

<https://dentsu-ho.com/articles/9026>

- Importance of Japanese digital product
- Japanese firm still places operational improvements in DX
- Need for digital product
- Bottle neck for Japanese competitiveness
 - Implementation of agile, the dismissal of agile is costing Japanese competitiveness
 - Using digital product to boost client's growth
- Digital product
- Hidden relationship between Japanese competitiveness and agile development
 - IMD - in 2024 Japan's competitiveness ranking was 38th
 - Business efficiency is 51st
 - Lacking corporation in making speedy decision, understanding of market, and acknowledgement of new threats are all down
- The lack of ability for corporation to make decisions in face of adversity and change
- Agile is a critical strategy in raising this edge
 - Most Japanese companies is not compatible with agile approach
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https://www.pmaj.or.jp/library/open/regular/kns20191130_3.pdf

Agile and to gain economy competitiveness

- 2025 Cliff
 - Legacy system and black box - can't be able to use data
- Origin of agile
 - Late 1990s
 - Antithesis to the traditional project management
 - Agile Manifesto
 - 2001
 - Beyond process or tools - prioritize personal communication
 - Software over documentation
 - Client engagement and collaboration over contracting
 - Accept change over planning
- Idea of Agile
- Impact of Agile
 - Increase in client and customer satisfaction
 - As they are in the feedback process - achieve higher level of satisfaction
 - Providing working software to clients early
 - Clients are engaged in testing
 - Reduce development time
 - Improving development efficiency
 - Stand ups and communication

- Understand software deeply
- Engage in

file:///Users/nishitakumi/Downloads/Atlassian_Harvard_Business_Review_Agile_Report%20(1).pdf

Agile Practice The competitive advantage for digital age

- Software development is increasingly drive by customers and business needs, which requires rapid response to issues and concerns
- Feedback must immediately incorporate into products and teams must be able to deliver the exact product their suctomer is looking for
- No longer acceptable for CIO to plan on annual basis - they need to build software in faster iterations
- IT groups now use agile practices to accelerate development and respond to change
- IT groups in different industries use agile to accelerate development and respond to change
 - Agile oofer competitive advantage delivering benefit from improved software quality and team productivity to lower costs
- Requirement for large companies
 - Can't do fast, it's too bad because somebody else can
- Different from traditional waterfall style technique that gathered popularity in 1970s
 - Breaks down to discrete steps of planning, design, development, testing and implementation
 - Occuring sequentially with no overlap
 - Linear approach take longer time to complete projects - often years - and frequently makes difficult to changing requirements and market demands
 - Nowadays companies are increasingly pressured to innovate faster
 - Software industry
 - Comapnies create versions of apps with shelf life of weeks
 - Typical life of mobile app between update is 37 days
 - REquires speed
- CIO have turned to agile for development for help
 - Geated towards rapid delivery of tested software and continuous adaptive delivery
 - Gives good sense of what we can do and cannot and what to do for sprints
 - Embrace automated testing and integration