

MUMBAI SUBURBAN RAIL STATIONS: BUSINESS OPPORTUNITIES

Introduction

Mumbai is a megacity housing 1.25 crore residents. The transportation networks in the city are well developed and majority of the population relies on public transportation for their daily commuting needs. That has resulted in the city having one of the highest rates of public transport share among cities worldwide. The suburban railway is the most used with the lines carrying more than 7.5 million passengers daily on its 390km long network with more than 2,300 train services¹. The network has 150 stations spanning over 7 lines. However, the infrastructure and facilities at each of the stations are not uniform or equivalent to the no. of users. Through this study, an attempt will be made to understand station characteristics and explore business opportunities.

Business problem

Having consistent customer base is extremely crucial to a business to grow and sustain itself. The travel patterns in Mumbai bring large crowds to its transit stations and thus many businesses choose to base their business to leverage this customer footfall. The known interchange points are an obvious choice. However, seldom suitable real estate at an affordable cost is available in these stations. In such cases, the businesses which are just starting up would look at the following prime questions to choose their location.

1. Which are the most happening suburban rail stations in Mumbai?
2. What are the prime categories of venues around the stations?
3. Which stations are worthy to host new passenger-oriented businesses?

Data description

Station location data in CSV

The analysis is based on locations of suburban rail transit stations in Mumbai. For the analysis, a selective list of 57 stations which lie within Mumbai district. The data is sourced from Google maps API to get latitudes and longitudes. The same are collated in a csv file to be read as a data frame. The dataset has 3 columns as follows

- Station Name
- Latitude
- Longitude

```
stations = pd.read_csv('https://raw.githubusercontent.com/SudoKC/Coursera_Capstone/main/MumbaiRailStations.csv')
stations.head()
```

| | Latitude | Longitude | Station_Name |
|---|-----------|-----------|--------------|
| 0 | 19.081522 | 72.841756 | Santacruz |
| 1 | 19.069658 | 72.839894 | Khar Road |
| 2 | 19.016855 | 72.859193 | Wadala Road |
| 3 | 18.996332 | 72.830860 | Lower Parel |
| 4 | 18.934487 | 72.827307 | Churchgate |

¹ https://en.wikipedia.org/wiki/Mumbai_Suburban_Railway

Footfall at the stations

Project reports regarding the footfall at the railway stations will provide a valuable information regarding the footfall at each railway station. The report is available at https://mrv.c indianrailways.gov.in/view_section.jsp?lang=0&id=0,295,465. The data is collated and attached to the stations data to understand the potential of the station to serve as a great business location.

| Station | Footfall | | |
|-------------|----------|----------------|----------|
| Airoli | 86,155 | Goregaon | 2,85,204 |
| Andheri | 6,04,244 | Govandi | 1,32,961 |
| Bandra | 4,91,106 | GTB Nagar | 1,21,102 |
| Bhandup | 1,75,273 | Kalyan | 3,60,348 |
| Bhayandar | 2,61,042 | Karghar | 1,11,793 |
| Boisar | 30,924 | Karjat | 22,040 |
| Borivali | 3,92,417 | Kasara | 17,215 |
| Byculla | 1,32,319 | Kelve Road | 9,814 |
| CBD Belapur | 1,82,851 | Khopoli | 14,314 |
| Chembur | 1,73,788 | Kurla | 3,80,930 |
| Churchgate | 5,05,110 | Mahim Junction | 1,22,939 |
| CSMT | 6,36,661 | Masjid | 2,45,627 |
| Dadar | 2,90,537 | Mira Road | 1,70,262 |
| Dadar West | 2,86,960 | Mulund | 2,55,711 |
| Dahanu Raod | 38,895 | Mumbai Central | 2,38,231 |
| Dombivilli | 2,83,362 | Nala Sopara | 3,25,787 |
| Ghatkopar | 2,68,225 | Nerul | 1,03,923 |
| | | Palghar | 27,831 |
| | | Panvel | 1,06,736 |
| | | Saphale | 14,035 |
| | | Thane | 6,53,928 |
| | | Turbe | 65,217 |
| | | Umroli | 2,395 |
| | | Wadala Road | 1,60,645 |
| | | Vaitarna | 3,690 |
| | | Vangaon | 6,702 |
| | | Vasai Road | 2,15,296 |
| | | Vashi | 2,34,769 |
| | | Virar | 3,95,095 |

Venues and popularity data

Foursquare location data is leveraged to identify venues and their popularity. This data has helped in identifying types of businesses in the vicinity of the stations as well as their popularity. The data will form a basis for understanding the characteristic of the suburban station.

Station_venues[Station_venues['Venue Type'] == '0']

| | Station | Station Latitude | Station Longitude | Venue | Venue Latitude | Venue Longitude | Venue Category | Venue Type |
|------|----------------|------------------|-------------------|-------------------------------|----------------|-----------------|-----------------------|------------|
| 14 | Santacruz | 19.081522 | 72.841756 | Runway | 19.083495 | 72.848124 | Outdoors & Recreation | 0 |
| 20 | Santacruz | 19.081522 | 72.841756 | Veromoda | 19.080433 | 72.834458 | Boutique | 0 |
| 34 | Santacruz | 19.081522 | 72.841756 | Khar Subway | 19.075423 | 72.842043 | Metro Station | 0 |
| 41 | Santacruz | 19.081522 | 72.841756 | Forever New | 19.078215 | 72.834446 | Boutique | 0 |
| 99 | Lower Parel | 18.996332 | 72.830860 | Indigo Delicatessen | 18.994498 | 72.823760 | Deli / Bodega | 0 |
| ... | ... | ... | ... | ... | ... | ... | ... | ... |
| 1754 | Vikhroli | 19.111479 | 72.928138 | Godrej Runway | 19.111981 | 72.926133 | Racetrack | 0 |
| 1759 | Vikhroli | 19.111479 | 72.928138 | Bombay Pune express way | 19.106013 | 72.932572 | Scenic Lookout | 0 |
| 1771 | Kanjurmarg | 19.129664 | 72.928420 | Mulund station | 19.122387 | 72.928065 | Platform | 0 |
| 1874 | Vidyavihar | 19.079251 | 72.897183 | Vidyavihar bus depot | 19.080470 | 72.896151 | Bus Station | 0 |
| 1911 | Mumbai Central | 18.970341 | 72.818810 | Mumbai Central Platform No. 1 | 18.971273 | 72.819066 | Platform | 0 |

Methodology

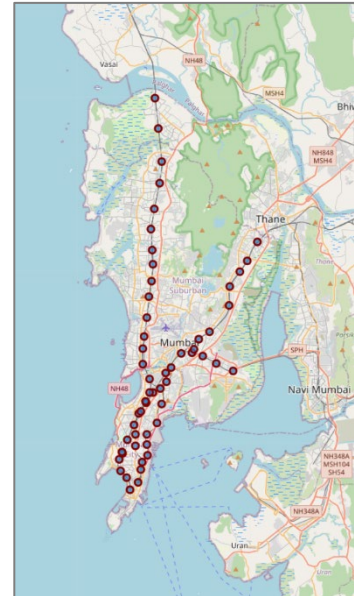
Folium

Folium python library allows for visualizing spatial data manipulated in python easily on leaflet maps. All the station cluster visualizations are prepared using the folium library.

```
# create map of Mumbai using Latitude and Longitude values
Map_Mumbai = folium.Map(location=[latitude, longitude], zoom_start=11)

# Add station markers to map
for lat, long, Railstation in zip(stations['Latitude'], stations['Longitude'], stations['Station_Name']):
    label = '{}'.format(Railstation)
    label = folium.Popup(label, parse_html=True)
    folium.CircleMarker(
        [lat, long],
        radius=5,
        popup=label,
        color='maroon',
        fill=True,
        fill_color='#3186cc',
        fill_opacity=0.7,
        parse_html=False).add_to(Map_Mumbai)

Map_Mumbai
```



One hot encoding

One hot encoding prepares categorical variables in the data suitable to be provided to ML algorithms and improves prediction. In the case of k-means clustering algorithm, unique venue categories in foursquare API data are one-hot encoded.

```
# one hot encoding
Station_onehot = pd.get_dummies(Station_venues[['Venue Category']], prefix="", prefix_sep="")

# add neighborhood column back to dataframe
Station_onehot['Station'] = Station_venues['Station']

# move neighborhood column to the first column
fixed_columns = [Station_onehot.columns[-1]] + list(Station_onehot.columns[:-1])
Station_onehot = Station_onehot[fixed_columns]

Station_onehot.head()
```

Top 5 most common venues

The foursquare API provided data with 166 unique categories. To reduce the variation among data, only top 5 venues are filters and fed to k-means clustering algorithm.

```
num_top_venues = 5

indicators = ['st', 'nd', 'rd']

# create columns according to number of top venues
columns = ['Station']
for ind in np.arange(num_top_venues):
    try:
        columns.append('{} {} Most Common Venue'.format(ind+1, indicators[ind]))
    except:
        columns.append('{}th Most Common Venue'.format(ind+1))

# create a new dataframe
Station_venues_sorted = pd.DataFrame(columns=columns)
Station_venues_sorted['Station'] = Station_grouped['Station']

for ind in np.arange(Station_grouped.shape[0]):
    Station_venues_sorted.iloc[ind, 1:] = return_most_common_venues(Station_grouped.iloc[ind, :], num_top_venues)

Station_venues_sorted.head()
```

The dimensionality of the venues data was reduced for simplification. This was achieved by grouping similar venue types into venue category column.

```
# Simplifying venue category

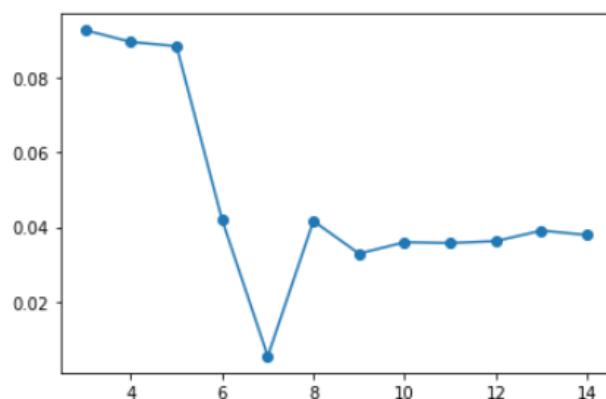
conditions = [
    (Station_venues["Venue Category"].str.contains("Store|Shop|Market|Mall|Venue", na=False)),
    (Station_venues["Venue Category"].str.contains("Place|Restaurant|Joint|Cafe|Café|Food|Bakery|Bar|house|Lounge|Pub", na=False)),
    (Station_venues["Venue Category"].str.contains("Theater|Multiplex|Club", na=False)),
    (Station_venues["Venue Category"].str.contains("Office|School|Space", na=False)),
    (Station_venues["Venue Category"].str.contains("Gym|Studio|Sports|Course|Arcade|Court", na=False)),
    (Station_venues["Venue Category"].str.contains("Bank", na=False)),
    (Station_venues["Venue Category"].str.contains("ground|Ground|Garden|Park|Track|Trail", na=False)),
    (Station_venues["Venue Category"].str.contains("Hotel", na=False))
]

values = ['Shopping', 'Food', 'Entertainment', 'Institutional', 'Sports', 'Bank', 'Recreation', 'Hotel']

Station_venues['Venue Type'] = np.select(conditions, values)
```

Optimal no. of clusters

Silhouette score is a measure of cohesiveness of the clusters based on similarity among the object of the cluster and the values range between +1 to -1. Higher value indicates that the objects in cluster are cohesive and different to the objects of other clusters. The silhouette score is used to identify optimal cluster size ranging from 2 to 20. The value to 5 clusters was chosen as the score showed a sharp drop for subsequent values.



K-means clustering

The simplified venues dataset was clustered using k-means algorithm. Due to the no. of categories being large in no. k-means algorithm was preferred owing to its efficient handling of these tasks.

```
# set number of clusters
kclusters = 5

Station_grouped_clustering = Station_grouped.drop('Station', 1)

# run k-means clustering
kmeans = KMeans(n_clusters=kclusters, random_state=0).fit(Station_grouped_clustering)

# check cluster labels generated for each row in the dataframe
kmeans.labels_[0:100]

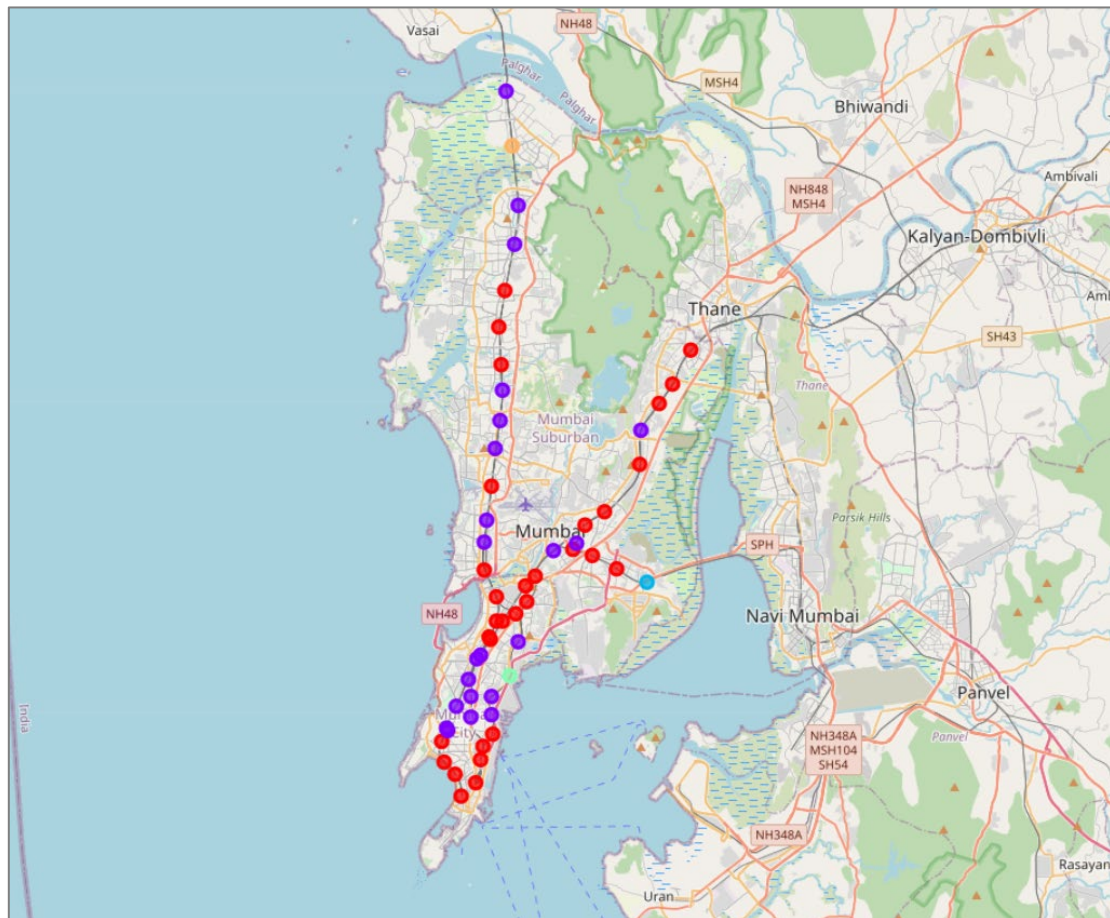
array([1, 0, 0, 1, 1, 1, 0, 0, 0, 1, 0, 0, 1, 0, 0, 1, 0, 0, 0, 0, 0, 0,
       1, 0, 1, 1, 0, 1, 1, 1, 1, 0, 0, 2, 0, 0, 0, 0, 4, 0, 1, 0, 1, 1,
       1, 1, 0, 1, 3, 0, 0, 0, 0, 0, 1])

# add clustering labels
Station_venues_sorted.insert(0, 'Cluster Labels3', kmeans.labels_)

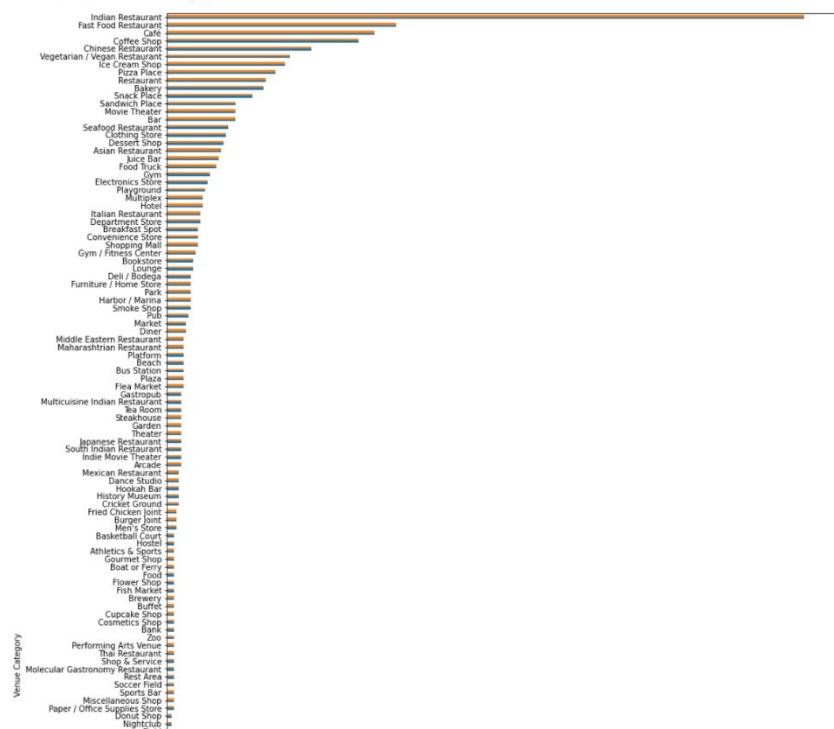
Station_merged = stations
```

Results

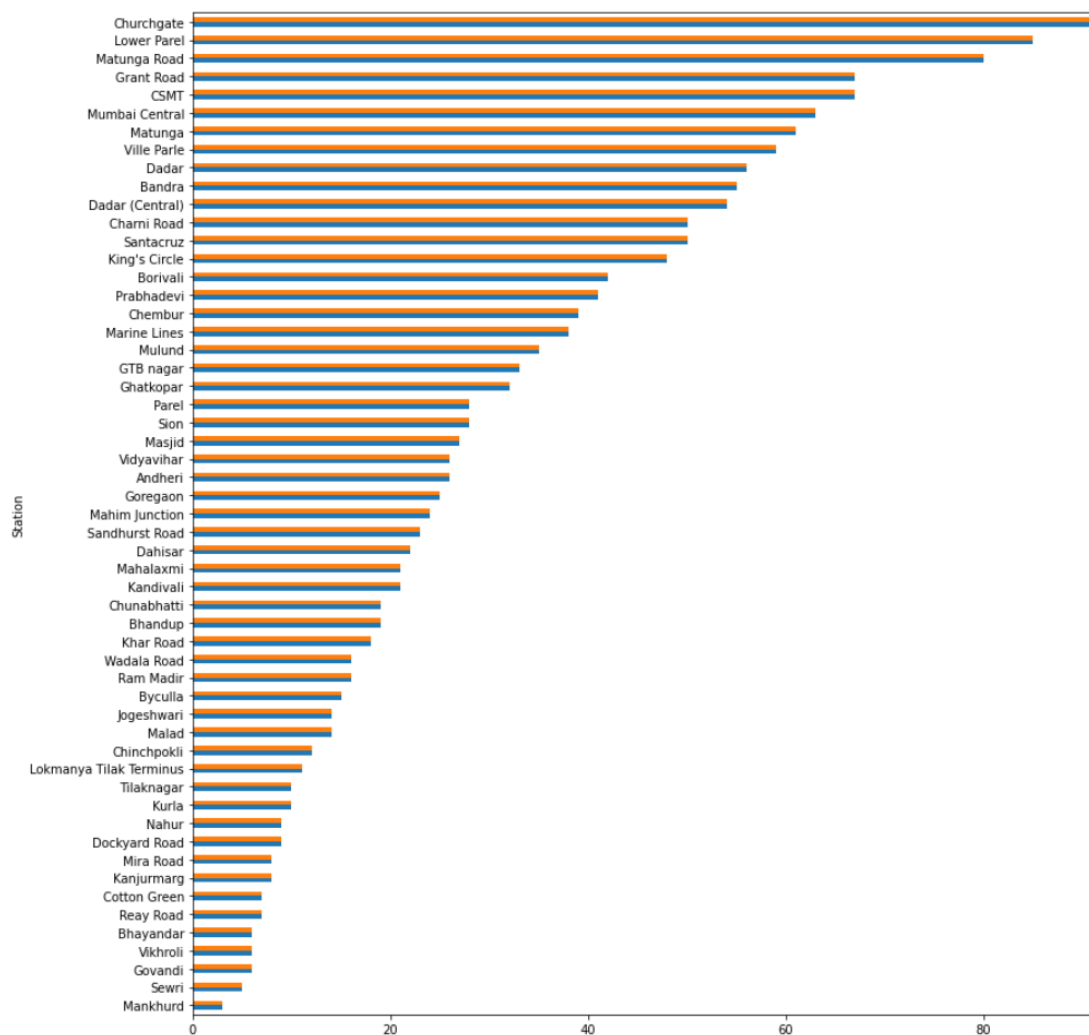
The 5 clusters formed by k-means clustering algorithm shown in the map give a good understanding of station characteristics.



The clusters formed based on Foursquare data provide deep insight into the characteristics of the stations. It is evident that food businesses are at forefront as the most popular businesses at the stations. Indian restaurants and Fast-food restaurants being the most chosen.



The employment hubs of Churchgate and Lower Parel along with Matunga Road came out as the most buzzing stations in the city.



Discussion

The rich dataset available from Foursquare API is a great way to identify development and business potential at the suburban transit stations. These methods are going to be crucial in the post-pandemic world where business decisions will have to be even more cautious. Owing to the limited popularity for Foursquare app in India, it is advisable to enhance the study by user perception survey at the stations.

Conclusion

- Mumbai with its growing suburbs and metro stations being made in the area, can look at stations with high footfall but low count of popular venues to target them as a business opportunity.
- As the food businesses are the most popular businesses, the stations which do not have them as a popular spot pose an opportunity for entrepreneurs to set up a food business at such stations.