

Sources & Uses of Cash

Beginning Reference Point

April 15, 2017

Case Study 4 Project Calculation # e2d49fda-OK

Existing Company Purchases Target Company

Acquisition of ABC Corp

Includes Existing Company and Target Company 10 Year Horizon

Accusal interest fromme (control of control			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Accous Interest Income												
Account Interest From Receword \$ 233.74% 964.7891 960.0500 860.0500 800.05	Accrual Net Income (Loss)	\$	51,647,904 \$	69,334,421 \$	70,121,850 \$	65,269,018 \$	68,085,011	81,076,870 \$	81,823,052 \$	81,839,417 \$	83,362,080 \$	79,097,105
Marcet Horsenber Received \$ 1,233/43 944.21 809.500 809.	Addback-Source. (Deduct-Use of Cash):											
Marces Marces S. 1.233743 944.51 800.500 800.500 800.500 800.500 802.500 805	Accrual Interest Income	\$	(1,233,743)	(944,261)	(800,500)	(800,500)	(800,500)	(800,500)	(802,100)	(800,500)	(804,500)	(800,500)
ARCOUNT INVESTED PLAN STATE OF THE PROPERTY OF	Interest Income Received	\$	1.233.743		800.500							800,500
APT CDest Inventer Paral Financiary California (1998) Application		\$,				8,937,952
Personal Interest Part S												(1,292,896)
Count Butlenge, Real Estate Count Interest Paul \$ (23,55.65) (24) (27) (23,55.65) (21) (25) (25) (25) (25) (274,50.65) (25) (25) (25) (274,50.65) (25) (25) (25) (274,50.65) (25) (25) (25) (25) (25) (25) (25) (2			, , ,		, , ,		(1,211,100)					(105,943)
Size Dead Require interest Paral \$ 2,225,5816 2,191,086 0,352,079 1,486,739 1,139,915 6,48,989 1,50,000 2,790,000 2,790,000 2,700,000 2,	-						(314 585)					(121,727)
Same Dade Pix (Internal Paid S 1,150,000 (705,000) (1,000,000) (3,500,000)												(6,270,000)
Saler Interest Paul Paul Paul Paul Paul Paul Paul Paul			(2,230,300)				(1,100,010)				(270,000)	(0,210,000)
Solicy Internet Praise PerformanceEam Oul Note \$ \$ \$ \$ \$ \$ \$ \$ \$			1 150 000				(3.500.000)				(1.000.000)	
Caugh Interest Paid \$ (1,369,500) (229,500) (292,500) (274,500) (274,500) (270,000) (2			1,150,000	-	(3,000,000)	(3,500,000)	(5,500,000)	(5,500,000)	(3,300,000)	(3,500,000)	(1,000,000)	-
Other Interest Paid			(4.360.500)	(220 506)	(202 500)	(274 500)	(274.500)	(274 500)	(270.000)	(270,000)	(270,000)	(135,054)
Principal Received Interest Paid \$ 220 5001 35.000 (15.0000 (15.		*	,	(229,500)	(292,500)	(274,500)	(274,500)	(274,500)	(270,000)	(270,000)	(270,000)	(135,054)
More Service Dead Interest Field			, , ,	25.000	(45.000)	(45.000)	(05.500)	(05.222)	(400 222)	(402.222)	(400.222)	(400.222)
Prepayment panalty paid (considered part of len) Performancelizario Out Accessed Expense \$ 30,000 20,000 4,0000 30,000 1,11 Accrued funcione Tax estimate 5,001,112 46,202,822 47,418,772 45,470,224 47,397,129 56,422,652 56,926,632 56,974,513 58,035,101 56,300 5			,									(108,322)
PerformanceEarn Out Accrued Expense		*	(410,486)	(636,202)	,	(702,464)		(366,017)		(355,226)	(347,250)	(339,064)
Non Cash (Gam) Loss on Salke of Assets Accrued income Tax estimate \$ 3,500,1112		*			-	-	-	-		-	-	-
Accrued income Tax estimate S 35,001.112	·	*	,			-	-	-	-	-	-	-
Deferred Income Tax estimate S 56.828 72.753 73.400 74.058 74.26 75.406 76.097 76.798 77.511 Total Estimated Taxes Paid S - (34.949.278) (48.296.463) (47.314.24) (45.30.2675) (47.328.971) (56.373.873) (56.93.233) (56.904.465) (57.90 Desperation & Amoritazian S 7.793.355 7.774.314 7.770.364 7.705.594 7.705.594 7.720.919 7.736.324 7.751.814 7.792.39 7.736.3551 7.77 Change in Other Current Assets S S S S S S S S S	Non Cash (Gain) Loss on Sale of Assets	*						-	-	-	-	1,150,000
Total Estimahed Tarse Paid		*										56,369,643
Depreciation & Amortization \$ 7,890,335 7,24,314 7,710,364 7,706,599 7,720,919 7,736,324 7,751,814 7,792,390 7,783,051 7,77 Change in Offer Current Assets \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Deferred Income Tax estimate		56,828			74,058						78,026
Change in Other Current Assets S	Total Estimated Taxes Paid	*	-	(34,949,278)	(48,296,463)	(47,351,424)	(45,302,675)	(47,328,971)	(56,373,873)	(56,893,223)	(56,904,465)	(57,964,402)
Principal Received on Notes Receivable S 6,867,766 8,632,234	Depreciation & Amortization	\$	7,690,335	7,724,314	7,710,364	7,706,599	7,720,919	7,736,324	7,751,814	7,792,390	7,783,051	7,790,078
Change in A/R Change in Inventory S S S S S S S S S S S S S S S S S S S	Change in Other Current Assets	\$	-	-	-	-	-	-	-	-	-	-
Change in Inventory \$ 43,587.507 30,001,849 32,688,982 12,758,035 911,063 73,294 595,862 396,949 430,587 77 Change in AP \$ 6,293,513 (5,246,245) (801,826) 951,275 424,526 (409,581) 22,790 2,893 (940) Change in AP, Inv Debt \$ (43,215,386) (38,583,548) (5,410,335) 15,407,363 (2,997,817) 5,071,094 (372,117) (325,421) (285,345) (42,546) (Principal Received on Notes Receivable	\$	6,867,766	8,632,234	-	-	-	-	200,000	-	500,000	-
Change in A/P Change in A/R, Inv Debt \$ (43,215,386) (38,583,548) (38,583,548) (5,410,335) 15,407,363 (2,997,817) 5,071,094 (372,117) (325,421) (285,345) (41,417,415) (41	Change in A/R	\$	(4,762,053)	(15,712,172)	(24,963,035)	(5,504,916)	(2,714,855)	(4,957,553)	845,284	204,805	49,622	12,023
Change in AJR, linv Debt	Change in Inventory	\$	43,587,507	30,001,849	32,688,982	12,758,035	911,063	73,294	595,862	396,949	430,587	703,064
Change in Other Cur Debt Principal Paid/Draw on Other LT Debt Principal Paid on Sub Debt Principal Paid on Seller Debt and/or Principal Paid on Equity Debt Principal Paid on Other Transaction Debt Principal	Change in A/P	\$	6,293,513	(5,246,245)	(801,826)	951,275	424,526	(409,581)	22,790	2,893	(940)	(8,810)
Principal Paid/Draw on Other LT Debt \$ (280,242) (81,454) (82,684) (11,733,933) (31,104) 100,000	Change in A/R, Inv Debt	\$	(43,215,386)	(38,583,548)	(5,410,335)	15,407,363	(2,997,817)	5,071,094	(372,117)	(325,421)	(285,345)	(461,397)
Change in Equip, Buildings, Real Estate Debt \$ (7,604,714) (14,984,697) (2,769,182) (1,944,652) (23,257) (3,504,554) (1,346,337) (1,371,540) (1,357,211) (1,357,21,21) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,211) (1,357,	Change in Other Cur Debt	\$	(200,500)	-	-			-	-	-	-	-
Principal Paid on Sub Debt \$ (6,813,050) \$ (3,564,827) \$ (3,845,056) \$ (6,611,108) \$ (2,908,471) \$ (3,257,487) \$ 1,000,000 \$	Principal Paid/Draw on Other LT Debt	\$	(280,242)	(81,454)	(82,684)	(11,733,933)	(31,104)	100,000	-	-	-	-
Principal Paid on Seller Debt and/or Performance Earn Out Note Principal Paid on Equity Debt \$ - 1,000,010 - - - - - - (25,000,000) (10,000,000) Principal Paid on Equity Debt \$ - 1,000,010 - - - - - - - - -	Change in Equip, Buildings, Real Estate Debt	\$	(7,604,714)	(14,984,697)	(2,769,182)	(1,944,652)	(23,257)	(3,504,554)	(1,346,337)	(1,371,540)	(1,357,211)	(1,360,135)
Performance Earn Out Note Principal Paid on Equity Debt \$ - 1,000,010	Principal Paid on Sub Debt	\$	(6,813,050)	(3,564,827)	(3,845,056)	(6,611,108)	(2,908,471)	(3,257,487)	1,000,000	-	_	_
Principal Pd on Other Transaction Debt \$ 100,000 10,000 (3,567) 100,000 - 100,000		\$	-	-	(700,000)	-	-	-	-	(25,000,000)	(10,000,000)	-
Principal Pd on Other Transaction Debt \$ 100,000 10,000 (3,567) 100,000 - 100,000	Principal Paid on Equity Debt	\$		1.000.010							(3.000,000)	
Sub Debt Warrants Purchased Back \$ (34,411,401) (40,216,162) (111,428,431)		\$		-	100.000	10.000	(3.567)	100.000	_	100.000	,	(356,433)
Non-Expense Cash from AJE's \$ 22,590,000 (685,005) 1,915,000 1,000,000 700,000 (300,000) 50,000 (500,000) - 22 Non-Expense Cash Draws \$ (144,000) (239,000) (164,000) 9,875,000 (222,000) (114,000) (123,000) (12,000) (12,000) (22,000) (104,000) (220,000) (220,000) (22		\$	-	-			* ' '	-	-	-	-	-
Non-Expense Cash Draws \$ (144,000) (239,000) (164,000) 9,875,000 (222,000) (114,000) (123,000) (120,000) (120,000) (0.			. ,		,	,		,		. ,	(264,320)	(234,080)
Increase (Decrease) in Cash Indicated in Cash Flow Error Check s/b 0 Error Check s/b 0	•									,		250,006
Indicated in Cash Flow 118,720,538 56,128,851 35,845,585 44,562,889 (39,316,488) 89,203,340 89,119,471 61,291,171 78,978,671 85,61	Non-Expense Cash Draws	\$	(144,000)	(239,000)	(164,000)	9,875,000	(222,000)	(114,000)	(123,000)	(12,000)	(12,000)	(24,000)
Error Check s/b 0		\$										85,605,633
		heck s/b 0	118,720,538	56,128,851	35,845,585	44,562,889	(39,316,488)	δ9,203,340 -	89,119,4 <i>/</i> 1	01,291,171 -	18,918,611	85,605,633 -
Cumulative Cash Balance \$ 123,995,538 \$ 180,124,389 \$ 215,969,975 \$ 260,532,864 \$ 221,216,376 \$ 310,419,716 \$ 399,539,187 \$ 460,830,358 \$ 539,809,029 \$ 625,4			123,995,538 \$	180,124,389 \$	215,969,975 \$	260,532,864 \$			399,539,187 \$	460,830,358 \$		625,414,662