
To:	Anna
From:	Sumit Pandey
Subject:	Recommended Targets for Worldwide Brewing Expansion

Hi Anna,

Thank you for sharing the details of Worldwide Brewing's expansion goals. Based on the conversation and the client's objectives, I have evaluated the potential targets and prioritized them below.

Company	Description	Relevance to WorldWide Brewing	Recommendation
HappyHour Co.	Market leader in Singapore and Malaysia with integrated operations in beer, spirits, and non-alcoholic beverages.	Aligns with premium beverage focus and offers substantial growth opportunities in Southeast Asia and China.	Strong fit for Worldwide Brewing.
Spirit Bay	Market leader in Indonesia and #2 in Singapore and Malaysia. Focus on cost-cutting and stable growth.	Strong financial growth but lacks recent market expansion; strategic alignment may require further assessment.	Viable option, but further due diligence is recommended.
Brew Co.	Malaysia's largest alcohol manufacturer, focusing exclusively on production capabilities.	Offers substantial production capacity but lacks integration with distribution and sales.	Consider only if expanding manufacturing capabilities is a priority.
Hipsters' Ale	Operates across multiple Asian regions with a niche appeal and fragmented ownership.	Limited strategic alignment due to fragmented ownership and niche operations.	Not recommended.
Bevy's Direct	Strong distribution network across Asia but lacks integration with manufacturing or direct sales operations.	Limited alignment with Worldwide Brewing's integrated operations strategy.	Not recommended.

Please let me know if you'd like further details on any of the targets or additional support in preparing materials for Carlos.

Best regards,

Sumit Pandey