





Platform solutions overview

EY Ops Chain is a standardized framework to improve trust and efficiency in business processes and workflows in a private, permissioned blockchain compatible with Ethereum.





Blockchain will do for networks of enterprises and business ecosystems what ERP did for the single company.





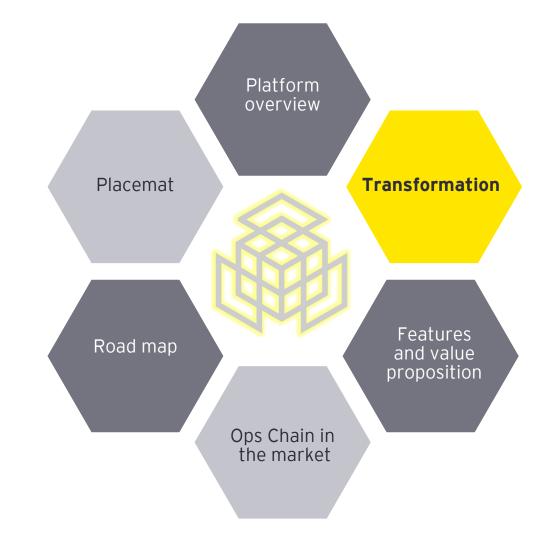
EY Ops Chain Solution Visior

A Smart Contract executing business transactions **privately** and **securely** on a blockchain infrastructure that will typically involve the exchange of **fiat currency tokens** for **asset**, **product and service tokens** in a multi-party ecosystem environment.













EY Ops Chain is a general platform focused on supply chain & business operations

Take enterprise assets (real & virtual)







...and represent them as tokens in a blockchain.











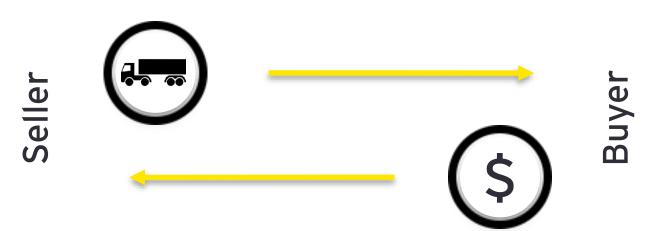








Our goal with OpsChain is to model on the blockchain what companies are doing in real life – and then automate and accelerate:

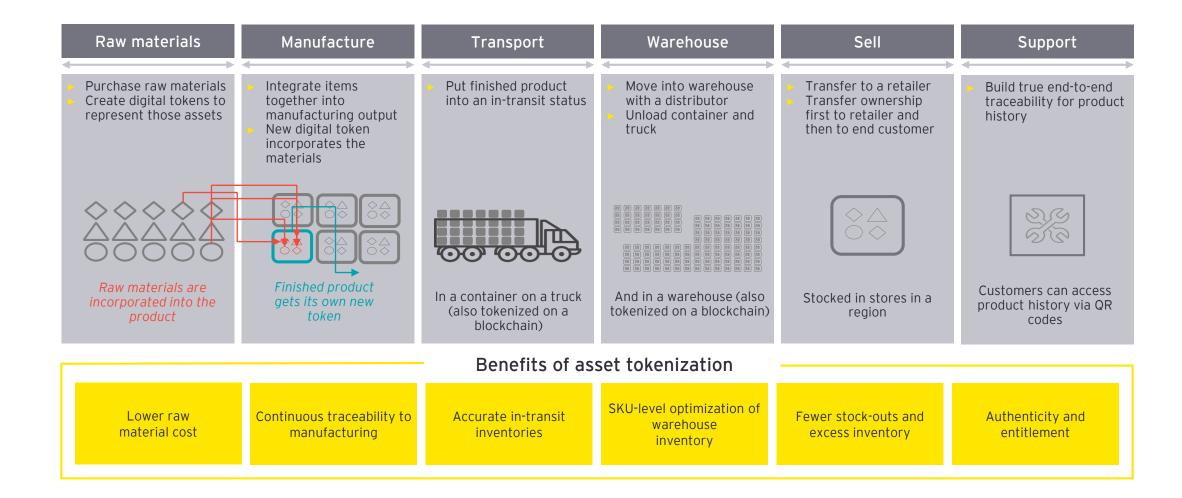


A seller (truck maker) is exchanging a physical product with a buyer. On the blockchain, it's an exchange of truck token for a set of financial tokens.





EY Ops Chain enables end-to-end production process transparency through asset tokenization

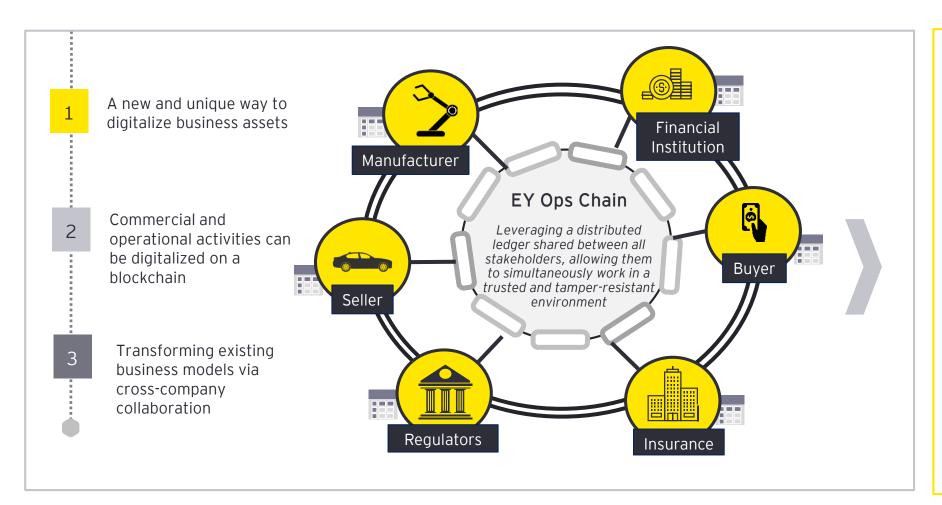


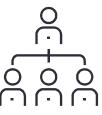




This allows organizations to accelerate and simplify business transactions

Forcing same-time visibility of material custody and ownership across the value chain





Greater trust created by a single source of truth

Same-time visibility across a network of parties

Reduced cycle time

Elimination for complex reconciliations

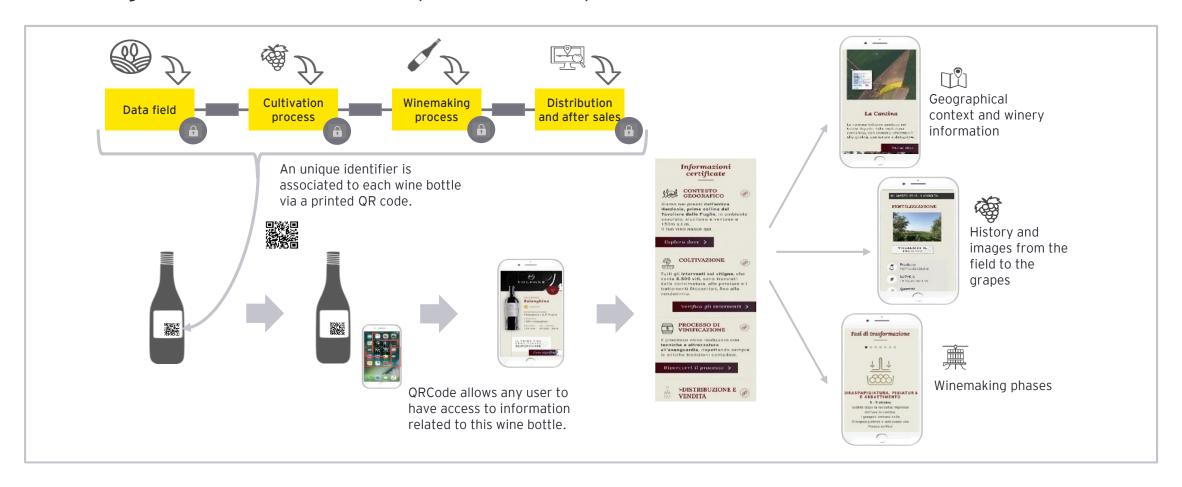




Transformation

Asset tokenization enhances authenticity and can unlock insights into product location and storage conditions

Tokenizing bottles of wine to ensure provenance (in production)















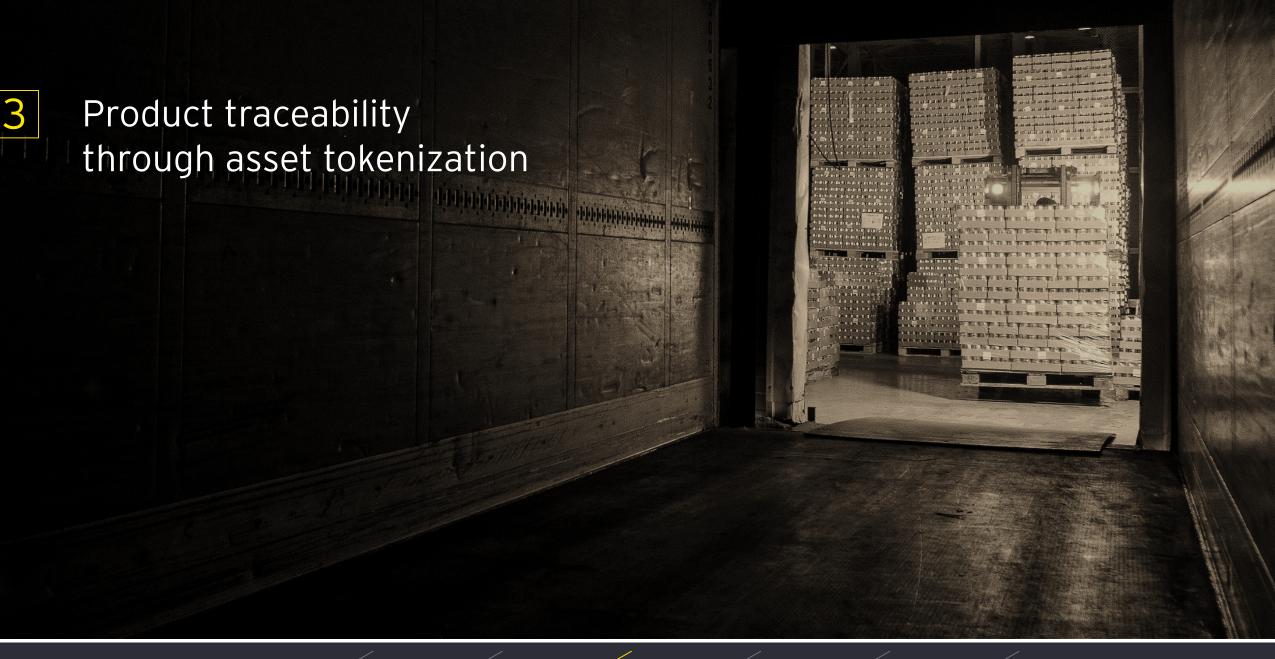
EY Ops Chain features overview

Product traceability through asset tokenization Supply chain transparency Same-time reconciliation Guarantee of origin, authenticity, storage conditions and quality

Automation of services and contracts through smart contracts Self-settled agreements **IOT** integration Programmable business rules (e.g., volume discounts)











What is asset tokenization?

Digital representation of an asset (good or service) that can be divided or transferred

This digital twin can be traced throughout the asset's life, along with commitments that users made. **This results in greater visibility**:

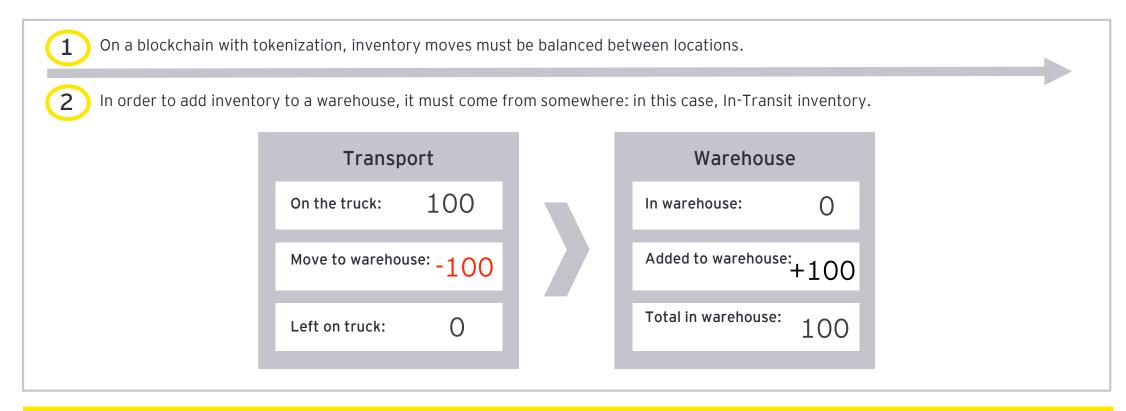






Asset tokenization reconciles any token movement with the same discipline as banks, a powerful asset for supply chains

EY Ops Chain leverages a blockchain to force reconciliations across all parties.

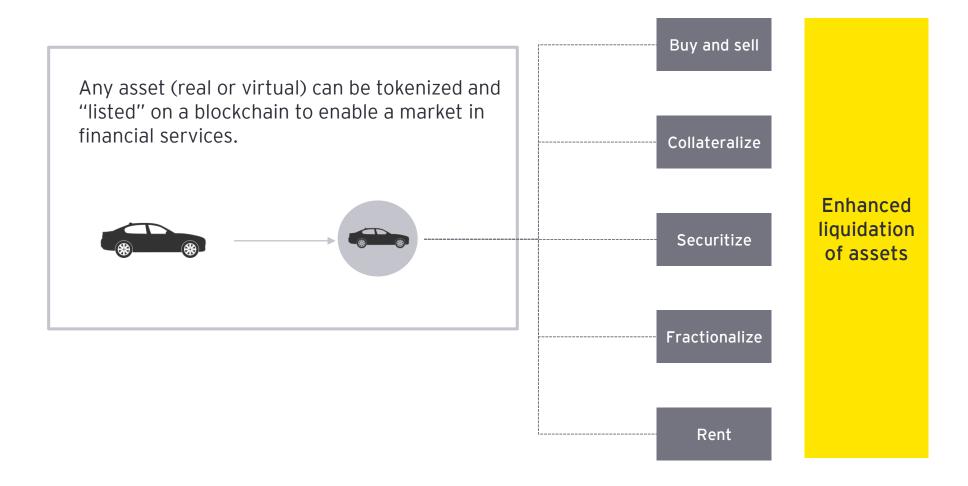


Using tokenization on a blockchain means that inventory movements between locations are handled with the same precision as bank transfers.



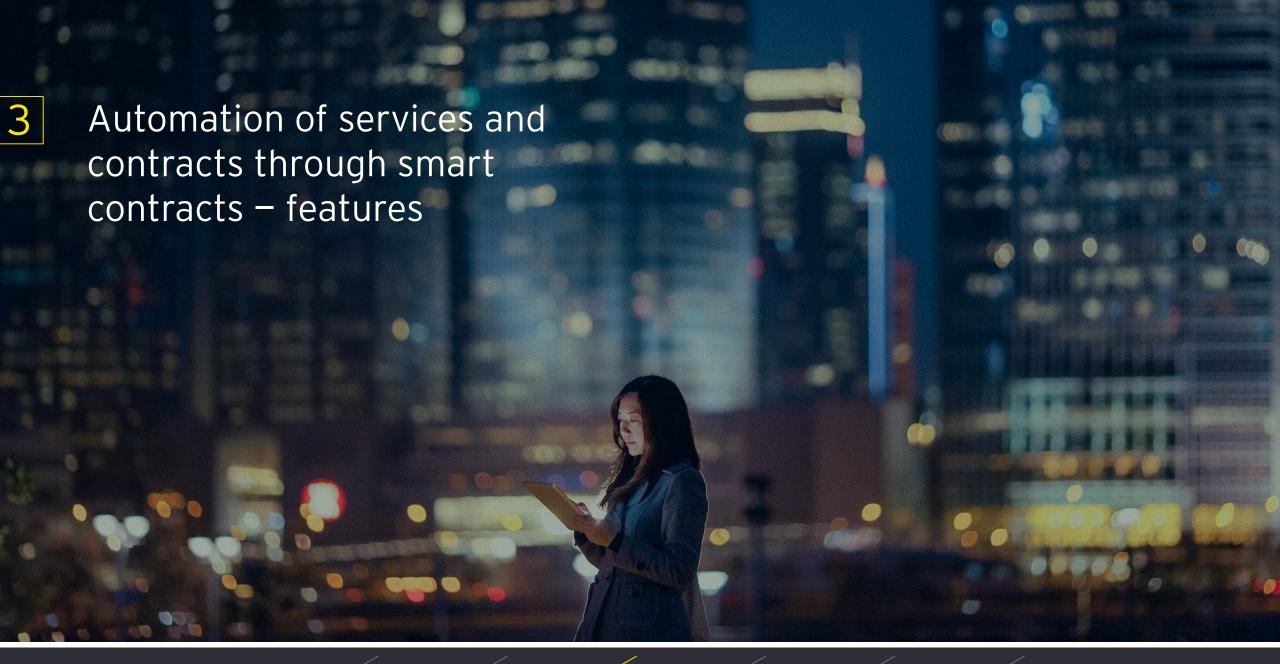


Once you tokenize an asset, you can do more than just buy or sell that asset – you can deliver complex financial services









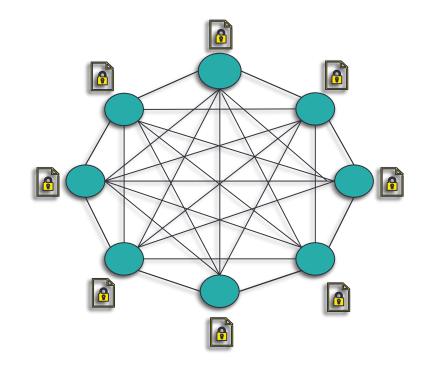




Traditional, centralized ledgers can only input values, but cannot automatically enforce business rules

Smart contracts are self-executing encoded business rules that build automatic workflow onto a blockchain

- Communicate with external parties (e.g. emails to banks, insurers)
- Store information (e.g. membership records, tokens)
- Perform calculations (e.g. interest, foreign exchange translations)







Smart contracts automatically guarantee an agreement will be executed when predefined conditions are met

Contract agreement



- Pre-define terms between parties
- Determine conditions for execution

Event



Receive information on an event

Execute



Execute as per contract terms

Settlement



- On-chain assets (digital)
- Off-chain assets (physical)





Using Smart Contracts, EY Ops Chain enables automation of business services and contracts between parties

Vendor and trade finance

- Parties can solidify contract terms via smart contracts.
- Lenders are repaid automatically upon product delivery.

Integrated payments

Integrated payments can be combined with smart contract logic.

loT automated replenishment

- Warehouses can be equipped with IoT devices.
- Data can be fed to the blockchain to further enforce contract execution.

Promotions planning

- Promotion planning optimized via data gathered from sales trends and volume tracking.
- Volume discounts and other rules can be written into digital sales contracts with retailers and partners.

Fraud prevention

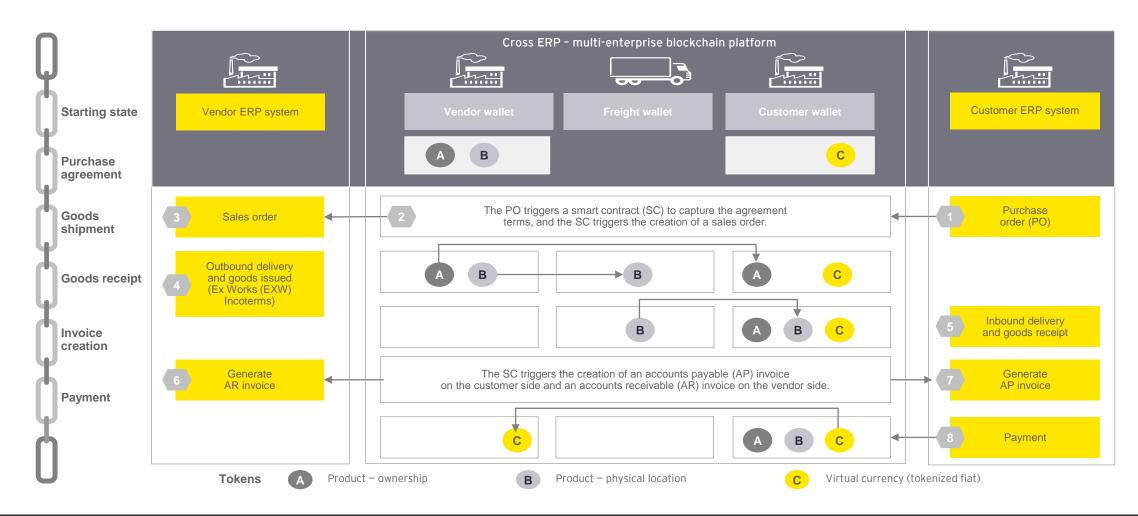
End-to-end traceability verifies the accuracy and authenticity of inventory and assets purchased.





How smart contracts and product tokenization fit together

Smart contracts trigger events to transfer tokens between accounts.







How will smart contracts help your business?

Upgrading internal processes ...

- Integrate both payments and operations on a single ecosystem
- Automate existing processes
- Eliminate obsolete and redundant tasks (reconciliation by third parties, etc.)

... to work in a refined business environment

- Improve efficiency (disintermediation, reduction of time spent, etc.)
- Enhance quality (e.g., risk management, processing of claims and settlements)











Delivered value across supply chain network

Immediate benefits to enterprises





Forced reconciliation of inventory and financial transactions across different entities



Simplified audits and compliance reporting

3









Confidence in product authenticity, quality and counterfeit detection



Easy interaction
with certified
information through
technology
(e.g., scan QR code
with mobile device)

6





5

Transforming existing business models via cross-company collaboration

An unprecedented inclusive environment allowing competitors to trustfully share and collaborate on a single network

> Strengthening of business positions by competition

- Pooling of competitors' resources to offer a wide range of products and services
- Overcome competition by scaling up business potential

Opening to new horizons through consortium business models

- Teaming of nontraditional business partners to build new offerings
- > Transformation of current value propositions and replacement of existing business models





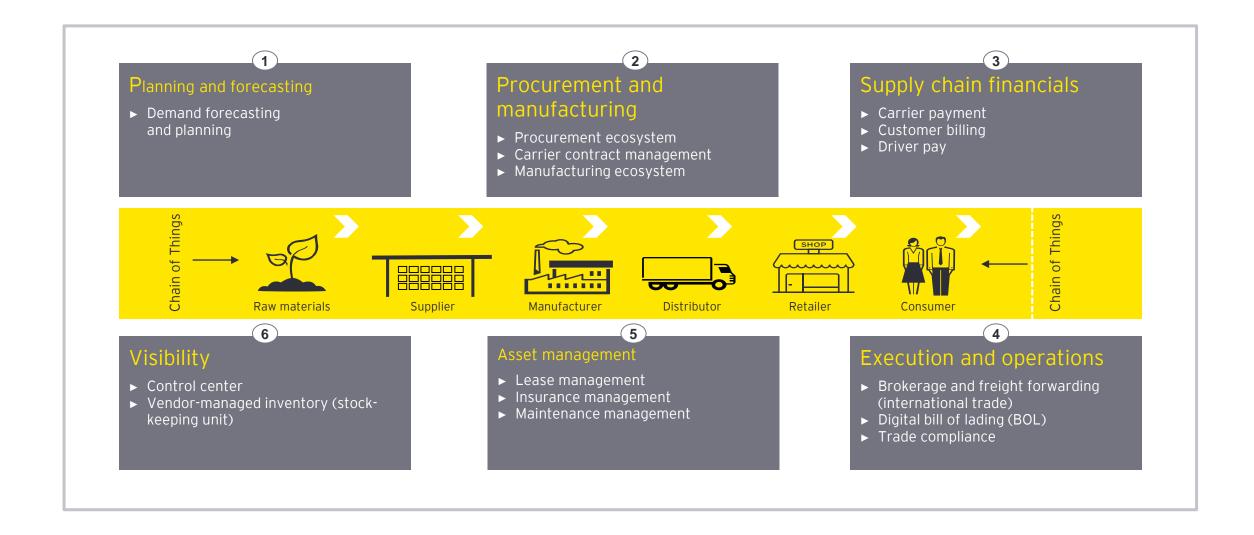








Blockchain opportunities across a supply chain ecosystem

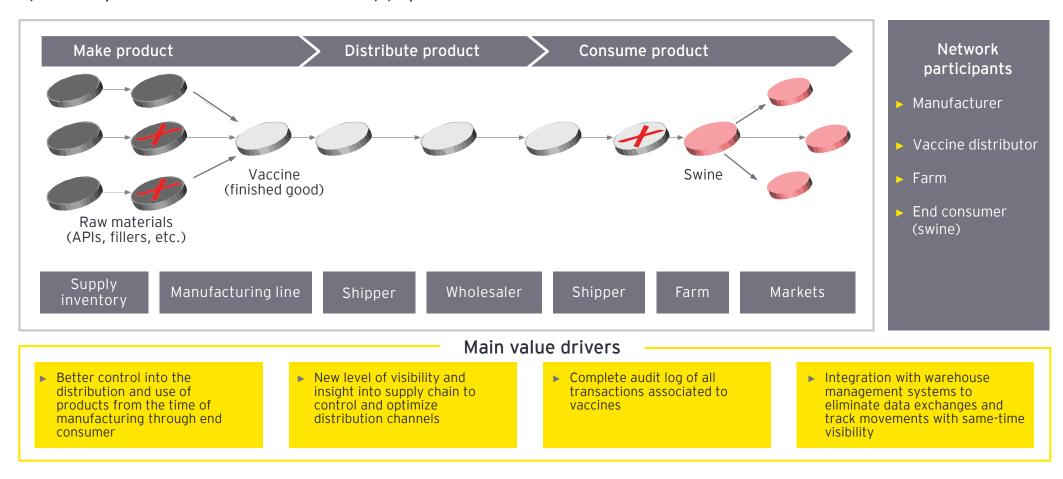






Creating transparency in the supply chain for drugs and services Global pharmaceutical company – Animal Health Division

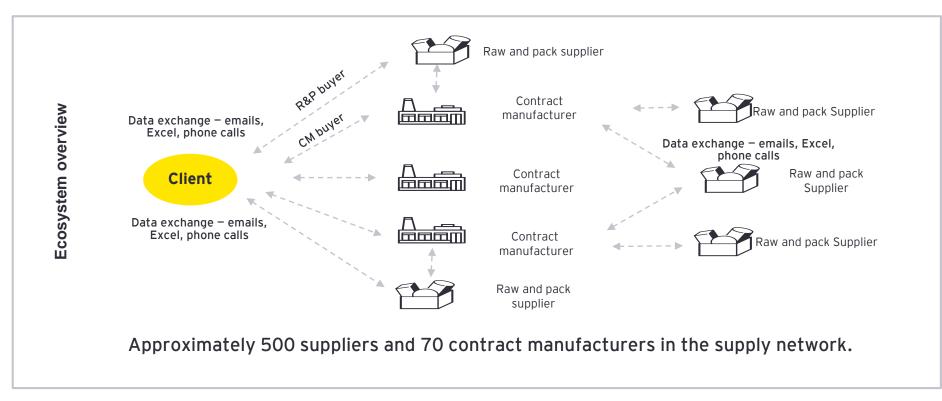
Tracking tokenized vaccines from manufacturer through the time it is administered to animals, providing transparency into animal and food supply chains







Directed buy – contract manufacturing management Leading consumer products and retail company



Network participants

- Customer
- Raw and pack supplier
- Contract manufacturer

Main value drivers

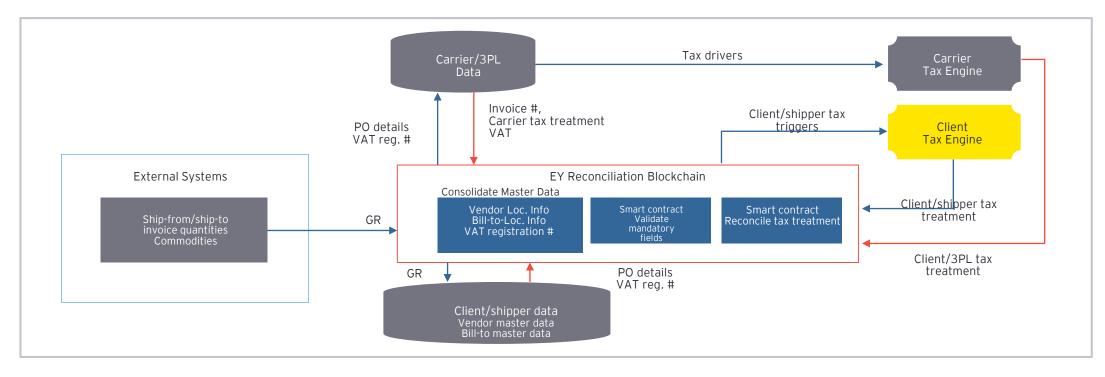
- Significant reduction of value leakage across the contract manufacturing and supplier network
- Elimination of the price verification process

- Visibility of transaction across the entire contract manufacturing and supplier network
- ► Full cost pass through of raw and packaging pricing each time





Indirect tax reconciliation for freight service invoices Leading industrial company



Main value drivers

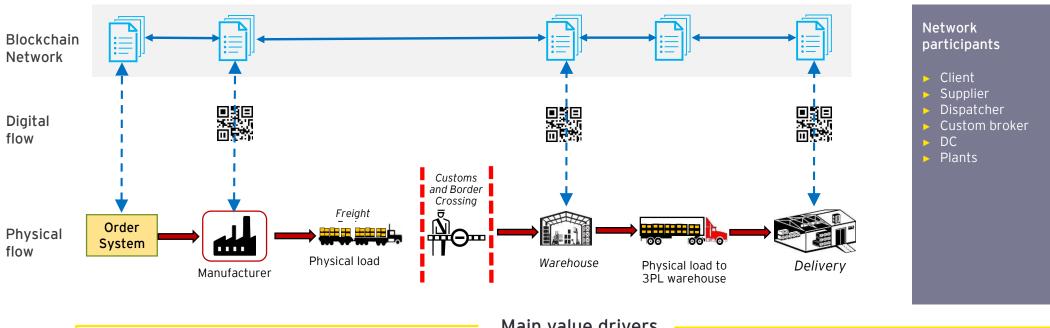
- Single source of truth to use for tax determination
- ► Elimination of most peer-to-peer (P2P) invoice processes (scanning, posting, troubleshooting)
- Reduced risk of tax recovery due to tax discrepancies
- Globally scalable solution across all regions and countries





End-to-end visibility and tracking Leading auto manufacturing company

EY Ops Chain is used to track service parts orders and inventory across the manufacturer, logistics provider, third-party warehouse and the client's system.



Main value drivers

▶ Platform for all stakeholders to get end-to-end visibility in near realtime, track inventory, and reduce reconciliations

A dynamic work flow engine can be created and allow any ecosystem members to define their own workflow





Product inventory tracking and management Leading transportation and logistics company

EY Ops Chain is used to streamline the collection, access, tracking and management of essential order and product information such that the data can be readily accessed and shared securely with a complete audit log of activities.



Challenges

- No real-time integration of data across stakeholders and systems
- Redundancy of the data and processes across legacy systems
- Multiple supply and value chain partners involved in the end-to-end value chain processes
- Lack of real-time traceability of the products and shipments across the supply chain network

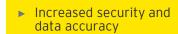
Main value drivers

- Increase transparency into whereabouts of shipments
- Ability to more easily manage assets across ecosystem
- Same-time chain of custody auditing

Network participants

- Customer's command center
- Cross-dock/terminal location
- Third-party carriers
- Customers

Full auditability of activities









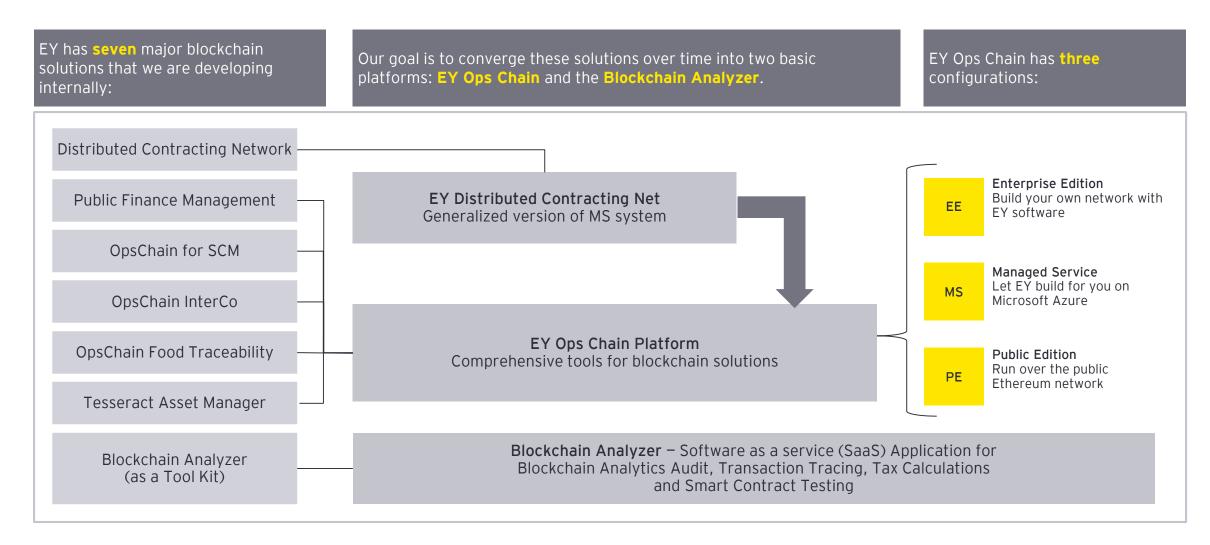


Road map





Our road map expands capabilities through integration with EY's blockchain product suite







Road map

EY Ops Chain is built on a platform and architecture strategy that looks out more than a decade

Built on the Quorum blockchain and is Over the long-term, we expect Quorum-based blockchains can our preferred private blockchain development platform: either sync or migrate to a scaledup Ethereum main net: ethereum Quorum Applications developed in Quorum should Fully compatible with Ethereum migrate easily to the Ethereum main net Provides key enterprise privacy and management functions for private Quorum networks are likely to networks synchronize and integrate with the main network easily

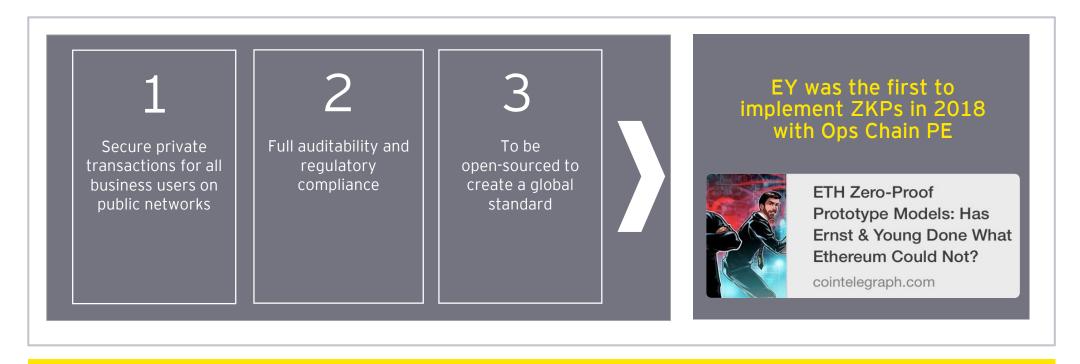




Road map

EY Ops Chain will enable organizations to transact privately on the Public Ethereum Blockchain

Zero Knowledge Proofs (ZKPs) Cryptography will allow secure, private transactions over public blockchains.



With ZKPs we can have the privacy needed by enterprises and governments delivered on shared, open access public infrastructure.













Placemat

Ops Chain: industrializing the blockchain

How do modern enterprises manage a multi-tiered, global supply chain?

How do we:

- Seamlessly integrate digital contracts, seamless inventory and logistics information, pricing and invoicing, and payments?
- Provide accurate visibility into data, increase revenue and profitability, and prevent fraud?
 - of CPR companies experience transparency and visibility issues
 - of consumers state that it is important for them to have transparency into the products they consume
 - reduction in transaction cost and time by eliminating overhead and third parties

Business context:

- Enterprises are struggling to manage large, extended supply chain networks that cross continents and have many tiers.
- There is a burden on one trusted centralized party to reconcile transactional data when dealing with multiple parties in various geographies exchanging many physical goods and documents in shared processes.

What is EY Ops Chain?

EY Ops Chain is a blockchain solution enhancing end-to-end tracking of products. inventory traceability, settlement and automatic execution of multiparty agreements between untrusted organizations.

Value proposition

Product traceability

Clearly track the movement and condition of goods as they shift hands along the supply chain. Asset tokens are unique and dynamic

Smart contracts/ automated business

Automate contract execution and management. Reduce any or all reliance on legal parties or other third parties

Inventory tracking and management

Increase revenue and profitability, and stop fraud before it hits the customer, all while enhancing inventory management capabilities

Key features

Asset tokenization	Same-time contract execution	Enhanced inventory forecasting
Increased transparency	Enforced business rules	Same-time reconciliation
Traceable ownership info	Automated replenishment	SKU-level optimization

How it works

Future-state supply chain management with EY Ops Chain

product

quality

Buy	Make	Move	Store	Sell	Support
Create digital tokens to represent those assets	Disparate materials are integrated into unique tokens utilizing an automated smart contract system.	Put finished items into an in-transit status. Use OpsChain to synchronize and enforce business rules	Move inventory tokens into the warehouse. Use OpsChain to automate warehouse management via smart contracts	Transfer ownership first to retailer and then to end customer. Use OpsChain to win the trust of retailers and customers.	Use OpsChain to trace product back to origin for authenticity and entitlement purposes.
		00 00		雷雷	
DE CONTRACTOR	SAT Security	ESS Lawrence	TAN LANGE	ES (S)	EAST LEASURED IN
Lower	Higher	Lower	Lower	Fewer stock-	Fewer fakes

Lower inventories Lower transport

Lower inventories

Fewer stock outs Lower inventory

Lower returns

Tokenize

- Represent assets in the
- network as digital tokens Help establish business rules in smart contracts

Synchronize and automate

- ▶ Use OpsChain to synchronize and enforce business rules across the supply chain
- Smart contracts run on SAP Leonardo

Capture the benefits

Use enhanced accuracy and extended visibility to improve planning and capture the benefits in reduced spend





costs

materials

warranty

Lower

costs

Ops Chain Platform: Key contacts

Ops Chain Platform Team



Quentin Drouot Ops Chain Platform Leader guentin.drouot@fr.ey.com +33 7 78 88 27 67



David Galinec Ops Chain Platform Marketing david.galinec@uk.ey.com +44 20 7951 3801

Solution Leaders





Gaurav Malhotra US Ops Chain Partner gaurav.malhotra1@ey.com +1 312 879 4463





Giuseppe Perrone Ops Chain for Product Traceability giuseppe.perrone@it.ey.co +39 366 578 7624





Mathew Harrowing US Ops Chain Intercompany mathew.harrowing1@ey.com +1 678 896 5409

Global Blockchain Leadership

Paul Brody Global Blockchain Leader chen.zur@ey.com +1 212 773 7095

Regional Blockchain Leadership



Chen Zur US Blockchain Advisory Partner chen.zur@ey.com +1 212 773 7095

value proposition.



Xavier De Boissieu Europe Blockchain Advisory Partner xavier.de.boissieu@fr.ey.com +33 14 693 4191

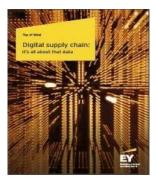


Jimmy Ong Asia Pacific Blockchain Advisory Partner jimmy.ong@sg.ey.com +65 6309 8260

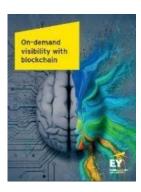




EY blockchain in supply chain thought leadership



Digital supply chain: It's all about that data



On-demand visibility with blockchain



Life sciences: Product life cycle management on a blockchain network



How Blockchain is pushing the cloud all the way to the edge

Placemat



Blockchain: how this technology could impact the CFO



Chain reaction: how blockchain technology could revolutionize the finance function



Blockchain reaction: tech companies plan for critical mass



EY | Assurance | Tax | Transactions | Advisory

About EY

EY is a global leader in assurance, tax, transaction and advisory services. The insights and quality services we deliver help build trust and confidence in the capital markets and in economies the world over. We develop outstanding leaders who team to deliver on our promises to all of our stakeholders. In so doing, we play a critical role in building a better working world for our people, for our clients and for our communities.

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. For more information about our organization, please visit ey.com.

Ernst & Young LLP is a client-serving member firm of Ernst & Young Global Limited operating in the US.

© 2019 Ernst & Young LLP. All Rights Reserved.

1810-2914900 ED None

This material has been prepared for general informational purposes only and is not intended to be relied upon as accounting, tax or other professional advice. Please refer to your advisors for specific advice.

ey.com





