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OPEN LETTER TO AUTODESK

To Andrew Anagnost, President and Chief Executive Officer, Autodesk

In the last couple of years there have been several initiatives raising concerns on the state of the software market in the Architecture, Engineering and Construction (AEC) industry:

In February 2020 the European Construction Industry Federation (FIEC) released a position paper on the lack of competition in the software industry, with customers facing rising costs, limited licensing options from a small number of competing developers.

In July 2020 a community of British and international design practices sent an 'Open Letter to Autodesk', raising concerns about lack of development of core design software, year-on-year escalating costs, lack of protection of intellectual property, aggressive non-compliance policies against customers and a lack of transparency on the future of their software products.

In June 2021 Architects' Council of Europe (ACE) and the European Federation of Engineering Consultancy Associations (EFCA) released a position paper fully endorsing the FIEC initiative and proposals.

In September 2021, RIF, The Association of Consulting Engineers in Norway, sent an open letter to all design software developers, governmental entities and trade organisations, supporting all of the above positions and letters.

Today four professional bodies representing professional architects in Denmark, Finland, Iceland and Norway are adding their combined voices to write an open letter to Autodesk. Having seen Autodesk's limited response, we realize that its top management has spent the more than two years after the first open letters doing nothing substantial about the issues raised. They have failed to recognize and address the frustration behind years of widespread, public, industry concerns. Through its slow









software development and the business models forced on customers, it's clear that the actions to date have not been anywhere near enough.

The four professional bodies behind this Open Letter are:

- AiN, Association of Consulting Architects in Norway
- ATL The Association of Finnish Architects' Offices, Finland
- Danish Association of Architectural firms, Denmark
- SAMARK The Association of Architectural Firms in Iceland

The voices of the combined architectural industry bodies now join this momentum. Together we voice our concerns, on behalf of all architectural practices in our Nordic countries. We represent more than 14,000 architects, with a turnover of several billions of dollars, with many large and internationally active architectural practices. The majority of architects in these countries use

Autodesk AEC products.

Background

The design and construction industry in the Nordic region is amongst the most digitised in the world and most architects and engineers use many different digital design tools in a typical workday. We observe that our ability to implement the latest tools brings the digitalisation of the whole construction industry forward. It is therefore essential that the design teams and software

developers cooperate to achieve faster and more efficient digital production capabilities. Unfortunately, we are not able to reach our potential in providing digital services supporting an entire building's life cycle, much due to the lack of sufficient development and support of our digital tools.

We also see practice revenues increasingly eaten up by rising software costs, for little serious development or regeneration.

Computing context

We face and struggle with the very same issues as described in the British open letter:

Every day digital design leaders around the world wrestle with software, which at its core is twenty years old and incapable of the potential of multi-core computing and graphics power designed to process within today's real and virtual workstations. Project productivity in architectural and engineering practices is hit daily because of the lack of scalability and product performance, which then requires sophisticated and practice specific 'work arounds'.

Almost two years on from the first Open Letter, we see no substantial progress or development of Autodesk's core products. The updates that have been delivered have not been deep or consequential. Even decades old requests for simple fixes remain unsolved. Autodesk's

policy seems to be providing basic tools and let third party developers supplement needed functionality through add-ins. This creates a highly fragmented software landscape with a lot of overlapping functionality and multiple approaches to licensing, making software administration unnecessarily complex.

The interoperability and compatibility of programs within the Autodesk family should be a prerequisite and is of utmost importance to ensure a rational, efficient, and dynamic workflow within multidisciplinary projects and practices. This is especially the case where, for example, the architect uses Revit, and the landscape architect uses Civil 3D. The experience, however, is that interoperability and subsequent workflow between these two Autodesk owned programs is poor to say the least, requiring several work arounds just to be able to exchange vital project data. Autodesk Docs does not resolve this issue sufficiently.

Due to Revit's and Civil 3D's ongoing inability to support multi-core processors for most of their functions, users are forced to invest in highend, expensive workstations with high CPU clock speed, in order to compensate for this inadequacy, thereby incurring a significant indirect cost to already high-priced products.

Licensing context

Where Revit software development has been sluggish and focused on adding minuscule improvements in each release, licensing costs have soared. These costs are not backed by real innovation or productivity gains.

License policies have been constantly changing to the advantage of Autodesk, not its customers. Floating multi-user licenses to single and named users has contributed to both increasing license costs and administrative costs. Many Design IT directors are wasting their work hours managing licences, with the fear of non-compliance audits and fines, instead of getting on with their day-to-day work of improving productivity, enabling collaborate working. Many Design IT Managers are also still expected to work on building projects.

Essential software is increasingly sold as bundles/packages containing many different applications not relevant for all users. Companies are forced to buy ever larger packages of software they don't necessarily need. Autodesk's bundles and packages don't share the same UI or even easily work together. The UK Open Letter identified only 10% of the Autodesk Collection as ever being installed.

Software costs are rising annually at a vastly higher rate than general industry price indexes. We have examples of Autodesk hiking up prices by 30% annually with only a few months warning. This makes financial predictability very hard, which is key to the construction industry, where

fees often are fixed for long periods and only minor adjustments are possible.

The way forward

There is widespread frustration over Autodesk's lacking development of their core BIM design software and pursuing of user requests. We need to see real action and progress in the immediate future from Autodesk. We need tools that much more efficiently adapt to the industry's constantly evolving digital workflows.

We would like to repeat the needs described in previous open letters to the software developers, in addition to specific action:

 A vision – a roadmap and investment strategy that targets adding value and performance for design-based organisations that prioritises the replacement of Revit from the ground up to reflect the functionality needed for a 21st century digital industry.

We need to secure a common understanding for the needs that our design software can efficiently utilise modern hardware resources, dramatically improve data management and handling to comply with diverse international requirements, as well as better design tools.

- A platform built on modern code, capable of smooth model performance regardless of project complexity
- Improved support for open data standards, allowing for free collaboration and data referencing, also across non-Autodesk platforms and services for all industry stakeholders.
- Advanced computer learning capabilities to improve modelling tools and automation of repetitive tasks
- Integrated real-time, high-quality visualization, fully utilizing modern hardware resources
- We propose a series of in-person development workshops with a small task force of industry experts appointed by the Nordic architectural associations together with Autodesk product managers and developers. The workshop must have mandate to map out and solve easily obtained product improvements and bug fixes, for immediate release as product updates for Autodesk core products.
- A heightened commitment for continuously improving application, and industry interoperability as well as expanding geometry support and alignment to international data standards. We see immediate need for improvement in both IFC and BCF support and functionality, but what would really make a difference is an AEC industry version of Pixar's open USD-format. Any progress on this can only be judged by functionality implemented in Autodesk future products and version upgrades.

- Engagement to build a cultural partnership with all customers based on trust, empathy and respect
- Research and development commitment that is, focused on the needs of the global design community
- We propose an agreement for cost stability and harmonised licensing costs between EU and US Autodesk applications. We want more flexible user licenses and more efficient license management and support
- More payment models related to use, not tied to users
- Collections mean we pay for the majority of tools we don't want or use. Make application bundles more flexible.

We welcome additional input from all AEC industry stakeholders. We also very much look forward to Autodesk's response. We know you have spent a lot of time listening the last few years, now is the time to take action and show some real progress!

Signatures (325)

Company	Logo	Name	Organisation
3XN / GXN	3XN GXN	Jesper Bork	Danish Association of Architectural firms
4H-Vest as		Bernt Eric Helen	Association of Consulting Architects in Norway
6Beavers	6BSAVERS.	Shadi Khatib	International company(not connected to one of the Nordic associations)
aaPGR architectes, Versailles, France	aaPGR+SL	Philip Ridgway	Not set
AART architects	AART	Rune Hove	Danish Association of Architectural firms
ABO Plan & Arkitektur AS	OBO PLAN & ARKITEKTUR	Tommy Ingmar Hansen	Association of Consulting Architects in Norway
ABT	abt	Jelle Roks	Consultant
ACPV Architects	ACPV ARCHITECTS ANTONIO CITTERIO PATRICIA VIEL	Emiliano Capasso	International company(not connected to one of the Nordic associations)
aDT Oy	aDT	Niklas Mahlberg	The Association of Finnish Architects Offices
AFKS Arkkitehdit		Juha Salmenperä	The Association of Finnish Architects Offices
ALGOMIM TECHNOLOGY & ARCHITECTURE AS	ALGOMIM	Kaan Bingöl	International company(not connected to one of the Nordic associations)
ALT.ARKITEKTUR AS		Lars Martin Dugstad	Association of Consulting Architects in Norway

Company	Logo	Name	Organisation
Anderssen + Fremming Arkitekter AS		Gary Parkes	Association of Consulting Architects in Norway
A/ Plan arkitekter		Kjeld Andersen	Danske Arkitektvirksomheder
ARCAD ARCHITECTURAL	arCAD	Arch. MSc. Zeycan ÖNDER	International company(not connected to one of the Nordic associations)
Arc Arkitekter AS	a r c h i t e c t u r e	Kjersti Hilde	Association of Consulting Architects in Norway
Architecten aan de Maas BV	A R C H I T E C T E N A A N D E M A A S	Jan de Jong	International company(not connected to one of the Nordic associations)
architectenbureau cepezed bv	cepezed	jan-willem visscher	International company(not connected to one of the Nordic associations)
Architectenbureau Hammel en partners	architectenbureau HAMMEL EN PARTNERS	B.J.van der Velden	Other
ARCHITECTS OFFICE SP		Caio Carvalho	International company(not connected to one of the Nordic associations)
Architektenburo Maas BV		Stephaan Maas	Not set
ArcHus Arkitektfirma ApS		Henrik Skovbjerg	Danish Association of Architectural firms
ARGOS ehf. Arkitektastofa Grétars og Stefáns		Stefán Örn Stefánsson	Not set
Arhtrea		Teo Butnarescu	International company(not connected to one of the Nordic associations)
Arkimentor	Arkimentor	Hardy Stagelund Nielsen	Danish Association of Architectural firms
Arkitektfirmaet Hovaldt	ARKITEKTFIRMAET HOVALDT	Dorte Hovaldt	Not set

Company	Logo	Name	Organisation
Arkitekthuset Kragerø AS		David Løffler	Association of Consulting Architects in Norway
Arkitekt Kompagniet		Jens Christian Christensen	Danish Association of Architectural firms
Arkitektkontoret GASA AS	G/S/	Erik Fjermestad	Association of Consulting Architects in Norway
Arkitektlaget AS		Inger Margaretha Standoft	Not set
Arkitekt Melanie Bergeron AS		Mélanie Bergeron	Association of Consulting Architects in Norway
Arkitekt Mette Kyed Thorson		Mette Kyed Thorson	Association of Consulting Architects in Norway
Arkkitehdit Anttila & Rusanen Oy		Jesse Anttila	The Association of Finnish Architects Offices
Arkkitehdit Oy Latva ja Vaara	ARKKITEHDIT OY LATVA ja VAARA	Jorma Latva	Not set
Arkkitehdit Tommila Oy	Tommila Architects	Miia-Liina Tommila	The Association of Finnish Architects Offices
Arkkitehtitoimisto Arkkigraf Oy	ARKKIGRAF	Tomi Tulamo	The Association of Finnish Architects Offices
Arkkitehtitoimisto ON Oy	ARKKITEHTITOIMISTO	Olli Nieminen	The Association of Finnish Architects Offices
Arkkityypit Oy	ARKKITYYPIT	Saara Repo	The Association of Finnish Architects Offices
ARK.NET AS	A R K I T E K T K O N T O R E T NODEVIGA 18 4610 KRISTIANSAND S	Erik Asbjørnsen	Association of Consulting Architects in Norway
Arkís arkitektar ehf.	ARKÍS	Þorvarður Lárus Björgvinsson	The Association of Architectural Firms in Iceland

Company	Logo	Name	Organisation
ARTEC AS		Siri Dalheim	The Association of Practising Architects in Norway
ASK arkitektar	ASK ARKITEKTAR	Helgi Már Halldórsson	The Association of Architectural Firms in Iceland
Asplan Viak AS	asplan viak	Truls Kristensen	Association of Consulting Architects in Norway
A Studio Rosa		Rosa Hurkmans	International company(not connected to one of the Nordic associations)
ATANGA	ATANGA	Javier Alonso Madrid	Not set
atelier2 architecten		M. Maas	Ander
A-tract AS	a-tractas	Henrik Nömm	Association of Consulting Architects in Norway
Avanto Architects Ltd	AVANTO Architects — Helsinki	Ville Hara	The Association of Finnish Architects Offices
Bar orian	Bar Orıan	Shlomi vaknin	International company(not connected to one of the Nordic associations)
Becht Aps	Becht	Peter Bevht	Danish Association of Architectural firms
Bedaux de Brouwer Architecten B.V.	BEDAUX DE BROUWER ARCHITECTEN	Ron van Dalen	Other
Bee Different		J. Smets	Not set
besseggen arkitekter	BESSEGGEN ARKITEKTER	Thomas Marschall	Association of Consulting Architects in Norway
Bessels Architecten & Ingenieurs	besse <u>L</u> s	Elko Bootsma	International company(not connected to one of the Nordic associations)

Company	Logo	Name	Organisation
BIG - Bjarke Ingels Group	BIG	Jens Majdal Kaarsholm	Danish Association of Architectural firms
BIMFRONT AS	BIMFRONT	Kjetil Krogseth	Consultant
Bimplan	bim plan intelligent bouwen	Jan Van Sichem	Consultant
bim-Plat GmbH	bim Plat	Michael Plat	Consultant
BNA, Association of Dutch Architectural Firms	BN	Jurriaan de Bruijn	Other
BOSJ		Thomas Rabech	Not set
Brixval - Arkitektur og Design		Christian Brixval	Danske Arkitektfirmaer
Børve Borchsenius Arkitekter AS	BORVE BORCHSENIUS Arkitektur siden 1899	Bård Havenstrøm Hansen	Foreningen for rådgivende arkitekter i Norge
BST-Arkkitehdit Oy	b st	Sergej von Bagh	The Association of Finnish Architects Offices
Bucvci Arkitektur & Design AS	שעבו	Iver Olaf Grimstad	Association of Consulting Architects in Norway
BuildEXT	BUILDEXT EXTENDED BUILDING INDUSTRY	Livják Csaba	Nemzetközi cég (nem kapcsolódik egyik skandináv szövetséghez sem)
Bureau 070	BUREAU070	Marleen Graas	Other
Bureau Kooij		Erik Kooij	Niet ingesteld
Buro Moon	buro moon	Moon Brader	Not set

Company	Logo	Name	Organisation
Byg og Brand ApS		Michael Mariager Klit	Consultant
CDCE		G young	International company(no connected to one of the Nordic associations)
CEBRA architecture a/s		Kolja Nielsen	Not set
C.F. Møller Architects	CF MØLLER ARCHITECTS	Lone Bendorff	Danish Association of Architectural firms
Christensen & Co Arkitekter		Vibeke lydolph Lindblad	Danish Association of Architectural firms
Christensen & Co Arkitekter A/S	CHRISTENSEN & CO	Marie Partoft	Danish Association of Architectural firms
Christina fuchs architect	christina fuchs architect	Christina Fuchs	Not set
clementwestfall A/S	CLEMENTWESTFALL	Nina Clement	Danish Association of Architectural firms
COBE	Cobe	Niels Pedersen	Danish Association of Architectural firms
Common Affairs BV	COMMON AFFAIRS	M.T. Post	International company(no connected to one of the Nordic associations)
COWI		Fredrik Jacobsen	Developer
CREO Arkitekter	CREO	Jonas Lahrmer Hornbæk	Danish Association of Architectural firms
Danske Arkitektvirksomheder		Signe	Danish Association of Architectural firms
DARK DESIGN GROUP AS		Geir Gustav Hantveit	Not set

Company	Logo	Name	Organisation
de Architekten Cie.	Cie.	Frank Segaar	International company(not connected to one of the Nordic associations)
de bats bna architecten		Bas de Bats	Other
Delta arkitekter		Tord Klungrehaug	Association of Consulting Architects in Norway
DGJ Landscapes	DGJ Landscapes	Daniel Jauslin	International company(not connected to one of the Nordic associations)
DOA POULIASIS®-AEC Co. GREECE	POULIASIS	Pouliasi Aikaterini	Other
Dorte Mandrup		Frants Nielsen	Danish Association of Architectural firms
DROM V.O.F.	DROM	Timur Shabaev	International company(not connected to one of the Nordic associations)
Vilhelm Lauritzen Architects	VILHELM stages LAURITZEN	Kenneth Hansen	Danish Association of Architectural firms
Rex Skov Arkitekter		Michael Skov	Danish Association of Architectural firms
se arkitektur as	se arkitektur	Stig Eide	Association of Consulting Architects in Norway
AINS Group Oy	A INS GROUP	Risto Tulenheimo	Consultant
PLH Arkitekter	PLI+	Jens Lillebæk	Danish Association of Architectural firms
The Association of Finnish Architects' Offices		Kalle Euro	The Association of Finnish Architects Offices
UC Architects bv	URBAN CLIMATE ARCHITECTS	Tim Vermeend en Dennis Hauer	Other

Company Felix Arkitekter AS	Logo	Name Ingebrigt Foros	Organisation Association of Consulting Architects in Norway
Ocmis	6	Ben Veasey	Developer
Sandbakk og Pettersen Arkitekter	SANDBAKK & PETTERSEN ARKITEKTER AS webside: www.byark.no	Marceliano Trenado Mateos	Other
NIRAS	NIRAS	Miguel Pinheiro	Consultant
Pieters Bouwtechniek	Pieters BOUWTECHNIEK	Jan Versteegen	Consultant
pluskontoret arkitekter	pluskontoret a arkitekter 4	mette stavad	Danish Association of Architectural firms
Christensen & Co Arkitekter A/S	CHRISTENSEN & CO	Michael Werin Larsen	Danish Association of Architectural firms
Self employed		Vilma Meškauskienė	Other
Van der Schoot Architecten bv	VAN DER SCHOOT ARCHITECTEN by BNA SCHIJNDEL	Jill Smulders	Other
UC Architects bv	URBAN CLIMATE ARCHITECTS	Tim Vermeend en Dennis Hauer	Other
Studio Mini Super	STUDIO. MINI. SUPER.	Mari Gjertsen	Association of Consulting Architects in Norway
ERS architecten B.V.	E/R/S ² architecten by	Derk Stortelder	International company(not connected to one of the Nordic associations)
Partanen & Lamusuo Oy		Heikki Lamusuo	The Association of Finnish Architects Offices

Company	Logo	Name	Organisation
WAM architecten	WA/\\ architecten	Wilfried van Winden	Other
Tegnestuen Vandkunsten AS	Vandkunsten	Søren Nielsen	Danish Association of Architectural firms
Nordplan AS	nordplan arkitektur konstruksjon landskap	Bjørn Myklebust	Association of Consulting Architects in Norway
H&M-architects`	M	Seppo Markku	The Association of Finnish Architects Offices
Absurd Arkitektur AS	BS	Atle Lenschow	Association of Consulting Architects in Norway
tegnestuenlorenzen	tegnestuenlorenzen	Allan Lorenzen	Not set
LINK Arkitektur		Morten Thuesen	Danish Association of Architectural firms
Self-employed		Pedro Romero	Not set
Granlund Oy		Matti Alakylmänen	Consultant
MASA architects	MASA	Hiroki Matsuura	International company(not connected to one of the Nordic associations)
Arcon Prosjekt AS	ARCON PROSJEKT AS	Bjarne lversen	Association of Consulting Architects in Norway
Schmidt Hammer Lassen Architects	schmidt/hammer/ lassen/ architects/	Jesper Høiberg	Danish Association of Architectural firms
Kirsti Sivén & Asko Takala Arkkitehdit Oy		Asko Takala	The Association of Finnish Architects Offices
Christensen & Co Arkitekter		Vibeke lydolph Lindblad	Danish Association of Architectural firms

Company	Logo	Name	Organisation
BiermanHenket	BiermanHenket architectuur interieur restauratie techniek	S. de Bijll Nachenius	Other
PES-Architects	Pes ark	Tuomas Silvennoinen	The Association of Finnish Architects Offices
Margarida Pais Arkitektur AS	// // margarida pais arkitektur	Margarida Pais	Association of Consulting Architects in Norway
Felix Arkitekter AS	F×ARK	Ingunn Berg-Nordlie	Association of Consulting Architects in Norway
NIRAS	NIRÁS	Andreas	Consultant
KCAP	KCAP	Coert Verkuijl	International company(not connected to one of the Nordic associations)
WDJARCHITECTEN	WDJA	Jeroen Semeijn	Other
DYRØ & MOEN Arkitekter		Gunnar Dyrø	Not set
Dyrvik Arkitekter AS	DYRVIK ARKITEKTER	Halvor Bergan	Association of Consulting Architects in Norway
Ector Hoogstad Architecten	ector hoogstad architects	G. weijnen	International company(not connected to one of the Nordic associations)
EFLA hf.		Sæmundur Sæmundsson	International company(not connected to one of the Nordic associations)
Elphick Proome Architecture	_epo	stuart ilsley	International company(not connected to one of the Nordic associations)

Company	Logo	Name	Organisation
EMVS		Francisco Cortes del Castillo	Not set
E+N Arkitektur A/S	E+N	Thomas Degn Friis	Not set
ESPACE AS		Olivier Hérail	Association of Consulting Architects in Norway
ESPAGNO MILANI Architectes Associés	Espagno Milani Architectes Associés	Sébastien	Not set
Fabel Arkitekter AS	FA BEL	Martin Konieczny	Association of Consulting Architects in Norway
FARO engineering	ENGINEERING	Wouter van der Stap	Not set
Felix Arkitekter	F×ARK	Eva Sjue	Association of Consulting Architects in Norway
FELIX ARKITEKTER AS		Marielle Ch. Fjell	Association of Consulting Architects in Norway
Frameworks		Yuval Amit	Not set
Freelance		Vladsilav Aleynikov	Not set
friis & moltke architects	FRIIS & MOLTKE	thomas svendsen	Danish Association of Architectural firms
FUGLARK		Svend Sivertsen	Danish Association of Architectural firms
GARDE. AS		Mads Emil Garde	Association of Consulting Architects in Norway
GB CONCEPT DESIGNS		GERT BESTER	International company(not connected to one of the Nordic associations)

Company	Logo	Name	Organisation
Ghilardi+Hellsten Arkitekter	GHA	Erik Stenman	Association of Consulting Architects in Norway
Gortemaker Algra Feenstra architects	Gortemaker Algra Feenstra	Martjan den Hoed	International company(not connected to one of the Nordic associations)
Graa Arkitekter A/S	graaa	Kristian Hvass	Danish Association of Architectural firms
Granlund Oy	Granlund	Tero Järvinen	Consultant
Grindaker AS	grindaker [*]	Per Heikki Granroth	The Association of Practising Architects in Norway
GROOSMAN architecten	GROOSMAN A R C H I T E C T E N	Theo Peekstok	Internationaal bedrijf (niet verbonden aan een van de Scandinavische verenigingen)
HALLSTEIN AS	HALL STEIN	Hallstein Guthu	Association of Consulting Architects in Norway
hartmann arkitekter as		ole fredrik forde	Association of Consulting Architects in Norway
Haug Landskap as	haug Landskap AS	MERETE HAUG	Association of Consulting Architects in Norway
Heatherwick studio	Heatherwick studio	Heatherwick studio	International company(not connected to one of the Nordic associations)
Helling Arkitekter		Rakel	Association of Consulting Architects in Norway
Helliniki Meletitiki		Dimitrios Efstratiadis	Not set
HENT	HENT	Helle B	Contractor

Company Hila Arkkitehdit Oy	Logo	Name Sakari Himanen	Organisation The Association of Finnish Architects Offices
HILBERINKBOSCH architecten	HILBERINKBOSCH ARCHITECTEN	Annemariken Hilberink	Not set
Hille Melbye AS		Stefan Qvisén	Association of Consulting Architects in Norway
HIMLA arkkitehdit Oy	HIMLA VALUE ARCHITECTURE	Jussi Hietalahti	The Association of Finnish Architects Offices
H&M-architects`	H 8 M	Seppo Markku	Not set
H&M Arkkitehdit / Arkkitehtitoimisto Anneli Hellsten Oy	8 M	Arkkitehtitoimisto Anneli Hellsten Oy Hellsten	The Association of Finnish Architects Offices
Hnit verkfræðistofa hf	HNIT VERKFRÆÐISTOFA	Kristinn Guðjónsson	Consultant
Hugo Caron architecten	caron	Hugo Caron	Not set
IAA Architecten B.V.	IAA Architecten	Paul de Brie	International company(not connected to one of the Nordic associations)
IARK		Hanne Margrethe Hjermann	Association of Consulting Architects in Norway
INARO	INARO	Sami Heikkinen	The Association of Finnish Architects Offices
IN'BY	IN'BY	Runar Smedås	Association of Consulting Architects in Norway
Individuali Vytauto Januškevičiaus įmonė		Regina Januškevičienė	Other

Company	Logo	Name	Organisation
IN-EX Studio	IN- EX	Matyas Bodo Vancsura	Not set
Intact		R.Windrich	Other
Interdisciplinary Consultants Scandinavia AB	iC Scandinavia	Matic Jazbar	Consultant
Irena Zonyte		Irena Zonytė	Not set
JAJA Architects ApS	<u>jaja</u>	Josefine Lykke Jensen	Danish Association of Architectural firms
Jana Richtrová		Jana Richtrová	Not set
JJW arkitekter	JJzW	Jesper Pildal	Danish Association of Architectural firms
JKMM Architects	JK MM	Tristan Hughes	The Association of Finnish Architects Offices
JPI Architektai		Lilija Putniene	Not set
JSC "NAMUS"	NAMUS	Vilma	Other
Katarchy Inc		Katiuska	no establecido
KB arkitekter AS		Renate Ellila	Association of Consulting Architects in Norway
KINICO	KINICO	Nicolai Larasse	Association of Consulting Architects in Norway
Kirsti Sivén & Asko Takala Arkkitehdit Oy		Asko Takala	Not set
Kokon Architecture & Urban Design	KOKON ARCHITECTURE & URBAN DESIGN	Suleyman Ozbek	International company(not connected to one of the Nordic associations)

Company	Logo	Name	Organisation
Kontur arkitekter AS		Roar Jacobsen	Association of Consulting Architects in Norway
KPG architecten	KPG architecten	Bart Stegemeijer	Ander
Kraaijvanger Architect	KRAAUVANGER	Bas Niese	Other
KuiperCompagnons		Mark Schaeffer	Not set
Lahdelma & Mahlamäki Architects		Timo Jyrinki	The Association of Finnish Architects Offices
Laitila Architects		Petteri Nikki	The Association of Finnish Architects Offices
Landmótun		Aðalheiður E Kristjánsdóttir	Not set
Lateef Engineering	Lateef	Anas Abdul-Lateef	International company(not connected to one of the Nordic associations)
LAZARISARCHITECTS IN PATRA-GR		ANDREAS LAZARIS	Not set
Lillestrøm Arkitekter AS		Ingunn Anette Øhra	Association of Consulting Architects in Norway
Link Arkitektur AS		Emil Gran Andersson	Association of Consulting Architects in Norway
LO:LE LANDSKAP AS	Lo:Le Landskap	mari anneline aston bergset	Association of Consulting Architects in Norway
Longva arkitekter AS		Knut Longva	Association of Consulting Architects in Norway
Lota ltd.	LOTA	Ólöf Helgadóttir	Consultant

	Veera Rautaheimo	The Association of Finnish
		Architects Offices
LUKAROINEN	Merja Pesonen	The Association of Finnish Architects Offices
LYTT	Torben Møbjerg	Danske Arkitektvirksomhed
m a b a t ocidian בתלת מימד בע"מ 3D technologies ltd	Etai Ophir	Other
	Hiroki Matsuura	International company(not connected to one of the Nordic associations)
MADS WINDFELDT ARKITEKTER	Mads Windfeldt	Danish Association of Architectural firms
	Guy Tschudi-Madsen	Association of Consulting Architects in Norway
MARCO BRUIJNES ARCHITECTEN BV.	Marco Bruijnes	International company(not connected to one of the Nordic associations)
	Peter Martens	Contractor
MASA	René Sangers	International company(not connected to one of the Nordic associations)
MASU PLANNING	Malin Blomqvist	Danish Association of Architectural firms
	Helge Lunder	Association of Consulting Architects in Norway
	Michael Tobin MRIAI	Other
I'IOE	Jesper Trier Henningsen	Consultant
	m a b a t Display to the chologies ltd MARCO BRUIJNES ARCHITECTEN BV.	Torben Møbjerg Etai Ophir Billingse ind Hiroki Matsuura Mads Windfeldt Guy Tschudi-Madsen Marco Bruijnes ARCHITECTEN Peter Martens René Sangers Malin Blomqvist Helge Lunder Michael Tobin MRIAI

Company	Logo	Name	Organisation
MTECH		Paul	International company(not connected to one of the Nordic associations)
MVRDV	MVRDV	Frans de Witte	International company(not connected to one of the Nordic associations)
Netwerk Architecten Vlaanderen	NAU: netwerk architecten vlaanderen	Steven Lannoo	Other
Nøhr & Sigsgaard Arkitektfirma	NØHR & SIGSGAARD	Mads Koch	Danish Association of Architectural firms
NIELSTORP as	NIELS TORP +	Christian Frisell	Association of Consulting Architects in Norway
NIRAS	NIRAS	salman Pey	Consultant
NMA/FORUM ARCHITECTS		Marcos S. Marcou	Consultant
Norconsult	Norconsult �	John Olav Kopperud	Association of Consulting Architects in Norway
Norconsult Group	Norconsult �	Egil Hogna	Association of Consulting Architects in Norway
Nordic - Office of Architecture	Aordic OFFICE OF ARCHITECTURE	eskild andersen	Association of Consulting Architects in Norway
NXT architecture and engineering	NXT	Andreas Rindt	International company(not connected to one of the Nordic associations)
Online-Magazin "Internet für Architekten"	Critico Adaguage Critico Adaguage Internet für Architekten	Eric Sturm	Other
Order of Portuguese Architects	ORDEM DOS ARGUITECTOS	Bruno Salvador	International company(not connected to one of the Nordic associations)

Company	Logo	Name	Organisation
Origo Arkitektgruppe as		Eirik Oen Lie	Association of Consulting Architects in Norway
Oslo Works	oslo. coworks	Håkon Martin Rensaa	Association of Consulting Architects in Norway
OZ	OZ	Marlies Zwols	International company(no connected to one of the Nordic associations)
Paal J Kahrs Arkitekter AS	paal kahrs arkitekter	Paal Johan Kahrs	Association of Consulting Architects in Norway
Partanen & Lamusuo Oy	Logo Partanen & Lamusuo Oy	Heikki Lamusuo	The Association of Finnish Architects Offices
Parviainen Architects Ltd.	parviainen ARKKITEHDIT	Mikko Lahikainen	The Association of Finnish Architects Offices
Paul Hoppe Architect BV	Paul Hoppe Architect	Paul	Other
Per Knudsen arkitektkontor AS	ОРКА	Axel Kristoffersen	Association of Consulting Architects in Norway
Pilot Arkitekter AS	PILOT ARKITEKTER	Andreas Haukeland	Association of Consulting Architects in Norway
PIO Keramoprojekt a.s.	PO KNE	Michal Lešinský	International company(no connected to one of the Nordic associations)
Playa Arkkitehdit Oy		Tuukka Vuori	The Association of Finnish Architects Offices
pluskontoret arkitekter		mette stavad	Danish Association of Architectural firms
P+P arkitekter	Kitekter	Anders Lunde Jacobsen	Danish Association of Architectural firms

Company	Logo	Name	Organisation
Prodis Ingeniería S.A.		Randall Crawford	Consultant
qdp arkitekter	qdp arkitekter	christian brenden	Association of Consulting Architects in Norway
R4a architecten en ingenieurs	R_{a} architecten en ingenieurs	Gert-Jan Borgman	Other
Randers Arkitekten		Brian Andersen	Danish Association of Architectural firms
Rarcplusstudio		Rune Poret	Not set
Ratio arkitekter	Ratio	kenneth Broberg Fugl	Association of Consulting Architects in Norway
REALTI SWISS SA	REALTI A NEW ERA FOR REAL ESTATE	Julien Fersing	International company(no connected to one of the Nordic associations)
Remote Ctrl	Remote Ctrl	Matthew Crookshank	International company(no connected to one of the Nordic associations)
Revolutionary Engineering & Digital Design Ltd	R	Vlad Opanasiuk	Consultant
rex skov arkitekter	rex skov arkitekter	Anders Lynderup	Not set
R. Židonio įmonė		Raimundas	Other
RoosRos Architecten	□ ROOS ROS	Bertold van burg	Other
RUBOW arkitekter A/S	RUBOW arkitekter	Ole Kiær	Danish Association of Architectural firms
		Thor Olav Solbjør	Association of Consulting

Company	Logo	Name	Organisation
Salt Arkitekter AS		Ann- Kristin Strømmen	Not set
Schauman & Nordgren Architecs		Ted Schauman	The Association of Finnish Architects Offices
Schønherr A/S		Nina Jensen	Danish Association of Architectural firms
Schoots Architecten	schoots architecten	Kevin Kok	International company(not connected to one of the Nordic associations)
Selberg Arkitekter AS	SELBERG ARKITEKTER AS plan arkitektur landskap	Neil van Est	Association of Consulting Architects in Norway
Self-employed		Pedro Romero	Not set
Semrén Månsson Arkitekter		Michael Westerlund	International company(not connected to one of the Nordic associations)
Søgnen Kalstveit arkitektar AS	Kalstveit uəugøs	Nikolina Søgnen	Association of Consulting Architects in Norway
SIGN AS		Håvard Davidsen	Association of Consulting Architects in Norway
Sillman Arkkitehtitoimisto Oy	SILLMAN ARK - MAN - DOK	Jonas Sillman	The Association of Finnish Architects Offices
Situ Plan	Situ MASTERPLANNING JURBAN DESIGN JARCHITECTURE & LANDSCAPE	Bruno Martorelli	International company(not connected to one of the Nordic associations)
Sivilarkitekt Kikkan Landstad		Kikkan Landstad	Association of Consulting Architects in Norway
SKIK Arkitekter	SKIK arkitekter	Rasmus Max Friis- Petersen	Danish Association of Architectural firms
Slyngstad Aamlid Arkitekter AS		Ivar Aamlid	Association of Consulting Architects in Norway

Company	Logo	Name	Organisation
Sæmundur Sæmundsson	• EFLA	Sæmundur Sæmundsson	International company(not connected to one of the Nordic associations)
Søndergaard Rickfelt AS	SØF arkitekter	Roger Heimdal	Association of Consulting Architects in Norway
Snøhetta	Snøhetta 🗠	Tor Olav Mork Mørseth	Association of Consulting Architects in Norway
Snøhetta Oslo AS		Aleksandra Danielak	Not set
SP Arkitekter AS		Kjell Oscar Pettersen	Association of Consulting Architects in Norway
SPOR ARKITEKTER AS	Spor Arkitekter	Abbi Nilssen	Association of Consulting Architects in Norway
Sporstøl Arkitekter AS	SPORSTØL arkitekter	Bjørnar Sporstøl	Association of Consulting Architects in Norway
Staur Arkitektverkstad AS		David Skogvold	Association of Consulting Architects in Norway
Stav Arkitekter AS	STAV ARKITEKTER	Henning Bøe	Association of Consulting Architects in Norway
Sted helhet arkitektur - Shark AS	Shark Sted·helhet·arkitektur	Egil Magnar Haugstad	Association of Consulting Architects in Norway
Steinsvik Arkitektkontor AS		Ulrikke Eliassen	Association of Consulting Architects in Norway
Stokvad Rådgivende Ingeniører A/S	Sto tvad	Rasmus Pedersen	Other
Studio Facchetti	FACCHETTI	davide facchetti	Other
STUDIONSW AS		Amund Eggum Wangen	The Association of Practising Architects in Norway
Studioschaeffer Architecten		Jeroen Lange	International company(not connected to one of the

Company	Logo	Name	Organisation
			Nordic associations)
Studio TMOJ	Studie THOJ I Architector & Onterro	Tom Hulsman	Other
Studio Vinke	Studio Vinke	Bart Haazen	International company(not connected to one of the Nordic associations)
Talo arkitektur		Annett Kristin Poppe Bjerke	Arkitektbedriftene i Norge
Tangerine		Rob Snyder	Not set
T.ark Arkitektar		Ivon Stefan Cilia	The Association of Architectural Firms in Iceland
Tegnestuen Vandkunsten A/S	Vandkunsten	Thomas Nybo Rasmussen	Danish Association of Architectural firms
Teiknistofa arkitekta ehf.		Jóhann Einar Jónsson	Not set
THG arkitektar		Freyr Frostason	The Association of Architectural Firms in Iceland
Third Ecology Architects		Dency Thomas	Not set
tomšovi architekti s.r.o.		Štěpán Tomš	Other
TREDJE NATUR	TREDJE NATUR	Malene Krüger	Danish Association of Architectural firms
tun-architektur		Tommy Müller	Other
UAB Dvieju Grupe	DVIEJU GRUPĒ	Linas Tuleikis	Not set
UAB "Nemuno deltos projektai"	NEMUNO DELTOS PROJEKTAI	Birutė Gedrimienė	Other

Company	Logo	Name	Organisation
UAB Projektavimo ir restauravimo institutas		Marija Nemunienė	Not set
UTMARK-arkitektur AS		Jacob Schroll	Association of Consulting Architects in Norway
VA arkitektar	VA ARKITEKTAR	Indro Candi	The Association of Architectural Firms in Iceland
Van Bergen Kolpa Architecten		Evert Kolpa	International company(not connected to one of the Nordic associations)
Van moort en Partners Architecten		John Simis	Other
Van Wijnen Harderwijk		Wim Blaak	International company(not connected to one of the Nordic associations)
VECTURA Pardubice s.r.o.	VECTURA PARDUBICE S.R.O.	Ondřej Kvaček	International company(not connected to one of the Nordic associations)
Veni	VENI*	Johnny Sætre	Consultant
Ventura + partners		Diogo Ferrão	International company(not connected to one of the Nordic associations)
VESMĚS architekti s.r.o.	VES MES ARCHI TEKTI	Jan Horky	Not set
Vidsja ehf		Jón Logi Sigurbjörnsson	Not set
Vigsnæs + Kosberg ++ Arkitekter AS	VIGSNÆS + KOSBERG + + ARKITEKTER	Martin Kandola	Association of Consulting Architects in Norway
vile arkitekter		Mikkel Vile Juul	Not set
Virkkunen & Co	VIRKKUNEN & CO ARKKITEHTITOIMISTO - ARCHITECTS	Tuomas Kivinen	The Association of Finnish

Architects Ltd.	Logo	Name	Architects Offices
V Laukaicio projektavimo firma		Vidmantas	Not set
volantis architects		joep wielders	Other
VSB verkfræðistofa	VSB_ VERKFRÆÐISTOFA	Hjörtur Sigurðsson	Consultant
VSO Radgjof	VSO CONSULTING	Runolfur Thor Astthorsson	Not set
WDJARCHITECTEN	WDJA	Sander Nelissen	Not set
Werkplaats van Vliet		Martien van Vliet	Niet ingesteld
WeWork		Carlos Gomez	International company(not connected to one of the Nordic associations)
YIT Suomi Oy	YIT	Teemu Kangasmäki	Contractor
YSADESIGN	POLITICATURE & WATER	Anne Mari Gullikstad	Association of Consulting Architects in Norway
zwenk		Pim Pompen	Other