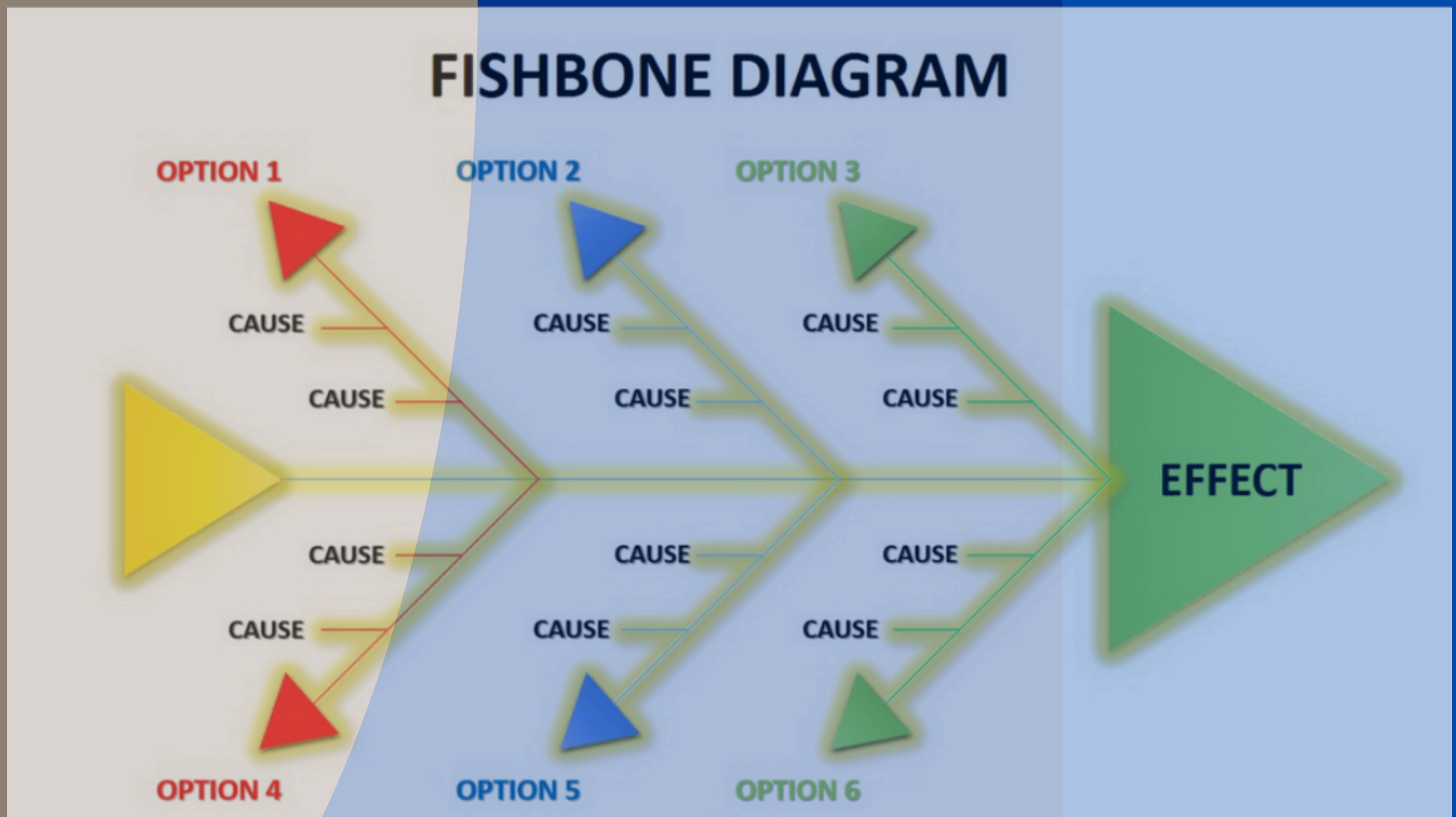
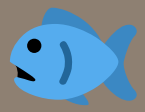


# What is Fish Bone Diagram



A **fishbone diagram**, also known as an **Ishikawa diagram** or a **cause-and-effect diagram**, is a visualization tool for categorizing the potential causes of a problem. This tool is used to identify a problem's root causes

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# What is a Cause and Effect Chart in PMP?

A Cause and Effect Diagram is a visual tool used to identify, explore, and display potential causes of a specific problem or quality issue.

It's shaped like a fishbone, where:

- The "head" is the effect (problem you're solving).
- The "bones" are categories of root causes.

It's commonly used during Root Cause Analysis in quality and risk management.

✓ Where it fits in PMP?

PMP Process	Knowledge Area
Manage Quality	Quality Management
Control Quality	Quality Management
Identify Risks	Risk Management

## Common Cause Categories in Projects:

- **People** (team skills, training)
- **Process** (methods, steps, workflow)
- **Equipment** (tools, software)
- **Materials** (input quality)
- **Environment** (office conditions, regulations)
- **Management** (policies, priorities)

Here are some example scenarios of how this diagram might be used:

## 1. Low Product Quality in a Manufacturing Process

**Effect: Poor Product Quality**

**Causes:**

**Methods:**

Inefficient production processes  
Inconsistent work instructions

**Machines:**

Equipment malfunction  
Lack of maintenance

**Materials:**

Poor-quality raw materials  
Variability in materials

**People:**

Lack of training  
Worker errors

**Environment:**

Poor lighting

Temperature fluctuations

**Measurement:**

Inaccurate measurements  
Lack of proper testing tools

Another example

## 2. Customer Service Delays

**Effect: Customer Service Delays**

**Causes:**

**People:**

Lack of staffing

Inadequate training

**Processes:**

Slow approval procedures

Inefficient communication channels

**Technology:**

Outdated software systems

Slow website or app performance

**Policy:**

Strict service response policies

Lengthy escalation procedures

**Environment:**

High customer demand during peak times

Limited working hours



# 3.Employee Turnover

Effect: High Employee Turnover

## Causes:

Management:

Poor leadership

Lack of recognition

Work Conditions:

Unhealthy work environment

High stress

Salary:

Below-market wages

Lack of benefits

Career Development:

Limited growth opportunities

Lack of training programs

Work-Life Balance:

Long hours

Inflexible schedules

## MANAGEMENT

Poor  
laedership  
Lack of  
recognition

## WORK CONDITIONS

Unhealthy  
work envionmet  
High stress

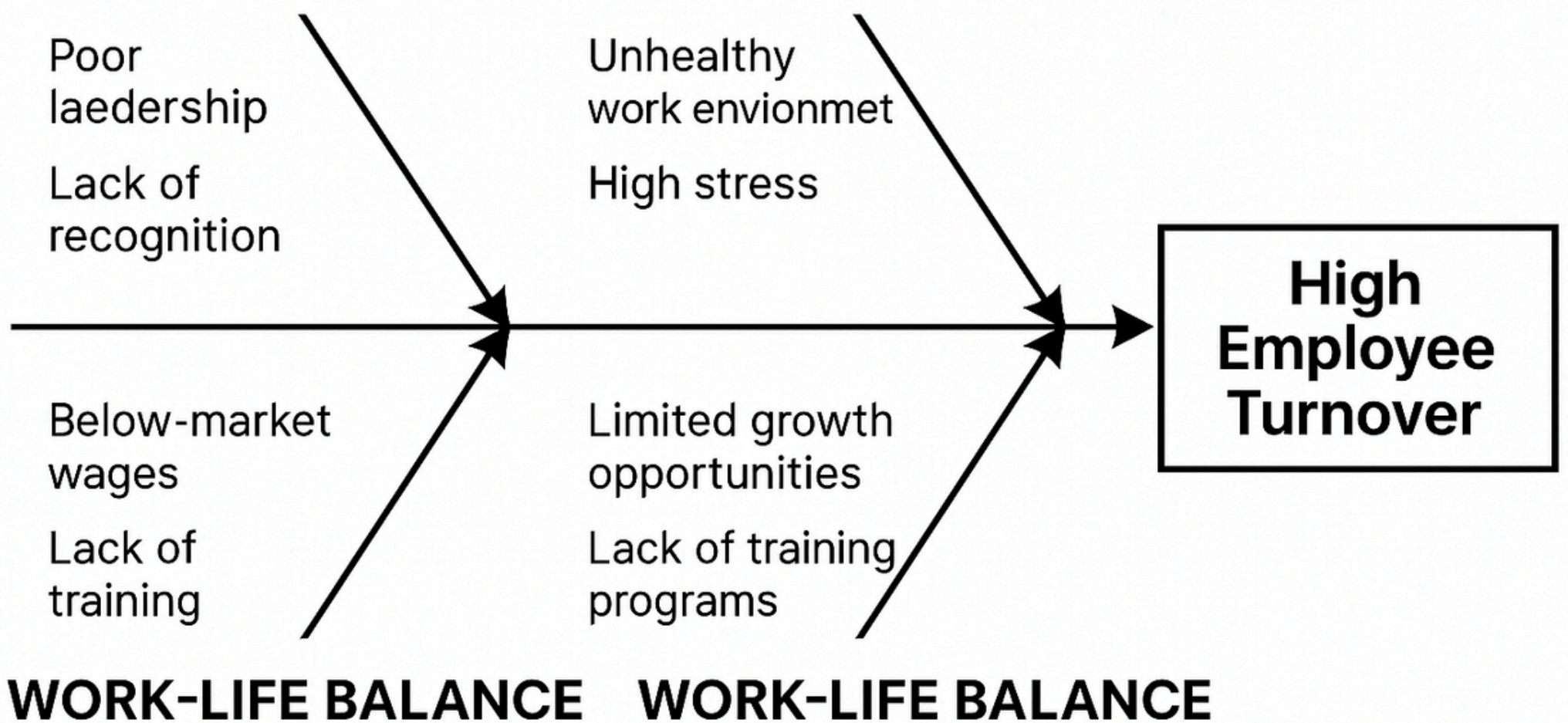
Below-market  
wages  
Lack of  
training

Limited growth  
opportunities  
Lack of training  
programs

**High  
Employee  
Turnover**

## WORK-LIFE BALANCE

## WORK-LIFE BALANCE



These are just a few examples of how you might use a Cause and Effect Diagram in various industries or scenarios. The key is to categorize the causes under relevant headers (like People, Processes, Materials, etc.) to help pinpoint where improvements need to be made.



# Steps to Create a Fishbone Diagram

## 1. Define the Problem (Effect)

Clearly identify and write down the main issue or effect you're trying to solve.

Place this at the head (right-hand side) of the "fish."

 Tip: Use a clear, concise problem statement like “Late Deliveries” or “Low Sales Performance.”

## 2. Draw the Backbone and Main Branches

Draw a horizontal line (the fish's spine) pointing to the problem (the head).

Add diagonal lines (the major ribs or bones) branching off the spine—these represent main categories of causes.

Common categories (you can adjust depending on your situation):

- People (human-related causes)
- Processes/Methods (how things are done)
- Machines (equipment/tools)
- Materials (inputs/resources)
- Measurements (data/reports)
- Environment (external/internal physical or social factors)

### 3. Brainstorm Possible Causes

- For each category, brainstorm specific causes that might contribute to the effect.
- Add these as smaller branches stemming from the main ribs.
- Example: Under “People,” a cause might be “insufficient training.”

### 4. Ask "5 Why?"

For each potential cause, ask 5 times “Why is this happening?” to drill down to the root cause.

You can add sub-branches to show layers of contributing factors.

## 5. Review and Analyze

- Examine the diagram with your team or stakeholders.
- Identify the most likely root causes.
- Prioritize which causes to investigate or address first.

## 6. Take Action

- Use the insights from your diagram to develop corrective actions or solutions.
- Implement, monitor, and adjust as needed.

# THANKYOU

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