

# Reference Dependence and Monetary Incentive

-Evidence from Major League Baseball-

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# Abstract

- Empirical research that specifies the existence of reference point dependence observed in field setting:  
We pick up evidence of Major League Baseball (MLB)
- Players take some round numbers of the batting performance indexes as reference points, and adjust their effort level to meet the goals
- There are NOT observed any evidence for the monetary incentives that is paid to the players if they achieve these internal goals

# Introduction

- Reference dependence is one of the two main characteristics of the Tversky and Kahneman (1992)'s prospect theory: Individuals evaluate outcomes by the relative value to their internal benchmarks, or reference point, not by their absolute ones.
- Prospect theory enabled us to interpret some inconsistent empirical decision making with the traditional microeconomic theory, by applying additional assumptions.
- There are a lot of following researches that tests the reference dependence in field or laboratory settings.

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# Literature

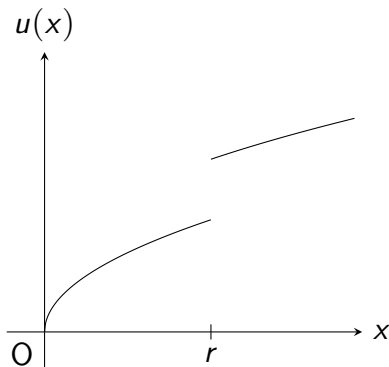
## Pope and Simonsohn (2011)

- presents three empirical evidences that verify the reference dependence, with the reference points “round numbers.”
- One of them picked up Major League Baseball (MLB) players, about the observed attitude to their performance indexes.
- MLB position players manipulate their batting-average (AVG), in order to meet their internal goals: .300
- As a results, there is observed excess mass, or “bunching” around .300 of AVG.

# Contribution

- Professional athletes receive monetary rewards according to the contracts they signed.
- Their contracts might include some incentivised parts, which pay them additional bonus when their AVG reaches a certain cutoff point.
- If so, the observed behavior might be caused by the discontinuity of their profit function, not by the reference dependence.
- The contribution of our research is to examine this: examine if there exists any monetary incentives that make players make effort to the cutoff point.

# Theoretical Frameworks



**Figure:** discontinuous utility function

- Following Allen et al. (2016) assume utility function  $u(x)$  that jumps at the cutoff point, or the reference point.  
 $x$  stands for the performance index.
- This discontinuity generates excess mass, or “bunching” around the possible reference point.
- We consider if this utility is derived by the discontinuous design of the monetary reward of the players.

# Specification: Manipulation

- We exploit the McCrary (2007)'s manipulation test, which is used in regression discontinuity design.
- Local-linear regression of undersmoothed histogram around the given cutoff point: .300 of AVG, 20 homeruns, ...
-



# Specification: Contract Design

- Discontinuity of the contract design is tested by RDD methodology:

$$w_{it} = \beta_0 X_{it} + \beta_1 \text{ABOVE}_{it}$$

- To check the robustness of our results, we also conduct the same local regression including the interaction term of  $X_{it}$  and  $\text{ABOVE}_{it}$ .

$$w_{it} = \beta_0 X_{it} + \beta_1 \text{ABOVE}_{it} + \beta_2 X_{it} \times \text{ABOVE}_{it}$$

# Data

We obtain information about the players' stats (indexes) and annual salary.

- Stats Data
  - From *fangraphs*
  - Play stats from 1957 to 2018
  - We restrict the sample to the players with at least 200 plate-appearances  $N = 18143$
- Salary Data
  - From *USA TODAY* and *Baseball Prospectus*
  - Salary information from 1987 to 2017  $N = 8915$

# Results: Manipulation

Figure: Histogram of Batting-Average

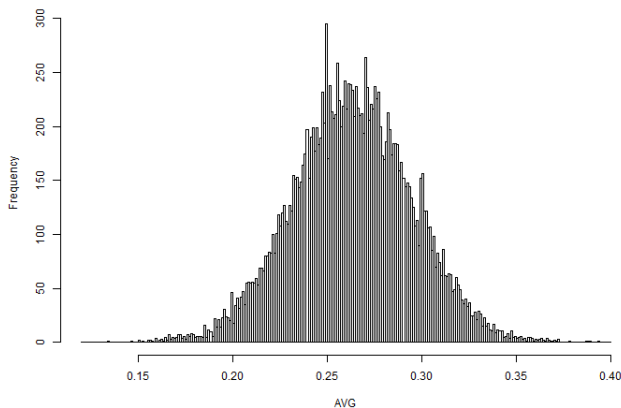


Figure: Discontinuity at .300 of AVG

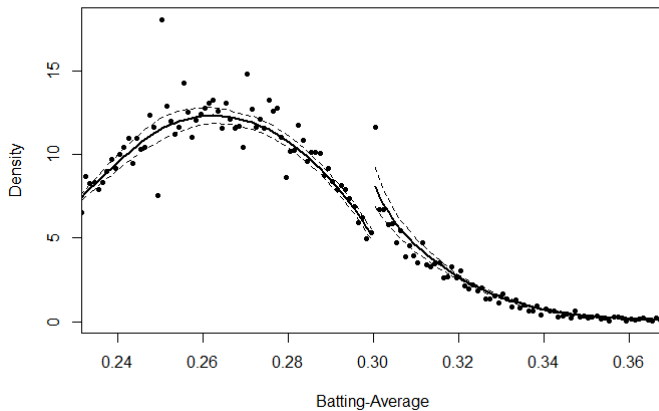


Table: Test for Manipulation, leastPA = 200

index	type	cutpoint	binsize	bandwidth	$\theta$	z
AVG	rate	.300	.001	.019	.499 (.067)	7.442***
		.250	.001	.024	.212 (.042)	5.061***
OBP	rate	.350	.001	.024	.139 (.049)	2.854**
HR	cumulative	20	1	5.309	.259 (.075)	3.465***
RBI	cumulative	100	4	15.423	.311 (.094)	3.295***
SB	cumulative	30	1	10.000	.529 (.124)	4.274***
		40	1	11.505	.481 (.174)	2.764**
PA	cumulative	500	1	.003	.160 (.063)	2.515*
H	cumulative	200	1	18.922	.453 (.178)	2.547 *

Note

\*\*\*:  $p < 0.1\%$ , \*\*:  $p < 1\%$ , \*:  $p < 5\%$ .

Bandwidth is optimized following the method of McCrary(2008).



# Results: Contract Design

Table: RDD Test for Monetary Incentives

index,cutpoint	Other Control	bw type	bandwidth	Observations	Estimate	Std. Error	z
AVG, .300	No	LATE	.084	8514	.047	.061	.773
		Half-BW	.042	5599	.088	.075	1.174
		Double-BW	.170	8915	.067	.056	1.184
	Yes	LATE	.045	5930	.034	.056	.615
		Half-BW	.023	3005	.061	.077	.788
		Double-BW	.090	8605	.016	.045	.354
AVG, .250	No	LATE	.036	6110	.019	.068	.286
		Half-BW	.018	3496	.015	.092	.161
		Double-BW	.072	8539	.034	.054	.636
	Yes	LATE	.048	7271	.070	.052	1.340
		Half-BW	.024	4402	.066	.069	.953
		Double-BW	.096	8810	.075	.044	1.713
HR, 20	No	LATE	3.32	1315	.071	.175	.406
		Half-BW	1.66	562	.073	.127	.576
		Double-BW	6.64	2582	-.004	.109	-.034
	Yes	LATE	3.30	1307	-.002	.141	-.015
		Half-BW	1.65	560	.030	.102	.299
		Double-BW	6.61	2558	-.032	.088	-.364
OBP, .350	No	LATE	.044	6440	-.038	.065	-.592
		Half-BW	.021	3542	-.076	.089	-.849
		Double-BW	.087	8656	-.029	.051	-.570
	Yes	LATE	.045	6525	-.013	.049	-.272
		Half-BW	.022	3673	-.055	.069	-.807
		Double-BW	.089	8637	.004	.039	.107
BPI, 100	No	LATE	4.08	202	.072	.200	.350





# Summary

# Discussion

- By-Time analysis
  - Replicate the same examination, but now we divide the sample by historical terms:
    - Before the system of free agency regulated (-1975)
    - Before the Strike of Players Association (-1994)
    - Before *Moneyball* (Lewis) was published (-2003)
    - Afterward (2004-)

# Conclusion

## Main Findings

- ① Players manipulate their performance indexes to meet them with some round numbers.
- ② There exist no monetary incentives in their contracts that makes players to do so.
- ③ Tendency of the manipulation changes through the history of baseball.
  - Among them, especially, .300 of AVG shows consistent results, which shows it is solid benchmarks for the players.

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