

## **Process Capability Indices**

As you learned in the previous video, the most commonly used capability indices are  $C_p$ ,  $C_{pl}$ ,  $C_{pu}$ , and  $C_{pk}$ . Let's see how these indices are calculated.

The C<sub>p</sub> index is the ratio of the width of the spec limits to the width of the distribution of the process characteristic.

If the process characteristic is normally distributed, approximately 99.73% of all observations fall within plus or minus 3 standard deviations of the mean. Because of this, the process spread is defined as 6 standard deviations.

Notice that this formula doesn't include information about process centering. In other words, C<sub>p</sub> doesn't include information about the center of the process, estimated by X-bar, relative to the spec limits.

Note that we use x-bar and s rather than mu and sigma in the formulas throughout this lesson. This is because mu and sigma are usually unknown and are estimated from the data. In an upcoming video, you see how to compute capability indices for short-term and long-term estimates of sigma.

Each of these processes has a C<sub>p</sub> of 1.0, even though two of the processes are off-center.

This also means that a process could be centered outside of the spec limits but still have a reasonable value for C<sub>p</sub>.

Both of these processes, which have means outside the spec limits, also have a  $C_p$  of 1.0. For these examples, it's clear that  $C_p$  is an inadequate measure of the capability of processes that are off target.

Because the  $C_p$  index assumes that the process is centered, this index is also called the potential process capability. It is a measure of what the capability could be, if the process were on target.

Let's look at the other capability indices that take into consideration the centering of the distribution.

C<sub>pl</sub> is used to examine the ability of a process to meet the lower spec limit. This is used when only a lower spec limit exists.

Likewise, C<sub>pu</sub> is used to examine the ability to meet the upper spec limit, or when only an upper spec limit exists.

C<sub>pk</sub> is simply the minimum of C<sub>pl</sub> and C<sub>pu</sub>. You can examine your distribution and see which spec limit is closer to the mean.

If the lower spec limit is closer,  $C_{pk}$  will equal  $C_{pl}$ .

If the upper spec limit is closer to the mean, Cpk will equal Cpu.

In this example, the mean is closer to the upper spec, so C<sub>pk</sub> will equal C<sub>pu</sub>.

If the process is perfectly centered within the spec limits,  $C_p$  and the  $C_{pk}$  will be the same.

If the process is not centered,  $C_{pk}$  will be smaller than  $C_p$ .

And, if the center of the distribution is outside the spec limits,  $C_{pk}$  will be negative. In this example,  $C_p$  is 1.0 but  $C_{pk}$  is -0.77.

Let's take a look at how these indices are calculated using a simple example. For this process, the lower specification limit is 27, the target is 30, and the upper specification limit is 33.

The process mean is 31, and the standard deviation is 1.0. We can see that the distribution is not centered on the target.

Here are the four indices. C<sub>p</sub> is 1.0. The spread of the process is the same as the width of the specification limits.

The process is shifted toward the upper specification limit, so  $C_{pl}$  is 1.33 and  $C_{pu}$  is 0.66. So  $C_{pk}$  is the same as  $C_{pu}$ .  $C_{pk}$  is 0.66.

What do we consider good values for  $C_p$  and  $C_{pk}$ ?

If the distribution is perfectly centered and the process spread equals the width of the spec limits, both  $C_p$  and  $C_{pk}$  will be 1.0. But, as you will see, this will result in some out of spec, or nonconforming, product.

This process is also perfectly centered, but the specification limits are 6 standard deviations from the mean. The nonconformance rate for this process will be very low. Here, both  $C_p$  and  $C_{pk}$  are 2.0.

There are many guidelines for acceptable values depending on the industry, the specific company, the specific division of the company, or specific quality standards. A barely capable process is considered to have a  $C_{pk}$  of 1.0. Some guidelines require a minimum  $C_{pk}$  value of 1.33.

Some companies require a  $C_p$  of at least 2.0 and  $C_{pk}$  of at least 1.5.

In this video, you learned how to compute  $C_p$ ,  $C_{pl}$ ,  $C_{pu}$ , and  $C_{pk}$ . In future videos, we focus on  $C_p$  and  $C_{pk}$ .

In the next video, you learn how to estimate the standard deviation used to calculate these capability indices.

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