

A short history

Software Development in the early 1960s:

- Programming is art¹
- Limited hardware → optimization is crucial
- Software development: Design and implementation of algorithms.

Software Development in the late 1960s:

- Problems to be solved by software getting more and more complex.
- Methods used for software development do not scale.
- Systematic methods for developing software urgently needed.
- Programming becomes science.

The First Software Engineer

I fought to bring the software legitimacy so that it—and those building it—would be given its due respect and thus I began to use the term 'software engineering' to distinguish it from hardware and other kinds of engineering[...]¹

- Hamilton worked on the software of the Apollo Guidance Computer in the 1960s.
- First time software considered critical for mission success
- Foundation of our modern software engineering processes



What Is Software Engineering?

Software Engineering is the application of systematic, quantifiable processes to the development and evolution of software products for customers, subject to cost, schedule, and regulatory constraints.¹

Four key driving forces

- 1. Customers (/Users): Drive requirements ("What to build")
- 2. Processes: Organizing the development and team interactions ("How to build")
- 3. Product: A deliverable from a software project ("The result")
- 4. Constraints: External forces, e.g., regulations, cost, time ("To take into account")

The Software Crisis?

- Standish Group's Chaos Report (2015): 29% of software projects are considered successful, 52% are challenged¹, and 19% are considered failed.
- Software Engineering Institute (2018): Project failure 5% to 15% for small projects, 10% to 20% for medium projects, and up to 50% for large projects.
- Project Management Institute (2020): Only 64% of software projects met their original goals and business intent.

Software development is becoming increasingly complex and requires sophisticated methodology to succeed!

Processes

■ Software Process

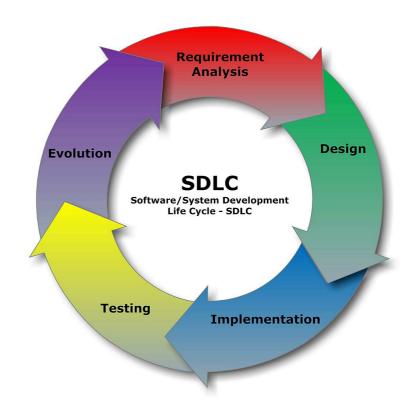
Structured set of activities required to develop a software system.

Many approaches exist, but all involve:

- Specification: Defining what the system should do.
- Design: Defining the organization of the system.
- Implementation: Technical realization of the system.
- Validation: Checking that it does what the customer wants.
- Evolution: Changing the system in response to customer needs.

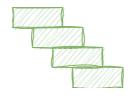
The Software Development Lifecycle (SDLC)

A process used by software development teams to plan, design, build, test, deploy, and maintain software applications.



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Plan-driven vs. Agile processes





- Plan-driven processes are processes where all the process activities are planned in advance and progress is measured against this plan (e.g., waterfall).
- In agile processes, planning is incremental, and it is easier to change the process to reflect changing customer requirements (e.g., SCRUM).
 - ! Details on both methodologies are not part of this lecture!

Waterfall Model

Linear sequential approach to software engineering. The development process is divided into distinct phases, which are completed one after the other.

- Constitutes a plan-driven process.
- Each phase must be completed before moving on to the next phase.
- Drawback: Difficult to accommodate change after the process is underway.

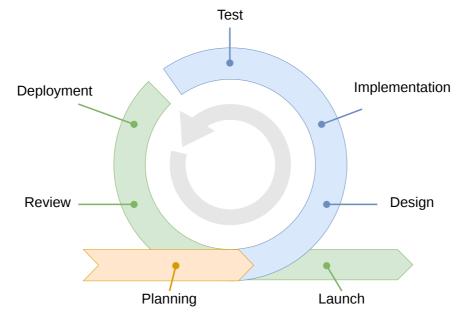
Agile Manifesto

A set of guidelines and principles for software development that prioritize flexibility, collaboration, and adaptability over rigid processes and plans.

- Created in 2001 by a group of developers who were frustrated with the traditional, waterfallstyle approach to software development.
- Composed of four key values and twelve principles.
- It has since been adopted by many software development teams and has given rise to a range of agile methodologies, such as Scrum or Kanban

SDLC & Agile Development

Agile software development is **iterative**:



→ What is done in each step?

Planning

- Requirements are collected and formalized
- Requirements are prioritized with customers / stakeholders
- Work is estimated and distributed

Scrum: Product and Sprint Backlog, Sprint Planning, Backlog Grooming

- Requirements Engineering
- Requirements Specification
 - User Stories
 - Use Cases
- Requirements Analysis
 - Estimation
 - Priorization

Design

- Design includes software architecture of larger components
- Implementation details are planned according to user stories and acceptance criteria

Scrum: Sprint Planning, Sprint

- Architecture patterns
 - Model-View-Controller
 - Onion Architecture
 - Hexagonal Architecture
- Class (and other) diagrams
 - UML/ER/BPMN
- Design patterns
 - Visitor, Singleton, Observer, Proxy, ...

Implementation

- Story is implemented according to specification
- Unit tests are written as part of the implementation

Scrum: Sprint

- Version Control (e.g., Git)
- Test-driven development
- Unit testing with Mocks, Stubs & Co
- Automation of tasks with CI/CD

Test

- Software is continuously tested during implementation
- Integration tests may be added if not done in implementation
- End2End tests may be added if not done in implementation
- Acceptance criteria are tested and verified

Scrum: Sprint

- Test frameworks
- Behavior Driven Development (E2E- and Acceptance-Testing)

Deployment

- Continuous Integration (CI)
- Continuous Deployment or Delivery (CD)
- Automation

Scrum: Sprint

- Gitlab CI with Pipelines
- Containerization
 - Docker / Docker Compose
- Container Orchestration
 - Kubernetes (K8S)
- Infrastructure As Code (IAC)
 - Terraform, Ansible

Review

- Implementation is validated with stakeholders (users, customers)
- Feedback is collected and added to Product Backlog
- Processes are discussed within Team in Sprint Retrospective

Scrum: Sprint Review, Sprint Retrospective

Launch

Software is productive and available to users

Scrum: After n sprints or continuously

Different Approaches To SE

Traditionally, Software Engineering courses focus on Planning, Design and Test.

- Requirements Engineering
- Architecture (UML, BPMN, SysML, ER diagrams)
- Design patterns ("Gang of Four" aka "Observer", "Visitor", "Proxy")

This course includes traditional topics, but more focus is on **Implementation**, **Test** and **Deployment**.

- Version Control
- Containerization
- Testing (unit-, integration- and end2end)
- DevOps and CI/CD

Why? → Employers highly value knowledge of modern concepts such as Containerization, Devops and CI/CD; and traditional topics have more material for self-study (e.g., UML & Co).

Case Study: A productive AI product

Project Background

The data science department of a company selling spare parts for coffee machines developed a proof-of-concept chatbot using OpenAl's ChatGPT API in a Jupyter Notebook. It provides part suggestions based on user input in natural language.

Project Target

A product team is tasked with **bringing the chatbot to production**. It shall be useable on the companies website.

Questions / Engineering Topics

- What does "useable on the companies website" mean?
- Does the PoC solution scale with respect to API costs and performance?
- Is the code maintainable? (code modularity, architecture, tests)
- ... and many more!

Case Study: Scientific Software Development

Project Background

A company sells software with efficient algorithms for operations research (e.g., timetable scheduling, rostering). The software is written in C and many parts have been in use and optimized for decades. Recently, they learned about a new, improved algorithm published by a research group.

Project Target

They plan to add the algorithm to their software package as soon as possible. Unfortunately, a severe bug was introduced in the software and they lost many customers to a competitor who added the new algorithm only few weeks later.

Questions / Engineering Topics

- Why was the bug not discovered?
- How could the competitor be so fast? Luck?
- What could the company do different in the future?

Competences

- > You should have acquired the following competencies:
- Explain the main goals of Software Engineering
- Understand that processes are involved in producing a software system
- Know what the stages of the Software Development Life-Cycle are