

***Multivariate Data Analysis:
Overview and Applications***

Multivariate Analysis

- ***What is it?***
- ***Why use it?***
 - ✓ ***Measurement***
 - ✓ ***Explanation & Prediction***
 - ✓ ***Hypothesis Testing***

Basic Concepts of Multivariate Analysis:

- ☐ ***The Variate***
- ☐ ***Measurement Scales***
 - ***Nonmetric***
 - ***Metric***
- ☐ ***Multivariate Measurement***
- ☐ ***Measurement Error***
- ☐ ***Types of Techniques***

$$\text{Variate } (Y') = X_1W_1 + X_2W_2 + \dots + X_nW_n$$

Each respondent has a variate value (Y').

The Y' value is a linear combination of the entire set of variables that best achieves the statistical objective.

Potential Independent Variables:

X₁ = income

X₂ = education

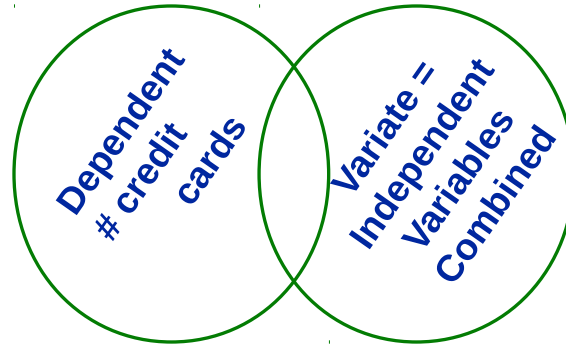
X₃ = family size

X₄ = occupation

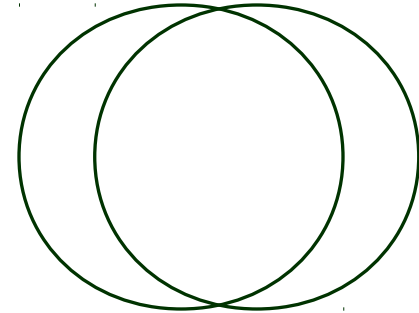
X₅ = ? ?

Regression

“Bad”

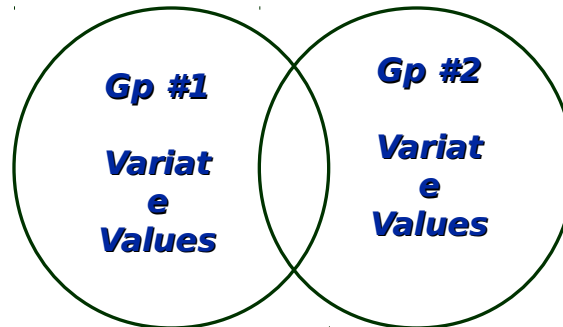


“Good”

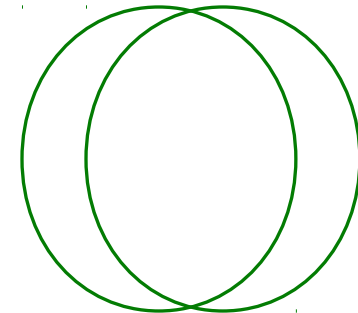


Discriminant

“Good”

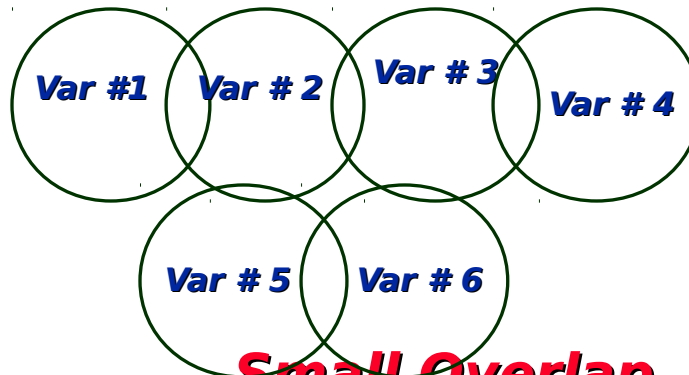


“Bad”

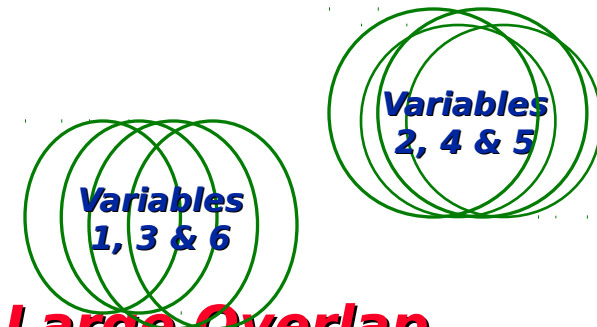


Factor

“Bad”



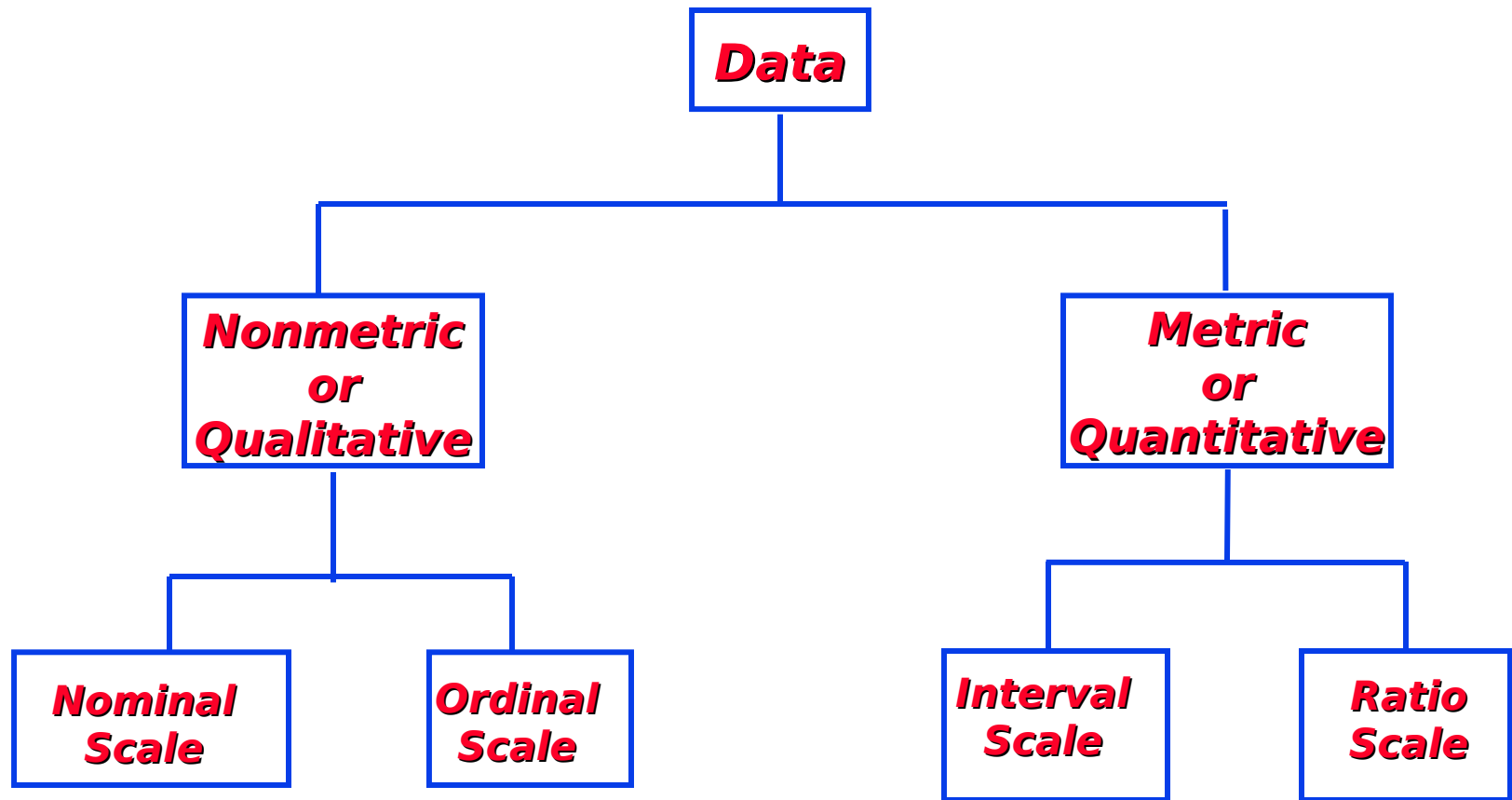
“Good”



Small Overlap

Large Overlap

Types of Data and Measurement Scales



Multivariate Measurement

Multi-Item Constructs:

Independent

- ☐ ***Attitudes***
- ☐ ***Psychographics***
- ☐ ***Expectations***
- ☐ ***Opinions***

Dependent

- ☐ ***Likely Future Usage/Patronage***
- ☐ ***Loyalty/Satisfaction***
- ☐ ***Likely to Recommend***
- ☐ ***Commitment - Job & Organization***

Multivariate Measurement

“General Satisfaction Measures”

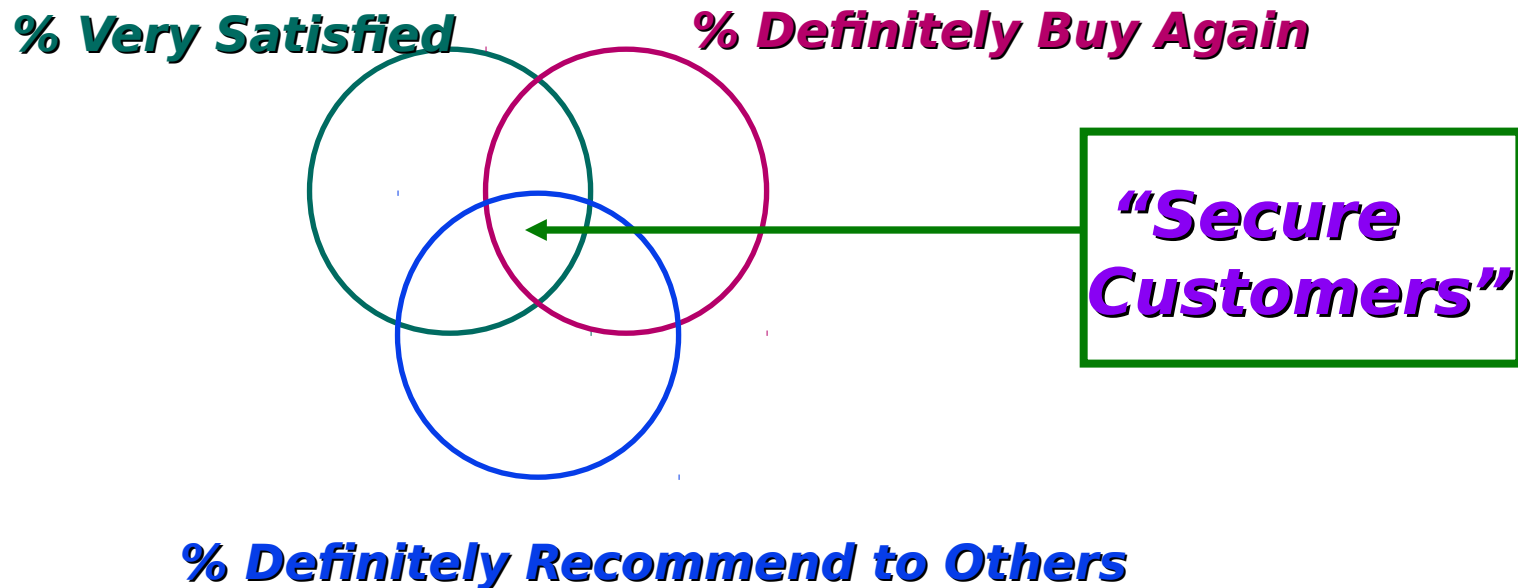
- 1. How satisfied are you with ____?***
- 2. How likely are you to purchase/return ____ in the future?***
- 3. How likely are you to recommend ____ to a friend?***

“Actionable Satisfaction Measures”

How satisfied are you with

- 1. service***
- 2. product/service selection***
- 3. facility***
- 4. personnel***
- 5. hours***
- 6. location***

The Secure Customer IndexTM



TM

Burke, Inc.

The Secure Customer IndexTM

Three Components:

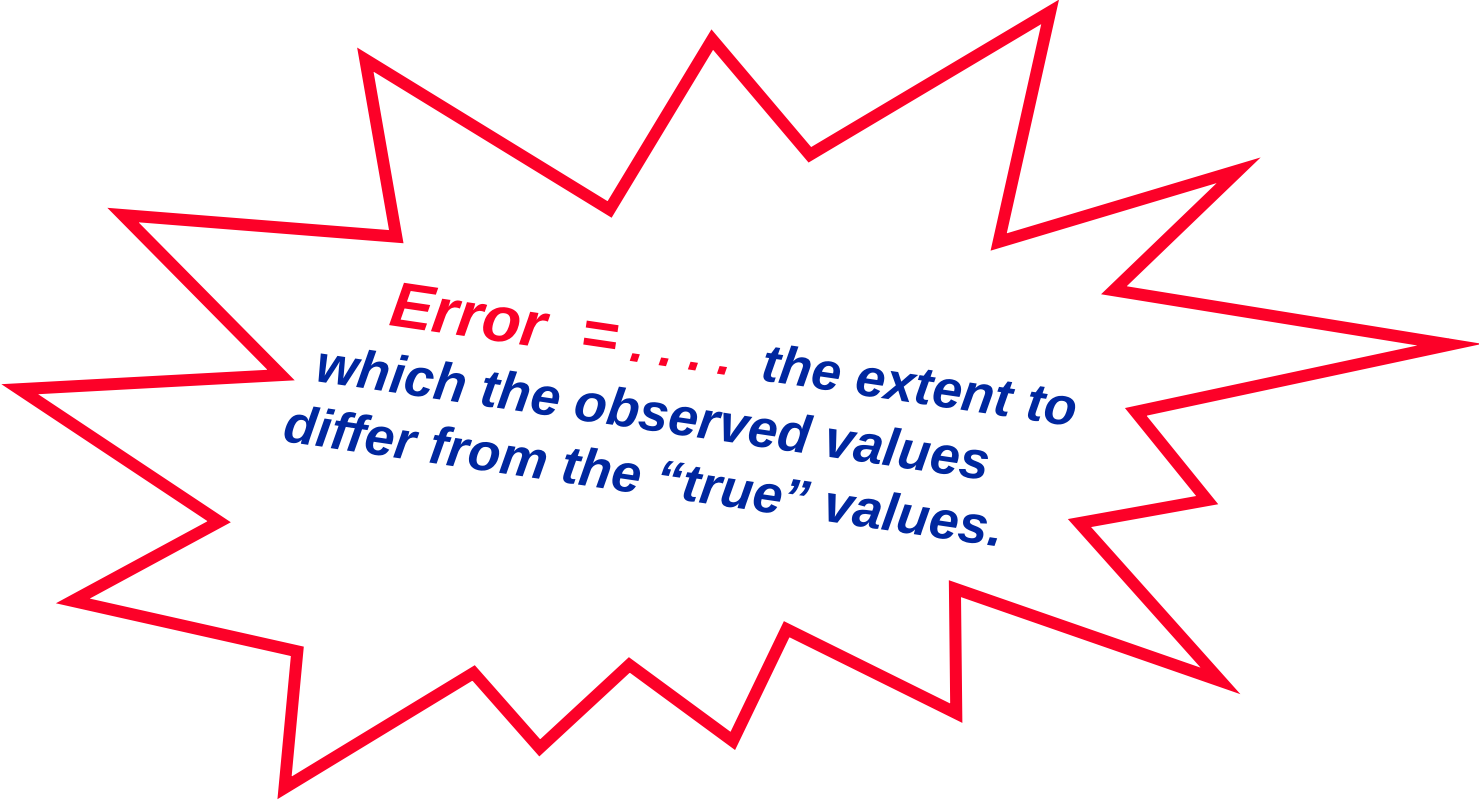
- 1. Percentage of customers who are VERY SATISFIED.**
- 2. Percentage of customers who will DEFINITELY REPURCHASE
your company's products/services in the future.**
- 3. Percentage of customers who will DEFINITELY RECOMMEND
your company to others if the occasion arises.**

Very Dissatisfied Definitely Not Repurchase Definitely Not Recommend				Very Satisfied Definitely Repurchase Definitely Recommend
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Multivariate Measurement Multi-Item Constructs

Sources of Items/Statements:

- ***Published Scales?***
- ***Prior Research ?***
- ***Theory?***
- ***Practice - Current Business Situation ?***
- ***Intuition ?***



Error = the extent to
which the observed values
differ from the “true” values.

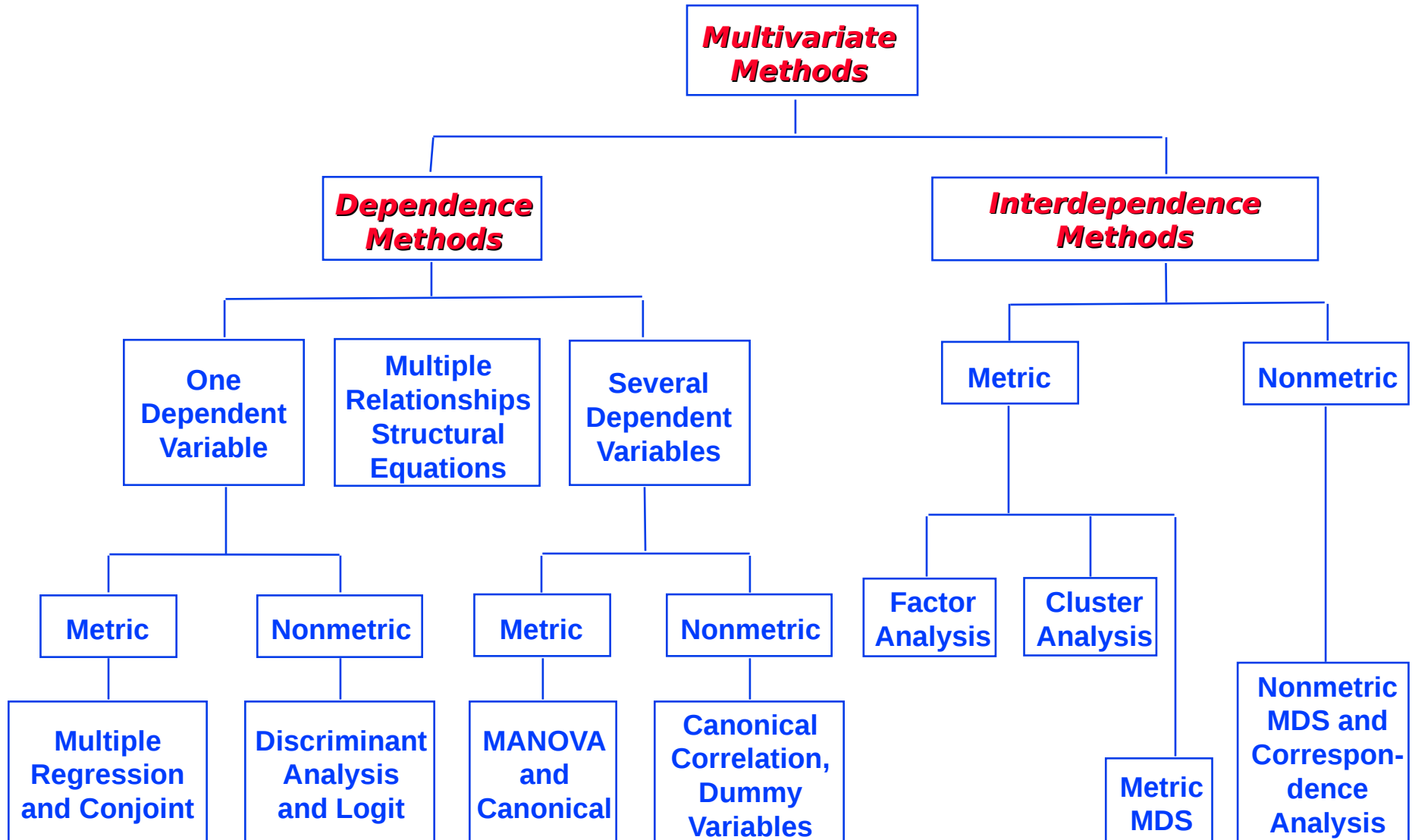
Types of Errors:

- ❑ **Non-response** = refusal, sampling, problem definition, etc.
- ❑ **Response** = respondent or interviewer
- ❑ **Data Collection**
 - Construct Development
 - Scaling Measurement
 - Questionnaire Design/Sequence, etc.
- ❑ **Data Analysis**
- ❑ **Interpretation**

Two Types of Multivariate Techniques:

- 1. Dependence***
- 2. Interdependence***

Classification of Multivariate Methods:



Multiple Regression

***A metric dependent variable
is predicted by several
metric independent variables.***

Multiple Regression

Dependent = # of credit cards

Independent Variables

$X_1 = \text{income}$

$X_2 = \text{education}$

$X_3 = \text{family size}$

$X_4 = \text{occupation}$

$X_5 = ? ?$

Example of Multiple Regression Application in Financial Services Industry

Outcome Measures:

- 1. Customer Satisfaction**
- 2. Likely to Recommend**
- 3. Future Purchases**

Bank Selection Factors:

- 1. Trust**
- 2. Competent Employees**
- 3. Excellent Customer Service**
- 4. Good Financial Services**
- 5. Friendly Employees**
- 6. Interest Rates Paid**
- 7. Convenient Locations**
- 8. Interest Rates Charged**
- 9. Care about Community**
- 10. Open When You Want**
- 11. Innovative Services**

Discriminant Analysis

***A non-metric (categorical)
dependent variable is predicted
by
several metric independent
variables.***

Examples:

- Gender – Male vs. Female
- Heavy Users vs. Light Users
- Purchasers vs. Non-purchasers
- Good Credit Risk vs. Poor Credit Risk
- Member vs. Non-Member

Discriminant Analysis

Dependent Variable = Credit Risk
(Good Risk vs. Bad Risk)

Independent Variables:

$X_1 = \text{income}$

$X_2 = \text{education}$

$X_3 = \text{family size}$

$X_4 = \text{occupation}$

$X_5 = ? ?$

Example of Discriminant Analysis Application in Consumer Products Industry

Bath Soap

Outcome Measure:

- ✓ ***Will Purchase***
- ✓ ***Will Not Purchase***

Product Features:

- ***Pleasant smell.***
- ***Skin creme feel.***
- ***Lathers well.***
- ***Cleans well.***
- ***Deodorant.***
- ***Rinses off easily.***
- ***Moisturizing.***
- ***No soap residue in soap dish.***
- ***No ring around sink or tub.***

MANOVA

***Several metric dependent variables
are predicted by a set of nonmetric
(categorical) independent variables.***

ANOVA/MANOVA

Metric Dependent Variables

Company

<i>Progressive</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Not Progressive</i>
<i>Modern</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Traditional</i>

Product

<i>High Quality</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Low Quality</i>
<i>Expensive</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Not Expensive</i>

Salesforce

<i>Friendly</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Not Friendly</i>
<i>Knowledgeable</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>Not Knowledgeable</i>

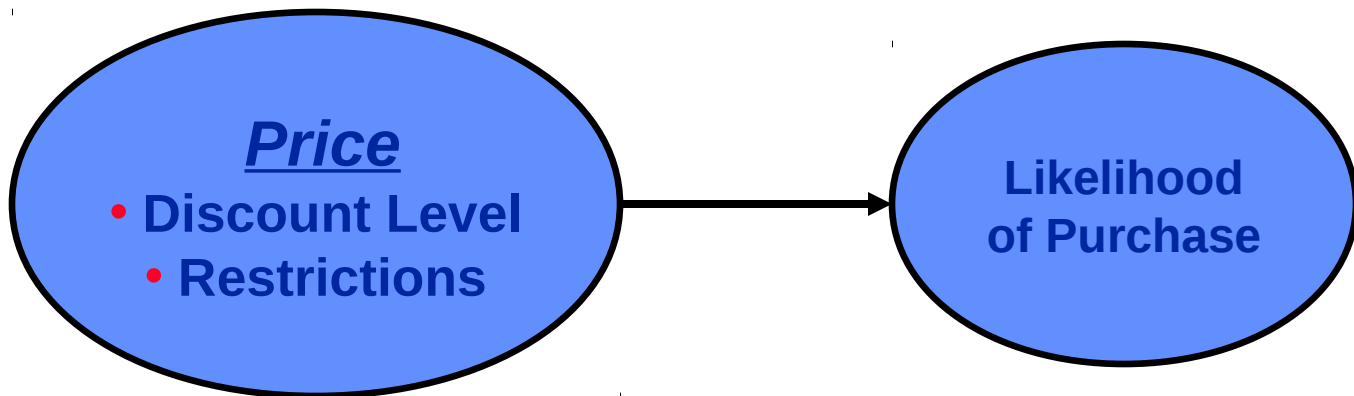
ANOVA/MANOVA

Non-Metric Independent Variables

Type of Ad = Treatment

X_1	<i>Humorous</i>	<i>Non-Humorous</i>
X_2	<i>Color</i>	<i>Black & White</i>
X_3	<i>People</i>	<i>No People</i>
X_4	<i>Black Models Only</i>	<i>White Mixed Models Only</i>

MANOVA



CANONICAL ANALYSIS

***Several metric dependent variables
are predicted by several metric independent
variables.***

CANONICAL ANALYSIS

Credit Usage

=

Demos, etc.

- ✓ # cards
- ✓ average balance
- ✓ amount of purchases
- ✓ types of purchases
 - food
 - lodging
 - cars
 - travel
 - appliances

- ✓ age
- ✓ income
- ✓ education
- ✓ gender
- ✓ interest rate
- ✓ debt amount
- ✓ # late payments

CONJOINT ANALYSIS

. . . is used to understand respondents' preferences for products and services.

In doing this, it determines the importance of both:

attributes and

levels of attributes

. . . based on a smaller subset of combinations of attributes and levels.



Conjoint Analysis

Three Automobile Attributes:

Price

Style

Color

low

Sports Car

red

medium

Sedan

blue

high

SUV

black

$$3 \times 3 \times 3 = 27$$



Vanilla Coke ?
Cherry Coke ?
C 2 ?



Conjoint Analysis

Typical Applications:

- ❖ **Soft Drinks**
- ❖ **Candy Bars**
- ❖ **Cereals**
- ❖ **Beer**
- ❖ **Apartment Buildings; Condos**
- ❖ **Solvents; Cleaning Fluids**





Factor Analysis

. . . . analyzes the structure of the interrelationships among a large number of variables to determine a set of common underlying dimensions (factors).

Cluster Analysis

. . . . groups objects (respondents, products, firms, variables, etc.) so that each object is similar to the other objects in the cluster and different from objects in all the other clusters.

Multivariate Analysis Learning Checkpoint:

- 1. What is multivariate analysis?***
- 2. Why use multivariate analysis?***
- 3. Why is knowledge of measurement scales important in using multivariate analysis?***
- 4. What basic issues need to be examined when using multivariate analysis?***
- 5. Describe the process for applying multivariate analysis.***

Multidimensional Scaling

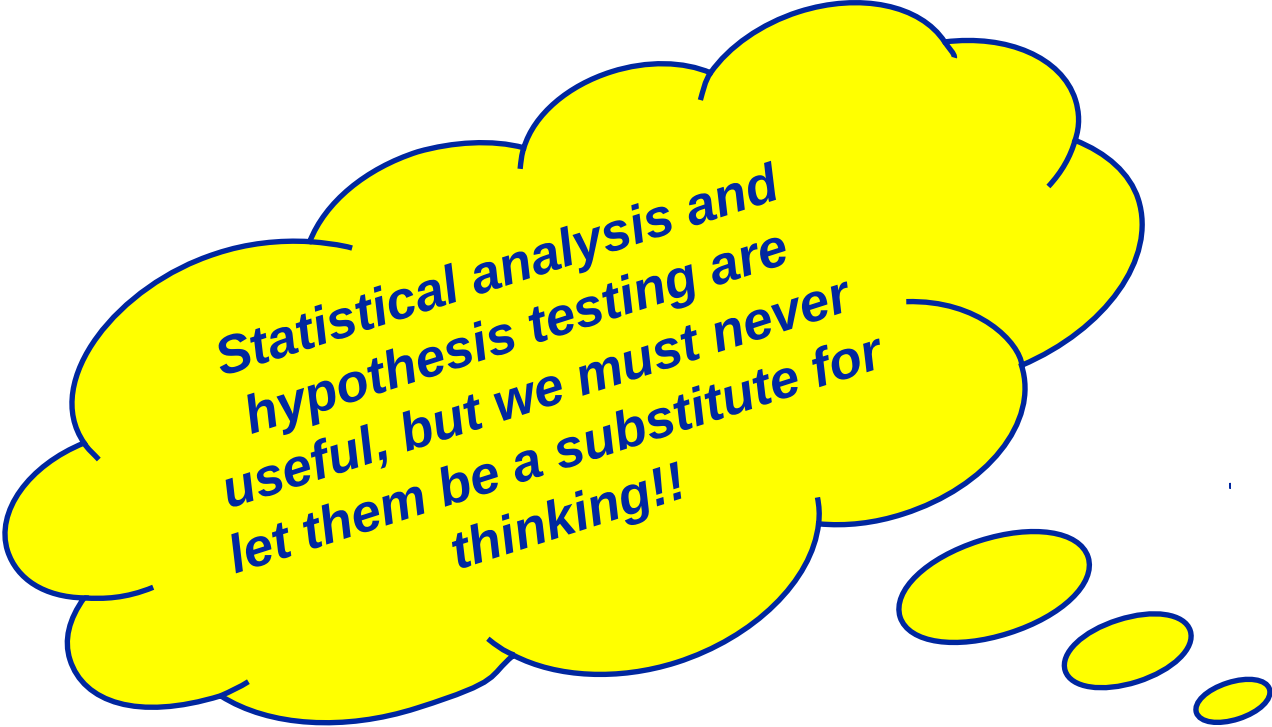
. . . identifies “unrecognized” dimensions that affect purchase behavior based on customer judgments of:

- ***similarities or***
- ***preferences***

and transforms these into distances represented as perceptual maps.

Correspondence Analysis

. . . uses non-metric data and evaluates either linear or non-linear relationships in an effort to develop a perceptual map representing the association between objects (firms, products, etc.) and a set of descriptive characteristics of the objects.



Statistical analysis and
hypothesis testing are
useful, but we must never
let them be a substitute for
thinking!!

Guidelines for Multivariate Analysis and Interpretation:

- ❑ Establish Practical Significance as well as Statistical Significance.***
- ❑ Sample Size Affects all Results.***
- ❑ Know Your Data.***
- ❑ Strive for Model Parsimony.***
- ❑ Look at Your Errors.***
- ❑ Validate Your Results.***

A Structured Approach to Multivariate Model Building:

***Stage 1: Define the Research Problem, Objectives,
and***

Multivariate Technique(s) to be Used

Stage 2: Develop the Analysis Plan

***Stage 3: Evaluate the Assumptions Underlying the
Multivariate Technique(s)***

***Stage 4: Estimate the Multivariate Model and Assess
Overall Model Fit***

Stage 5: Interpret the Variate(s)

Stage 6: Validate the Multivariate Model

Description of Employee Survey Variables

XYZ Restaurant

	<u>Variable Description</u>	<u>Variable Type</u>
<u>Work Environment Measures</u>		
X ₁	I am paid fairly for the work I do.	Metric
X ₂	I am doing the kind of work I want.	Metric
X ₃	My supervisor gives credit and praise for work well done.	Metric
X ₄	There is a lot of cooperation among the members of my work group.	Metric
X ₅	My job allows me to learn new skills.	Metric
X ₆	My supervisor recognizes my potential.	Metric
X ₇	My work gives me a sense of accomplishment.	Metric
X ₈	My immediate work group functions as a team.	Metric
X ₉	My pay reflects the effort I put into doing my work.	Metric
X ₁₀	My supervisor is friendly and helpful.	Metric
X ₁₁	The members of my work group have the skills and/or training to do their job well.	Metric
X ₁₂	The benefits I receive are reasonable.	Metric
<u>Relationship Measures</u>		
X ₁₃	Loyalty – I have a sense of loyalty to Samouel's restaurant.	Metric
X ₁₄	Effort – I am willing to put in a great deal of effort beyond that expected to help Samouel's restaurant to be successful.	Metric
X ₁₅	Proud – I am proud to tell others that I work for Samouel's restaurant.	Metric
<u>Classification Variables</u>		
X ₁₆	Intention to Search	Metric
X ₁₇	Length of Time an Employee	Nonmetric
X ₁₈	Work Type = Part-Time vs. Full-Time	Nonmetric
X ₁₉	Gender	Nonmetric
X ₂₀	Age	Nonmetric
X	Performance	Metric

Description of Customer Survey Variables

vs.



	<u>Variable Description</u>	<u>Variable Type</u>
<u>Restaurant Perceptions</u>		
X ₁	Excellent Food Quality	Metric
X ₂	Attractive Interior	Metric
X ₃	Generous Portions	Metric
X ₄	Excellent Food Taste	Metric
X ₅	Good Value for the Money	Metric
X ₆	Friendly Employees	Metric
X ₇	Appears Clean & Neat	Metric
X ₈	Fun Place to Go	Metric
X ₉	Wide Variety of menu Items	Metric
X ₁₀	Reasonable Prices	Metric
X ₁₁	Courteous Employees	Metric
X ₁₂	Competent Employees	Metric
<u>Selection Factor Rankings</u>		
X ₁₃	Food Quality	Nonmetric
X ₁₄	Atmosphere	Nonmetric
X ₁₅	Prices	Nonmetric
X ₁₆	Employees	Nonmetric
<u>Relationship Variables</u>		
X ₁₇	Satisfaction	Metric
X ₁₈	Likely to Return in Future	Metric
X ₁₉	Recommend to Friend	Metric
X ₂₀	Frequency of Patronage	Nonmetric
X ₂₁	Length of Time a Customer	Nonmetric
<u>Classification Variables</u>		
X ₂₂	Gender	Nonmetric
X ₂₃	Age	Nonmetric
X ₂₄	Income	Nonmetric
X ₂₅	Competitor	Nonmetric
X ₂₆	Which AD Viewed (#1, 2 or 3)	Nonmetric
X ₂₇	AD Rating	Metric
X ₂₈	Respondents that Viewed Ads	Nonmetric

DESCRIPTION OF DATABASE VARIABLES

Variable Description		Variable Type
PERCEPTIONS OF HATCO		
X_1	Delivery speed	Metric
X_2	Price level	Metric
X_3	Price flexibility	Metric
X_4	Manufacturer's image	Metric
X_5	Overall service	Metric
X_6	Salesforce image	Metric
X_7	Product quality	Metric
PURCHASE OUTCOMES		
X_9	Usage level	Metric
X_{10}	Satisfaction level	Metric
PURCHASER CHARACTERISTICS		
X_8	Size of firm	Nonmetric
X_{11}	Specification buying	Nonmetric
X_{12}	Structure of procurement	Nonmetric
X_{13}	Type of industry	Nonmetric
X_{14}	Type of buying situation	Nonmetric

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