



Project Management (Status Report) "ElCoGa As-Is Analysis"

Course: Business Strategy

Study Program: Business Consulting Master

WiSe 24-25 - Group 01

Heena Gupta Bhardwaj

Ina Shtëmbari

Krishna Rahul Thumar

Sara Lizeth Ayala Romero

Subhashri Ravichandran

Prof. Dr. Peter Mattheis



Agenda



Project Overview Roles and Responsibilities **WBS** Risk Management **Quality Management Key Deliverables**



1. Project Overview



Project Goals:

- Provide insights into ElCoGa's current state
- Identify inefficiencies and propose improvements.
- Develop a roadmap for growth & consolidation.

Quality Goals:

- Ensure accuracy and clarity in analysis.
- Maintain high documentation and reporting standards.

Start As-Is Analysis 08.10.2024 Present As-Is Analysis 26.11.2024

Start To-Be Concept 07.12.2024 Present To-Be Concept 14.01.2025















Upload As-Is Analysis 25.11.2024 Upload As-Is Project Management 06.12.2024 Upload To-Be Concept 13.01.2025 Upload To-Be Project Management 21.01.2025

1. PROJECT OVERVIEW

2. ROLES & RESPONSIBILITIES

3. WBS

4. RISK MANAGEMENT

5. QUALITY MANAGEMENT



2. Roles and Responsibilities



ROLE	RESPONSIBILITIES	NAME					
	Project Plan & Report	Ina Shtëmbari					
Project Manager	Coordinate Meetings	Ina Shtëmbari					
Trojest Manager	Project Deliverables	Ina Shtëmbari					
	Gantt Chart	Ina Shtëmbari					
	Analyse current state of the business strategy	Sara Lizeth Ayala Romero					
Strategy Analyst	Conduct a competitor analysis using financial KPIs	Sara Lizeth Ayala Romero					
	Providing a report with insights	Sara Lizeth Ayala Romero					
	Develop business processes in EPC extended model format	Krishna Rahul Thumar					
Business Process Developer	Analyse the processes	Krishna Rahul Thumar					
	Identify inefficiencies	Krishna Rahul Thumar					
	Analyse performance metrics	Subhashri Ravichandran					
Tochnical Analyst	Provide findings	Subhashri Ravichandran					
Technical Analyst	Identify inefficiencies	Subhashri Ravichandran					
	Identify IT architecture	Subhashri Ravichandran					
	Identify weaknesses in the current As-Is Analysis	Heena Gupta Bhardwaj					
Strategy Consultant	Propose quick wins and short-term actions to identified gaps	Heena Gupta Bhardwaj					
	Deliver an action plan	Heena Gupta Bhardwaj					

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3. Work Breakdown Structure 1/3



BUSINESS STRATEGY

Allocated hours: 900 h

As-Is Analysis
250 h

To-Be Concept 425 h Project Management 100 h

Documentation 125 h

Design Processes 60 h

As-Is Doc. 50 h

Analyze Processes 60 h

To-Be Concept 50 h

As-Is Analysis 50 h

To-Be Doc. 75 h

Competitor Analysis 40 h

IT Architecture 10 h

Strategy 10 h

Quick Wins 10 h

Roadmap 10 h

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3. Work Breakdown Structure 2/3



ElCoGa As-Is Analysis	Planned Hours	Actual Hours
1. Introduction + Deliverables	50	50
2. Strategic Overview	50	50
3. Operational Insights	130	130
4. Quick Wins & Future Outlook	20	20
Total team hours	250	250
Project Management	50	50
Documentation	50	50

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3. Work Breakdown Structure 3/3



GANTT CHART

ElCoGa As-Is Analysis KHISS Business Consulting PROJECT MANAGER Ina Shtëmbari DATE 08.10.2024

										PHASE	ONE				PHASE TWO			PHASE THREE														
WBS NUMBER	R TASK TITLE	TASK OWNER	START DATE	DUE DATE	HOURS ALLOCATED	PCT OF TASK	W	IEEK 1		WEEK		W	IEEK 3	_	WEEK 4 WEEK 5 WEEK		FK 6		WEEK 7		WEEK 8			WEEK 9								
						COMPLETE			F M	I T W				F N			FN	и т	W R	FΛ	1 T	W R	F M			FN			F M		WRF	
1	Planning				50																											
1.1	Define objectives and deliverables	Ina Shtëmbari	08/10/24	10/10/24	1 5	100%																										
1.1.1	Assign roles and clarify tasks	Ina Shtëmbari	10/10/24	12/10/24	1 10	100%																										
1.2	Organise documentation	Team	12/10/24	16/10/24	17	100%																										
1.3	Develop a Work Breakdown Structure (WBS) & Gantt Chart	Ina Shtëmbari	16/10/24	22/10/24	18	100%																										
2	Strategic Overview				50																											
2.1	Analyze organizational structure	Team	22/10/24	23/10/24	4	100%																										
2.2	Strategy	Sara Lizeth Ayala Romero	23/10/24	24/10/24	1 5	100%																										
2.3	Competitor Analysis	Sara Lizeth Ayala Romero	11/11/24	13/11/24	15	100%																										
2.4	Financial KPIs	Sara Lizeth Ayala Romero	13/11/24	18/11/24	1 26	100%																										~
3	Operational Insights	Ayulu Nornero			130																			نسأ								
3.1	Value Chain Analysis	Ina Shtëmbari	24/10/24	26/10/24	1 8	100%																										
3.2	Identify business processes	Krishna Rahul Thumar	26/10/24	28/10/24	10	100%																										
3.2.1	Map business processes	Krishna Rahul Thumar	28/10/24	08/11/24	30	100%																										
3.2.2	Identify bottlenecks	Krishna Rahul Thumar	08/11/24	09/11/24	1 5	100%																										
3.3	Quantitative Analysis of BP	Subhashri Ravichandran	28/10/24	08/11/24	1 30	100%																										
3.4	Identify IT systems	Subhashri Ravichandran	08/11/24	09/11/24	1 6	100%																										
3.4.1	Evaluate IT systems	Subhashri Ravichandran	09/11/24	11/11/24	1 10	100%																										
3.5	Perform SWOT Analysis	Heena Gupta Bhardwaj	11/11/24	13/11/24	13	100%																										
3.3	Identify weak points of the business	Heena Gupta Bhardwaj	13/11/24	17/11/24	18	100%																										
4	Quick Wins & Future Outlook				20																											
4.1	Propose short-term actions for Quick Wins	Heena Gupta Bhardwaj	17/11/24	19/11/24	1 15	100%																										
4.2	Finalize roadmap	Ina Shtëmbari	19/11/24	20/11/24	1 5	100%																										
5	As-Is Presentation				100																											
5.1	Consolidate findings	Team	20/11/24	24/11/24	1 20	100%																										
5.2	Review and validate recommendations	Team	08/10/24	24/11/24		100%																										
5.3	Presentation	Team	24/11/24	26/11/24	1 20	100%																										



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4. Risk Management 1/2



Risk Assessment

No.	Risk	Probability	Impact	Risk Occurrence	Risk Avoidance
01	Illness	Medium	High	High workload, stress	Diet (low sugar, moderate alcohol), vitamins, sports
02	System Failure	Low	High	Backup unavailable	Redundant storage, regular updates
03	Team Coordination Issues	Medium	Medium	Miscommunication or unclear responsibilities	Weekly status meetings, clear role division
04	Data Misinterpretation	Medium	High	Misaligned data sources or unclear analysis	Double-check sources, peer reviews
05	Missed Deadlines	Medium	High	Overlapping priorities or delayed task completion	Set internal deadlines, prioritize tasks



4. Risk Management 2/2



Risk Matrix

	High	System Failure	Illness, Data Misinterpretation, Missed Deadlines							
IMPACT	Medium		Team Coordination Issues							
	Low									
		Low	Medium	High						
	PROBABILITY									



5. Quality Management



Objective: Deliver high quality outputs aligned with academic and professional standards.

Standards:

- Follow academic guidelines.
- Use structured templates and clear documentation.
- In-person meetings for collaboration.

Quality Assurance:

- Peer reviewed all deliverables.
- Used checklists to ensure completeness.
- Incorporated feedback from professor discussions.

Quality Control:

- Validated data against reliable sources.
- · Ensured consistent visuals and formatting.

Approval Workflow: Weekly team review and dry runs



6. Key Deliverables



- 1. Business Process Models
- 2. Financial KPIs
- 3. Value Chain
- 4. Quantitative Analysis Report
- 5. Competitor Analysis Report
- 6. IT Architecture Review
- 7. Weak Points
- 8. Quick Wins & Short-term actions
- 9. Roadmap for Transition