# capstone-e-commerce-crm

October 6, 2024

#Enhancing E-Commerce Growth through CRM Analysis: Data-Driven Insights into Customer Behavior

#### 0.0.1 Objective:

The primary objective of this project is to leverage Customer Relationship Management (CRM) data to provide actionable insights into customer purchasing behavior, preferences, and engagement with an e-commerce platform. The analysis aims to help upper management understand key trends in customer transactions, identify valuable customer segments, and inform strategic decisions that will enhance customer retention, boost sales, and optimize marketing efforts.

### 0.0.2 Approach:

#### 1. Data Preprocessing:

- Conduct thorough cleaning and refinement of the dataset, addressing **missing values**, **duplicates**, and **outliers** to ensure data integrity.
- Prepare the dataset for analysis with an emphasis on customer transactions and engagement metrics.

#### 2. Exploratory Data Analysis (EDA):

- Perform detailed EDA to uncover hidden patterns, correlations, and anomalies in customer behavior.
- Analyze trends in **purchasing frequency**, **spending patterns**, and **seasonal behavior** to understand how customers interact with the platform over time.

#### 3. Feature Engineering:

- Develop customer-centric features such as **Recency**, **Frequency**, and **Monetary** (**RFM**) values to segment customers based on their purchasing activity.
- Create additional metrics such as average days between purchases, preferred shopping hours, and peak days of engagement to gain a holistic view of customer behavior.

### 4. Customer Segmentation and RFM Scoring:

- Segment customers based on their RFM scores to identify key groups such as **loyal** customers, at-risk customers, and high-value customers.
- Use segmentation to inform targeted marketing campaigns and personalized recommendations.

#### 5. Actionable Insights and Recommendations:

Provide clear, data-driven insights on customer engagement patterns, shopping preferences, and retention risks.

• Develop strategic recommendations for upper management, focusing on how to **increase customer retention**, **optimize promotional timing**, and **tailor marketing efforts** to different customer segments.

#### 0.0.3 Key Deliverables:

- Customer Behavior Analysis: Detailed breakdown of customer purchase patterns, peak engagement periods, and preferred shopping times.
- Customer Segmentation: RFM-based segmentation of customers into groups for targeted marketing and retention efforts.
- Actionable Recommendations: Strategies for boosting retention, improving customer loyalty, and increasing overall sales through targeted marketing and personalized offers.

#### 0.0.4 Expected Impact:

This CRM analysis is expected to deliver key insights into how customers interact with the e-commerce platform, providing management with a deeper understanding of their customer base. By leveraging the power of data, the project will enable the business to: - Improve customer retention rates through targeted engagement. - Optimize marketing and sales strategies by understanding customer preferences. - Enhance customer lifetime value (CLV) through better customer segmentation and personalized offerings.

```
[]: import numpy as np
import pandas as pd
import matplotlib.pyplot as plt
import seaborn as sns
import warnings
warnings.filterwarnings('ignore')
import datetime as dt

[]: !!gdown 1iLuBLghGAL_2_130fzDqQmnC_kpyK-8e

Downloading...
From: https://drive.google.com/uc?id=1iLuBLghGAL_2_130fzDqQmnC_kpyK-8e
To: /content/Ecom_CRM_analysis.csv
100% 45.6M/45.6M [00:01<00:00, 39.1MB/s]</pre>
```

```
100% 45.6M/45.6M [00:01<00:00, 39.1MB/s]

[]: df = pd.read csv("Ecom CRM analysis.csv", encoding = 'unicode escape')
```

```
[]: df.head()
```

```
Г1:
       InvoiceNo StockCode
                                                      Description
                                                                   Quantity
     0
          536365
                     85123A
                              WHITE HANGING HEART T-LIGHT HOLDER
                                                                           6
     1
          536365
                     71053
                                              WHITE METAL LANTERN
                                                                           6
     2
          536365
                     84406B
                                  CREAM CUPID HEARTS COAT HANGER
                                                                           8
                    84029G
                             KNITTED UNION FLAG HOT WATER BOTTLE
     3
          536365
                                                                           6
          536365
                    84029E
                                  RED WOOLLY HOTTIE WHITE HEART.
                                                                           6
```

	${\tt InvoiceDate}$	${\tt UnitPrice}$	CustomerID	Country
0	12/1/2010 8:26	2.55	17850.0	United Kingdom
1	12/1/2010 8:26	3.39	17850.0	United Kingdom
2	12/1/2010 8:26	2.75	17850.0	United Kingdom
3	12/1/2010 8:26	3.39	17850.0	United Kingdom
4	12/1/2010 8:26	3.39	17850.0	United Kingdom

# **Data Preprocessing**

```
[]: df.shape
[]: (541909, 8)
[]: df.duplicated().sum()
[]: 5268
    df.drop_duplicates(inplace = True)
[]: df.info()
```

<class 'pandas.core.frame.DataFrame'> Index: 536641 entries, 0 to 541908 Data columns (total 8 columns):

#	Column	Non-Null Count Dtype
0	${\tt InvoiceNo}$	536641 non-null object
1	StockCode	536641 non-null object
2	Description	535187 non-null object
3	Quantity	536641 non-null int64
4	${\tt InvoiceDate}$	536641 non-null object
5	${\tt UnitPrice}$	536641 non-null float64
6	CustomerID	401604 non-null float64
7	Country	536641 non-null object
dtyp	es: float64(2	), int64(1), object(5)

memory usage: 36.8+ MB

Insights:

Total Entries: The dataset contains 536,641 transactions.

Missing Values:

Description: 1,454 missing entries. CustomerID: 135,037 missing entries (about 25% of the data). Data Types:

InvoiceNo, StockCode, Description, Country: Object (categorical/text data). Quantity: Integer (number of items purchased). InvoiceDate: Object (requires conversion to datetime for analysis). UnitPrice, CustomerID: Float (price and customer identification). Key Columns:

CustomerID: Significant number of missing values, which might affect customer-based analysis. InvoiceDate: Needs conversion to datetime format for time-based analysis. Data Completeness:

High Completeness: Most columns have full data except for Description and CustomerID.

```
[]: df.isna().sum()
[]: InvoiceNo
                          0
     StockCode
                          0
                       1454
    Description
     Quantity
                          0
     InvoiceDate
                          0
     UnitPrice
                          0
     CustomerID
                    135037
     Country
                          0
     dtype: int64
[]: df.nunique()
[]: InvoiceNo
                    25900
     StockCode
                      4070
     Description
                      4223
     Quantity
                      722
     InvoiceDate
                     23260
    UnitPrice
                     1630
     CustomerID
                      4372
     Country
                       38
     dtype: int64
```

# 2 Exploratory Data Analysis (EDA)

```
[]: # Outlier percentage

outlier_col = ['Quantity', 'UnitPrice', 'TotalSale']

for col in outlier_col:
    q1 = np.percentile(df[col], 25)
    q3 = np.percentile(df[col], 75)

    iqr = q3-q1

    lower_bound = q1 - (iqr*1.5)
    upper_bound = q3 + (iqr*1.5)

    outliers = df[(df[col] < lower_bound) | (df[col] > upper_bound)]
```

```
print(f"Outlier percentage in {col} :",round((len(outliers)/ len(df)) *⊔

4100,2))
```

Outlier percentage in Quantity : 10.53 Outlier percentage in UnitPrice : 7.35 Outlier percentage in TotalSale : 8.03

```
[]: # Statistical Analysis

df.describe()
```

[]:		Quantity		InvoiceDate	${\tt UnitPrice}$	\
	count	536641.000000		536641	536641.000000	
	mean	10.519172	2011-07-04 08:	57:06.087421952	4.673883	
	min	0.000000	2010	-12-01 08:26:00	0.000000	
	25%	1.000000	2011	-03-28 10:52:00	1.250000	
	50%	3.000000	2011	-07-19 14:04:00	2.080000	
	75%	10.000000	2011	-10-18 17:05:00	4.130000	
	max	80995.000000	2011	-12-09 12:50:00	38970.000000	
	std	156.036720		NaN	94.856938	
		CustomerID	TotalSale	TotalRevenue		
	count	401604.000000	536641.000000	536641.000000		
	mean	15281.160818	19.830969	19.830969		
	min	12346.000000	0.000000	0.000000		
	25%	13939.000000	3.750000	3.750000		
	50%	15145.000000	9.870000	9.870000		
	75%	16784.000000	17.400000	17.400000		
	max	18287.000000	168469.600000	168469.600000		
	std	1714.006089	268.715743	268.715743		

# 2.0.1 1. Quantity Sold

- The average quantity sold per transaction is 10.52 units.
- The maximum quantity in a single transaction was **80,995** units, indicating potential bulk purchases.
- There's a significant standard deviation (156), suggesting high variability in quantities sold.

# 2.0.2 2. Invoice Date

- The transactions span from Dec 1, 2010 to Dec 9, 2011.
- The median transaction date falls around **July 19, 2011**, indicating most activity during mid-year.

# 2.0.3 3. Unit Price

• The average unit price is \$4.67, with prices ranging from \$0 to \$38,970.

• High variance in prices (std dev \$94.86) indicates a mix of high-end and low-end products.

#### 2.0.4 4. Customer Information

- There are 401,604 unique customers who made purchases.
- Customer IDs range from 12346 to 18287, with no significant gaps.

# 2.0.5 5. Total Sale & Revenue

- The average total sale per invoice is \$19.83.
- A maximum total sale of \$168,469.60 was recorded, showing a significant range in transaction sizes.
- There is a high standard deviation (\$268.71), which suggests a few high-value transactions are inflating the mean.

# []: df.describe(include = ['object', 'category'])

[]:		InvoiceNo	StockCode	Description	\
	count	536641	536641	535187	
	unique	25900	4070	4223	
	top	573585	85123A	WHITE HANGING HEART T-LIGHT HOLDER	
	freq	1114	2301	2357	

	Country	Month	Day	Year
count	536641	536641	536641	536641
unique	38	12	31	2
top	United Kingdom	11	8	2011
freq	490300	83343	24421	494660

#### 2.0.6 1. Invoice Numbers

- There are 25,900 unique invoices recorded across 536,641 transactions.
- The most frequent invoice number is **573585**, appearing **1,114 times**, suggesting multiple orders from the same buyer or batch processing.

### 2.0.7 2. Stock Codes & Product Description

- 4,070 unique stock codes represent the variety of products sold.
- The most sold product is the "WHITE HANGING HEART T-LIGHT HOLDER" (StockCode: 85123A), sold 2,357 times.

#### 2.0.8 3. Countries

• Transactions span across **38 countries**, with **United Kingdom** being the largest market, accounting for **490,300 transactions** (~91% of total).

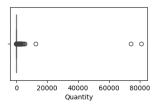
#### 2.0.9 4. Time (Month, Day, Year)

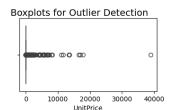
• Most transactions occurred in **November (83,343)**, indicating higher sales, possibly due to the holiday season.

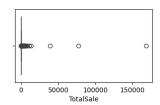
- The 8th day of the month was the busiest, with 24,421 transactions.
- Most transactions occurred in the year **2011**, which had **494,660 transactions** (~92%).

```
[]: df['Quantity'] = df['Quantity'].apply(lambda x: 0 if x<0 else x)
[]: df['UnitPrice'] = np.where(df['UnitPrice'] < 0, 0, df['UnitPrice'])
[]: df['TotalRevenue'] = df['Quantity'] * df['UnitPrice']
[]: df['InvoiceDate'] = pd.to_datetime(df['InvoiceDate'])
     df['Month'] = pd.to_datetime(df['InvoiceDate']).dt.month
     df['Day'] = pd.to datetime(df['InvoiceDate']).dt.day
     df['Year'] = pd.to_datetime(df['InvoiceDate']).dt.year
     cat_col = ['Month', 'Day', 'Year']
     for col in cat_col:
       df[col] = df[col].astype("category")
[]: cat_col = ['Country', 'Month', 'Day', 'Year']
     for col in cat_col:
       print(f"Unique values in {col}:", df[col].unique())
       print()
    Unique values in Country: ['United Kingdom' 'France' 'Australia' 'Netherlands'
    'Germany' 'Norway'
     'EIRE' 'Switzerland' 'Spain' 'Poland' 'Portugal' 'Italy' 'Belgium'
     'Lithuania' 'Japan' 'Iceland' 'Channel Islands' 'Denmark' 'Cyprus'
     'Sweden' 'Austria' 'Israel' 'Finland' 'Bahrain' 'Greece' 'Hong Kong'
     'Singapore' 'Lebanon' 'United Arab Emirates' 'Saudi Arabia'
     'Czech Republic' 'Canada' 'Unspecified' 'Brazil' 'USA'
     'European Community' 'Malta' 'RSA']
    Unique values in Month: [12, 1, 2, 3, 4, ..., 7, 8, 9, 10, 11]
    Length: 12
    Categories (12, int32): [1, 2, 3, 4, ..., 9, 10, 11, 12]
    Unique values in Day: [1, 2, 3, 5, 6, ..., 27, 28, 30, 31, 29]
    Length: 31
    Categories (31, int32): [1, 2, 3, 4, ..., 28, 29, 30, 31]
    Unique values in Year: [2010, 2011]
    Categories (2, int32): [2010, 2011]
```

# 3 Univariate Analysis







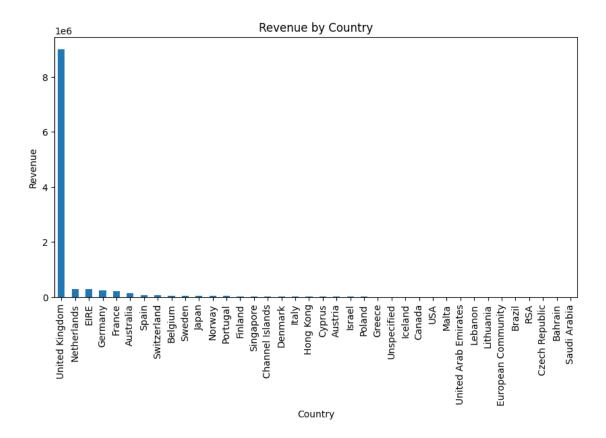
Insights: 1. Quantity: - Extreme outliers with values above 80,000. - Most transactions involve much lower quantities, indicating possible bulk orders or errors.

# 2. UnitPrice:

- Outliers reach up to 40,000, suggesting high-priced items or data issues.
- Majority of items are low-cost, as prices are clustered at the lower end.

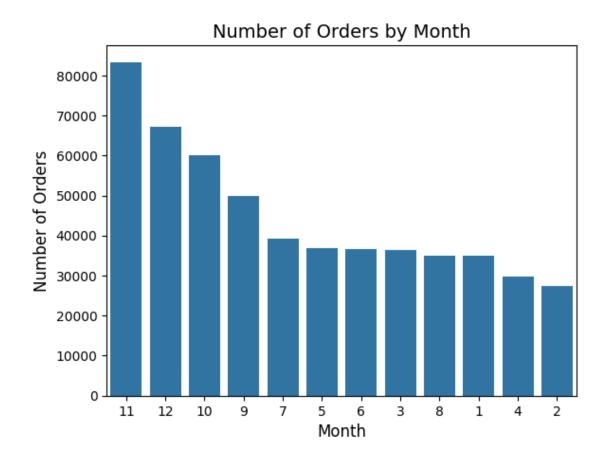
#### 3. TotalSale:

- Large outliers with sales reaching 150,000.
- Most transactions have smaller totals, with outliers indicating bulk purchases or anomalies.



Insights: - The **United Kingdom** dominates in revenue, contributing more than **8 million**, far surpassing other countries. - Countries like the **Netherlands**, **Germany**, **France**, **and Australia** show minor contributions in comparison, suggesting heavy reliance on the UK market.

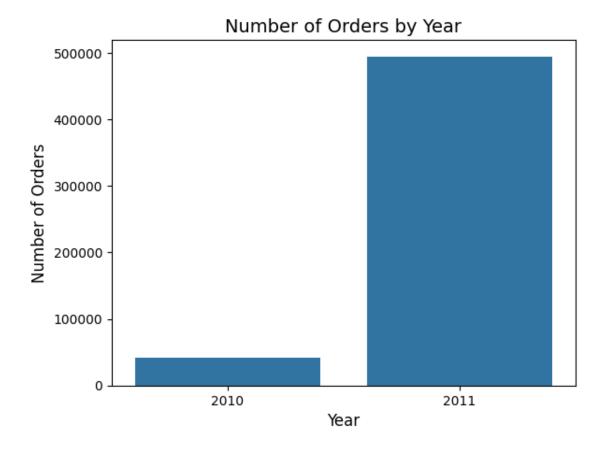
```
[]: order_month = df['Month'].value_counts(ascending = False).index
    sns.countplot(x = df['Month'], order = order_month)
    plt.title('Number of Orders by Month', fontsize=14)
    plt.xlabel('Month', fontsize=12)
    plt.ylabel('Number of Orders', fontsize=12)
    plt.savefig('Monthly_order.png', bbox_inches='tight')
    plt.show()
```



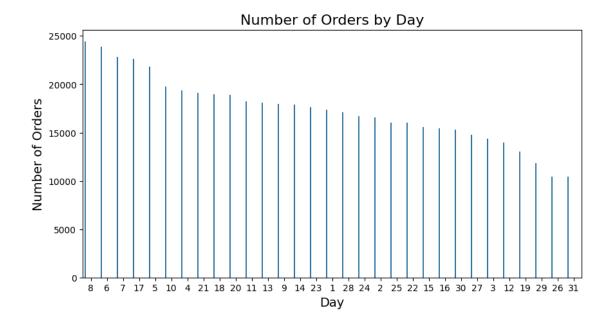
#### Number of Orders by Month Insights:

- Peak Month: November has the highest number of orders, exceeding 80,000. This suggests high activity during the holiday shopping season.
- Steady Decline: After November and December, there is a steady decline in the number of orders, with the lowest numbers observed in February.
- Lowest Months: February and April show the least number of orders, indicating possible seasonality in purchasing behavior.

```
[]: sns.countplot(x = df['Year'])
  plt.title('Number of Orders by Year', fontsize=14)
  plt.xlabel('Year', fontsize=12)
  plt.ylabel('Number of Orders', fontsize=12)
  plt.savefig('Yearly_order.png', bbox_inches='tight')
  plt.show()
```



Insights: - Significant growth in the number of orders from 2010 to 2011. - Orders in 2011 are almost 5 times higher, indicating rapid business expansion or increased customer demand during that period.

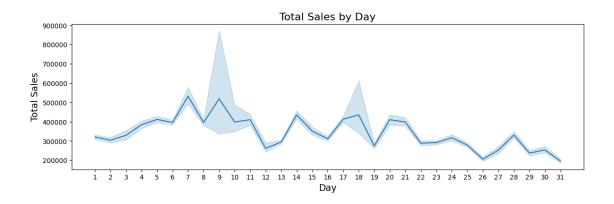


# Number of Orders by Day Insights:

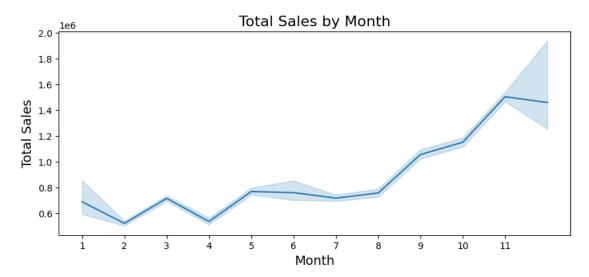
- Busy Early Days: The 8th and 6th days of the month have the most orders, around 24,000.
- Gradual Decline: As the days progress, the number of orders steadily declines.
- End-of-Month Drop: The lowest number of orders occurs on the last few days of the month (29th-31st), likely due to budgeting or pay cycle patterns.

# 4 Bivariate Analysis

```
[]: plt.figure(figsize = (14,4))
    sns.lineplot(x=df['Day'], y=df['TotalRevenue'], estimator='sum')
    plt.title('Total Sales by Day', fontsize=16)
    plt.xlabel('Day', fontsize=14)
    plt.ylabel('Total Sales', fontsize=14)
    plt.xticks(ticks=range(1, 32), labels=range(1, 32))
    plt.show()
```



```
[]: plt.figure(figsize = (10,4))
    sns.lineplot(x=df['Month'], y=df['TotalRevenue'], estimator='sum')
    plt.title('Total Sales by Month', fontsize=16)
    plt.xlabel('Month', fontsize=14)
    plt.ylabel('Total Sales', fontsize=14)
    plt.xticks(ticks=range(1, 12), labels=range(1, 12))
    plt.show()
```



# 5 RFM Analysis (Recency, Frequency, Monetary)

```
[]: reference_date = df['InvoiceDate'].max() + dt.timedelta(days=1)

# RFM metrics

rfm = df.groupby('CustomerID').agg({
    'InvoiceDate': lambda x: (reference_date - x.max()).days, # Recency
```

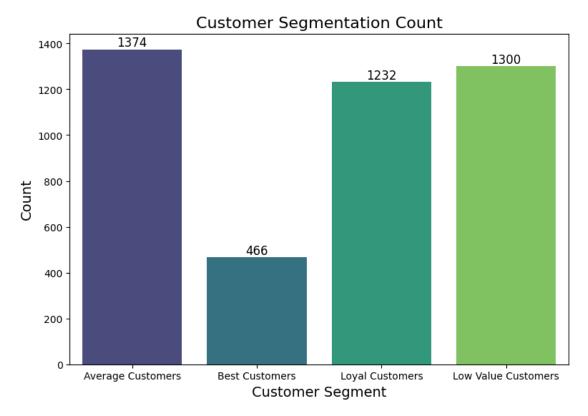
```
'InvoiceNo': 'count', # Frequency
    'TotalRevenue': 'sum' # Monetary
})
rfm.columns = ['Recency', 'Frequency', 'Monetary']
rfm.head()
```

```
[]:
                Recency Frequency Monetary
    CustomerID
    12346.0
                    326
                                2 77183.60
    12347.0
                               182
                                   4310.00
    12348.0
                     75
                               31 1797.24
    12349.0
                     19
                               73
                                   1757.55
    12350.0
                    310
                                    334.40
                               17
```

# 6 Customer Segmentation using RFM Scores

```
[]: plt.figure(figsize = (9,6))
     # Create RFM score
     rfm['RFM_Score'] = pd.qcut(rfm['Recency'], 4, labels=[4, 3, 2, 1]).astype(int)
                        pd.qcut(rfm['Frequency'], 4, labels=[1, 2, 3, 4]).
      →astype(int) + \
                        pd.qcut(rfm['Monetary'], 4, labels=[1, 2, 3, 4]).astype(int)
     # Segment customers
     def rfm_segment(x):
         if x == 12:
             return 'Best Customers'
         elif x >= 9:
             return 'Loyal Customers'
         elif x >= 6:
            return 'Average Customers'
             return 'Low Value Customers'
     rfm['Customer_Segment'] = rfm['RFM_Score'].apply(rfm_segment)
     rfm['Customer_Segment'].value_counts().reset_index()
     ax = sns.countplot(x = rfm['Customer_Segment'], palette='viridis')
     for patch in ax.patches:
         width = patch.get_width()
         x = patch.get_x() + width / 2
         y = patch.get_height()
         ax.text(x, y, int(y), ha='center', va='bottom', fontsize=12)
```

```
plt.title('Customer Segmentation Count', fontsize=16)
plt.xlabel('Customer Segment', fontsize=14)
plt.ylabel('Count', fontsize=14)
plt.savefig('customer_segmentation_count.png', bbox_inches='tight')
plt.show()
```



#### 6.0.1 Customer Segmentation Insights:

#### 1. Average Customers (1374):

• This segment represents the bulk of your customer base. These are customers with average engagement and spending patterns, contributing moderately to the business.

#### 2. Best Customers (466):

• A small but highly valuable group. These customers are the most loyal, with high spending, and likely to generate the most revenue. Focused efforts to retain and reward this group can maximize long-term value.

# 3. Loyal Customers (1232):

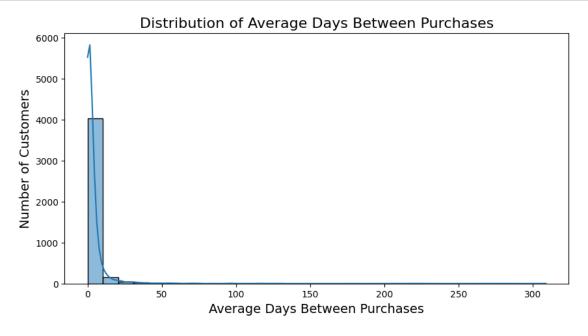
• This segment indicates customers who consistently return. They may not spend as much as the "Best Customers," but their repeat purchases add stability and predictability to revenue streams. Building stronger relationships with this group can elevate them to

"Best Customers."

# 4. Low Value Customers (1300):

• Although sizable, this group contributes the least to revenue. They may make infrequent or small purchases. Efforts like targeted promotions or re-engagement campaigns could help improve their value or transition them to higher segments.

# 7 Additional Customer-Centric Features



### Distribution of Average Days Between Purchases Insights:

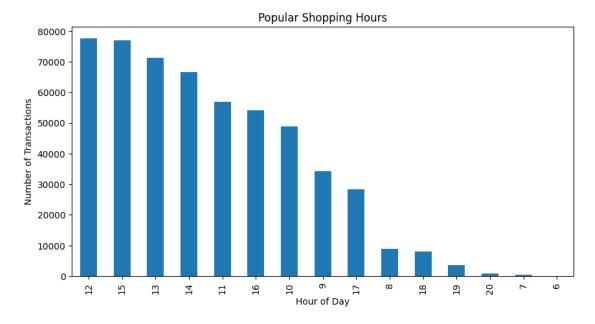
- **Highly Frequent Purchases:** A significant number of customers tend to make purchases within a short period, as the distribution is heavily skewed to the left (0-5 days).
- Long-Tail Distribution: There is a long tail, meaning a few customers have a large gap between purchases (up to 300+ days), but these instances are rare.
- **Key Observation:** The majority of customers seem to return within **0-10 days** for their next purchase, indicating frequent repeat buyers.

Add blockquote

```
[]: # Most popular shopping hour
df['Hour'] = df['InvoiceDate'].dt.hour
popular_hours = df['Hour'].value_counts()

# Plot popular shopping hours
popular_hours.plot(kind='bar', figsize=(10,5))
plt.title('Popular Shopping Hours')
plt.xlabel('Hour of Day')
plt.ylabel('Number of Transactions')

plt.savefig('Popular Shopping Hours.png', bbox_inches='tight')
plt.show()
```



### **Popular Shopping Hours Insights:**

- Peak Hours: The highest number of transactions happen between 12 PM to 3 PM, with the most transactions occurring around 12 PM and 1 PM.
- Late Afternoon Decline: After 3 PM, there's a noticeable decline in transactions, especially after 4 PM, which continues through the rest of the day.
- Low Activity Hours: Early morning (before 10 AM) and late evening (after 6 PM) see the least shopping activity, with very few transactions during these hours.

#### 7.0.1 Overall Insights and Recommendations:

#### 1. Sales Performance

- Revenue Trends: The data indicates a significant revenue increase in 2011 compared to 2010, suggesting strong growth potential. However, it's crucial to analyze the reasons behind this growth to sustain it.
- Outlier Detection: The presence of outliers in the Quantity, UnitPrice, and TotalSale indicates potential anomalies or unique sales scenarios. Investigating these can help identify exceptional customer behaviors or issues in pricing strategies.

#### 2. Customer Demographics

#### • Customer Base Composition:

- The data shows a wide range of unique products and high sales volume predominantly from the United Kingdom. Focusing on this market for tailored promotions can enhance customer engagement.
- The average number of customers is substantial, but segments indicate a disparity in value contribution. The segment of **Best Customers** is relatively small but valuable, while **Low Value Customers** constitute a significant portion.

#### 3. Customer Segmentation

#### Segmentation Analysis:

- The segmentation highlights opportunities for targeted marketing strategies. Best Customers should be rewarded and engaged further, while Loyal Customers can be incentivized to increase their spending.
- Low Value Customers represent an opportunity for growth. Implementing strategies to re-engage them could potentially elevate their value.

#### 4. Popular Shopping Hours & Distribution of Average Days Between Purchases

- Peak Shopping Hours: Most transactions occur between 12 PM and 3 PM, with significantly fewer transactions outside of these hours.
- Frequent Repeat Purchases: Many customers return to shop within 0-10 days after their last purchase, with very few customers having large gaps between purchases.

#### 5. Number of Orders by Month & Day

• November Peak: The highest number of orders are placed in November, likely due to holiday shopping.

- Daywise Ordering Trends: The first half of the month, particularly the 6th to 8th, sees more activity, while the end of the month sees a decline in orders.
- Seasonal Drop: February and April are the slowest months for orders.

#### 7.0.2 Recommendations:

#### 1. Enhance Customer Loyalty Programs:

• Develop programs that reward **Best** and **Loyal Customers** to enhance retention and encourage higher spending.

#### 2. Targeted Marketing Campaigns:

• Create tailored campaigns for **Low Value Customers** with incentives to increase purchase frequency and average transaction value.

### 3. Analyze and Mitigate Outliers:

• Conduct a thorough analysis of outliers in the sales data to understand their impact and potentially replicate successful strategies used in those transactions.

# 4. Diversification Strategy:

• Since a significant portion of revenue comes from the UK, consider diversifying into other markets by analyzing purchasing trends in countries with lower revenue but potential customer bases.

# 5. Ongoing Monitoring:

• Implement a regular review process to monitor customer behavior and sales trends, allowing for timely adjustments to strategies as market conditions change.

### 6. Target Peak Shopping Hours:

- Increase promotions and special offers during 12 PM to 3 PM to capture high traffic.
- Offer incentives during off-peak hours (early morning or late evening) to distribute shopping activity more evenly throughout the day.

#### 7. Leverage Repeat Purchase Behavior:

- Implement a **customer loyalty program** to reward frequent buyers, as the data shows a high volume of customers returning within **10 days**.
- Send **targeted reminders or follow-up promotions** to encourage repeat purchases within the first 5-10 days of a customer's last order.

#### 8. Holiday and Seasonal Promotions:

- **November** is the highest-performing month; capitalize on this by launching **holiday-specific campaigns** and offering early-bird deals starting in October.
- During slower months (e.g., February and April), offer **seasonal discounts** or clearance sales to maintain steady order flow.

#### 9. Early-Month Promotions:

- Since the **6th to 8th days** of the month are particularly busy, align major product launches or promotions to these dates.
- Offer **end-of-month deals** to stimulate purchases during the typically slower period of the **29th-31st**.

# 7.0.3 Conclusion:

- By focusing on customer segmentation and targeted marketing strategies, the business can enhance customer value, improve retention, and foster sustainable growth in revenue.
- To maximize sales, focus on promotions during peak shopping hours (12 PM 3 PM)

and encourage repeat purchases by targeting customers within 10 days of their last order. Leverage holiday season campaigns in November, and boost activity during slower months like February with discounts. Align major promotions with the 6th-8th days of each month while addressing the drop-off at the end of the month with special offers.