



Project Management (Status Report) "ElCoGa To-Be Concept"

Course: Business Strategy

Study Program: Business Consulting Master

WiSe 24-25 - Group 01

Heena Gupta Bhardwaj

Ina Shtëmbari

Krishna Rahul Thumar

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Subhashri Ravichandran

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Agenda



Project Overview

Roles and Responsibilities

WBS

Risk Management

Key Deliverables

Quality Management



1. Project Overview



Project Goals:

- Provide insights into ElCoGa's To-Be Concept.
- Develop the strategy for To-Be Concept.
- Develop implementation for integrating new concepts and strategy.

Quality Goals:

- Ensure accuracy and clarity in analysis.
- Maintain high documentation and reporting standards.

Start As-Is Analysis 08.10.2024 Present As-Is Analysis 26.11.2024 Start To-Be Concept 07.12.2024 Present To-Be Concept 14.01.2025















Upload As-Is Analysis 25.11.2024 Upload As-Is Project Management 06.12.2024 Upload To-Be Concept 13.01.2025 Upload To-Be Project Management 21.01.2025

1. PROJECT OVERVIEW

2. ROLES & RESPONSIBILITIES

3. **WBS**

4. RISK MANAGEMENT

5. QUALITY MANAGEMENT



2. Roles and Responsibilities



| ROLE | RESPONSIBILITIES | NAME | | | | |
|-----------------------------------|--|--|--|--|--|--|
| | Project Plan & Report | Ina Shtëmbari | | | | |
| Project Manager | Introduction & Strategic Overview & New Organizational Chart | Ina Shtëmbari | | | | |
| r roject wanager | Project Deliverables | Ina Shtëmbari Ina Shtëmbari Ina Shtëmbari Ina Shtëmbari Ina Shtëmbari Sara Lizeth Ayala Romero Sara Lizeth Ayala Romero Sara Lizeth Ayala Romero Sara Lizeth Ayala Romero Krishna Rahul Thumar Krishna Rahul Thumar Krishna Rahul Thumar Subhashri Ravichandran Subhashri Ravichandran Subhashri Ravichandran Heena Gupta Bhardwaj Heena Gupta Bhardwaj | | | | |
| | Monitoring | Ina Shtëmbari | | | | |
| | Cost-Benefit Analysis | Sara Lizeth Ayala Romero | | | | |
| Stratogy Analyst | Cost Breakdown | a Shtëmbari a Shtëmbari a Shtëmbari a Shtëmbari a Shtëmbari ara Lizeth Ayala Romero ara Lizeth Ayala R | | | | |
| Strategy Analyst | Benefit Projections | Sara Lizeth Ayala Romero | | | | |
| | Financial KPIs | Sara Lizeth Ayala Romero | | | | |
| | Balance Score Card – Vision & Strategy | Krishna Rahul Thumar | | | | |
| Business Process Developer | Internal Processes Perspective | Krishna Rahul Thumar Krishna Rahul Thumar | | | | |
| | Financial Perspective | Krishna Rahul Thumar | | | | |
| | Implementation - Five Principles of SFO | Subhashri Ravichandran | | | | |
| Technical Analyst | Implementation - Digital Transformation | Subhashri Ravichandran | | | | |
| | Implementation – Gantt Chart | Subhashri Ravichandran | | | | |
| | Customer Perspective | Heena Gupta Bhardwaj | | | | |
| Strategy Consultant | Learning and Growth Perspective | Heena Gupta Bhardwaj | | | | |
| | Strategy Map & Relationships between perspectives | Heena Gupta Bhardwaj | | | | |

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3. Work Breakdown Structure 1/3



BUSINESS STRATEGY

Allocated hours: 900 h

As-Is Analysis 250 h

To-Be Concept 425 h

Project Management 100 h

Documentation 125 h

Design Processes 60 h

Introduction & Strategic Overview 50 h

As-Is Analysis 50 h

As-Is Doc. 50 h

Analyze Processes 60 h

To-Be Concept 185 h

To-Be Concept 50 h

To-Be Doc. 75 h

Competitor Analysis 40 h

Implementation 85 h

IT Architecture 10 h

Cost-Benefit Analysis85 h

Strategy 10 h

Monitoring 20 h

Quick Wins 10 h

Roadmap 10 h

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3. Work Breakdown Structure 2/3



| ElCoGa As-Is Analysis | Planned Hours | Actual Hours |
|-------------------------------------|---------------|--------------|
| Introduction and Strategic Overview | 50 | 50 |
| 2. To-Be Concept | 185 | 185 |
| 3. Implementation | 85 | 85 |
| 4. Cost-Benefit Analysis | 85 | 85 |
| 5. Monitoring | 20 | 20 |
| Total team hours | 425 | 425 |
| Project Management | 50 | 50 |
| Documentation | 75 | 75 |



3. Work Breakdown Structure 3/3

GANTT CHART



| PROJEC1 | TTITLE | ElCoG | Ga To-Be Co | oncept | | | | | COMPA | ANY NA | ME | KH | HISS B | usines | s Con | sulting | g | | | | | | | | | | |
|------------|---|-----------------------------|-------------|------------|---------------|-------------|---------------|-------|----------|--------|--------|-----|--------|--------|-------|---------|----------|-------|-------|------|---|-----|-------|--------|-----|-------|--------|
| PROJECT | T MANAGER | Ina Sh | ntëmbari | | | | | | DATE | | | 21 | .01.20 | 25 | | | | | | | | | | | | | |
| | | | | | | PCT OF TASK | | | PHASE OF | NE | | | | | P | PHASE T | wo | | | | | | P | HASE T | | | |
| WBS NUMBER | TASK TITLE | TASK OWNER | START DATE | DUEDATE HO | JRS ALLOCATED | COMPLETE | MEEK M T W | | WEEK 2 | EM | WEEK 3 | | | EK 4 | E M | WEEK | 5 D E | | EEK 6 | EN | | K 7 | E M | WEEK | | | VEEK 9 |
| 1 | Planning | | | | 50 | | IVI I VV | K F W | | C F W | | K F | IVI I | VV R | r IVI | 1 00 | K F | IVI I | W K | F IV | | W K | r IVI | 1 1 | K F | IVI I | WK |
| | Define objectives and | Ina Shtëmbari | 26/11/24 | 26/11/24 | 5 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | deliverables Assign roles and clarify tasks | Ina Shtëmbari | 27/11/24 | | 10 | 100% | | | | | | | | | | | | | | | - | | | | | | |
| | Organise documentation | Team | 30/11/24 | | 17 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Develop a Work Breakdown | Ina Shtëmbari | 03/12/24 | 07/12/24 | 18 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Structure (WBS) & Gantt Chart Introduction & Strategic Overs | | | **** | 50 | | | | | | | | | | | | | | | | | | | | | | |
| | Objectives | Ina Shtëmbari | 07/12/24 | 09/12/24 | 5 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | As-Is Analysis Recap | Ina Shtëmbari | | | 20 | 100% | | | | | | | | | | | | - | | | | | | | | | |
| 2 2 | Vision/Mission/Strategy General Concept | Ina Shtëmbari | | | 10 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 2 2 1 | Vision/Mission/Strategy Example | Ina Shtëmbari | 13/12/24 | 16/12/24 | 15 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | To-Be Concept | | | | 185 | | | | | | | | | | | | | | | | | | | | | | |
| | Organizational Chart | Ina Shtëmbari | 16/12/24 | 19/12/24 | 10 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Cross-functional teams | Ina Shtëmbari | 16/12/24 | | 5 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Balance Score Card General Concept | Krishna Rahul Thumar | 20/12/24 | 22/12/24 | 10 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 3.2.1 | Balance Score Card - ElCoGa | Krishna Rahul Thumar | 20/12/24 | 03/01/25 | 35 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 3.2.1.1 | Internal Processes Perspective | Krichna Dahul | 20/12/24 | 03/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 3.2.1.2 | Financial Perspective | Krishna Rahul Thumar | 20/12/24 | 03/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 3.2.1.3 | Customer Perspective | Heena Gupta Bhardwaj | 20/12/24 | 03/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Learning and Growth Perspective | Heena Gupta Bhardwaj | 20/12/24 | 03/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Strategy Map General Concept | Heena Gupta Bhardwaj | 03/01/25 | 05/01/25 | 10 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 3.3.1 | Strategy Map - ElCoGa | Heena Gupta Bhardwaj | 03/01/25 | 10/01/25 | 35 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 4 | Implementation | Bnardwaj | | | 85 | | | | | | | | | | | | | | | | | | | | | | |
| • | Five Principles of a SFO | Subhashri Ravichandran | 20/12/24 | 03/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 4.2 | Digital Transformation | Subhashri Ravichandran | 20/12/24 | 03/01/25 | 30 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 4.3 | Gantt Chart for Implementation | Cubboobri | 03/01/25 | 10/01/25 | 35 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 5 | Cost-Benefit Analysis | ravionanaran | | | 85 | | | | | | | | | | | | | | | | | | | | | | |
| | Cost Breakdown | Sara Lizeth Ayala Romero | 20/12/24 | 03/01/25 | 32 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 5.2 | Benefit Projections | Sara Lizeth Avala Romero | 03/01/25 | 05/01/25 | 18 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 5.3 | Financial KPIs | Sara Lizeth Ayala Romero | 20/12/24 | 10/01/25 | 35 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Monitoring | | | | 20 | | | | | | | | | | | | | | | | | | | | | | |
| | Monitoring Tools | Ina Shtëmbari | | | 4 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | Risk Management Implementation of Monitoring | Ina Shtëmbari | 10/01/25 | | 8 | 100% | | | | | | | | | | | | - | - | | | | | | | - | +++ |
| 6.3 | Process | Ina Shtëmbari | 12/01/25 | 13/01/25 | 8 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | To-Be Presentation | | | | 75 | | | | | | | | | | | | | | | | | | | | | | |
| | Consolidate information Review and validate | Team | 08/01/25 | | 15 | 100% | | | | | | | | | | | | | | | | | | | | | |
| | recommendations | Team | 03/01/25 | 13/01/25 | 40 | 100% | | | | | | | | | | | | | | | | | | | | | |
| 7.3 | Presentation | Team | 10/01/05 | 14/01/25 | 20 | 100% | | | | | | | | | | | | | | | | | | | | | |

Gantt chart_Group-01.xlsx

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4. Risk Management 1/2



Risk Assessment

| No. | Risk | Probability | Impact | Risk Occurrence | Risk Avoidance |
|-----|--------------------------|-------------|--------|---|--|
| 01 | Illness | Medium | High | High workload, stress | Diet (low sugar, moderate alcohol), vitamins, sports |
| 02 | System Failure | Low | High | Backup unavailable | Redundant storage, regular updates |
| 03 | Team Coordination Issues | Medium | Medium | Miscommunication or unclear responsibilities | Weekly status meetings, clear role division |
| 04 | Data Misinterpretation | Medium | High | Misaligned data sources or unclear analysis | Double-check sources, peer reviews |
| 05 | Missed Deadlines | Medium | High | Overlapping priorities or delayed task completion | Set internal deadlines, prioritize tasks |

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5. QUALITY MANAGEMENT



4. Risk Management 2/2



Risk Matrix

| | High | System Failure | Illness, Data Misinterpretation, Missed Deadlines | |
|--------|--------|----------------|--|------|
| IMPACT | Medium | | Team Coordination Issues | |
| | Low | | | |
| | | Low | Medium | High |
| | | | PROBABILITY | |



5. Quality Management



Objective: Deliver high quality outputs aligned with academic and professional standards.

Standards:

- Follow academic guidelines.
- Use structured templates and clear documentation.
- In-person meetings for collaboration.

Quality Assurance:

- Peer reviewed all deliverables.
- Used checklists to ensure completeness.
- Incorporated feedback from professor discussions.

Quality Control:

- Validated data against reliable sources.
- · Ensured consistent visuals and formatting.

Approval Workflow: Weekly team review and dry runs



6. Key Deliverables



- 1. Recap of As-Is Analysis
- 2. New Organizational Chart
- 3. Presentation of General Concept for To-Be ElCoGa
- 4. Balance Score Card
- 5. Strategy Map
- 6. Implementation
- 7. Cost-Benefit Analysis
- 8. Monitoring Tools
- 9. Summary of Transition