.0	325.0	56.141684	
std	50.216654	0.0	0.0	29.349613	
min	38.000000	254.0	325.0	0.000000	
25%	88.000000	254.0	325.0	31.000000	
50%	136.000000	254.0	325.0	57.000000	
75%	183.000000	254.0	325.0	83.000000	
max	254.000000	254.0	325.0	100.000000	
	Premium_Capacit	y Premium_Rate			
count	1461.	0 1461.0			
mean	100.	0 575.0			
std	0.	0.0			
min	100.	0 575.0			
25%	100.	0 575.0			
50%	100.	0 575.0			
75%	100.	0 575.0			
max	100.	0 575.0			

3.3.2 Time Series Characteristics

The occupancy time series for the two categories of room are shown in the figure below. This indicates that the occupancy has a strong seasonality with an annual peak and trough; there are also regular spikes to full capacity bookings. The premium room occupancy hits maximum and zero occupancy on several occasions.

The two occupancy time series were examined further (see details at the appendix) using lag plots, ACF plots and ADF tests which indicated autocorrelation, annual seasonality and a positive trend. Differencing was also completed to confirm non-stationarity. Finally a decomposition was completed and this confirmed the seasonality and trend, see the figure below.

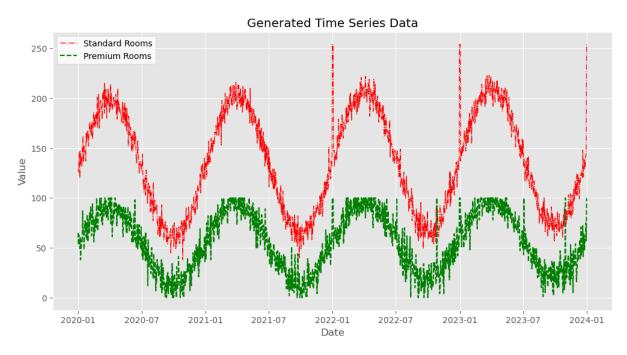


Figure 3.1: Occupancy for Each Room Category

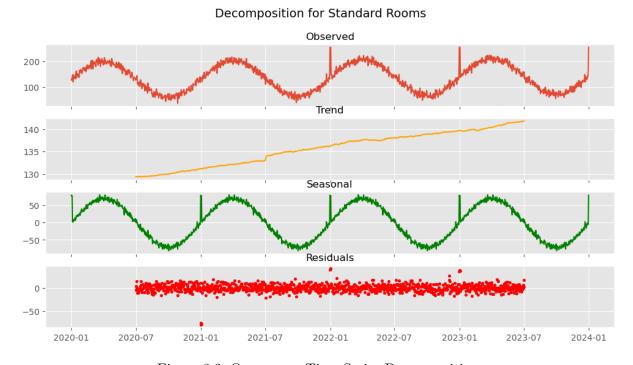
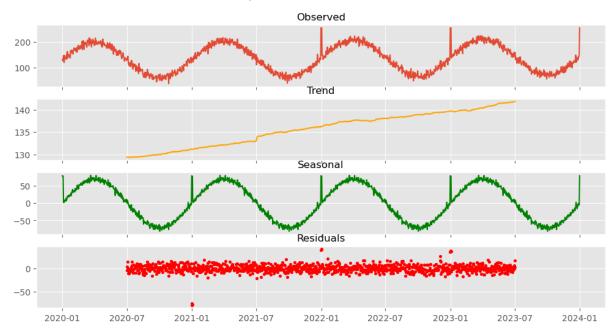


Figure 3.2: Occupancy Time Series Decomposition

Decomposition for Premium Rooms



3.3.3 OLS Linear Regression

Given the strong seasonality, linear regression is unlikely to be a good model for forecasting, however a regression fit was calculated to double-check. See the plot below which shows that the fit lines could not reliably provide a forecast and even show a downward trend. And the Durban Watson statistics are less than 2 which confirms evidence of autocorrelation.

3.3.4 ARIMA, SARIMA

3.3.5 SARIMAX

Test see earlier Section 3.3.3 and earlier **?@fig-test**

3.3.6 Execution - Data Analysis

- Use simulated data to carry out analysis
- Show the results, forecasts
- ?? carry out PACF to determine the autoregressive order for ARIMA etc

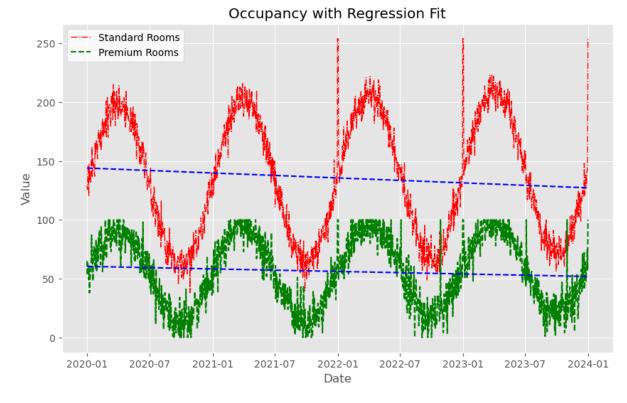


Figure 3.3: OLS Linear Regression

3.4 Conclusions & Next Steps

3.4.1 Findings

XXX

3.4.2 Next Steps

- ?? how are special events impactful on revenue predictions, can these be better used in the forecast going forward or in an improved forecasting model
- ?? recent flight searches, enquiries ... for the area

XXXX

- \bullet ?? track actual OCC% etc and compare to forecast to allow model refinement as well as intra-month fine tuning
- ?? Get competitors OCC% to compare and improve forecasting models
- ?? automate the manual pricing changes etc, ie no need for manual adjustment of the forecast spreadsheet
- xx LightGBM ..
- xx CNN, LSTM, RNN ...
- \bullet xx transformers, LLM ..

xxx improvements

- ?? isolate pricing strategies and refine the model
- ?? identify the main parameters / impacts on the forecasting ... what are the demand indicators?
- ?? categorisation of customers, families, demographics etc, business, tourist
- ?? identify correlations with holiday patterns, events
- ?? identify seasonal bands, high, low, shoulder etc
- $\bullet\,\,$?? identify links between revenue and room price bands \dots

4 Customer Satisfaction & Loyalty

4.1 Business Scope & Benefits

For the hotel operations within VGT, customer satisfaction is an important contributor to the overall efficiency and profitability of their business. This has been recognised by the hotel industry for several years: "Service quality and customer satisfaction have gradually been recognized as key factors used to gain competitive advantage and customer retention" (Yang, Jou and Cheng, 2011). If the levels of satisfaction across different aspects of a customers experience can be quantified, then action can be focused on improving those areas that are lacking. Clearly, identifying the areas that contribute most is part of the challenge. Not surprisingly, the use of data science to assist in this area is increasingly important (Zarezadeh, Rastegar and Xiang, 2022).

4.1.1 Measuring Customer Satisfaction

There are several aspects to quantifying customer satisfaction, for example:

- The specific areas of interest. Such as cleanliness, service experience, quality of facilities, local amenities and even things such as wifi availability;
- Customer satisfaction ranking. Obtaining a customer's views on how poor to excellent a specific area was;
- Importance to the business. The appropriate weighting of the importance of each area.

It has become standard practice and easy to gather customer feedback on how they rate their experience after a stay at a hotel (Li, Ye and Law, 2013) through check-out questionnaires and feedback requests, and also increasingly utilising reviews in services such as Booking.Com and as Tripadvisor. VGT already has some feedback mechanisms and some historical customer satisfaction data that can be used initially.

Previous studies have looked at a way of pulling the above aspects together and an example is the use of an interesting matrix, an "I-S" model (Yang, Jou and Cheng, 2011), see an example at Figure 4.1. This categorises the areas of interest and helps highlight those areas performing well and those not, whilst also reflecting their importance to the business. In particular, areas in the "To-be-improved" quadrant are important but have not met customer expectations and so these are areas that a hotel's management team can focus on to improve the business.

4.1.2 An Approach to Improving Customer Satisfaction

xxxxxx

?? use importance ranking on page 357 as a starting point for anlaysis .. refine later by each hotel's management team

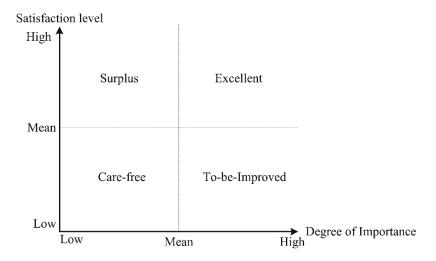


Figure 4.1: Example of an Importance-Satisfaction Model

XXXXX

Approach - Initial

- Identify areas to assess
- Collect existing customer reviews / ranking ... using the existing overall satisfaction score
- Obtain importance by modelling of historical data
- Refine importance
- ?? collect sentiment analysis

Approach - Actions / Next Steps

- Business activities to address the to-be-improved
- Enhance customer collection approach, standardise across hotels, extend eg online e......
- Additional areas to monitor?
- third-party / other hotels to help rank importance and provide a comparative/competitor scoring/comparison ... Having utilised its own internal data on customer reviews, VGT will be like much of the hotel industry in not significantly incorporating third-party review data from sources such as Tripadvisor and a next-step is to investigate how to extract, analyse and incorporate this data (Park, 2023).
- customer reviews, social media analysis etc Trip Adviser etc

Approach - Monitoring / Next Steps

- Gather new feedback
- Reanalyse
- See what is working / what is imporving / declining

• ?? Find a way to plot over time eg Yang, Jou and Cheng (2011) improvement index, p 353

XXXX

- why is customer satisfaction important?
- how can it help profit and efficiency?
- how can it be linked to loyalty?
- find some references about it?
- what are some key factors in customer satisfaction, eg cleanliness, local sites etc
- What are the tangible business benefits, find some evidence to back up

4.2 Data Analysis Approach

In a similar way to Demand Forecasting, VGT does not currently formally analyse the experience of its customers across all hotels and then use this to inform management actions to improve its services. However, VGT does have a good history of customer ratings data that can be utilised initially to experiment with ways of more formally measuring customer satisfaction. If positive, then this can then be extended in sophistication and scope of data collection (see Section 4.4).

4.2.1 Model xx & Data Required

- What is the target, objective on how to use the analysis
- what is the data required
- Weight the factors

4.2.2 Techniques Considered

- what models appropriate ... classification models and pros/cons
- some references to support
- and why XGBoost advantages for VGT of this model

4.3 Simulated Data Analysis

4.3.1 Data Summary

A dataset was created to simulate the data as defined in the earlier section. The data elements consist of:

The first few elements of the loaded data:

And key descriptive statistics:

- 4.3.2 XGBoost
- 4.4 Conclusions & Next Steps
- 4.4.1 Findings
- 4.4.2 Next Steps

5 Conclusions

5.1 Conclusions

5.2 Next Steps

?????? - Overall conclusions - Or possibly conclusions within each section

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A Hotel Demand Forecasting - Jupyter Notebook Output

A.1 Data Load & Characteristics

- Load time series data and look at its characteristics
- Determine autocorrelation, seasonality, stationarity
- Decomposition,
- OLS Regression

A.1.1 Characteristics

	Count	Missing	Empty	Unique	Type	String	Int	Float	List
Standard_OCC	1461	0	0	177	int64	0	1461	0	0
Standard_Capacity	1461	0	0	1	int64	0	1461	0	0
$Standard_Rate$	1461	0	0	1	int64	0	1461	0	0
${\rm Premium_OCC}$	1461	0	0	101	int64	0	1461	0	0
Premium_Capacity	1461	0	0	1	int64	0	1461	0	0
${\bf Premium_Rate}$	1461	0	0	1	int64	0	1461	0	0

	Standard_OCC	Standard_Capacity	Standard_Rate	Premium_OCC	\
Date					
2020-01-01	129	254	325	65	
2020-01-02	126	254	325	53	
2020-01-03	137	254	325	63	
	Premium_Capaci	ty Premium_Rate			
Date	Premium_Capaci	ty Premium_Rate			
Date 2020-01-01		ty Premium_Rate			
	1	-			
2020-01-01	1	00 575			

	Standard_OCC	Standard_Capacity	Standard_Rate	Premium_OCC	\
count	1461.000000	1461.0	1461.0	1461.000000	
mean	135.646133	254.0	325.0	56.141684	
std	50.216654	0.0	0.0	29.349613	
min	38.000000	254.0	325.0	0.000000	
25%	88.000000	254.0	325.0	31.000000	

50%	136.000000	254.0	325.0	57.000000
75%	183.000000	254.0	325.0	83.000000
max	254.000000	254.0	325.0	100.000000
	Premium_Capacity	Premium_Rate		
count	1461.0	1461.0		
mean	100.0	575.0		
std	0.0	0.0		
min	100.0	575.0		
25%	100.0	575.0		
50%	100.0	575.0		
75%	100.0	575.0		
max	100.0	575.0		

A.1.2 Autocorrelation, Seasonality, Stationarity

- Determine autocorrelation, seasonality, stationarity .. lag plot, ACF plot, ADF test, Differencing
- Decomposition

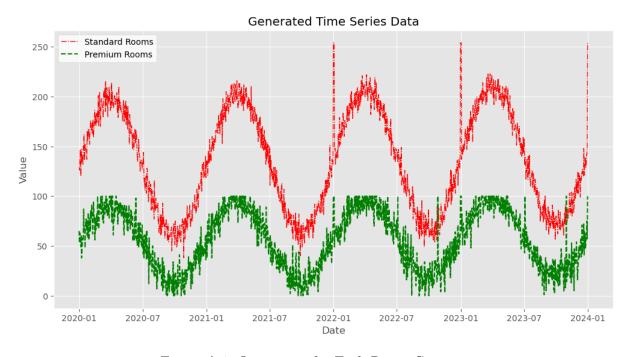


Figure A.1: Occupancy for Each Room Category

- Shows definite annual seasonality with peak high and low seasons
- Also some infrequent spikes in bookings
- Possibly a small upward tend over time
- Premium rooms hit max and zero bookings several times ...
- Both categories of room show definite autocorrelation
- Premium rooms bunched up at max value and autocorrelation may be slight less strong
- Some outliers when rooms are fully booked

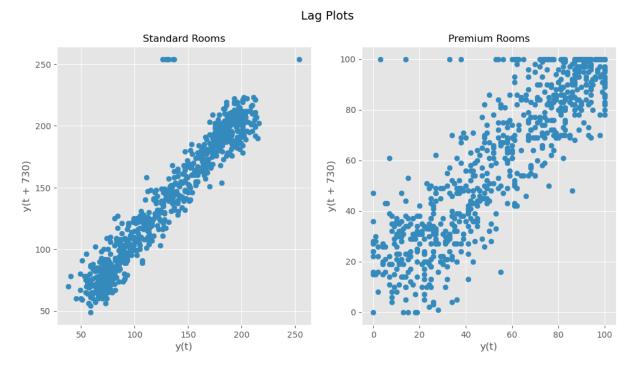
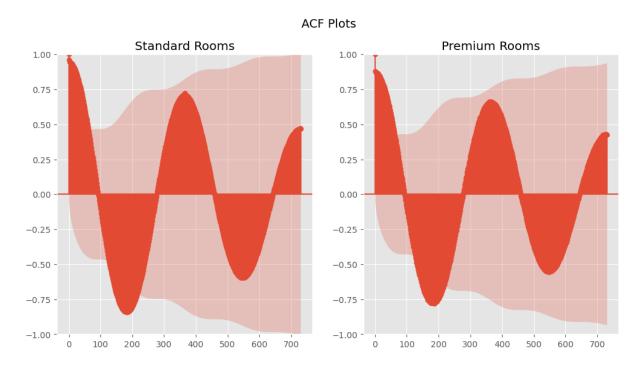


Figure A.2: Lag Plots - Test



- Both exhibit strong autocorrelation that diminishes slowly after approximately 250 days
- A positive trend is suggested by the slowly diminishing autocorrelation
- Multiple peaks at 350 days indicates annual seasonality
- ?? carry out PACF to determine the autoregressive order does indicate that it is autoregressive

ADF Test for Standard Rooms

ADF Statistic: -2.362457191578427 p-value: 0.15261408046089647

Critical Value 1%: -3.434908816804013 Critical Value 5%: -2.863553406963303 Critical Value 10%: -2.5678419239852994

Conclusion: Non-Stationary

ADF Test for Premium Rooms

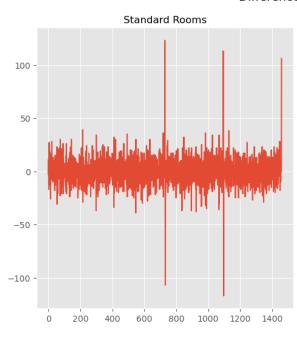
ADF Statistic: -2.1359470749871265

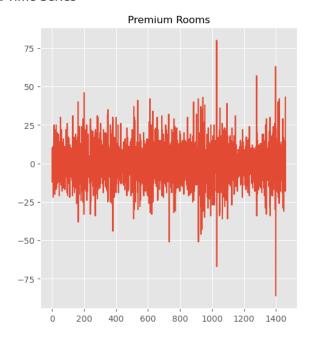
p-value: 0.2303078418058474

Critical Value 1%: -3.434911997169608 Critical Value 5%: -2.863554810504947 Critical Value 10%: -2.567842671398422

Conclusion: Non-Stationary

Differenced Time Series





ADF Test for Standard Rooms

ADF Statistic: -4.650429185341465 p-value: 0.00010417359492157454

Critical Value 1%: -3.4349151819757466 Critical Value 5%: -2.863556216004778 Critical Value 10%: -2.5678434198545568

Conclusion: Stationary

ADF Test for Premium Rooms

ADF Statistic: -6.091009300062941 p-value: 1.0365104637060615e-07

Critical Value 1%: -3.4349151819757466 Critical Value 5%: -2.863556216004778 Critical Value 10%: -2.5678434198545568

Conclusion: Stationary

• Confirms that both time series are non-stationary

Decomposition for Standard Rooms

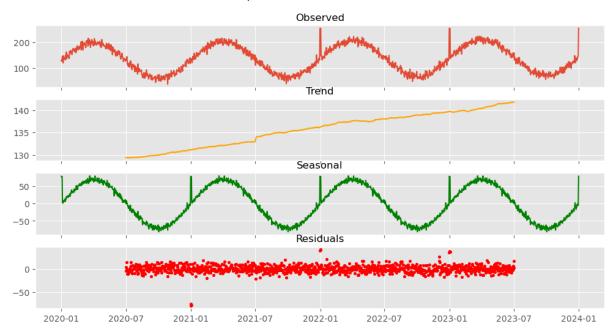
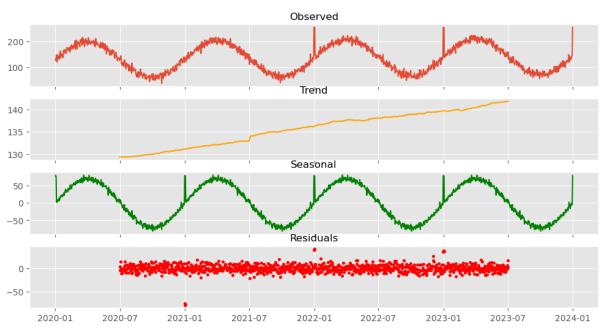


Figure A.3: Occupancy Time Series Decomposition

Decomposition for Premium Rooms



- Both have a small positive trend with room occupancy increasing 5 to 105% pa
- Confirms both time series are seasonal, with annual peaks and troughs
- \bullet On top of the annual seasonality, there are regular spikes leading to 100% occupancy
- Close clustering of residuals with some outliers that correspond to the seasonal spikes

A.2 Ordinary Least Squares (OLS) Linear Regression

• Unlikely to be a good model for forecasting given the strong seasonality, but examine to confirm

Durbin-Watson statistic: 0.07265854622866856 Durbin-Watson statistic: 0.24391749000237792

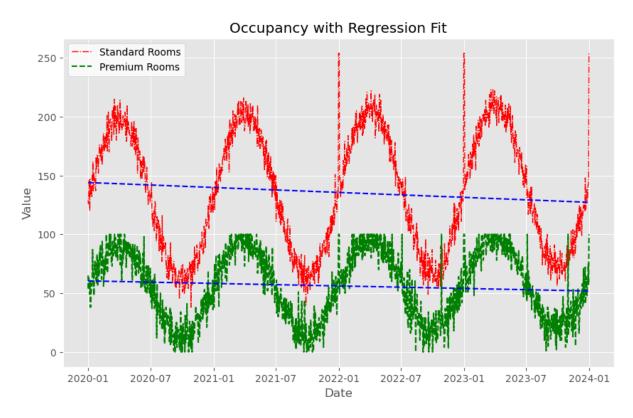


Figure A.4: OLS Linear Regression

- The two fitted lines do not capture any seasonality
- Also show a downward trend line, which is not consistent with the decomposition trend line
- The Durban Watson statistics for both time series are less than 1.5 which confirms evidence of autocorrelation

A.3 SARIMA Model Creation & Forecasting

- The strong autocorrelation for the room occupancy time series, suggest an autoregressive model such as ARMA or ARIMA or SARIMA
- The occupancy history is non-stationary and there is an upward trend, so the integrated component of ARIMA will automatically perform the differencing needed to transform the data into stationary data. So preferable to ARMA
- The strong seasonality suggests SARIMA would be most appropriate as it can process seasonal patterns. So preferable to ARIMA

SARIMA

- nb to be clear SARIMA stands for Seasonal Autoregressive Integrated Moving Average
- S: seasonal component, here handle the annual occupancy seasonality
- AR: autoregressive component p
- I: integrated, here handle the positive historical trend through differencing to make it stationary d
- MA: moving average component q
- SARIMA(p,d,q)(P,D,Q),m
- p,d,q non-seasonal
- P,D,Q seasonal
- m the seasonality period, length of the seasonal cycle
- !! But this is daily, with an annual cycle so would be m=365 which is too large ??

Residuals ?? - Residuals plot - ACF plot of residuals - Durbin-Watson of residuals ?? be close to 2

Approach - Confirm/Assess the autoregressive order (AR, p) and moving average order (MA, q). Using PACF plot and ACF plot respectively [repeat autocorrelation findings from previously?] - Use the SARIMA(p,d,q)(p,d,q)(p,d,q) model - Identify the best parameters using Auto Arima and using AIC (Akaike Information Criterion) to compare

- ?? daily 365d is too much
- ?? First evaluate using residuals
- Split data and use 3 years history to the train the model, then 1 year to evaluate its accuracy
- ??? Use accuracy measures MAE, RMSE, MAPE

Forecasting With model - Make month forecast and demonstrate its use in the revenue/occupancy spreadsheet

A.3.1 Data Load & SARIMA Model Factors

- Load time series data
- Assess the autoregressive order (AR, p) Using PACF plot
- Assess moving average order (MA, q) Using ACF plot

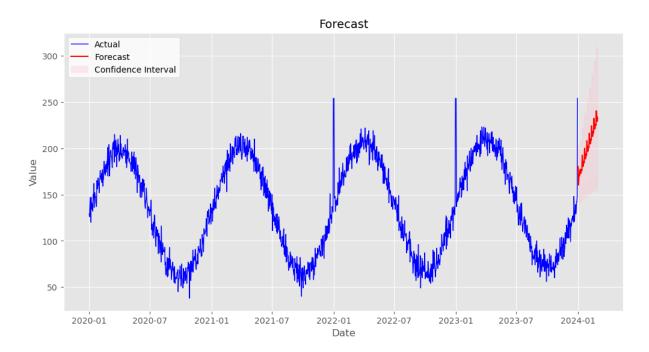
PACF plot suggests AR order, p of approximately 3

ACF plot suggests MA order q of approximately 60

A.3.2 Create the SARIMA Model

- Save the training dataset to be used to train a SARIMA model, in a separate notebook
- Load the model in here for forecasting

A.3.3 Forecast Using the SARIMA Model



B Customer Satisfaction - Jupyter Notebook Output

B.1 Data Load & Characteristics

• Load time series data and look at its characteristics

B.2 XGBoost Model Creation & Forecasting

- **B.2.1** Data Load
- **B.2.2 Create the XGBoost Model**
- **B.2.3 Forecast Using the XGBoost Model**

C SARIMA Models Creation + Auto ARIMA -**Jupyter Notebook Output**

C.1 SARIMA Model Create & Evaluate - Manual

Create the fitted model and save in model_sarima_manual

SARIMA Model Manual Creation using order: (3, 1, 1) and seasonal order: (1, 1, 1, 7) RUNNING THE L-BFGS-B CODE

```
Machine precision = 2.220D-16
N =
              7
                                 10
At XO
            O variables are exactly at the bounds
                                  |proj g|= 3.35018D-01
At iterate
                 f= 4.09053D+00
At iterate
           5 f= 3.94459D+00
                                  |proj g|= 1.01366D-01
                                   |proj g|= 8.90536D-02
At iterate
           10 f= 3.88055D+00
                                   |proj g|= 5.44761D-02
At iterate
           15 f= 3.85460D+00
At iterate
           20 f= 3.85114D+00
                                   |proj g|= 5.44608D-04
                                   |proj g|= 2.92939D-02
At iterate
           25 f= 3.85024D+00
                                   |proj g|= 1.15114D-03
At iterate
           30 f= 3.84914D+00
At iterate
           35 f= 3.84913D+00
                                  |proj g|= 1.15783D-04
```

= total number of iterations

= total number of function evaluations

Tnint = total number of segments explored during Cauchy searches

Skip = number of BFGS updates skipped

Nact = number of active bounds at final generalized Cauchy point

Projg = norm of the final projected gradient

F = final function value

* * *

N Tit Tnf Tnint Skip Nact Projg F 7 37 45 1 0 0 1.335D-06 3.849D+00

F = 3.8491339434652918

CONVERGENCE: NORM_OF_PROJECTED_GRADIENT_<=_PGTOL

Residuals Analysis for Model:

SARIMAX Results

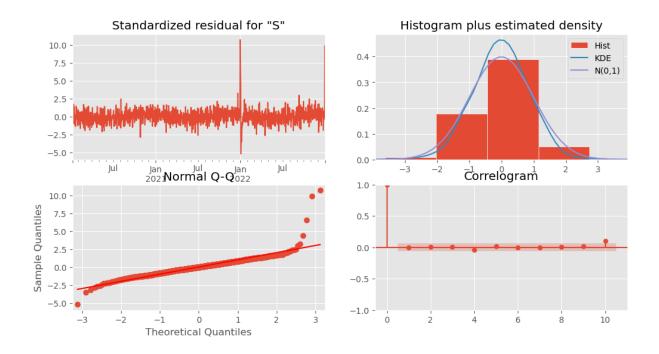
==========			
Dep. Variable:	Standard_OCC	No. Observations:	1096
Model:	SARIMAX(3, 1, 1) $x(1, 1, 1, 7)$	Log Likelihood	-4218.651
Date:	Wed, 08 Jan 2025	AIC	8451.302
Time:	17:34:39	BIC	8486.246
Sample:	01-01-2020	HQIC	8464.529
	- 12-31-2022		

Covariance Type: opg

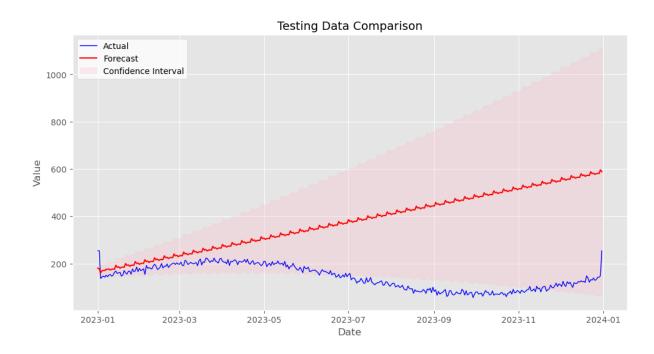
	coef	std err	z	P> z	[0.025	0.975]
ar.L1	0.1014	0.034	3.014	0.003	0.035	0.167
ar.L2	0.0407	0.027	1.488	0.137	-0.013	0.094
ar.L3	-0.0951	0.023	-4.168	0.000	-0.140	-0.050
ma.L1	-0.7300	0.033	-22.424	0.000	-0.794	-0.666
ar.S.L7	-0.0960	0.032	-3.027	0.002	-0.158	-0.034
ma.S.L7	-0.8760	0.022	-39.008	0.000	-0.920	-0.832
sigma2	135.0570	2.019	66.890	0.000	131.100	139.014
Ljung-Box Prob(Q):	(L1) (Q):	=======	0.02 0.88	Jarque-Bera Prob(JB):	(JB):	23149.11 0.00
•	lasticity (H):		1.69	Skew:		2.08
	wo-sided):		0.00	Kurtosis:		25.21
========				.=========		==========

Warnings:

[1] Covariance matrix calculated using the outer product of gradients (complex-step).



Model Evaluation on Testing Data



RMSE is: 235.92 MAPE is: 235.38

Stored 'model_sarima_manual' (SARIMAXResultsWrapper)

C.2 SARIMA Model Create & Evaluate - Auto ARIMA - First

Save in model_sarima_auto

Performing stepwise search to minimize aic ARIMA(2,1,2)(1,1,1)[7] : AIC=inf, Time=2.74 sec ARIMA(0,1,0)(0,1,0)[7]: AIC=9473.205, Time=0.04 sec ARIMA(1,1,0)(1,1,0)[7]: AIC=8920.643, Time=0.20 sec ARIMA(0,1,1)(0,1,1)[7]: AIC=inf, Time=0.47 sec : AIC=9250.699, Time=0.06 sec ARIMA(1,1,0)(0,1,0)[7]ARIMA(1,1,0)(2,1,0)[7]: AIC=8802.692, Time=0.51 sec : AIC=inf, Time=1.85 sec ARIMA(1,1,0)(2,1,1)[7]: AIC=inf, Time=0.70 sec ARIMA(1,1,0)(1,1,1)[7]: AIC=9022.330, Time=0.16 sec ARIMA(0,1,0)(2,1,0)[7]ARIMA(2,1,0)(2,1,0)[7]: AIC=8765.968, Time=0.52 sec ARIMA(2,1,0)(1,1,0)[7]: AIC=8880.910, Time=0.26 sec ARIMA(2,1,0)(2,1,1)[7]: AIC=inf, Time=1.71 sec : AIC=inf, Time=1.44 sec ARIMA(2,1,0)(1,1,1)[7]: AIC=8730.320, Time=0.59 sec ARIMA(3,1,0)(2,1,0)[7]: AIC=8844.538, Time=0.42 sec ARIMA(3,1,0)(1,1,0)[7]ARIMA(3,1,0)(2,1,1)[7]: AIC=inf, Time=3.49 sec : AIC=inf, Time=2.35 sec ARIMA(3,1,0)(1,1,1)[7]: AIC=8693.506, Time=1.03 sec ARIMA(4,1,0)(2,1,0)[7]ARIMA(4,1,0)(1,1,0)[7]: AIC=8807.355, Time=0.55 sec : AIC=inf, Time=4.86 sec ARIMA(4,1,0)(2,1,1)[7]: AIC=inf, Time=2.99 sec ARIMA(4,1,0)(1,1,1)[7]ARIMA(5,1,0)(2,1,0)[7]: AIC=8676.272, Time=1.02 sec : AIC=8794.927, Time=0.43 sec ARIMA(5,1,0)(1,1,0)[7]ARIMA(5,1,0)(2,1,1)[7]: AIC=inf, Time=4.29 sec : AIC=inf, Time=2.58 sec ARIMA(5,1,0)(1,1,1)[7]: AIC=8616.898, Time=2.04 sec ARIMA(5,1,1)(2,1,0)[7]ARIMA(5,1,1)(1,1,0)[7]: AIC=8718.876, Time=1.25 sec ARIMA(5,1,1)(2,1,1)[7] : AIC=inf, Time=5.86 sec ARIMA(5,1,1)(1,1,1)[7] : AIC=8451.943, Time=3.78 sec : AIC=inf, Time=1.37 sec ARIMA(5,1,1)(0,1,1)[7]ARIMA(5,1,1)(1,1,2)[7]: AIC=8453.944, Time=4.84 sec : AIC=9024.409, Time=0.51 sec ARIMA(5,1,1)(0,1,0)[7]ARIMA(5,1,1)(0,1,2)[7]: AIC=8452.035, Time=3.12 sec : AIC=8455.726, Time=8.93 sec ARIMA(5,1,1)(2,1,2)[7]ARIMA(4,1,1)(1,1,1)[7]: AIC=8449.945, Time=3.40 sec ARIMA(4,1,1)(0,1,1)[7]: AIC=inf, Time=1.68 sec ARIMA(4,1,1)(1,1,0)[7]: AIC=8717.998, Time=1.13 sec : AIC=inf, Time=5.53 sec ARIMA(4,1,1)(2,1,1)[7]: AIC=8451.941, Time=4.48 sec ARIMA(4,1,1)(1,1,2)[7]: AIC=9024.170, Time=0.56 sec ARIMA(4,1,1)(0,1,0)[7]ARIMA(4,1,1)(0,1,2)[7]: AIC=8450.036, Time=3.00 sec : AIC=8615.480, Time=1.51 sec ARIMA(4,1,1)(2,1,0)[7]ARIMA(4,1,1)(2,1,2)[7]: AIC=8453.741, Time=8.03 sec ARIMA(3,1,1)(1,1,1)[7]: AIC=8451.302, Time=2.72 sec : AIC=8446.786, Time=3.78 sec ARIMA(4,1,2)(1,1,1)[7]: AIC=inf, Time=3.31 sec ARIMA(4,1,2)(0,1,1)[7]: AIC=8718.912, Time=2.32 sec ARIMA(4,1,2)(1,1,0)[7]: AIC=inf, Time=8.99 sec ARIMA(4,1,2)(2,1,1)[7]

ARIMA(4,1,2)(1,1,2)[7]

: AIC=8444.931, Time=6.07 sec

```
ARIMA(4,1,2)(0,1,2)[7]
                                  : AIC=8446.244, Time=6.68 sec
                                  : AIC=8454.879, Time=8.33 sec
ARIMA(4,1,2)(2,1,2)[7]
ARIMA(3,1,2)(1,1,2)[7]
                                 : AIC=8519.228, Time=6.78 sec
ARIMA(5,1,2)(1,1,2)[7]
                                  : AIC=8455.934, Time=4.79 sec
                                  : AIC=inf, Time=7.79 sec
ARIMA(4,1,3)(1,1,2)[7]
ARIMA(3,1,1)(1,1,2)[7]
                                  : AIC=8453.293, Time=4.84 sec
                                  : AIC=8456.475, Time=6.33 sec
ARIMA(3,1,3)(1,1,2)[7]
ARIMA(5,1,3)(1,1,2)[7]
                                 : AIC=inf, Time=7.94 sec
ARIMA(4,1,2)(1,1,2)[7] intercept : AIC=8453.667, Time=7.78 sec
```

Best model: ARIMA(4,1,2)(1,1,2)[7] Total fit time: 184.827 seconds

SARIMA Model Manual Creation using order: (4, 1, 2) and seasonal order: (1, 1, 2, 7)

RUNNING THE L-BFGS-B CODE

* * *

Machine precision = 2.220D-16N = 10 M = 10

At XO 0 variables are exactly at the bounds

At iterate 0 f= 4.03105D+00 |proj g|= 3.18759D-01

At iterate 5 f= 3.91558D+00 |proj g|= 2.75819D-02

At iterate 10 f= 3.85716D+00 |proj g|= 8.66397D-02

At iterate 15 f= 3.84864D+00 |proj g|= 1.49384D-03

At iterate 20 f= 3.84831D+00 |proj g|= 1.25557D-03

At iterate 25 f= 3.84801D+00 |proj g|= 8.50538D-03

At iterate 30 f= 3.84767D+00 |proj g|= 1.84933D-03

At iterate 35 f= 3.84759D+00 |proj g|= 2.58246D-03

At iterate 40 f= 3.84749D+00 |proj g|= 3.01463D-03

At iterate 45 f= 3.84706D+00 |proj g|= 2.46234D-02

At iterate 50 f= 3.84349D+00 |proj g|= 1.32273D-02

* * *

Tit = total number of iterations

Tnf = total number of function evaluations

Tnint = total number of segments explored during Cauchy searches

Skip = number of BFGS updates skipped

Nact = number of active bounds at final generalized Cauchy point

Projg = norm of the final projected gradient

F = final function value

* * *

N Tit Tnf Tnint Skip Nact Projg F 10 50 59 1 0 0 1.323D-02 3.843D+00

F = 3.8434904043823033

STOP: TOTAL NO. of ITERATIONS REACHED LIMIT

Residuals Analysis for Model:

SARIMAX Results

______ Dep. Variable: Standard_OCC No. Observations: 1096 -4212.465 Model: SARIMAX(4, 1, 2)x(1, 1, 2, 7)Log Likelihood Date: Wed, 08 Jan 2025 AIC 8444.931 Time: 17:49:23 BIC 8494.852 Sample: 01-01-2020 HQIC 8463.827

- 12-31-2022

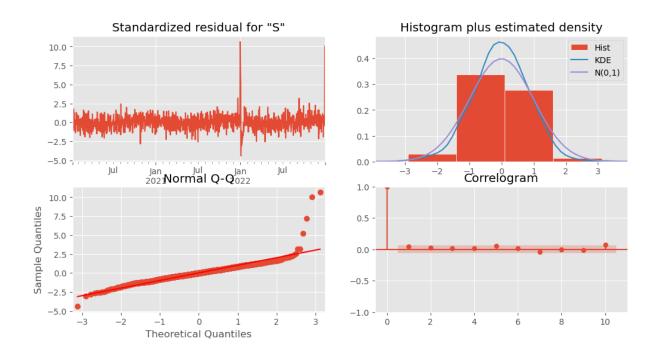
Covariance Type: opg

	coef	std err	z	P> z	[0.025	0.975]		
ar.L1	1.1291	0.039	28.783	0.000	1.052	1.206		
ar.L2	-0.0889	0.026	-3.358	0.001	-0.141	-0.037		
ar.L3	-0.1674	0.032	-5.157	0.000	-0.231	-0.104		
ar.L4	0.0423	0.025	1.707	0.088	-0.006	0.091		
ma.L1	-1.8247	0.038	-48.012	0.000	-1.899	-1.750		
ma.L2	0.8513	0.031	27.169	0.000	0.790	0.913		
ar.S.L7	0.7630	0.217	3.511	0.000	0.337	1.189		
ma.S.L7	-1.6872	0.209	-8.079	0.000	-2.097	-1.278		
ma.S.L14	0.7191	0.183	3.932	0.000	0.361	1.078		
sigma2	132.6832	1.995	66.524	0.000	128.774	136.592		
Ljung-Box (L1) (Q):		1.87	Jarque-Bera	(JB):	 		
Prob(Q):			0.17	Prob(JB):		0.		
Heteroskeda	asticity (H):		1.76	Skew:		2.		

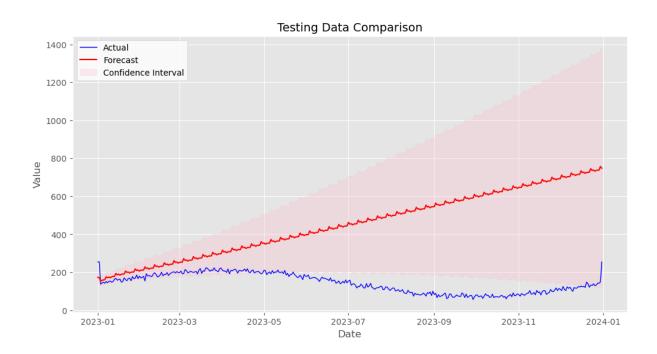
Prob(H) (two-sided): 0.00 Kurtosis: 26.07

Warnings:

[1] Covariance matrix calculated using the outer product of gradients (complex-step).



Model Evaluation on Testing Data



RMSE is: 311.34 MAPE is: 307.80

Stored 'model_sarima_auto' (SARIMAXResultsWrapper)

^{&#}x27;\n# Convert the pmdarima model to a statsmodels SARIMAX model for residual analysis\nmodel

C.3 SARIMA Model Create & Evaluate - Auto ARIMA - Second

Save in model sarima auto second

```
Performing stepwise search to minimize aic
 ARIMA(0,1,0)(0,1,0)[7]
                                   : AIC=9473.205, Time=0.04 sec
ARIMA(1,1,0)(1,1,0)[7]
                                   : AIC=8920.643, Time=0.15 sec
ARIMA(0,1,1)(0,1,1)[7]
                                   : AIC=inf, Time=0.48 sec
 ARIMA(1,1,0)(0,1,0)[7]
                                   : AIC=9250.699, Time=0.08 sec
                                   : AIC=8802.692, Time=0.32 sec
 ARIMA(1,1,0)(2,1,0)[7]
 ARIMA(1,1,0)(3,1,0)[7]
                                   : AIC=8723.919, Time=0.53 sec
ARIMA(1,1,0)(3,1,1)[7]
                                   : AIC=inf, Time=2.71 sec
 ARIMA(1,1,0)(2,1,1)[7]
                                   : AIC=inf, Time=2.17 sec
 ARIMA(0,1,0)(3,1,0)[7]
                                   : AIC=8941.142, Time=0.53 sec
                                   : AIC=8694.720, Time=0.74 sec
 ARIMA(2,1,0)(3,1,0)[7]
 ARIMA(2,1,0)(2,1,0)[7]
                                  : AIC=8765.968, Time=0.42 sec
                                   : AIC=inf, Time=4.20 sec
ARIMA(2,1,0)(3,1,1)[7]
                                  : AIC=inf, Time=1.94 sec
ARIMA(2,1,0)(2,1,1)[7]
 ARIMA(3,1,0)(3,1,0)[7]
                                   : AIC=8654.898, Time=1.04 sec
 ARIMA(3,1,0)(2,1,0)[7]
                                   : AIC=8730.320, Time=0.66 sec
ARIMA(3,1,0)(3,1,1)[7]
                                   : AIC=inf, Time=4.86 sec
                                   : AIC=inf, Time=3.19 sec
 ARIMA(3,1,0)(2,1,1)[7]
ARIMA(3,1,1)(3,1,0)[7]
                                   : AIC=8541.718, Time=2.65 sec
 ARIMA(3,1,1)(2,1,0)[7]
                                   : AIC=8613.852, Time=1.79 sec
                                   : AIC=8454.819, Time=5.42 sec
 ARIMA(3,1,1)(3,1,1)[7]
 ARIMA(3,1,1)(2,1,1)[7]
                                   : AIC=inf, Time=3.95 sec
                                   : AIC=inf, Time=7.51 sec
 ARIMA(3,1,1)(3,1,2)[7]
                                  : AIC=8455.068, Time=7.00 sec
 ARIMA(3,1,1)(2,1,2)[7]
                                  : AIC=8459.822, Time=4.41 sec
ARIMA(2,1,1)(3,1,1)[7]
ARIMA(3,1,2)(3,1,1)[7]
                                  : AIC=inf, Time=10.65 sec
                                  : AIC=inf, Time=10.53 sec
 ARIMA(2,1,2)(3,1,1)[7]
 ARIMA(3,1,1)(3,1,1)[7] intercept : AIC=8456.706, Time=12.51 sec
```

Best model: ARIMA(3,1,1)(3,1,1)[7] Total fit time: 90.579 seconds

SARIMAX Results

Dep. Variable:	у	No. Observations:	1096
Model:	SARIMAX(3, 1, 1) $x(3, 1, 1, 7)$	Log Likelihood	-4218.409
Date:	Wed, 08 Jan 2025	AIC	8454.819
Time:	17:54:27	BIC	8499.748
Sample:	01-01-2020	HQIC	8471.825
	- 12-31-2022		
Covariance Type:	opg		

	coef	std err	z	P> z	[0.025	0.975]
ar.L1	0.1063	0.033	3.209	0.001	0.041	0.171
ar.L2	0.0429	0.027	1.582	0.114	-0.010	0.096

ar.L3	-0.0970	0.023	-4.245	0.000	-0.142	-0.052
ma.L1	-0.7384	0.031	-23.567	0.000	-0.800	-0.677
ar.S.L7	-0.1167	0.035	-3.297	0.001	-0.186	-0.047
ar.S.L14	-0.0196	0.045	-0.436	0.663	-0.108	0.069
ar.S.L21	-0.0310	0.042	-0.746	0.456	-0.113	0.051
ma.S.L7	-0.8523	0.030	-28.508	0.000	-0.911	-0.794
sigma2	135.0472	2.162	62.464	0.000	130.810	139.285
Ljung-Box (L1) (Q):		0.02	Jarque-Bera	(JB):	22690.36	
<pre>Prob(Q):</pre>		0.88	Prob(JB):		0.00	
Heteroskedasticity (H):			1.67	Skew:		2.07
Prob(H) (two-sided):		0.00	Kurtosis:		24.98	

Warnings:

[1] Covariance matrix calculated using the outer product of gradients (complex-step). SARIMA Model Manual Creation using order: (3, 1, 1) and seasonal order: (3, 1, 7) RUNNING THE L-BFGS-B CODE

* * *

Machine precision = 2.220D-16

 $N = 9 \qquad M = 10$

At XO 0 variables are exactly at the bounds

At iterate 0 f= 4.08611D+00 |proj g|= 3.32757D-01

At iterate 5 f= 3.96176D+00 |proj g|= 5.15657D-02

At iterate 10 f= 3.89847D+00 |proj g|= 2.28767D-02

At iterate 15 f= 3.87075D+00 |proj g|= 2.68053D-02

At iterate 20 f= 3.84927D+00 |proj g|= 3.93821D-03

At iterate 25 f= 3.84921D+00 |proj g|= 2.54060D-03

At iterate 30 f= 3.84892D+00 |proj g|= 1.21032D-03

* * *

Tit = total number of iterations

Tnf = total number of function evaluations

Tnint = total number of segments explored during Cauchy searches

Skip = number of BFGS updates skipped

Nact = number of active bounds at final generalized Cauchy point

Projg = norm of the final projected gradient

F = final function value

* * *

N Tit Tnf Tnint Skip Nact Projg F 9 34 38 1 0 0 1.154D-05 3.849D+00

F = 3.8489137053819098

CONVERGENCE: REL_REDUCTION_OF_F_<=_FACTR*EPSMCH

Residuals Analysis for Model:

SARIMAX Results

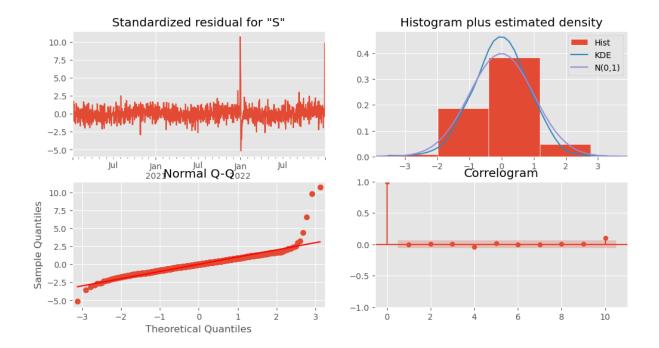
Dep. Variable:	Standard_OCC	No. Observations:	1096
Model:	SARIMAX(3, 1, 1) $x(3, 1, 1, 7)$	Log Likelihood	-4218.409
Date:	Wed, 08 Jan 2025	AIC	8454.819
Time:	17:54:34	BIC	8499.748
Sample:	01-01-2020	HQIC	8471.825
	- 12-31-2022		

Covariance Type: opg

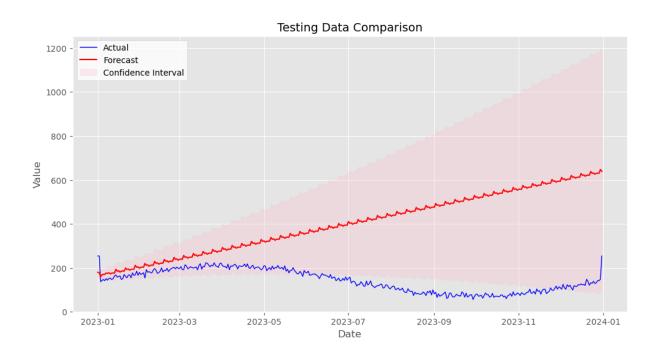
	coef	std err	z	P> z	[0.025	0.975]
ar.L1	0.1063	0.033	3.209	0.001	0.041	0.171
ar.L2	0.0429	0.027	1.582	0.114	-0.010	0.096
ar.L3	-0.0970	0.023	-4.245	0.000	-0.142	-0.052
ma.L1	-0.7384	0.031	-23.567	0.000	-0.800	-0.677
ar.S.L7	-0.1167	0.035	-3.297	0.001	-0.186	-0.047
ar.S.L14	-0.0196	0.045	-0.436	0.663	-0.108	0.069
ar.S.L21	-0.0310	0.042	-0.746	0.456	-0.113	0.051
ma.S.L7	-0.8523	0.030	-28.508	0.000	-0.911	-0.794
sigma2	135.0472	2.162	62.464	0.000	130.810	139.285
Ljung-Box (L1) (Q):		0.02	Jarque-Bera	(JB):	22690.3	
Prob(Q):			0.88	Prob(JB):		0.0
Heteroskedasticity (H):			1.67	Skew:		2.0
Prob(H) (two-sided):			0.00	Kurtosis:		24.9
========	=========	=======	=======	========	========	=========

Warnings:

[1] Covariance matrix calculated using the outer product of gradients (complex-step).



Model Evaluation on Testing Data



RMSE is: 260.18 MAPE is: 258.63

Stored 'model_sarima_auto_second' (SARIMAXResultsWrapper)