



BREAKING BIAS



PREDICTING EMPLOYEE ATTRITION



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PROJECT OVERVIEW & OBJECTIVES

- Predict which employees are likely to leave
- Identify key factors influencing attrition
- Analyze patterns by age group and department

MODEL & METRICS

OBJECTIVE 1: PREDICTING EMPLOYEE ATTRITION

We used a Random Forest Classifier to model attrition.

Key metrics:

- Accuracy: 74.58%
- Balanced Accuracy: 74.5%
- Kappa Score: 0.49 (moderate agreement)
- P-Value: $< 2e-16$ (highly significant)

Our model serves as a strong baseline for identifying attrition risk.

It shows a good balance between predicting who stays and who leaves, with acceptable misclassification for business use.

Confusion Matrix and Statistics

	Reference	
Prediction	0	1
0	4752	1538
1	1492	4137

Accuracy : 0.7458

95% CI : (0.7379, 0.7536)

No Information Rate : 0.5239

P-Value [Acc > NIR] : $< 2e-16$

Kappa : 0.4902

McNemar's Test P-Value : 0.4136

Sensitivity : 0.7611

Specificity : 0.7290

Pos Pred Value : 0.7555

Neg Pred Value : 0.7349

Prevalence : 0.5239

Detection Rate : 0.3987

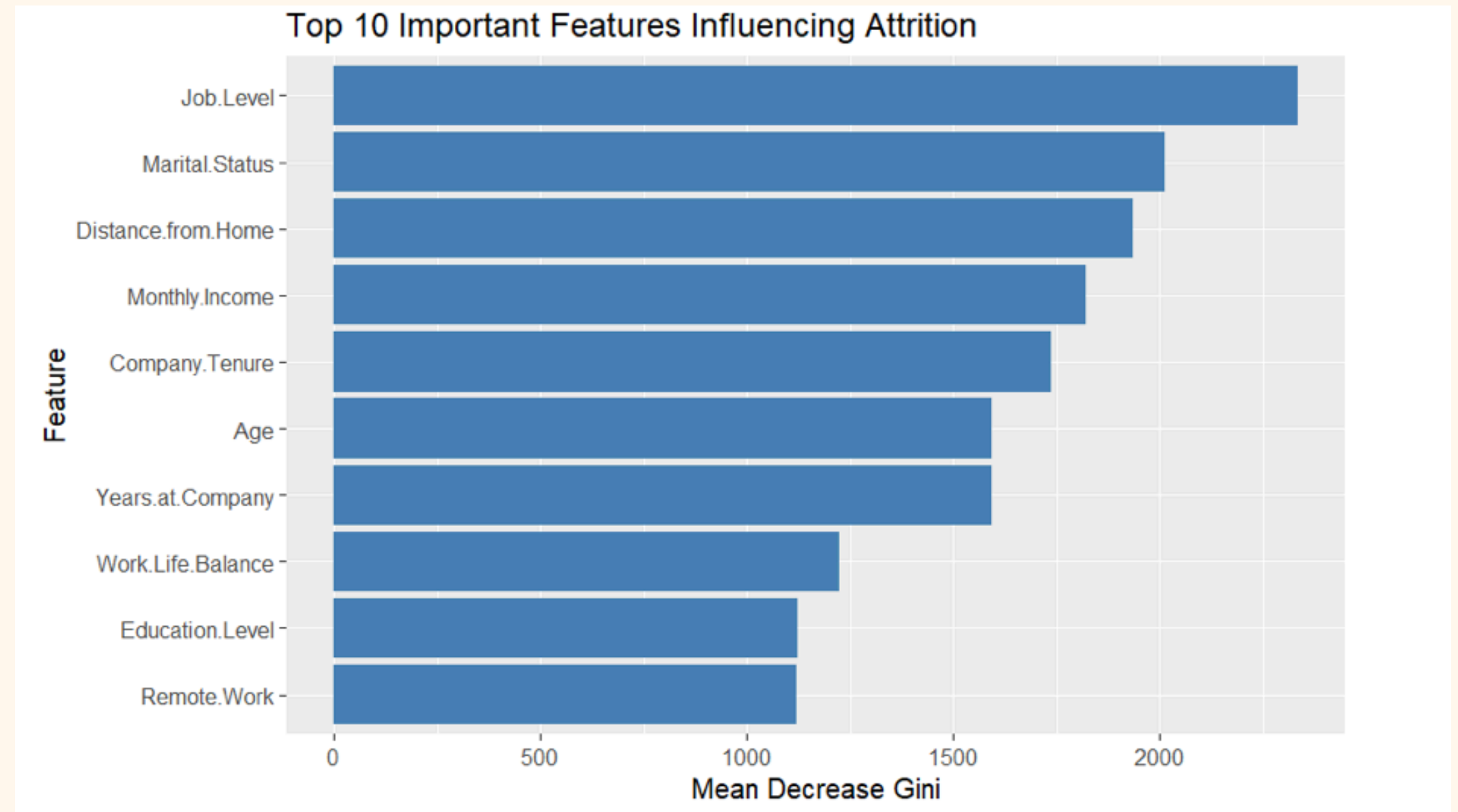
Detection Prevalence : 0.5277

Balanced Accuracy : 0.7450

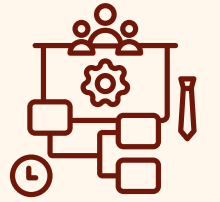
'Positive' Class : 0

OBJECTIVE 2: WHAT DRIVES ATTRITION?

- Job Level and Marital Status are the most influential factors.
- Financial and lifestyle indicators (income, distance, tenure) significantly impact retention.
- Surprisingly, Remote Work and Education were less predictive than expected.



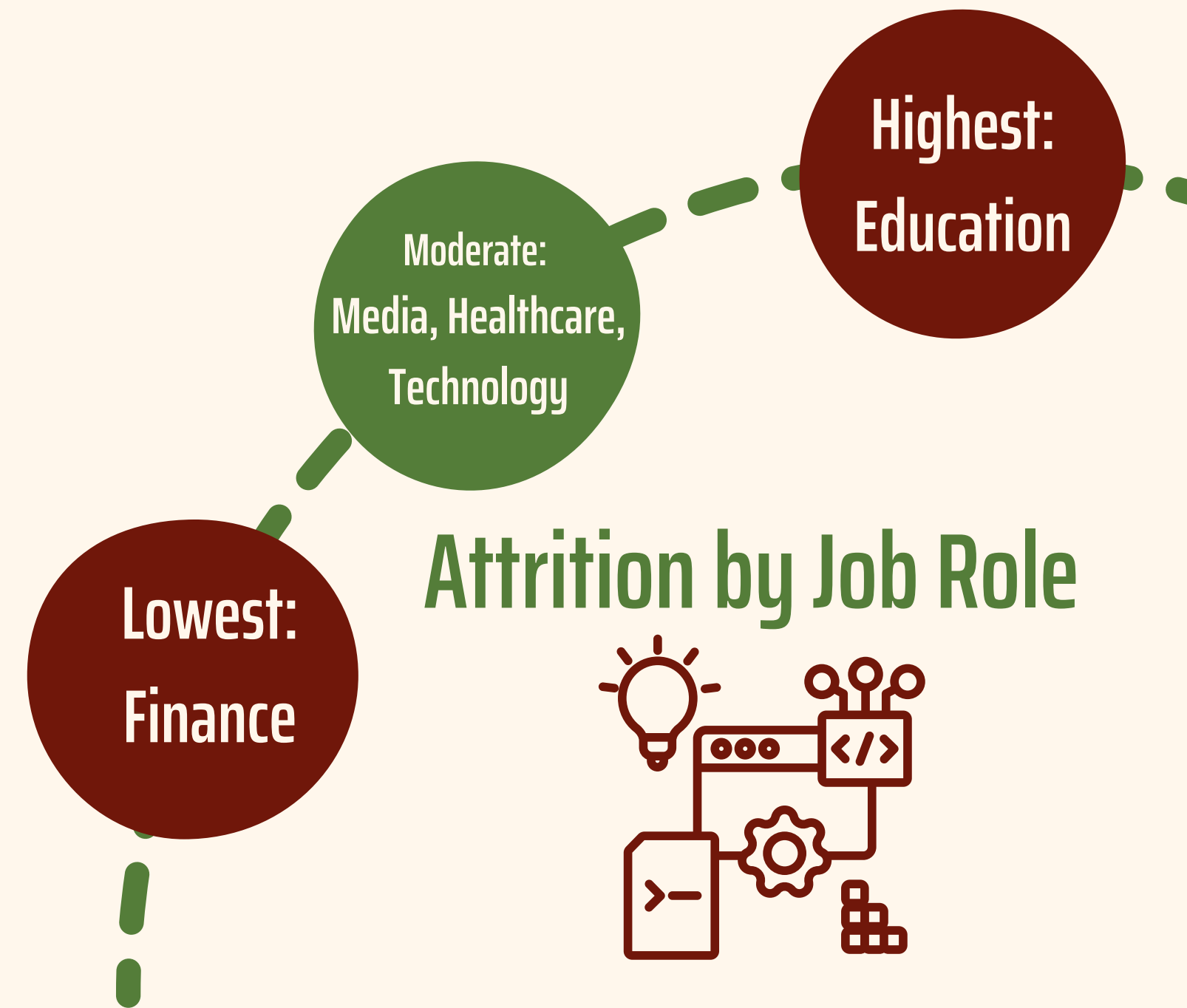
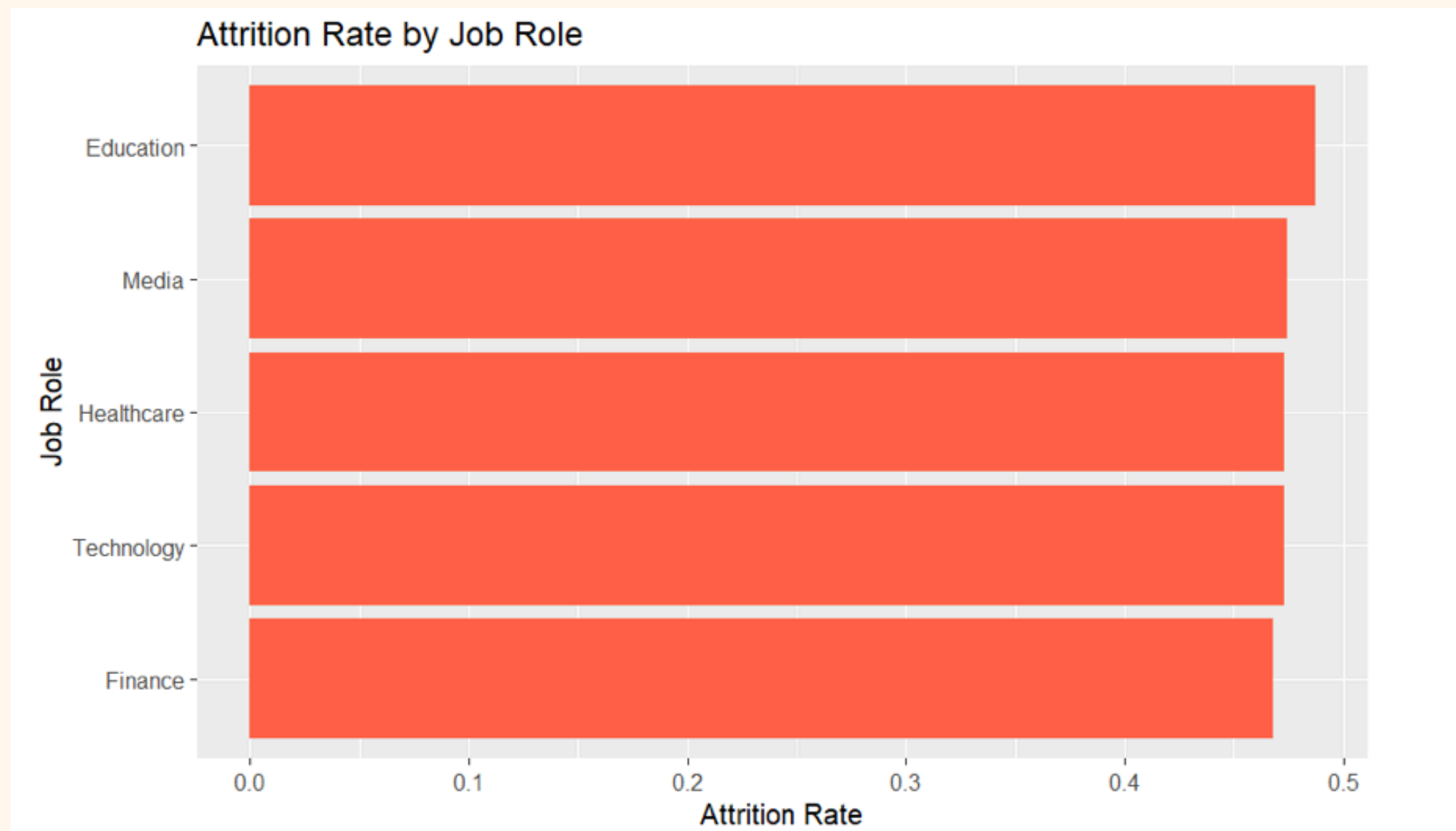
OBJECTIVE 3: DEPARTMENT-LEVEL ATTRITION



High attrition in education may reflect burnout and low flexibility, while Finance benefits from stability and structure.

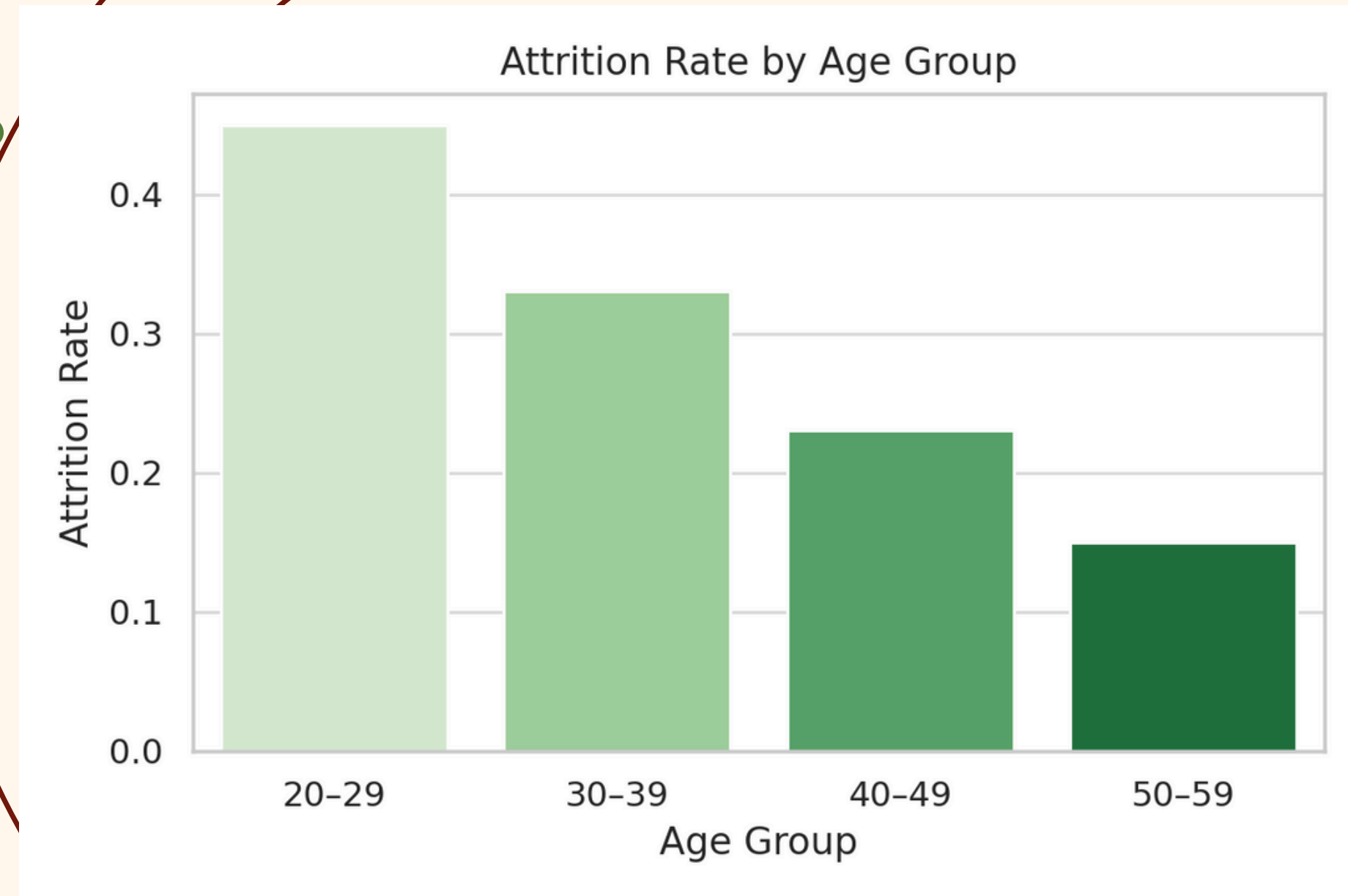
- Most likely to leave: 20–29 years
- Most stable: 50–59 years
- Mid-career groups (30–49) show moderate turnover

Younger employees often leave for growth; older ones value stability.



AGE-BASED RECOMMENDATIONS

- 20-29 (High Attrition):
 - Mentorship & onboarding
 - Fast-track & rotational growth programs
 - Pulse surveys for early feedback
 - Clear career path visibility
- 30-49 (Moderate Attrition):
 - Leadership development programs
 - Cross-functional movement
 - Recognition and upskilling
 - Incentives for progression
- 50-59 (Low Attrition):
 - Phased retirement options
 - Tenure-based rewards
 - Mentorship roles



DEPARTMENT-BASED RECOMMENDATIONS

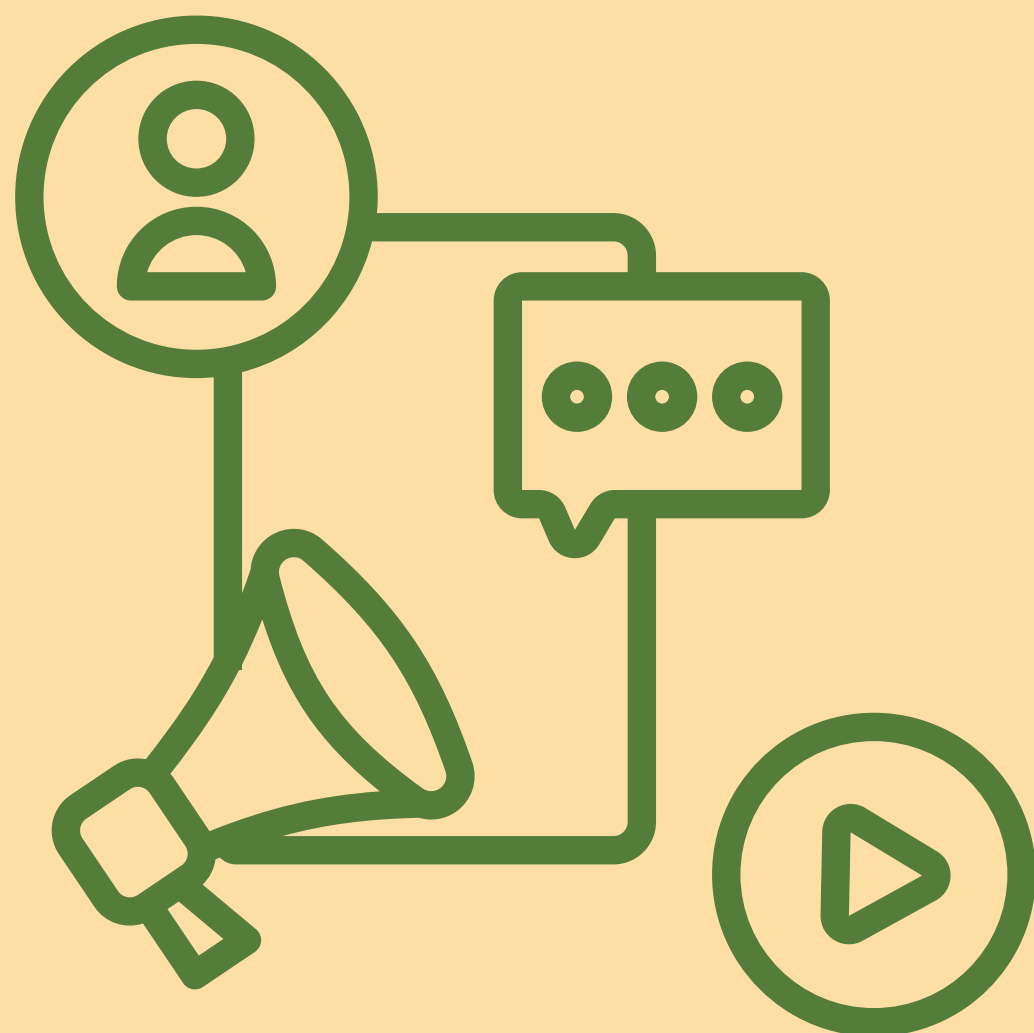
- **Education (High Attrition):**
 - Wellness & workload management
 - Schedule flexibility
 - Recognition programs (grants, awards)
- **Media & Healthcare:**
 - Media: Autonomy and creative recognition
 - Healthcare: Support for emotional well-being, shift scheduling
 - Regular engagement check-ins
- **Technology:**
 - R&D time, hackathons
 - Learning budgets
 - Flexible/hybrid policies
- **Finance (Low Attrition):**
 - Study & replicate successful policies
 - Apply structured paths to other departments.
 - Share internal success stories



FEATURE-BASED RECOMMENDATIONS

- Job Level: Role-specific coaching and progression
- Marital Status: Family-friendly policies, life-stage support
- Distance from Home: Remote/hybrid work options
- Monthly Income: Competitive & transparent compensation
- Tenure & Years at Company:
 - Milestone rewards
 - Role rotation to avoid stagnation
 - Preemptive interventions at risk points (1, 3, 5 years)
- Age: Tailored strategies by career stage
- Work-Life Balance: PTO enforcement, wellness training
- Education Level: Upskilling, role alignment
- Remote Work: Fair promotion access, virtual engagement
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THANK YOU