



Lecture 18

Produced by Dr. Worldwide

Welcome to the 305

Ex: Oregon Atlantic Company

- Oregon Atlantic Company produces two paper products
 - Newsprint
 - Wrapping paper
- Labor
 - Need 5 minutes per yard of newsprint
 - Need 8 minutes per yard of wrapping paper
 - Company has 4,800 minutes per week
- Profit
 - Make \$0.20 for a yard of newsprint
 - Make \$0.25 for a yard of wrapping paper
- Demand
 - 500 yards of newsprint per week
 - 400 yards of wrapping paper per week



Ex: Oregon Atlantic Company

- List of weekly goals
 - Limit overtime to 480 minutes
 - Achieve profit of \$300
 - Fulfill the demand for the products in order of magnitude of their profits
 - Avoid underutilization of production capacity
- Q: Can the Oregon Atlantic Company achieve all their weekly goals?
- Primary decision variables
 - $x = \text{number of yards of newsprint}$
 - $y = \text{number of yards of wrapping paper}$



Ex: Oregon Atlantic Company

- Goal 1: Limit overtime to 480 minutes
 - Amount of labor needed in minutes to produce x yards of newsprint and y yards of wrapping paper

$$5x + 8y$$

- Company has 4,800 minutes, but they are okay with 480 extra

$$5x + 8y \leq 4800 + 480 = 5280$$

- Written as a linear program

$$\text{Minimize} \quad d_1^+$$

$$\text{Subject to} \quad 5x + 8y + d_1^- - d_1^+ = 5280$$



Ex: Oregon Atlantic Company

- Goal 2: Achieve profit of \$300 each week
 - Profit from producing x yards of newsprint and y yards of wrapping paper

$$0.2x + 0.25y$$

- We would like to maintain weekly profit above \$300

$$0.2x + 0.25y \geq 300$$

- Written as a linear program

$$\text{Minimize} \quad d_2^-$$

$$\text{Subject to} \quad 0.2x + 0.25y + d_2^- - d_2^+ = 300$$



Ex: Oregon Atlantic Company

- Goal 3: Fulfill the demand for newsprint and wrapping paper
 - Based on weekly demands, we want

$$x \geq 500$$

$$y \geq 400$$

- We want to prioritize fulfilling demands according to their profit

$$\frac{\text{Profit of newsprint}}{\text{Profit of wrapping paper}} = \frac{0.2}{0.25} = \frac{20}{25} = \frac{4}{5}$$

- Written as a linear program

$$\text{Minimize} \quad 4d_3^- + 5d_4^-$$

$$\begin{aligned} \text{Subject to} \quad & x + d_3^- - d_3^+ = 500 \\ & y + d_4^- - d_4^+ = 400 \end{aligned}$$



Ex: Oregon Atlantic Company

- Goal 4: Avoid the underutilization of production capacity
 - Remember that company has 4,800 minutes of normal production
 - We would like to use all this production

$$5x + 8y \geq 4800$$

- Written as a linear program

Minimize d_5^-

Subject to $5x + 8y + d_5^- - d_5^+ = 4800$

- Class activity
 - Split up class into 4 groups
 - Give each group different ordering of goals according to priority
 - Each group solves goal programming model
 - Compare and discuss the results from the 4 groups



Ex: Oregon Atlantic Company

- Division of class

Group IV
Download Sheet 4

Group I
Download Sheet 1

Group III
Download Sheet 3

Group II
Download Sheet 2

Center Stage



Ex: Oregon Atlantic Company

- Same set of constraints for all groups

$$\begin{aligned}5x + 8y + d_1^- - d_1^+ &= 5280 \\0.2x + 0.25y + d_2^- - d_2^+ &= 300 \\x + d_3^- - d_3^+ &= 500 \\y + d_4^- - d_4^+ &= 400 \\5x + 8y + d_5^- - d_5^+ &= 4800 \\x, y, d_i^-, d_i^+ &\geq 0\end{aligned}$$

- Recall the objectives for minimization
 - d_1^+ (Limit Overtime)
 - d_2^- (Achieve Profit)
 - $4d_3^- + 5d_4^-$ (Fulfill Demand)
 - d_5^- (Avoid Underutilization of Labor)



Ex: Oregon Atlantic Company

- Different groups are different branches of the same company
 - Group 1 doesn't prioritize labor and cares most about minimizing cost and increasing the desired profit
 - Group 2 cares most about profit and fulfilling demand and least about the utilization of labor
 - Group 3 cares most about fulfilling the demands of their customers and least about reaching the desired profit
 - Group 4 cares most about making sure their employees reach the desired regular production capacity and the ideal overtime scenario



Ex: Oregon Atlantic Company

- Division of priorities

Group IV

Priority 1	d_5^-
Priority 2	d_1^+
Priority 3	d_2^-
Priority 4	$4d_3^- + 5d_4^-$

Group I

Priority 1	d_1^+
Priority 2	d_2^-
Priority 3	$4d_3^- + 5d_4^-$
Priority 4	d_5^-

Group III

Priority 1	$4d_3^- + 5d_4^-$
Priority 2	d_5^-
Priority 3	d_1^+
Priority 4	d_2^-

Group II

Priority 1	d_2^-
Priority 2	$4d_3^- + 5d_4^-$
Priority 3	d_5^-
Priority 4	d_1^+

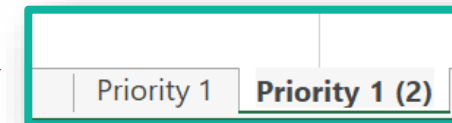
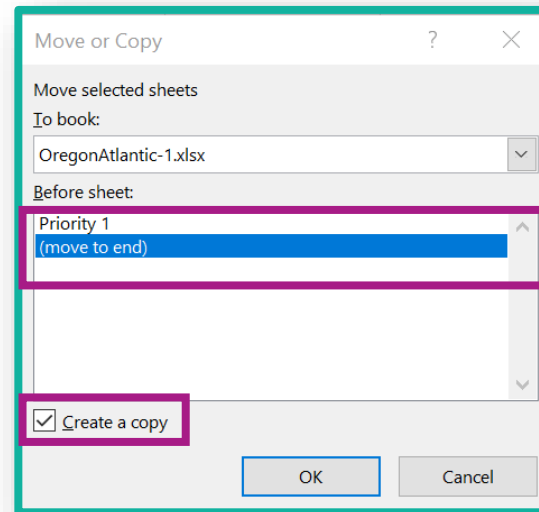
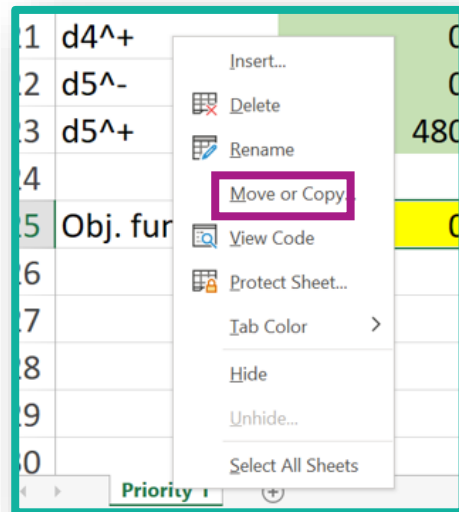
Center Stage



Goal Programming in Excel



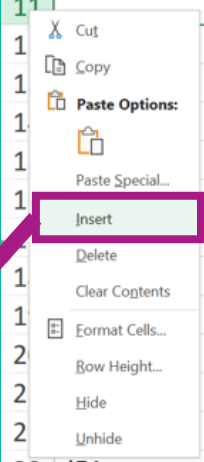
- Instructions for solving goal programming problem in Excel
 - Top priority objective has been optimized (see tab **Priority 1**)
 - Almost all groups have different initial solutions (Group I and IV **identical**)
 - Copy sheet **Priority 1** and rename **Priority 2** (right click on tab)



Goal Programming in Excel



- Instructions for solving goal programming problem
 - Create new constraint in tab **Priority 2** based on previous results for **Priority 1**



1		500
1		347.5
1		0
1		0
1		113.125
1		0
1		0
1		0
2		52.5
2		0
2		0
23	d5^+	480
24		
25	Obj. function	0

Set value **equal** to previous **minimization**

Formula with **MMULT**

	x	y	d1^-	d1^+	d2^-	d2^+	d3^-	d3^+	d4^-	d4^+	d5^-	d5^+	Used	Constraint	Value
4															
5	Constraints:														
6	Labor overtime		8	1	-1	0	0	0	0	0	0	0	0	5280 =	5280
7	Profit	0.2	0.25	0	0	1	-1	0	0	0	0	0	0	300 =	300
8	Demand x	1	0	0	0	0	0	1	-1	0	0	0	0	500 =	500
9	Demand y	0	1	0	0	0	0	0	0	1	-1	0	0	400 =	400
10	Labor undert	5	8	0	0	0	0	0	0	0	0	1	-1	4800 =	4800
11	Priority 1													#VALUE! =	0



Ex: Oregon Atlantic Company

- Recall your group's objectives in order of priority

Group IV		Group I	
Priority 1	d_5^-	Priority 1	d_1^+
Priority 2	d_1^+	Priority 2	d_2^-
Priority 3	d_2^-	Priority 3	$4d_3^- + 5d_4^-$
Priority 4	$4d_3^- + 5d_4^-$	Priority 4	d_5^-
Group III		Group II	
Priority 1	$4d_3^- + 5d_4^-$	Priority 1	d_2^-
Priority 2	d_5^-	Priority 2	$4d_3^- + 5d_4^-$
Priority 3	d_1^+	Priority 3	d_5^-
Priority 4	d_2^-	Priority 4	d_1^+

Center Stage

- We want to fill in the following table

Decision Variables	x	y	d_1^-	d_1^+	d_2^-	d_2^+	d_3^-	d_3^+	d_4^-	d_4^+	d_5^-	d_5^+
Group I												
Group II												
Group III												
Group IV												





The End



Dale

