

The background of the slide is a photograph of four students in a school hallway. On the left, a young man is leaning forward with a wide smile. In the center, a young woman is walking towards the camera. To her right, another young woman is walking. On the far right, a young man is walking away from the camera. The hallway has lockers on the right side and a bright light source at the end of the corridor.

Star House Expansion Strategy

Group 12

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Project Scope

Star House wants an analysis of and justification for the optimal location of its next location



Problem Statement

Star House is planning to expand their presence to other cities to target the most in need populations who are homeless youth aged 14-24. They have partnered with us to leverage data and analytics to find the right areas for their expansion.

What is the optimal county for Star House to expand to?

Key Performance Indicators

A variety of factors define and corroborate the choice of the optimal location

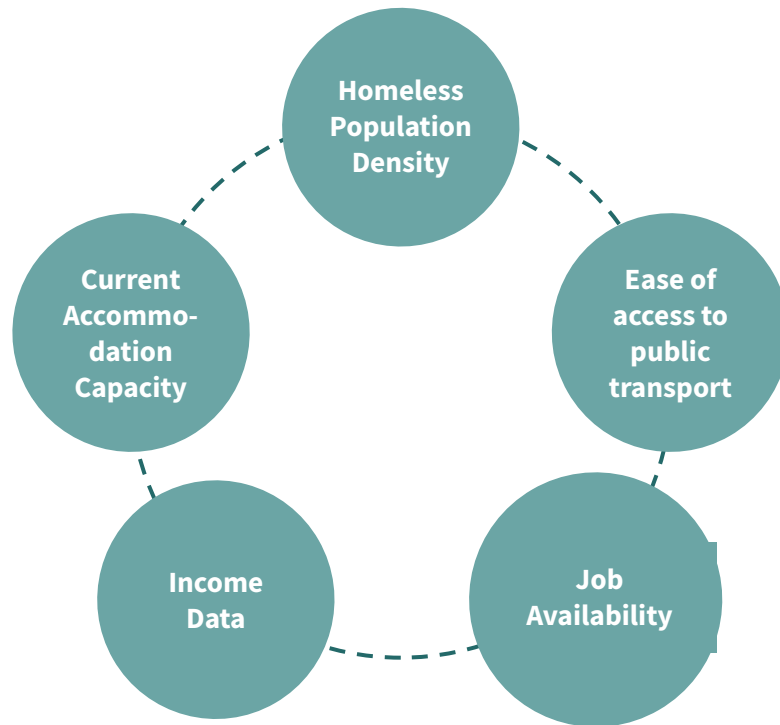


Project Roadmap

Define optimal city

Analyzing specific factors

Generalizing methodologies



Lucas County as the Optimal County

Lucas County is the county with the highest need metric since 2017

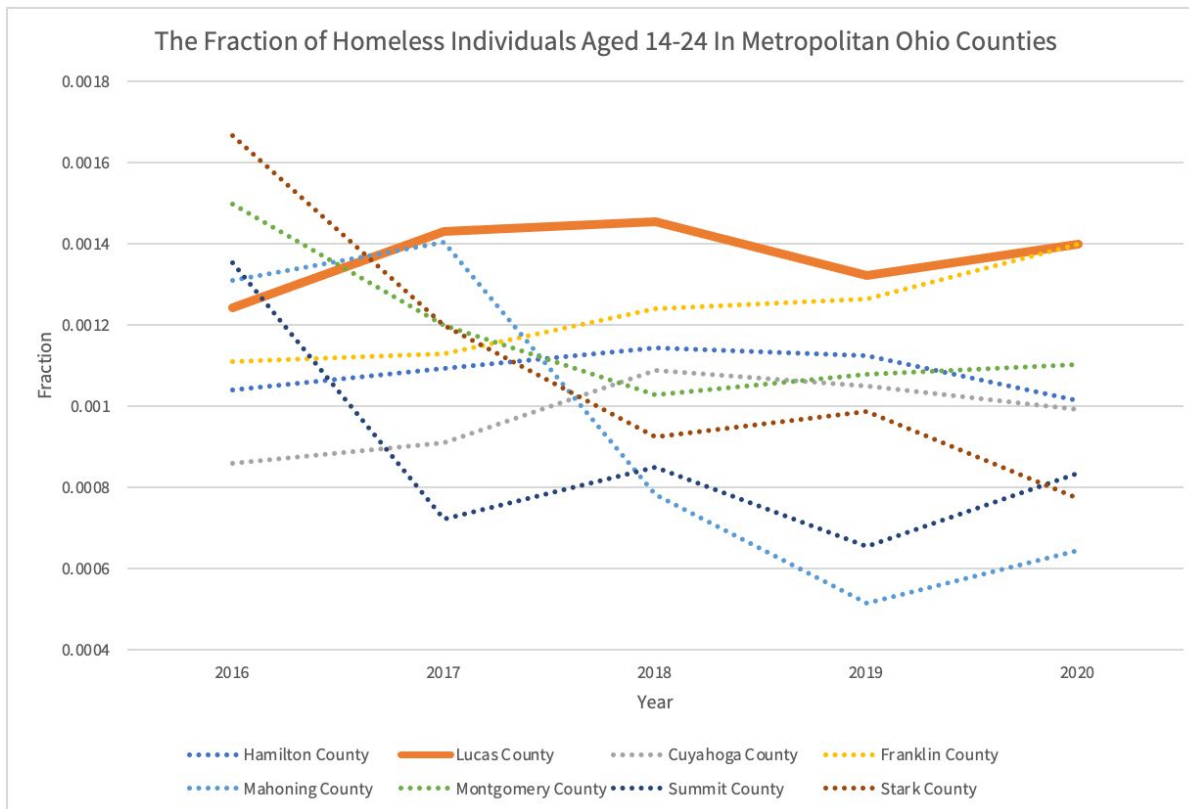


Criteria for selecting a county:

Located in Ohio due to existing government funding and support, as well as business connections

Wherever the need has been identified to be the highest for the population of interest

Metric chosen is **the fraction of homeless individuals aged 14-24 in populous Ohio counties**



Source:

<https://www.census.gov/data/datasets/time-series/demo/popest/2010s-counties-total.html>

Transportation Statistics by County

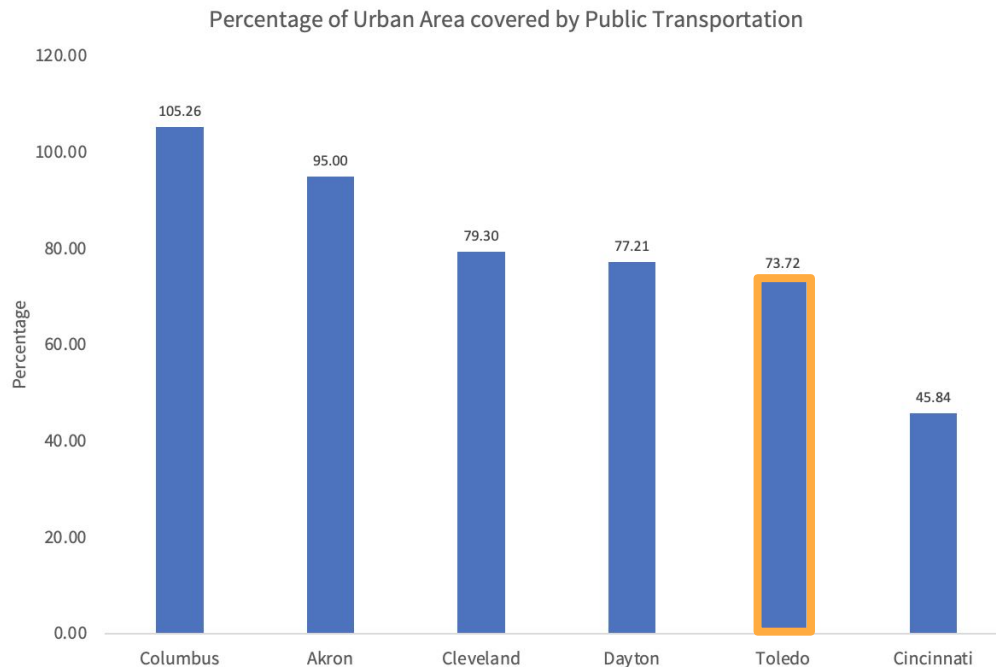
Lucas County's high public transport coverage would centralize Star House's location



Star House has mentioned that many kids in their organisation receive transportation passes to help their transportation as most of the kids do not drive.

Toledo (Lucas County) has a great public transport coverage of **73.72%**.

Data insight is received by **dividing the service area population by the urban area Population.**



Job Availability by County

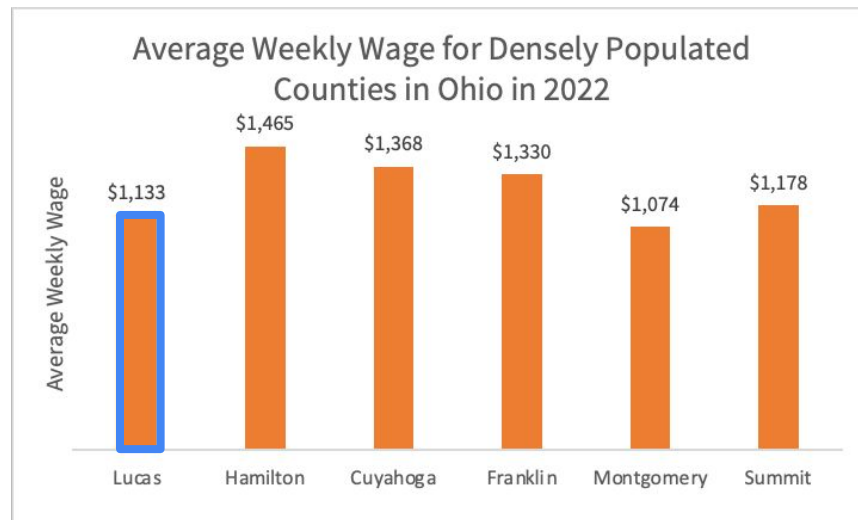
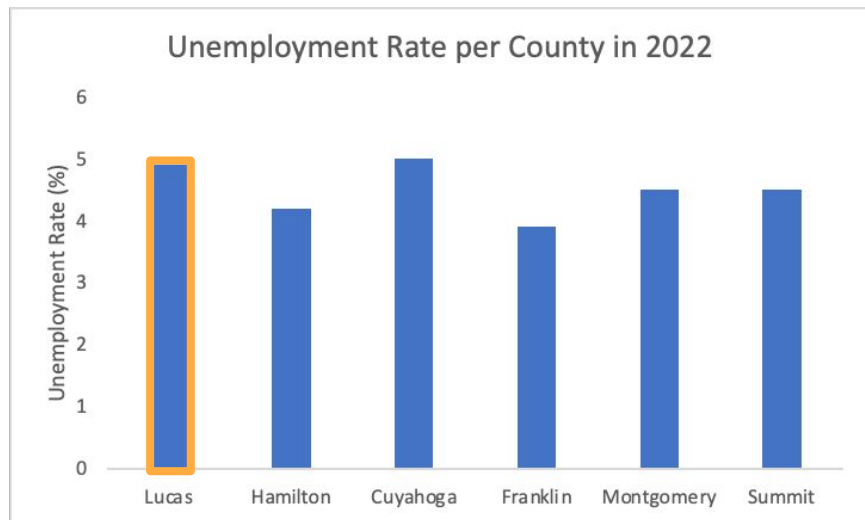


Low gentrification levels will facilitate homeless teens to immerse themselves within the target city

Two factors that were considered:

- unemployment rate
- average weekly wages

Based on the most densely populated counties, Lucas County is one of the **most promising counties for job availability**



Emergency Sheltered Black Youth

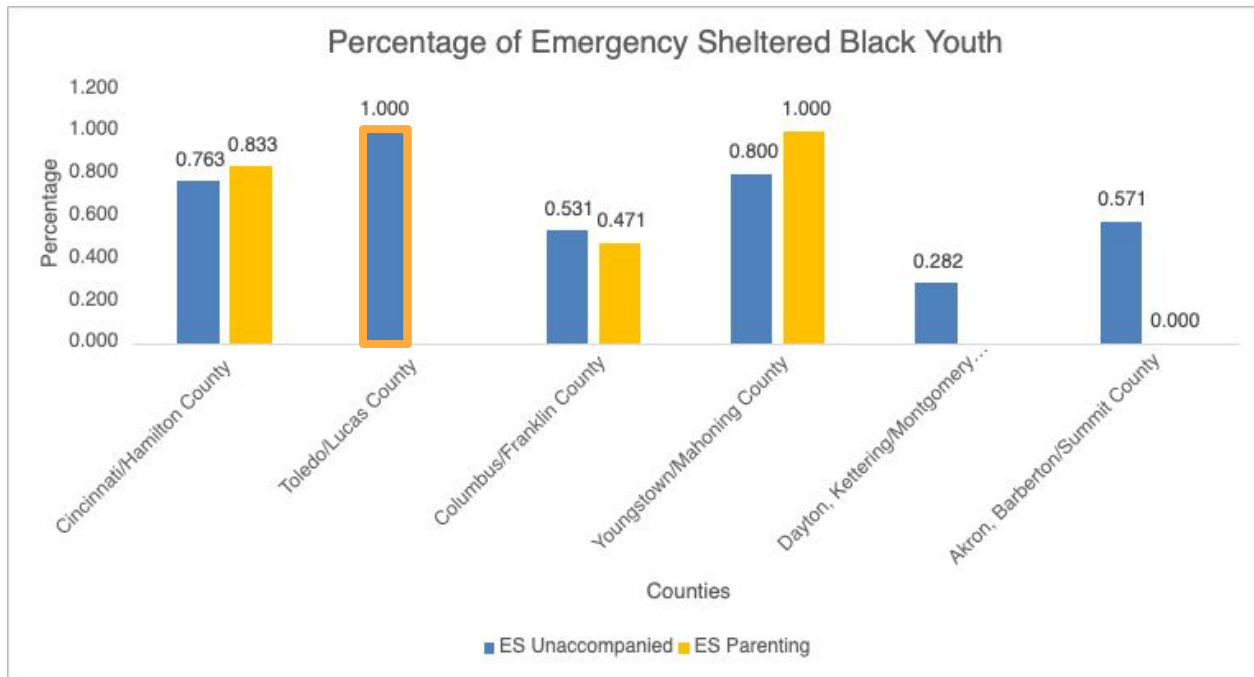


Star House's main demographic matches that of Lucas County's, where the percentage of ES Black youth is highest

Lucas County has the highest percentage of **unaccompanied black youth** in need of **emergency shelter**.

Historically, Star House's primary demographic has been **black men** at around **18 years of age**.

The demographics of Lucas County show that the region would be best served by Star House's services.



Housing Inventory County

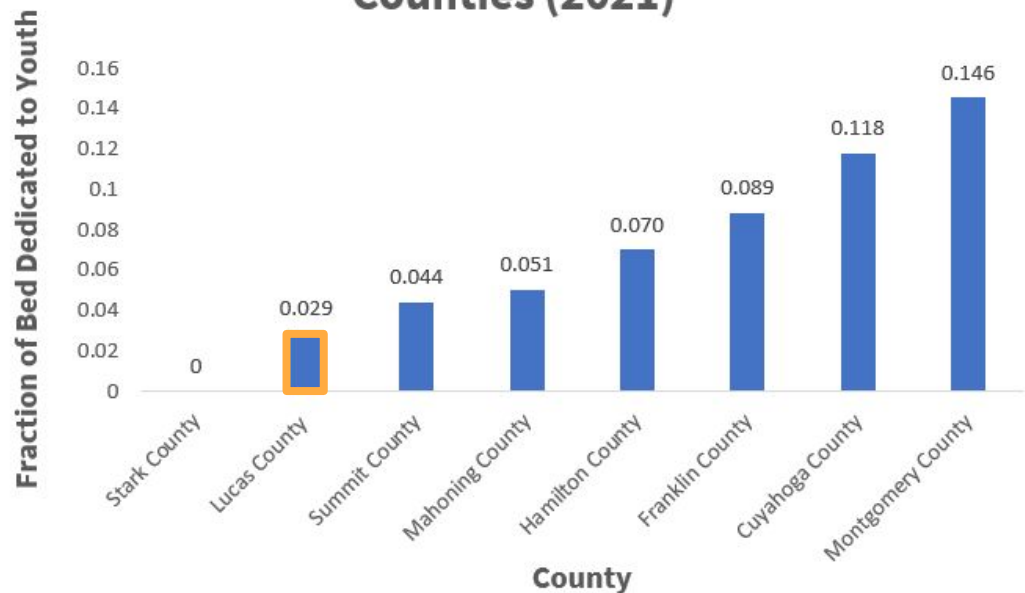
Star House could target counties that have low number of beds dedicated to youth



Comparing the bed count (ES, TH, SH) of counties, the fraction of total bed dedicated to **youth** is one of the lowest in **Lucas County** (anchored by Toledo).

If we want to help our target population, we should move into Lucas County and open a drop-in center to offer the youth in need with security.

Total Beds Dedicated to Youth in Ohio Counties (2021)



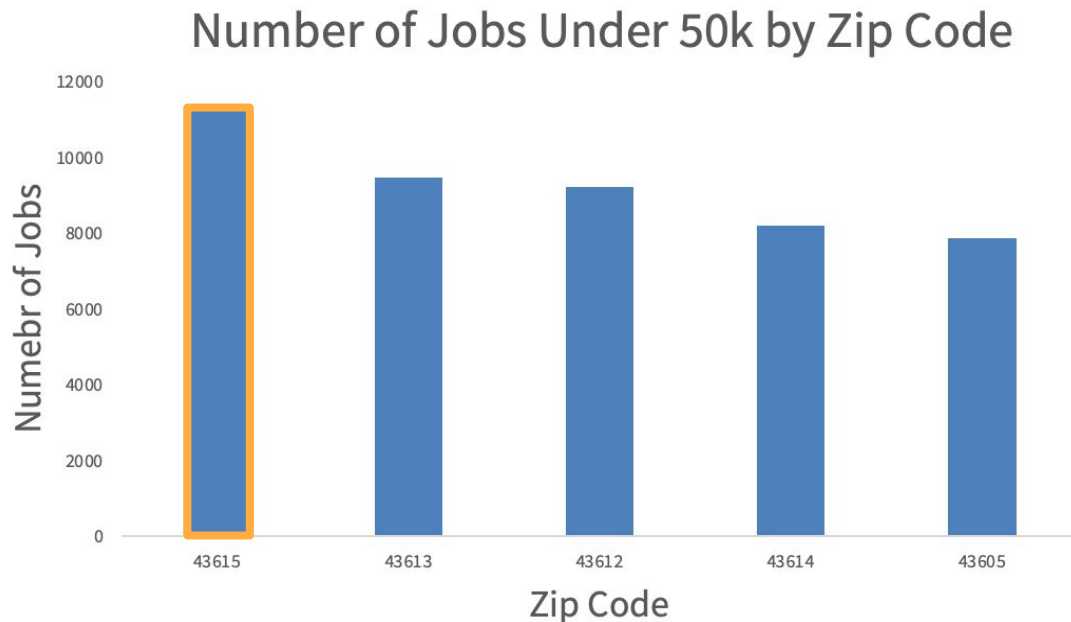
Optimal Location

Star House should be located within the 43615 zip code



The number estimated salary for a homeless person getting a job, is under \$50k annual. The highest number of residents (**11350**) with this salary constraint live in the 43615 area.

It may be smart to locate in an area within accessible distance from Rogers High school, as this is our target population



Next Steps

The next steps include finding optimal locations outside of Ohio and considering other factors



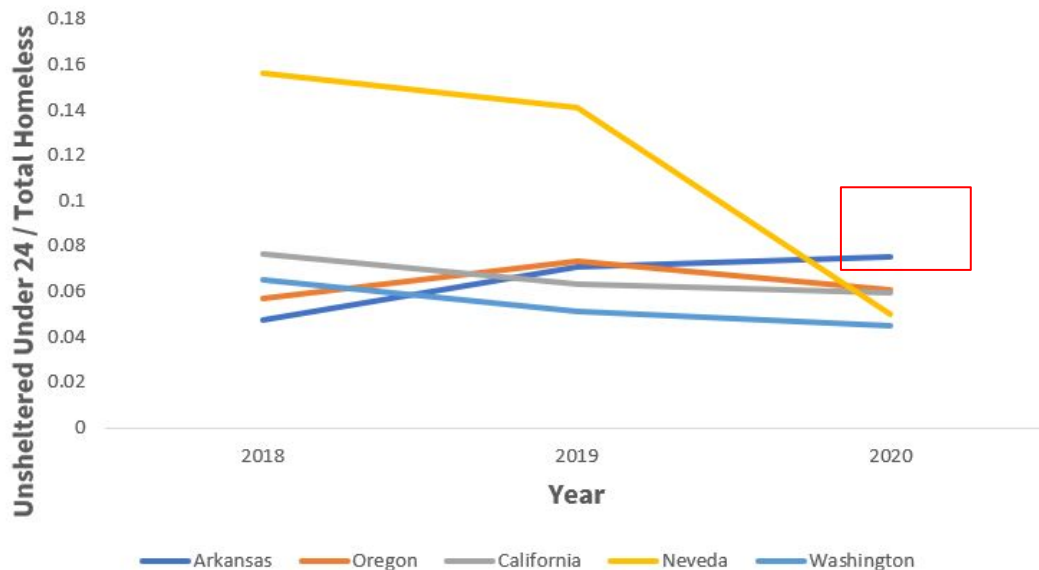
Future Expansion

In the next 20 years, open a Star House in every state. Because government policies and funding differ per state, additional knowledge is required to expand across state lines.

Methodologies

Additional factors to look at include: whether states enforce abortion-friendly policies (pertinent to pregnant women) and job availability at the county level. The methods used for this study can be replicated with different filters.

Unsheltered Population Percentage Under Age 24 (Top 5 States)



Source:
<https://www.hudexchange.info/resource/3031/pit-and-hic-data-since-2007/>

note 2021 excluded due to missing data/attributes

Next Steps

An additional next step is integrating the aforementioned features into a model to generate scores for each city.



Scoring Model

We will combine the KPIs to achieve a final score for the counties to rank. We can use the machine learning model to fine tune the weights. Initially we will go with weights as described here.

The reasoning for the initial weights is preference order of the KPIs. We consider the homeless population density to be the most important metric and hence the weight of 1. Following the same logic of preference we assign 0.5 to access to public transportation and 0.25 to access to current accommodation capacity

$$\begin{aligned} \text{finalScore} &= \text{Homeless Population Density} \\ &+ 0.5 (\text{Access to public transportation}) \\ &+ 0.5 (\text{Job Access}) \\ &- 0.25 (\text{Access to Help Already}) \end{aligned}$$

Weight	Feature
1.00	Homeless population density
0.50	Access to public transportation
0.50	Job Access
-0.25	Access to Help Already

Sum to final score





Appendix

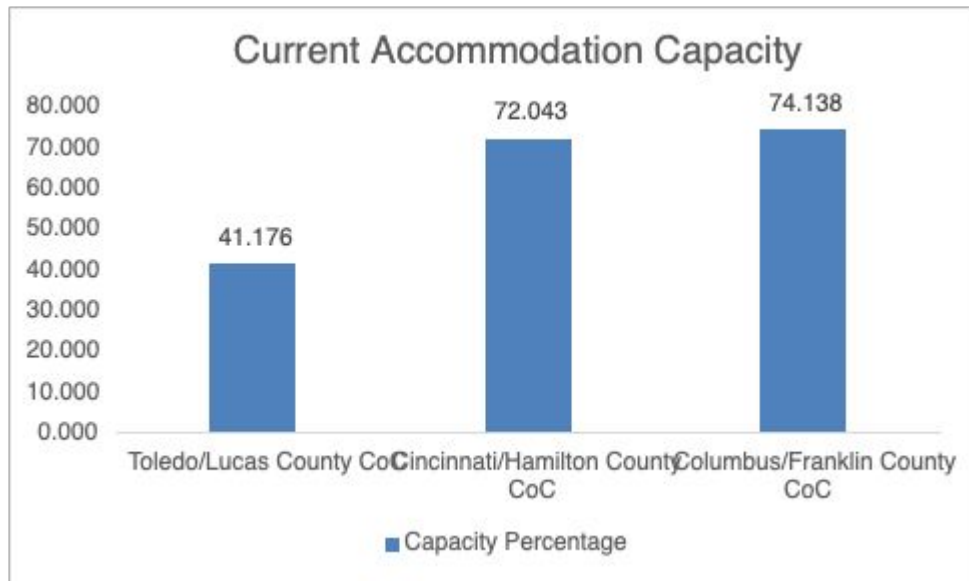
Appendix A: Current Accommodation Capacity

Lucas County's low accommodation capacity can be better served by Star House's services.



Lucas County has the lowest percentage of current **accommodation capacity**.

Lucas County needs more beds/shelters for the young homeless population



Appendix B: SNAP Beneficiaries by County

Star House should take into account of Hamilton County's high predicted growth rate



SNAP does not represent homeless population, but we can assume homeless population grows/declines at a similar pace.

Average 2-year growth rate

Lucas County

1.13%

Franklin County

4.30%

Hamilton
County

5.35%

