



Lecture 1

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Welcome to the 305

Operations Research (OR)



- Many different names (Management Science, Business Analytics, etc.)
- Discipline dealing with the application of advanced analytical methods to help make better decisions
- Typically, there is a quantity that needs to be **optimized**
- The **objective function** is a mathematical expression describing the quantity that we want to analyze in terms of key **variables**
- Goal is to find **best** value of variables that either **maximizes** or **minimizes** the objective function



Models in OR



- A **model** is a mathematical representation of a problem using mathematical relationships involving key variables, the objective function, and constraints
- Two types of OR models
 - **Deterministic** models assume the relationships of a problem are fully known
 - **Stochastic** models allow some relationships to contain randomness
- First part of course is focused on deterministic models



Ex: Production of Steel



- Crysteel is a company that makes and sells steel products
- Cost of \$5 to produce one unit and each unit sells for \$20
- Each unit requires 4lbs. of steel and the Crysteel has 100lbs. of steel
- Q: How many units should be produced to **maximize** the profit?
- Define variables
 - Z = Profit
 - x = Number of units to produce



Ex: Production of Steel



- Profit is the difference between revenue and cost (Deterministic)

$$Z = \$20x - \$5x$$

Objective Function

- Company is limited on production due to finite amount of steel

$$4x \leq 100$$

Constraint

- The objective function with the constraint is our OR model

Ex: Production of Steel



- Mathematical expression of OR model

$$\begin{array}{ll} \text{Maximize} & Z = \$20x - \$5x \\ \text{subject to} & 4x \leq 100 \end{array}$$

- We say that 20, 5, and 4 are model **parameters**
- Remember we are trying to find the “best” value for x
- Graphically, objective function is a straight line that always increases
- Why not just make 100 units? Constraint $4x \leq 100 \rightarrow x \leq 25$
- A: Set $x=25$ (*Large as Possible*) to maximize profit
 $Z = \$20 \times 25 - \$5 \times 25 = \$375$

Break-Even Analysis



- Q: How many items need to be sold to make \$0 in profit (break even)?
- Typical production involves **fixed** cost and **variable** cost
 - Fixed cost (c_f) dependent on number of units (x)
 - Variable cost (c_v) independent of x

- Formula for **total cost** C

$$C = c_f + c_v x$$

- Updated representation for profit with selling price per unit p

$$Z = px - (c_f + c_v x) = px - c_f - c_v x$$

Break-Even Analysis



- Break-even point (x^*)

$$0 = px^* - c_f - c_v x^*$$

$$0 = (p - c_v)x^* - c_f$$

$$c_f = (p - c_v)x^* \longrightarrow x^* = \frac{c_f}{p - c_v}$$

- A: If we sell x^* items, we will make \$0 in profit

Ex: Production of Jeans



- Jeanealogy creates dope jeans
- They pay \$10,000 to run their factory
- Each pair of jeans costs \$8 to make and sold at \$23
- Q: What is the break-even point in their production?

- Key Variables

$x = \text{Number of Jeans Produced}$ $c_v = \$8$

$c_f = \$10,000$ $p = \$23$

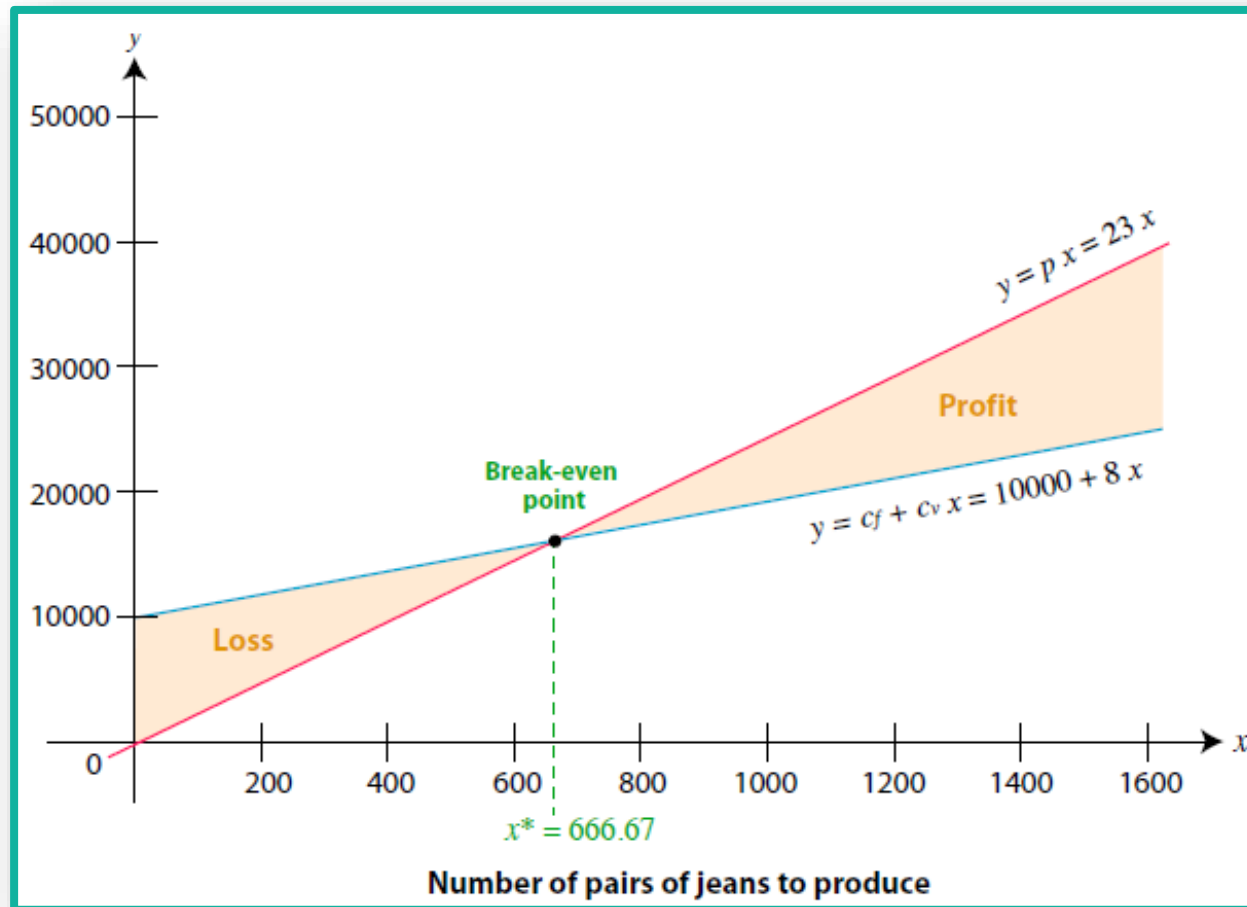
- A: Break-even point

$$x^* = \frac{c_f}{p - c_v} = \frac{10,000}{23 - 8} = 666.67 \approx 667$$

Ex: Production of Jeans



- Finding the break-even point graphically



Ex: Production of Jeans



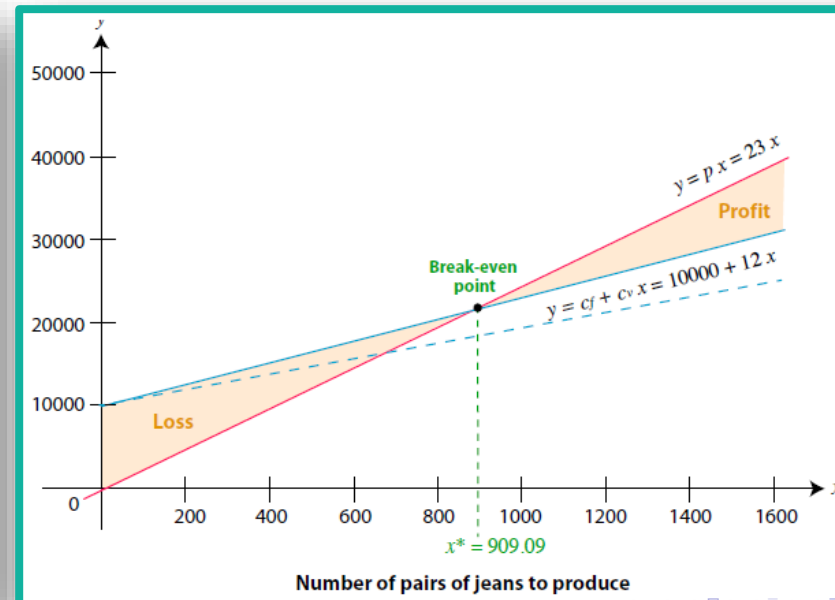
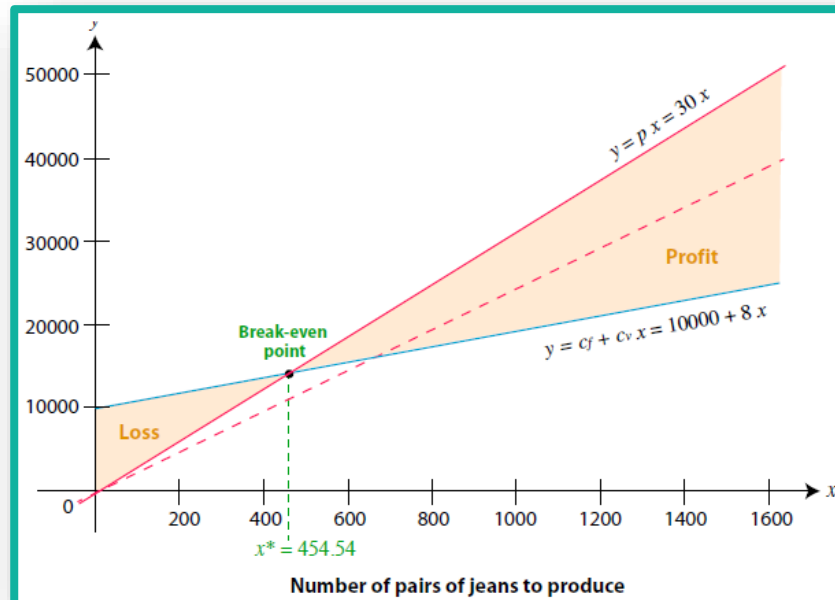
- **Sensitivity analysis** is seeing how x^* is influenced by parameters c_f , c_v , and p
- Suppose Jeanology improves quality of jeans which now cost \$12 per jeans to produce but can be sold at the insane price of \$30
- Q: How does the break-even point change?

- A:
$$x^* = \frac{c_f}{p - c_v} = \frac{10,000}{30 - 8} = 454.54$$
$$x^* = \frac{c_f}{p - c_v} = \frac{10,000}{23 - 12} = 909.09$$
$$x^* = \frac{c_f}{p - c_v} = \frac{10,000}{30 - 12} = 555.56$$

Ex: Production of Jeans



- Graphical sensitivity analysis



Sensitivity Analysis Motivation



- Business environment is dynamic, and parameters will change over time.
- We need to see where small changes have big effects
- Parameters are often estimated, and the break-even solution is inexact
- Businesses want to know how reliable the solution is and what is the impact of deviations from expectation





The End



Dale

