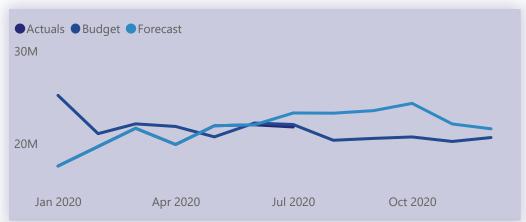
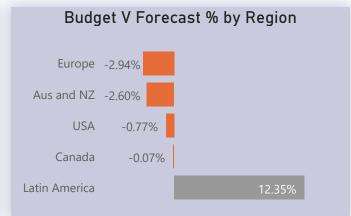
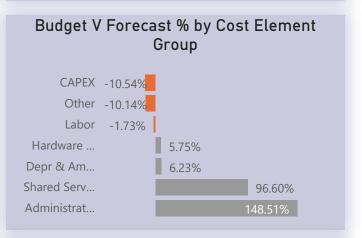
## Cost Analysis JUL 2020 YTD



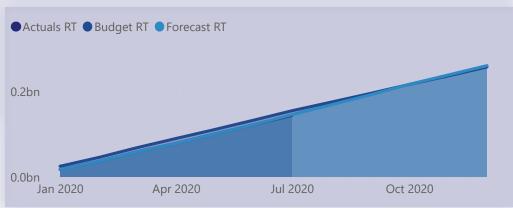


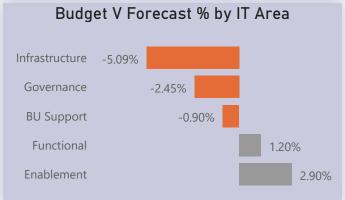


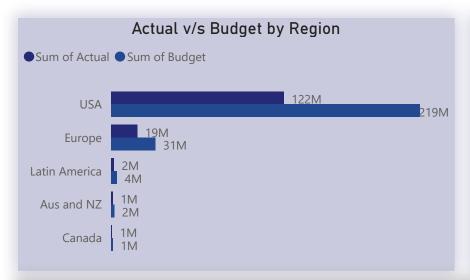


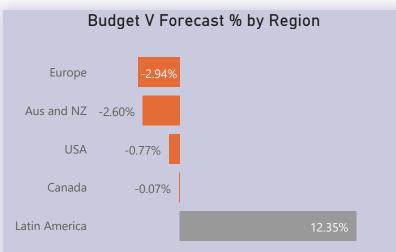


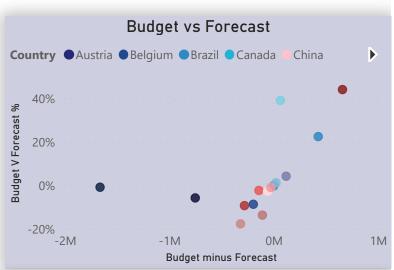












| IT Area        | Africa & Asia | Aus and NZ | Canada | Europe    | Latin America | USA        | Total      |
|----------------|---------------|------------|--------|-----------|---------------|------------|------------|
| BU Support     | -9,35,887     |            | 1,322  | -4,42,327 | 22,149        | 6,47,393   | -7,07,350  |
| Enablement     |               |            |        | -2,93,932 |               | 6,56,599   | 3,62,667   |
| Functional     |               |            | -358   | 5,81,472  | 8             | 4,55,073   | 10,36,195  |
| Governance     |               | 4,973      |        | -1,72,905 |               | -2,07,897  | -3,75,829  |
| Infrastructure |               | -63,502    | -1,746 | -6,22,402 | 4,27,073      | -32,41,529 | -35,02,106 |
| Total          | -9,35,887     | -58,529    | -782   | -9,50,094 | 4,49,230      | -16,90,361 | -31,86,423 |

| Cost Element Group  | Africa & Asia | Aus and NZ | Canada  | Europe     | Latin America | USA        | Total      |
|---------------------|---------------|------------|---------|------------|---------------|------------|------------|
| Administrative      |               |            |         | 39,066     | 4,27,104      | -67,97,444 | -63,31,274 |
| CAPEX               |               |            |         | 1,49,513   |               | 41,481     | 1,90,994   |
| Depr & Amort        |               | 8,93,721   | 23,638  | 22,203     | 20,124        | 28,78,607  | 38,38,293  |
| Hardware & Software | -3,16,462     | -4,69,506  | -33,671 | -1,46,718  | 5,750         | 36,41,270  | 26,80,663  |
| Labor               | -1,17,450     | -72,233    | 69,712  | 2,82,748   | -21,302       | -26,01,922 | -24,60,447 |
| Other               | -5,01,975     | -4,10,511  | -60,461 | -13,05,120 | 17,553        | 6,40,953   | -16,19,561 |
| Shared Services     |               |            |         | 8,214      | 1             | 5,06,694   | 5,14,909   |
| Total               | -9,35,887     | -58,529    | -782    | -9,50,094  | 4,49,230      | -16,90,361 | -31,86,423 |

