

A photograph of a Marine Corps band in dress uniform, standing in formation. The band members are wearing white hats and dark blue uniforms with red piping. An American flag is visible in the background. The image is darkened to serve as a background for the text.

THE FEW, THE PROUD, THE LEADERS

MARINE CORPS PRINCIPLES FOR SOFTWARE TEAMS

CHAD GREEN

Who is Chad Green?

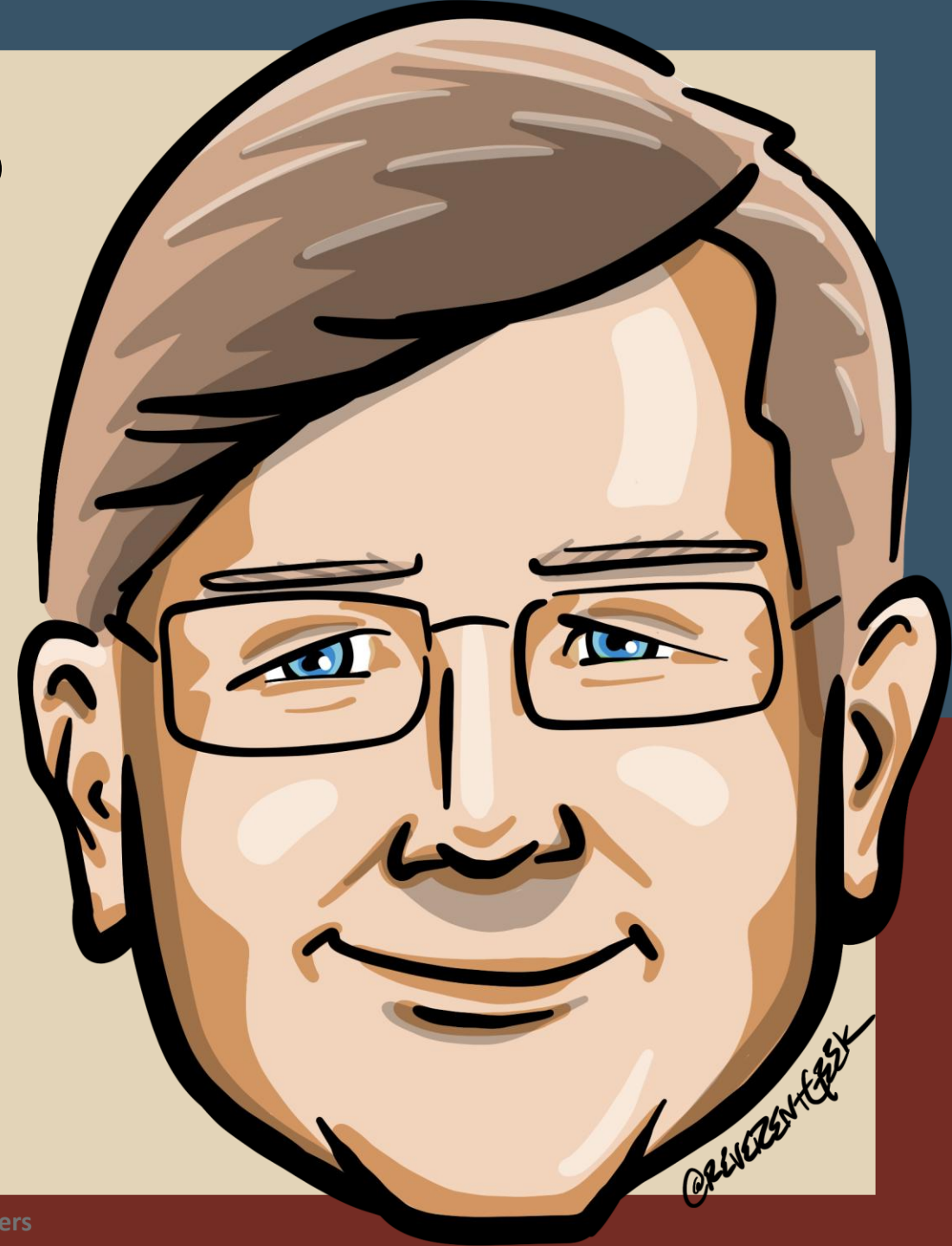
✉ chadgreen@chadgreen.com

💬 TaleLearnCode

🌐 ChadGreen.com

🐦 ChadGreen & TaleLearnCode

🌐 ChadwickEGreen



Who is Chad Green?

- Leadership Positions

- Senior System Architect
- Director of Architecture
- Director of Software Development
- Service Delivery Manager
- Product Delivery Manager
- Project Manager
- .NET Solution Architect
- Technical Lead

- Community Involvement


- Code PaLOUsa Conference Chair
- Louisville .NET Meetup Organizer
- Louisville Tech Leaders Organizer
- Louisville Tech Ladies Co-Organizer
- Code Louisville Mentor
- Cincy Delivery Board Member



Who is Chad Green



**United States
Marine Corps
Veteran**



**SOME PEOPLE SPEND AN
ENTIRE LIFETIME
WONDERING IF THEY MADE
A DIFFERENCE. THE
MARINES DON'T HAVE THAT
PROBLEM.**

— RONALD REAGAN

LEADERSHIP IS MORE THAN LEADING



The Few, The Proud, The Leaders

JJ DID TIE BUCKLE



The Few, The Proud, The Leaders

JUSTICE



The Few, The Proud, The Leaders



JUSTICE

Fair Allocation of Work

The Few, The Proud, The Leaders



JUSTICE

Equal Opportunities

The Few, The Proud, The Leaders



JUSTICE

Merit-Based Recognition

The Few, The Proud, The Leaders



JUSTICE

Transparent Decision-Making

The Few, The Proud, The Leaders



JUSTICE

Accountability and Consequences

The Few, The Proud, The Leaders



JUSTICE

Equitable Workload

The Few, The Proud, The Leaders



JUSTICE

Unbiased Conflict Resolution

The Few, The Proud, The Leaders



JUSTICE

Ethical Considerations

The Few, The Proud, The Leaders

JUSTICE



The Few, The Proud, The Leaders



JUDGMENT

The Few, The Proud, The Leaders

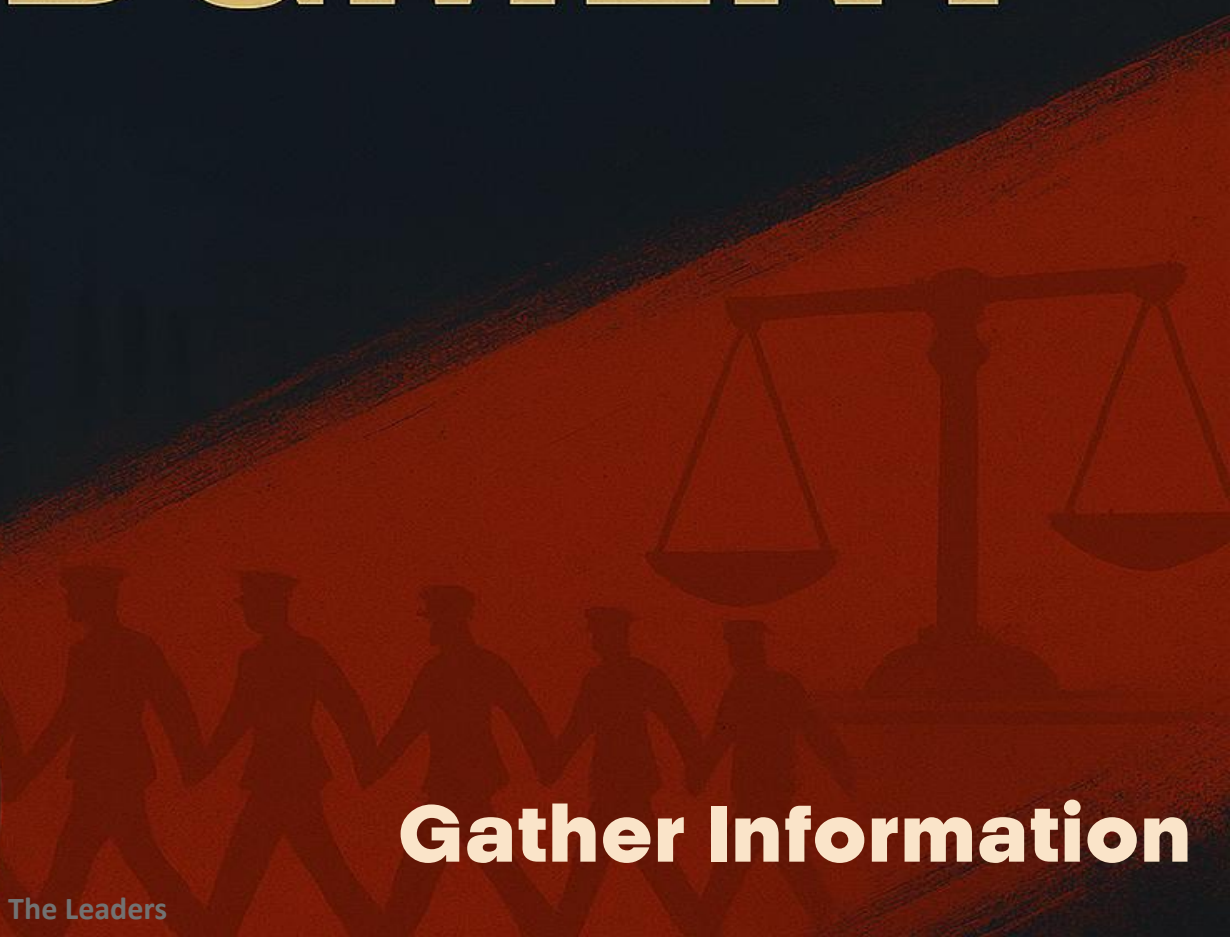




JUDGMENT

The Few, The Proud, The Leaders

Gather Information

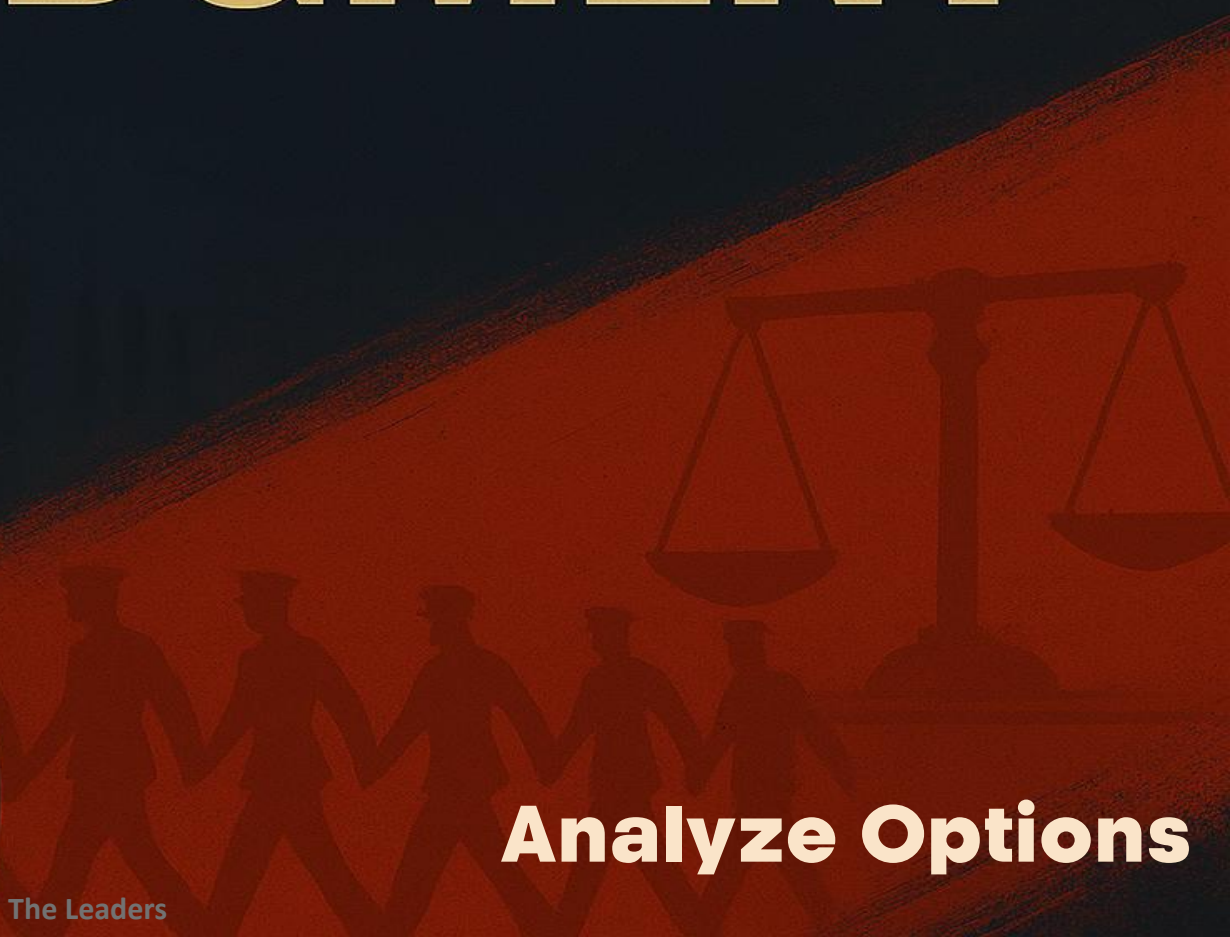




JUDGMENT

The Few, The Proud, The Leaders

Analyze Options

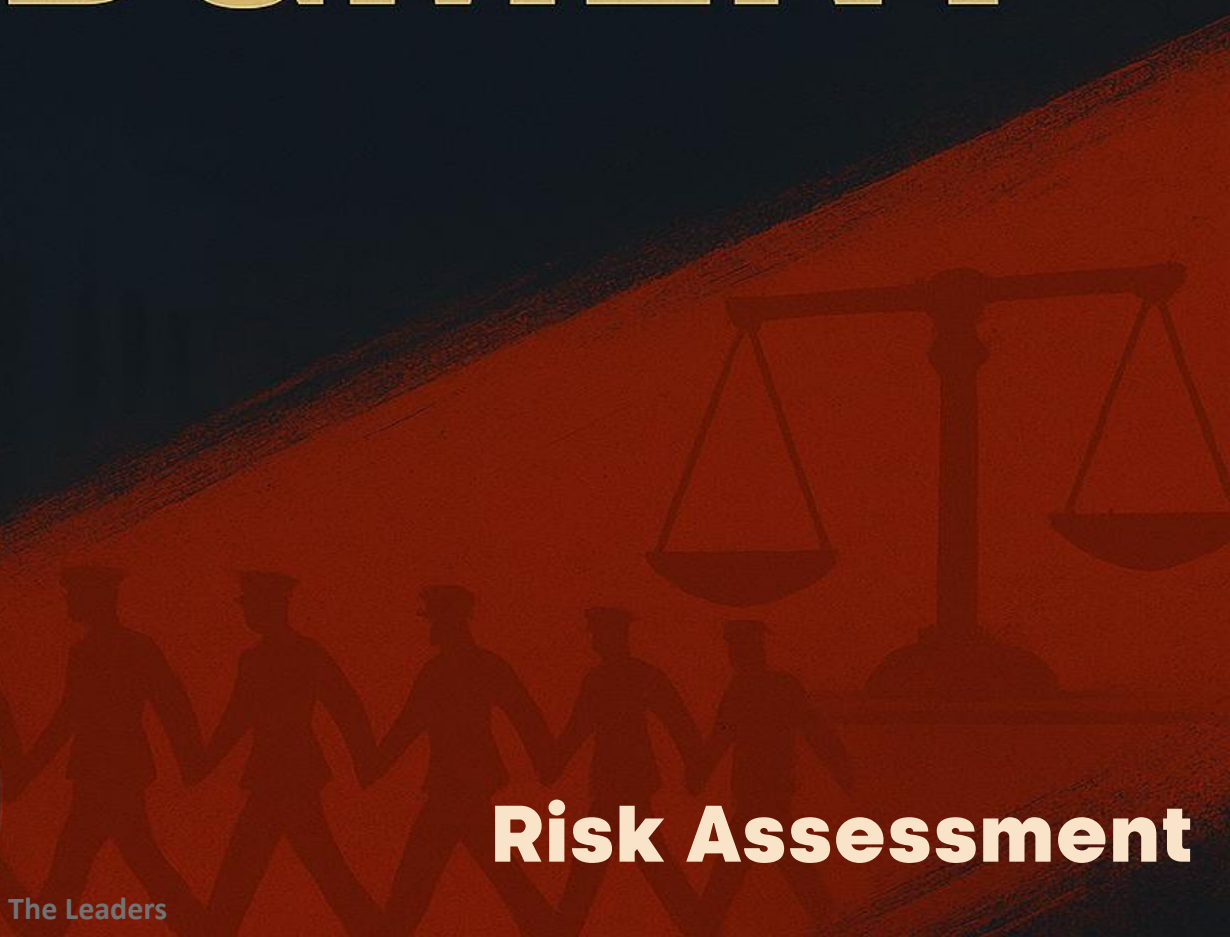




JUDGMENT

The Few, The Proud, The Leaders

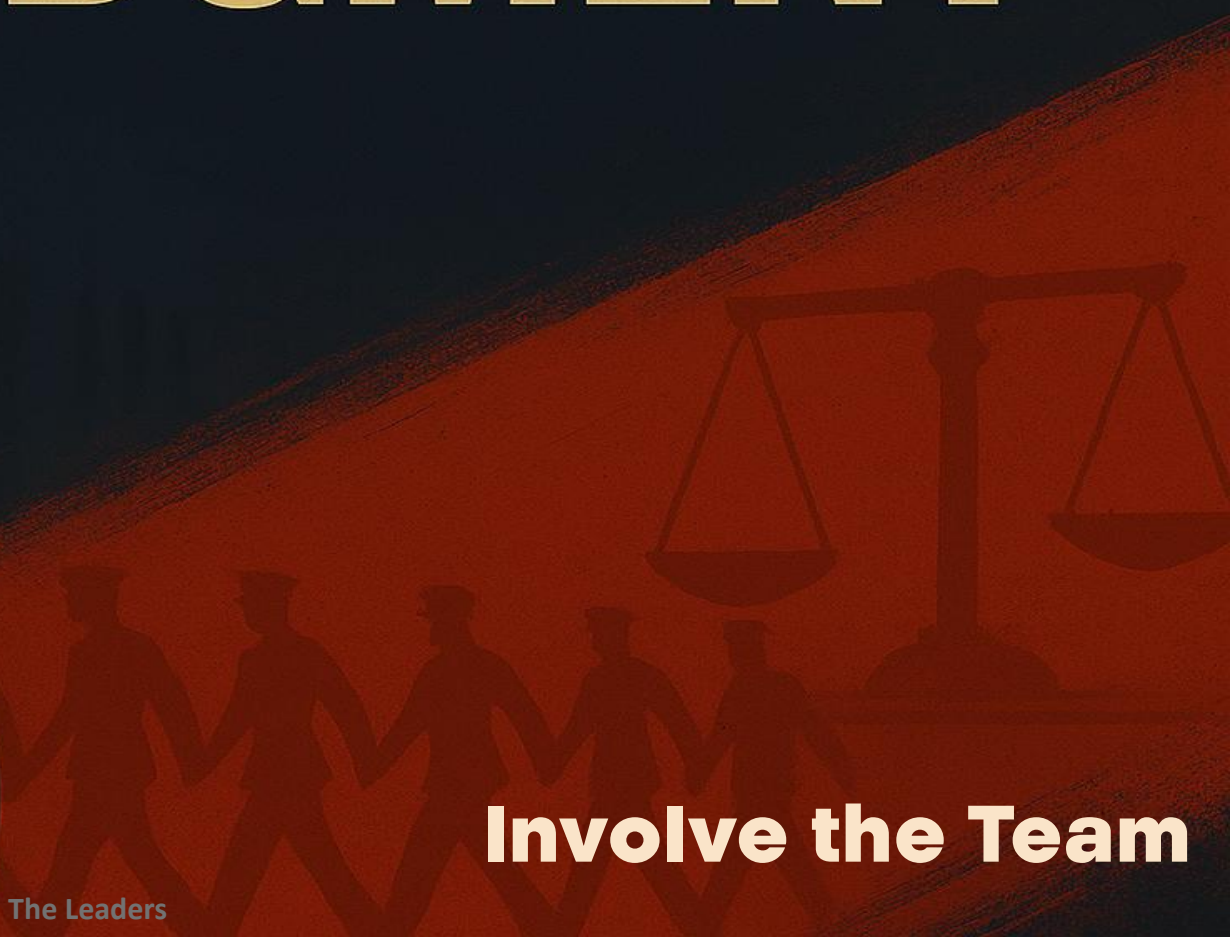
Risk Assessment





JUDGMENT

The Few, The Proud, The Leaders



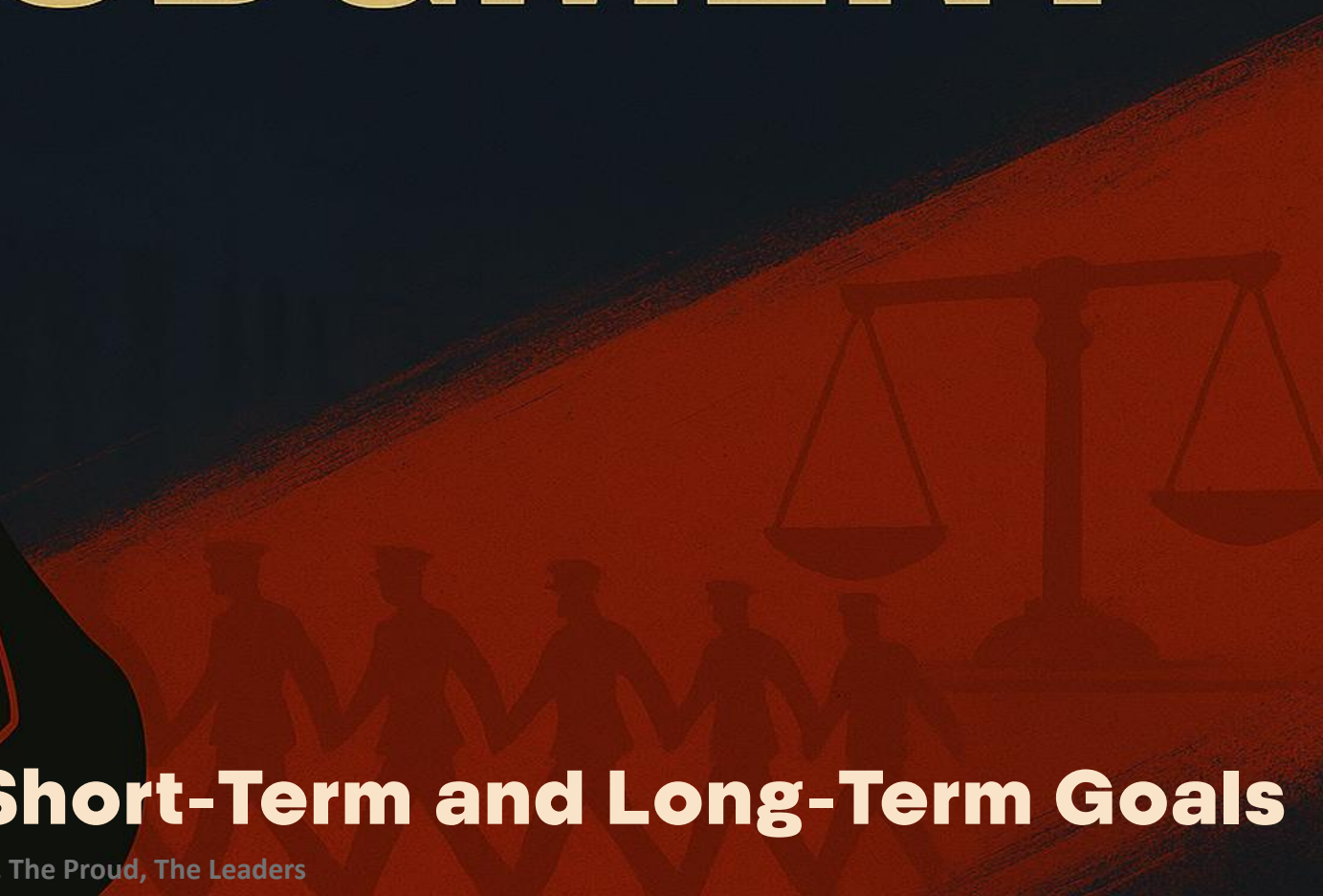
Involve the Team



JUDGMENT

Balance Short-Term and Long-Term Goals

The Few, The Proud, The Leaders

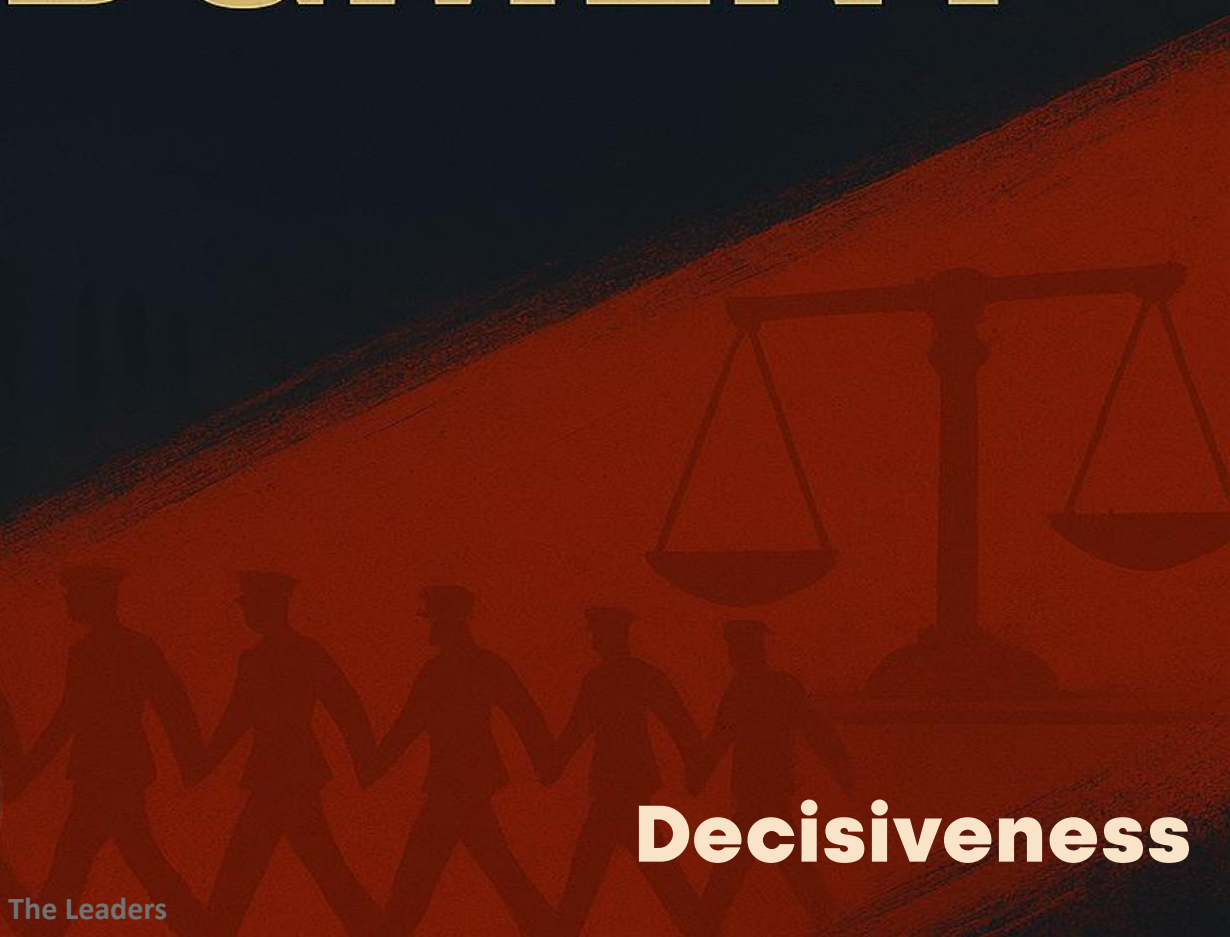




JUDGMENT

The Few, The Proud, The Leaders

Decisiveness

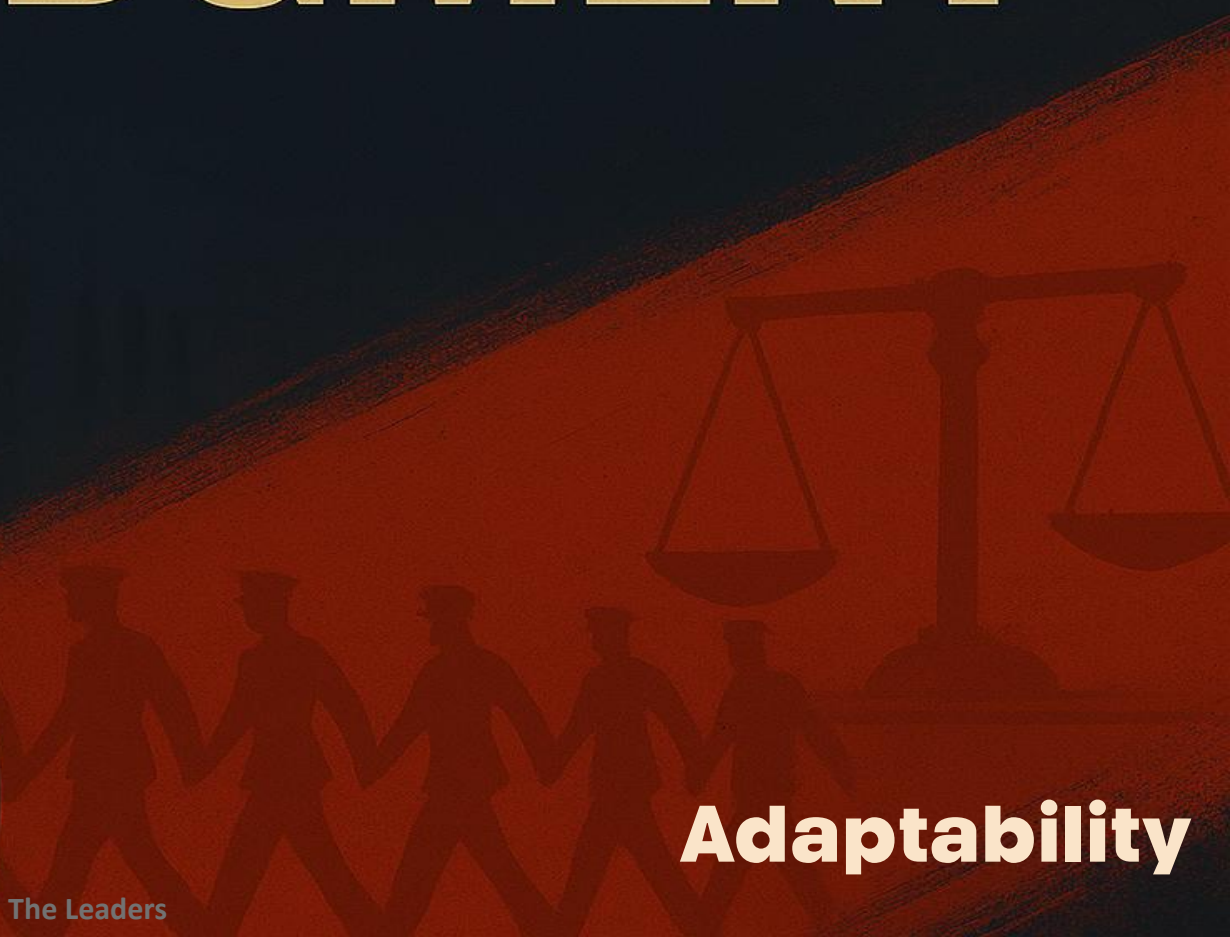




JUDGMENT

The Few, The Proud, The Leaders

Adaptability

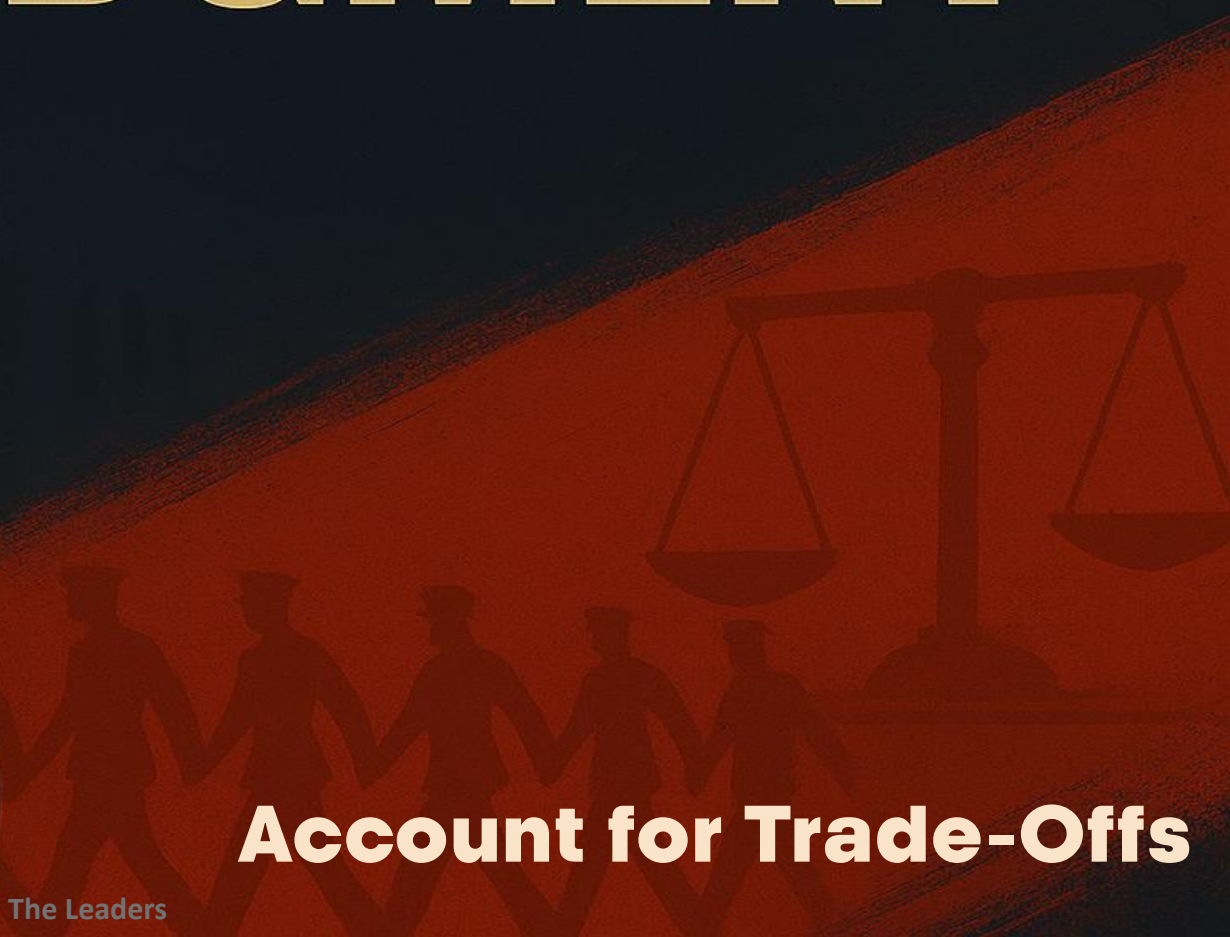




JUDGMENT

The Few, The Proud, The Leaders

Account for Trade-Offs

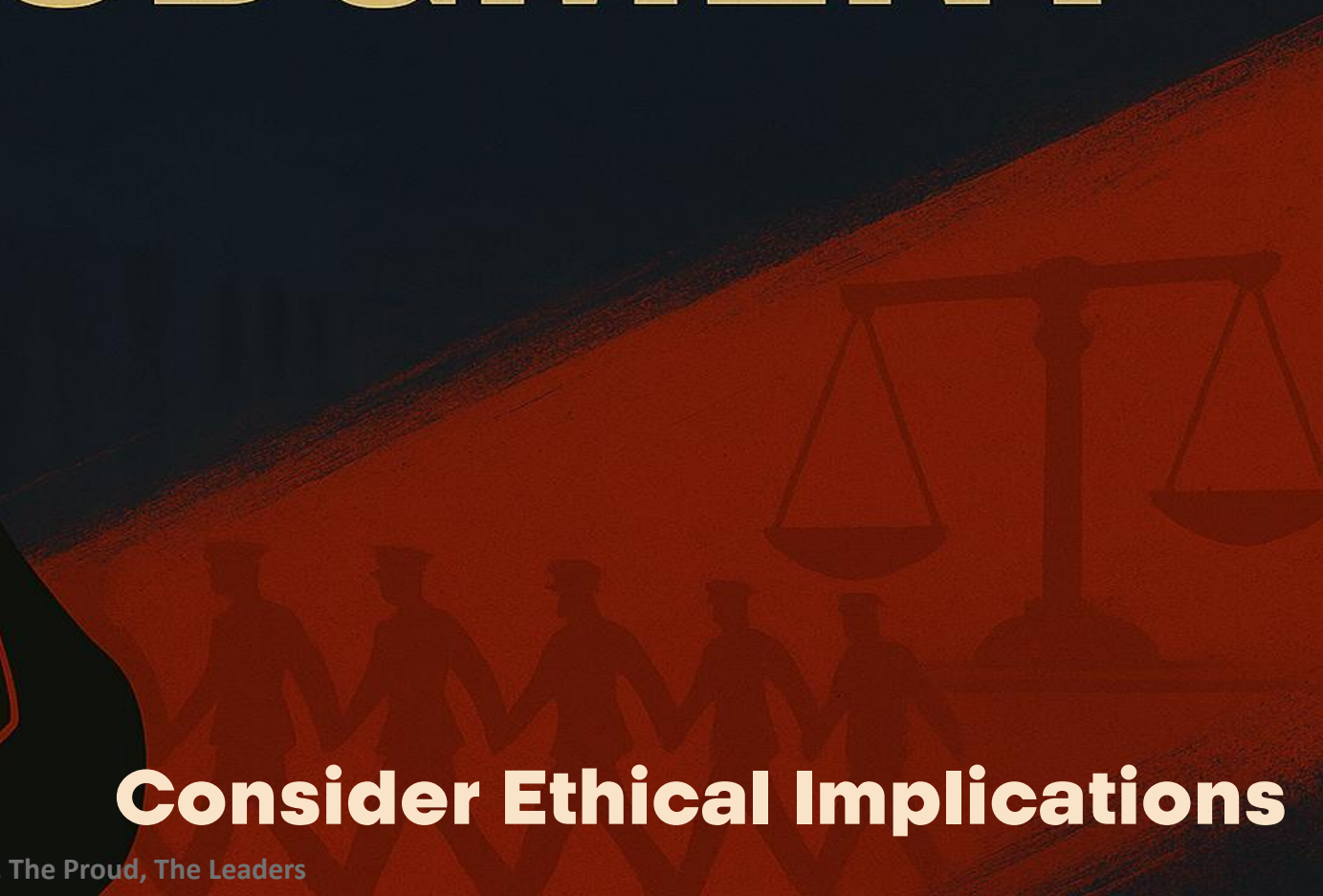




JUDGMENT

Consider Ethical Implications

The Few, The Proud, The Leaders

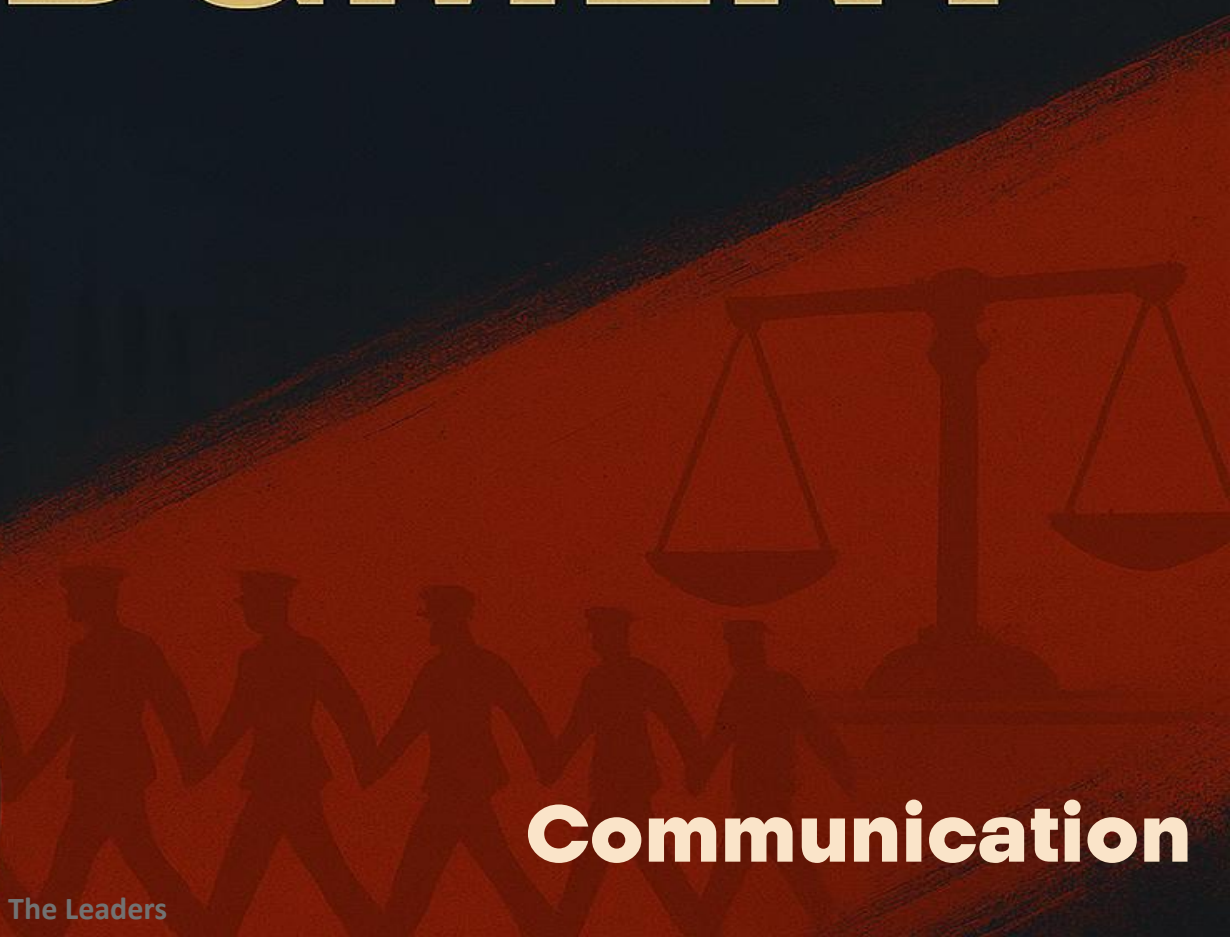




JUDGMENT

The Few, The Proud, The Leaders

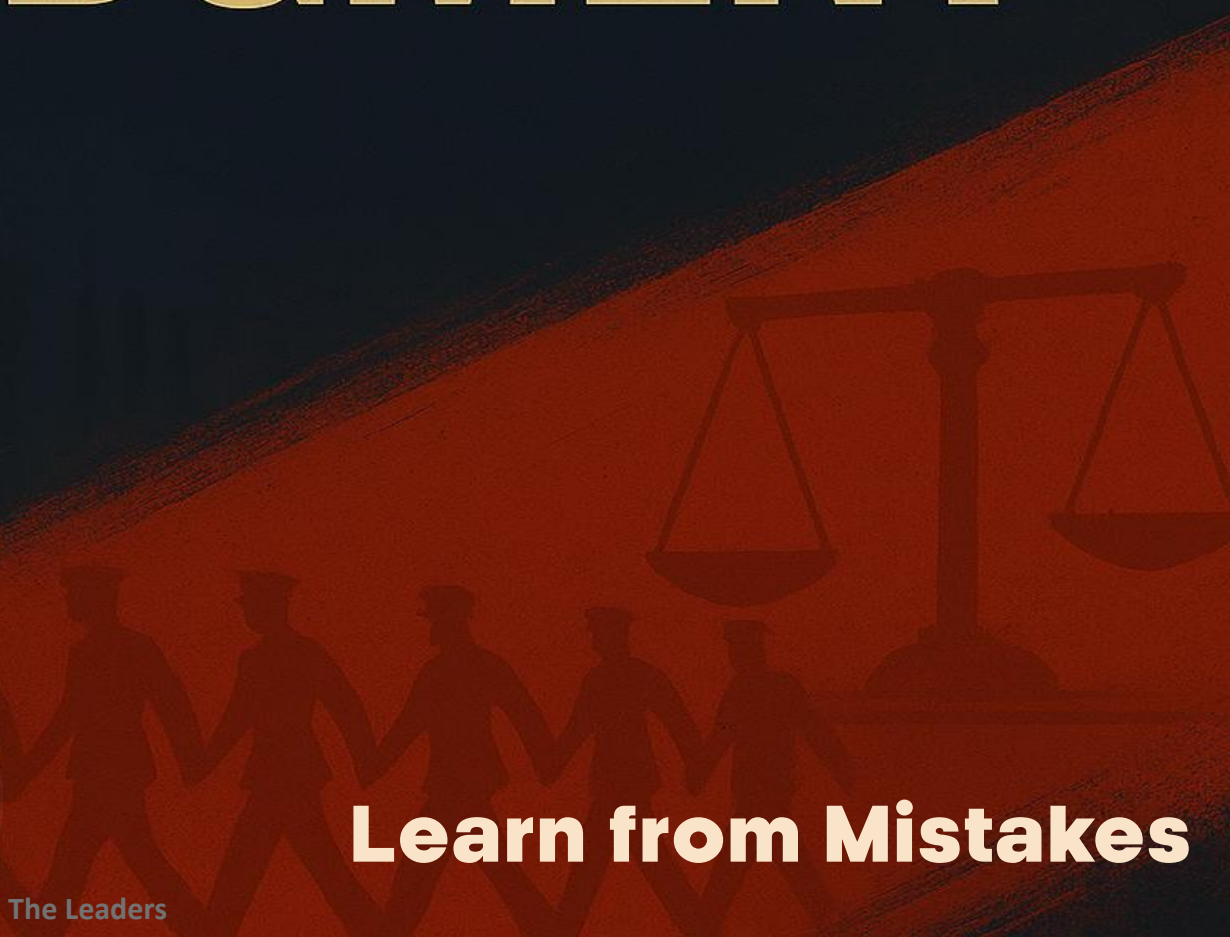
Communication





JUDGMENT

The Few, The Proud, The Leaders



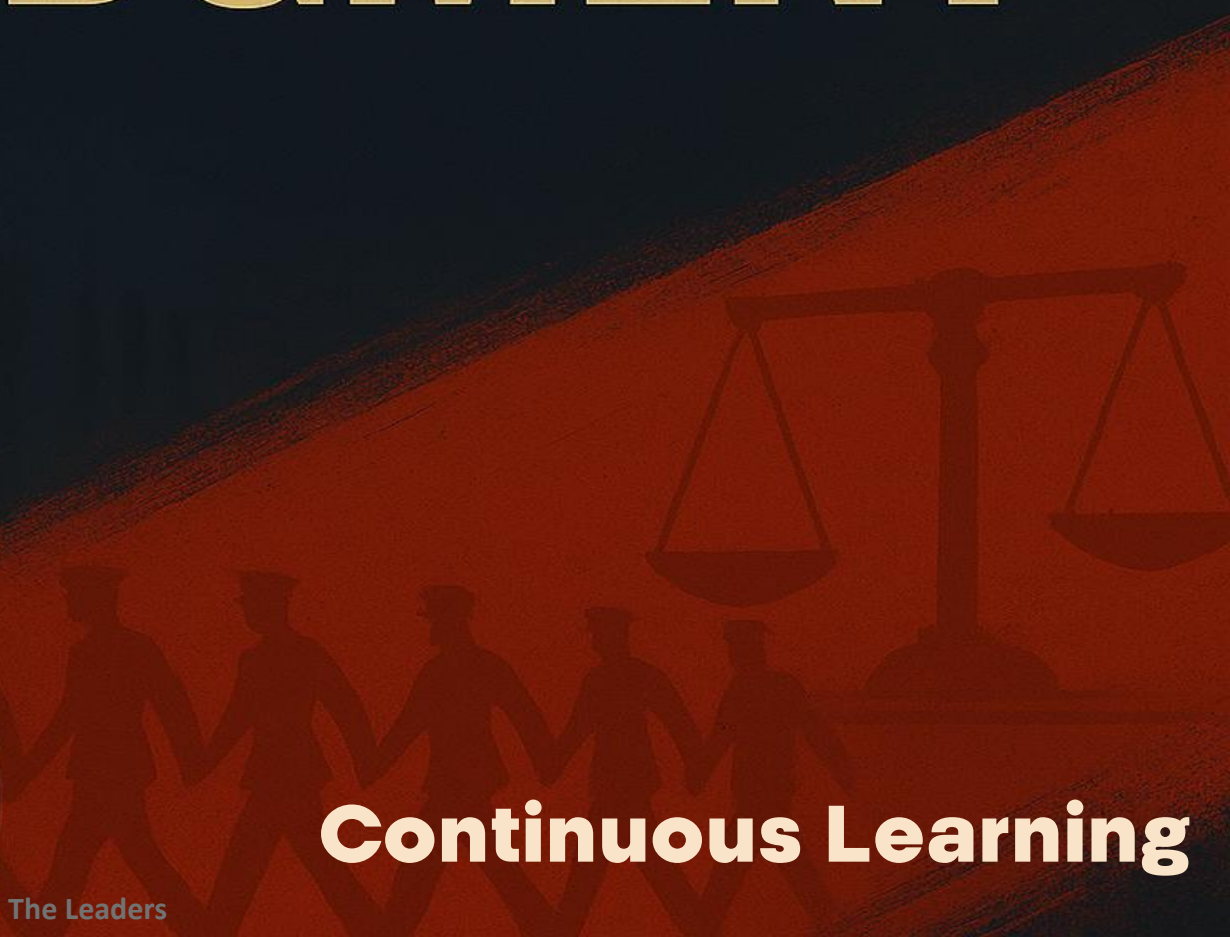
Learn from Mistakes



JUDGMENT

The Few, The Proud, The Leaders

Continuous Learning





JUDGMENT

The Few, The Proud, The Leaders





DEPENDABILITY

The Few, The Proud, The Leaders



DEPENDABILITY

Lead by Example

The Few, The Proud, The Leaders



DEPENDABILITY

Consistency

The Few, The Proud, The Leaders



DEPENDABILITY

Reliable Planning

The Few, The Proud, The Leaders



DEPENDABILITY

Accountability

The Few, The Proud, The Leaders



DEPENDABILITY

Availability

The Few, The Proud, The Leaders



DEPENDABILITY

Resource Management

The Few, The Proud, The Leaders



DEPENDABILITY

Problem Solving

The Few, The Proud, The Leaders



DEPENDABILITY

Adaptability

The Few, The Proud, The Leaders



DEPENDABILITY

Quality Focus

The Few, The Proud, The Leaders



DEPENDABILITY

Follow Through

The Few, The Proud, The Leaders



DEPENDABILITY

Build Relationships

The Few, The Proud, The Leaders



DEPENDABILITY

The Few, The Proud, The Leaders



INITIATIVE



The Few, The Proud, The Leaders



INITIATIVE

Encourage Creative Thinking

The Few, The Proud, The Leaders



INITIATIVE



Empowerment

The Few, The Proud, The Leaders



INITIATIVE

Lead by Example

The Few, The Proud, The Leaders



INITIATIVE

Identify Opportunities

The Few, The Proud, The Leaders



INITIATIVE



Risk-Taking

The Few, The Proud, The Leaders



INITIATIVE



Problem-Solving Culture

The Few, The Proud, The Leaders



INITIATIVE



Innovation Time

The Few, The Proud, The Leaders



INITIATIVE

Recognition of Initiative

The Few, The Proud, The Leaders



INITIATIVE

Align with Goals

The Few, The Proud, The Leaders



INITIATIVE

Provide Resources and Support

The Few, The Proud, The Leaders



INITIATIVE

Learn from Failure

The Few, The Proud, The Leaders



INITIATIVE



The Few, The Proud, The Leaders

DECISIVENESS



The Few, The Proud, The Leaders



DECISIVENESS

Clear Vision

The Few, The Proud, The Leaders



DECISIVENESS

Gather Information

The Few, The Proud, The Leaders



DECISIVENESS

Gather Information

The Few, The Proud, The Leaders

DECISIVENESS



Prioritize

The Few, The Proud, The Leaders



DECISIVENESS

Rapid Response

The Few, The Proud, The Leaders



DECISIVENESS

Analysis-Action Balance

The Few, The Proud, The Leaders



DECISIVENESS

Consultation

The Few, The Proud, The Leaders



DECISIVENESS

Risk Management

The Few, The Proud, The Leaders



DECISIVENESS

Long-Term Impact

The Few, The Proud, The Leaders

DECISIVENESS



Adaptability

The Few, The Proud, The Leaders



DECISIVENESS

Communication

The Few, The Proud, The Leaders

DECISIVENESS



Consistency

The Few, The Proud, The Leaders



DECISIVENESS

Decisive Confidence

The Few, The Proud, The Leaders

DECISIVENESS



Feedback Loop

The Few, The Proud, The Leaders

DECISIVENESS



The Few, The Proud, The Leaders

An illustration of a Marine in a dark blue uniform with red piping and a white garrison cap featuring the Marine Corps emblem. The Marine is gesturing with his right hand towards the right. In the background, there are silhouettes of other Marines walking on a red path. The word "TACT" is written in large, bold, yellow capital letters in the upper right.

TACT

The Few, The Proud, The Leaders

An illustration of a Marine in uniform, wearing a white cap with a red emblem and a dark jacket with red piping and gold buttons. He is gesturing with his right hand. In the background, there are silhouettes of other Marines walking. The word "TACT" is written in large, bold, gold letters in the upper right.

TACT

Respectful Communication

The Few, The Proud, The Leaders



TACT

Active Listening

The Few, The Proud, The Leaders



TACT

Empathy

The Few, The Proud, The Leaders

A stylized illustration of a Marine in a dark blue uniform with red piping and a white cap featuring the Marine Corps emblem. The Marine is gesturing with his right hand towards the text. In the background, there are silhouettes of other Marines walking on a red path.

TACT

Constructive Feedback

The Few, The Proud, The Leaders



TACT

Conflict Resolution

The Few, The Proud, The Leaders



TACT

Cultural Sensitivity

The Few, The Proud, The Leaders



TACT

Balancing Critique

The Few, The Proud, The Leaders



TACT

Transparency

The Few, The Proud, The Leaders

A stylized illustration of a Marine in uniform. The Marine is wearing a white dress cap with a red emblem, a dark blue jacket with red piping and gold buttons, and a red sash. He is gesturing with his right hand, palm up. In the background, there are silhouettes of other Marines walking. The background is dark blue with a diagonal red band.

TACT

Privacy and Confidentiality

The Few, The Proud, The Leaders



TACT

Personalized Leadership

The Few, The Proud, The Leaders

An illustration of a Marine in uniform, wearing a white cap with a red emblem and a dark jacket with red piping and gold buttons. He is gesturing with his right hand. In the background, there are silhouettes of other Marines walking. The background is split into a dark blue upper half and a reddish-brown lower half.

TACT

Considerate Decision-Making

The Few, The Proud, The Leaders

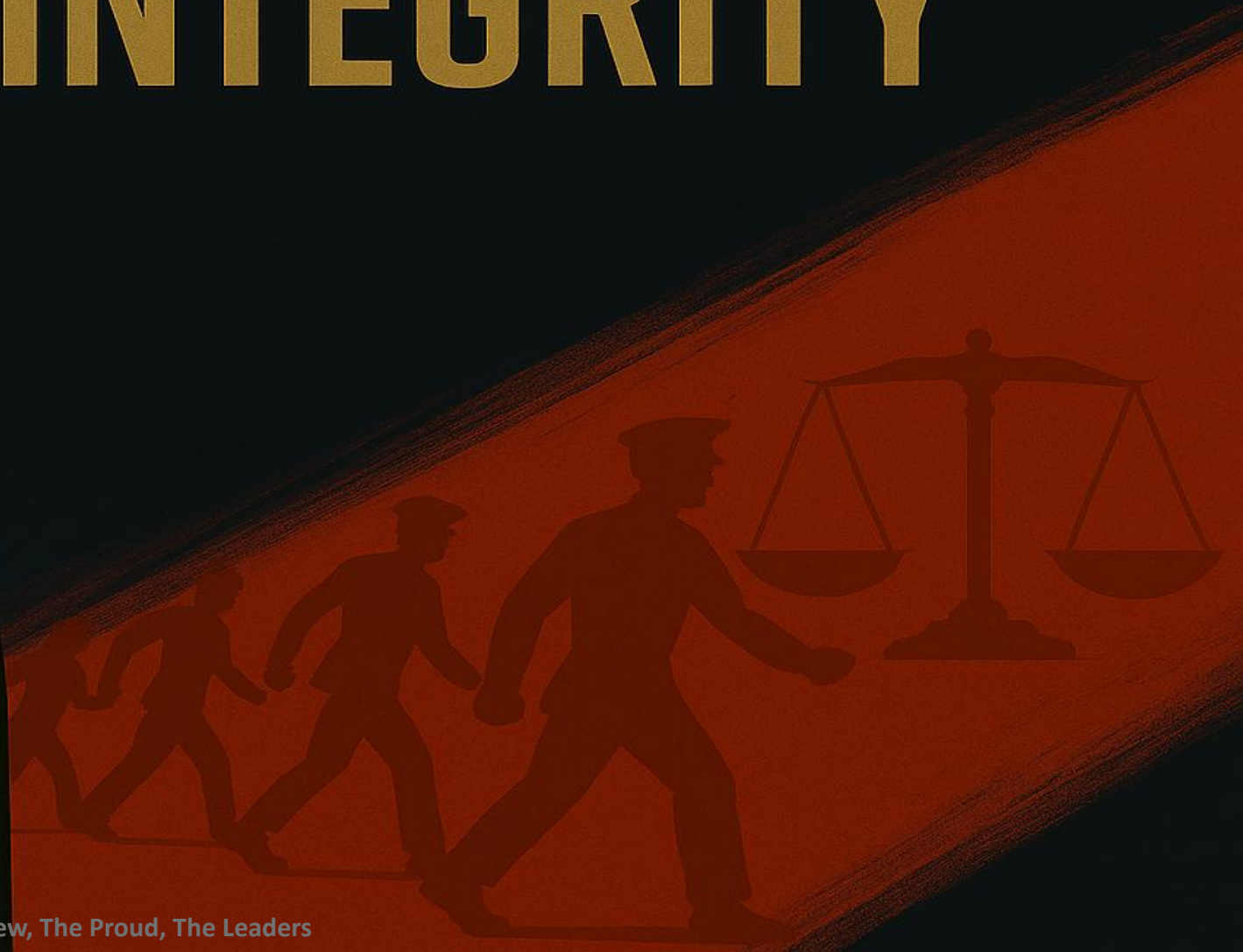
An illustration of a Marine in a dark blue uniform with red piping and a white dress cap featuring the Marine Corps emblem. The Marine is gesturing with his right hand towards the right. In the background, there are silhouettes of other Marines walking on a red path. The word "TACT" is written in large, bold, yellow capital letters in the upper right.

TACT

The Few, The Proud, The Leaders



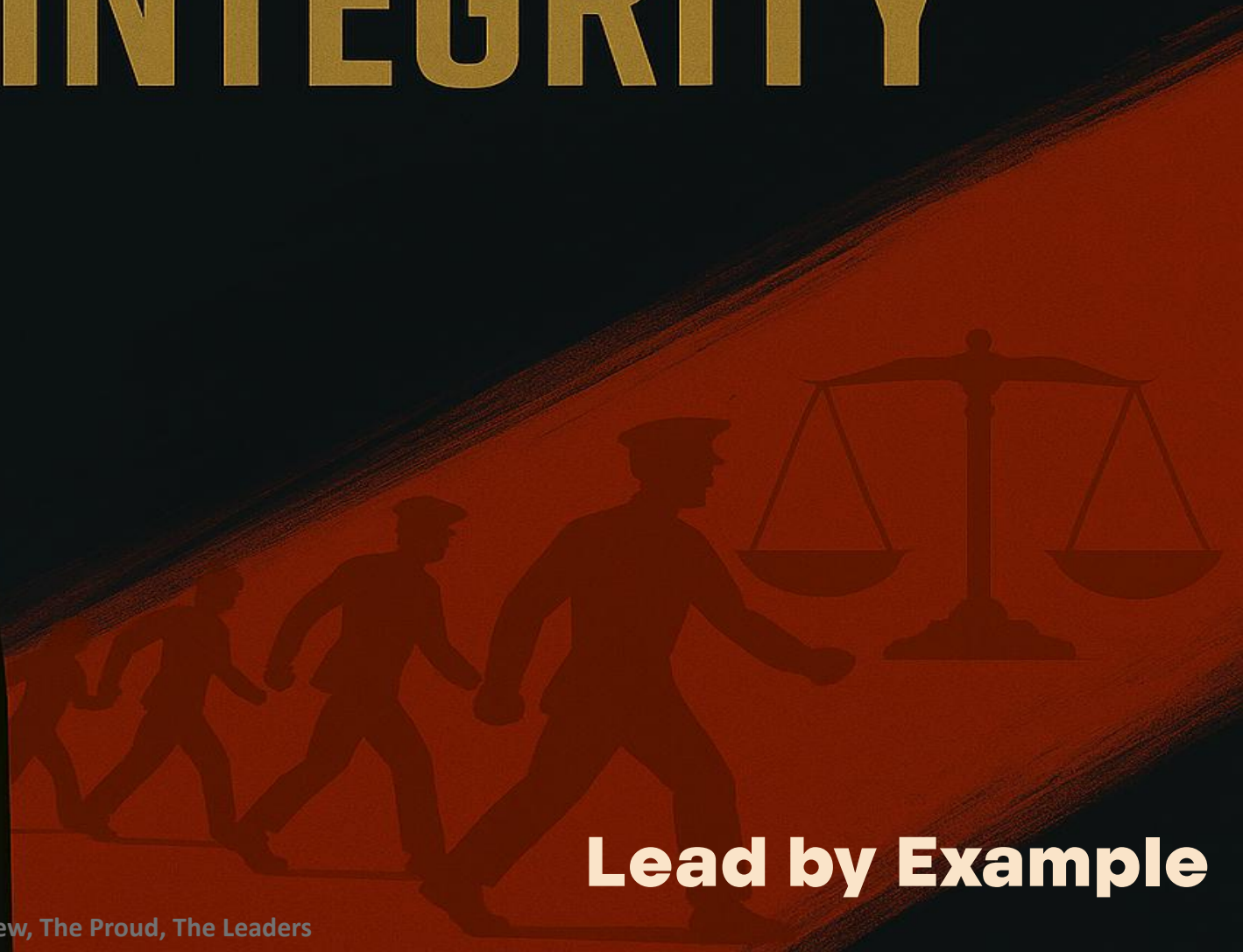
INTEGRITY



The Few, The Proud, The Leaders



INTEGRITY

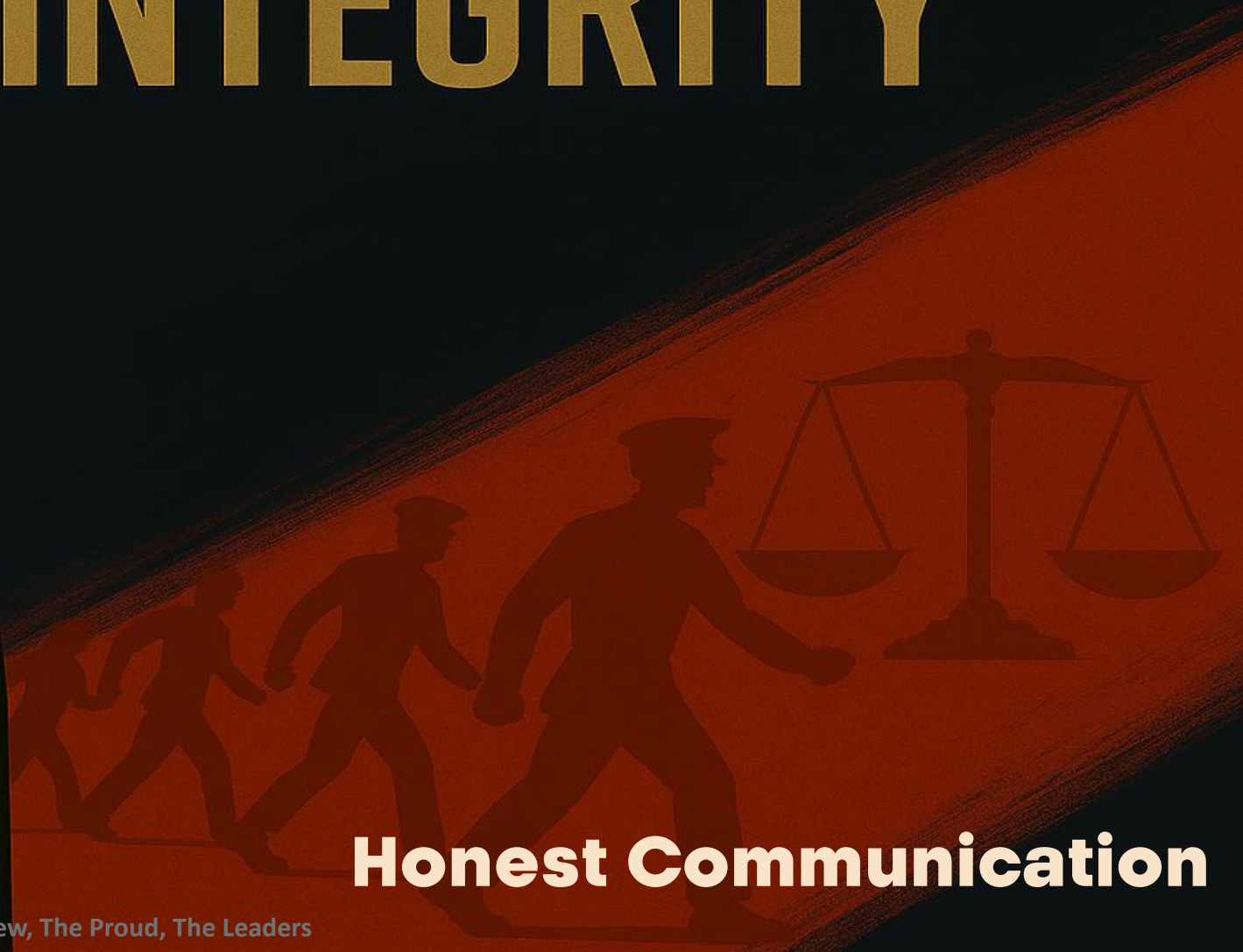


Lead by Example

The Few, The Proud, The Leaders



INTEGRITY

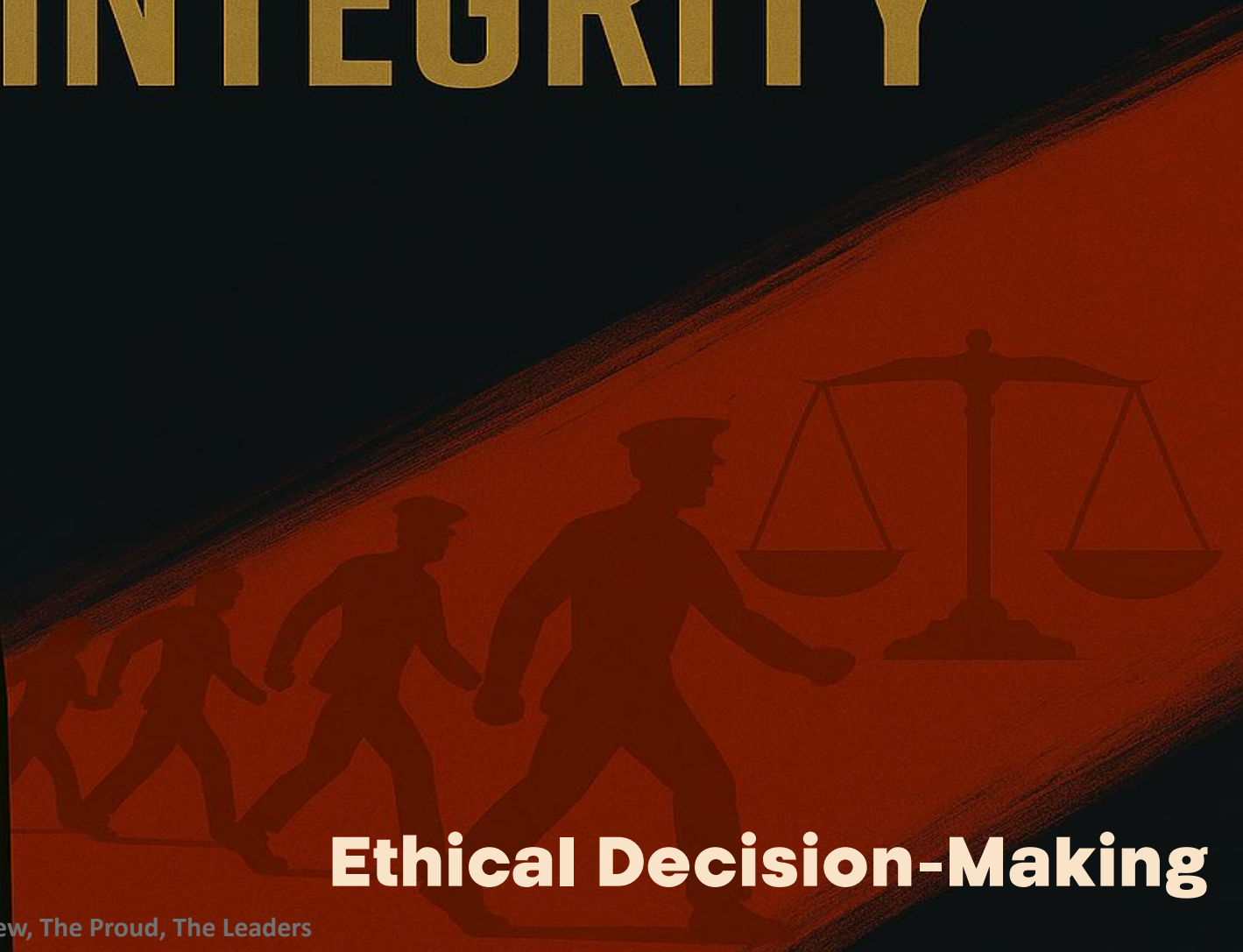


Honest Communication

The Few, The Proud, The Leaders



INTEGRITY

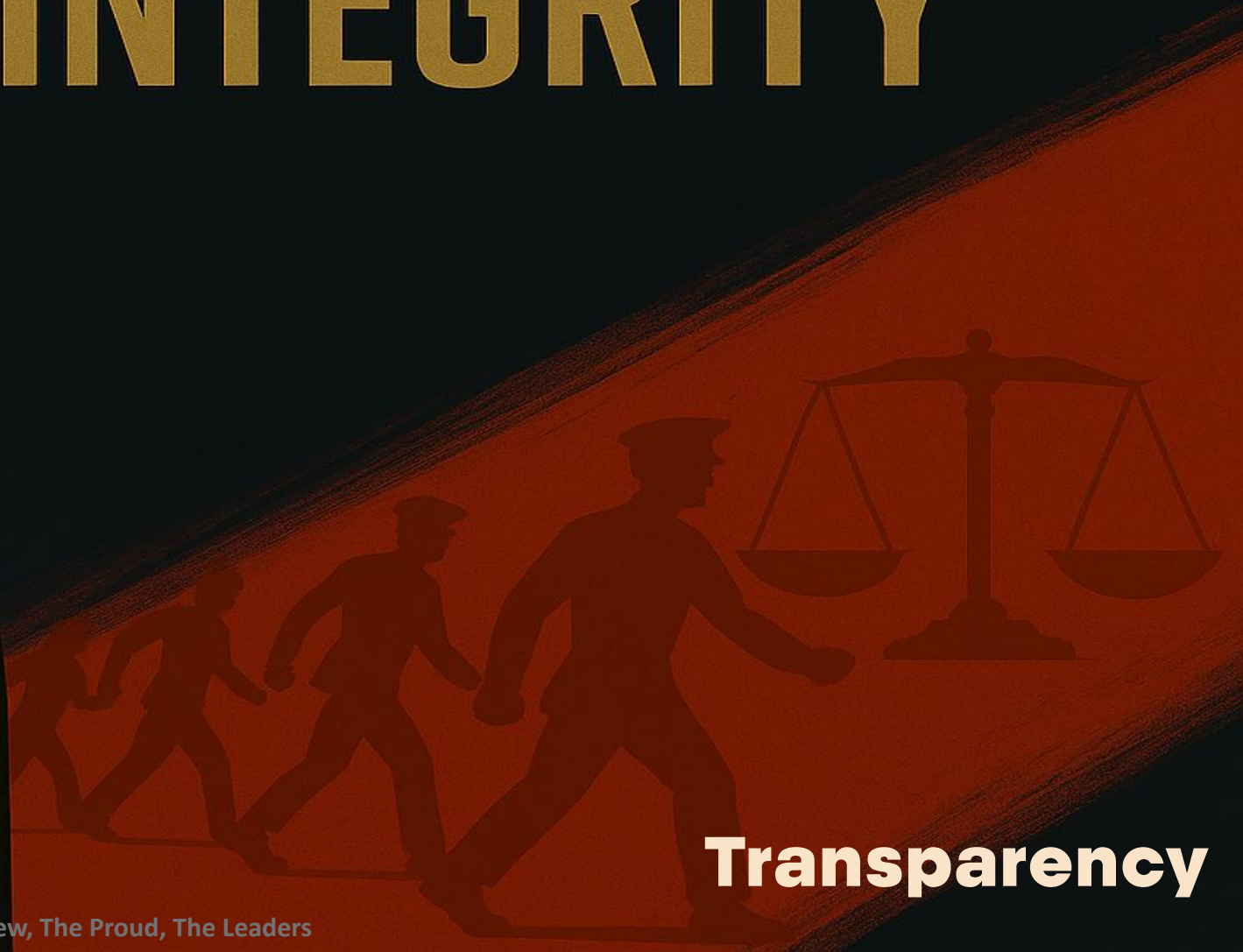


Ethical Decision-Making

The Few, The Proud, The Leaders



INTEGRITY

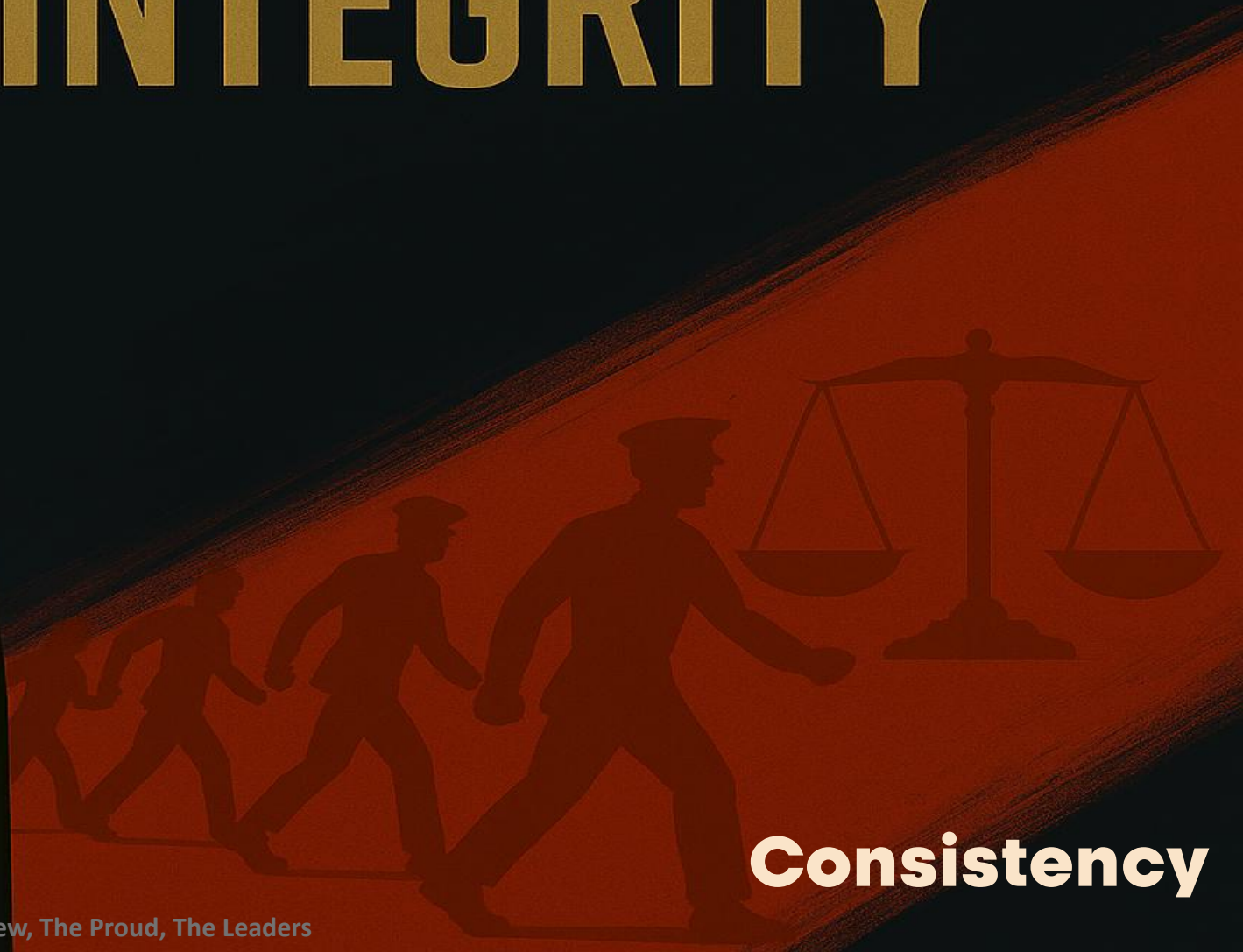


Transparency

The Few, The Proud, The Leaders



INTEGRITY

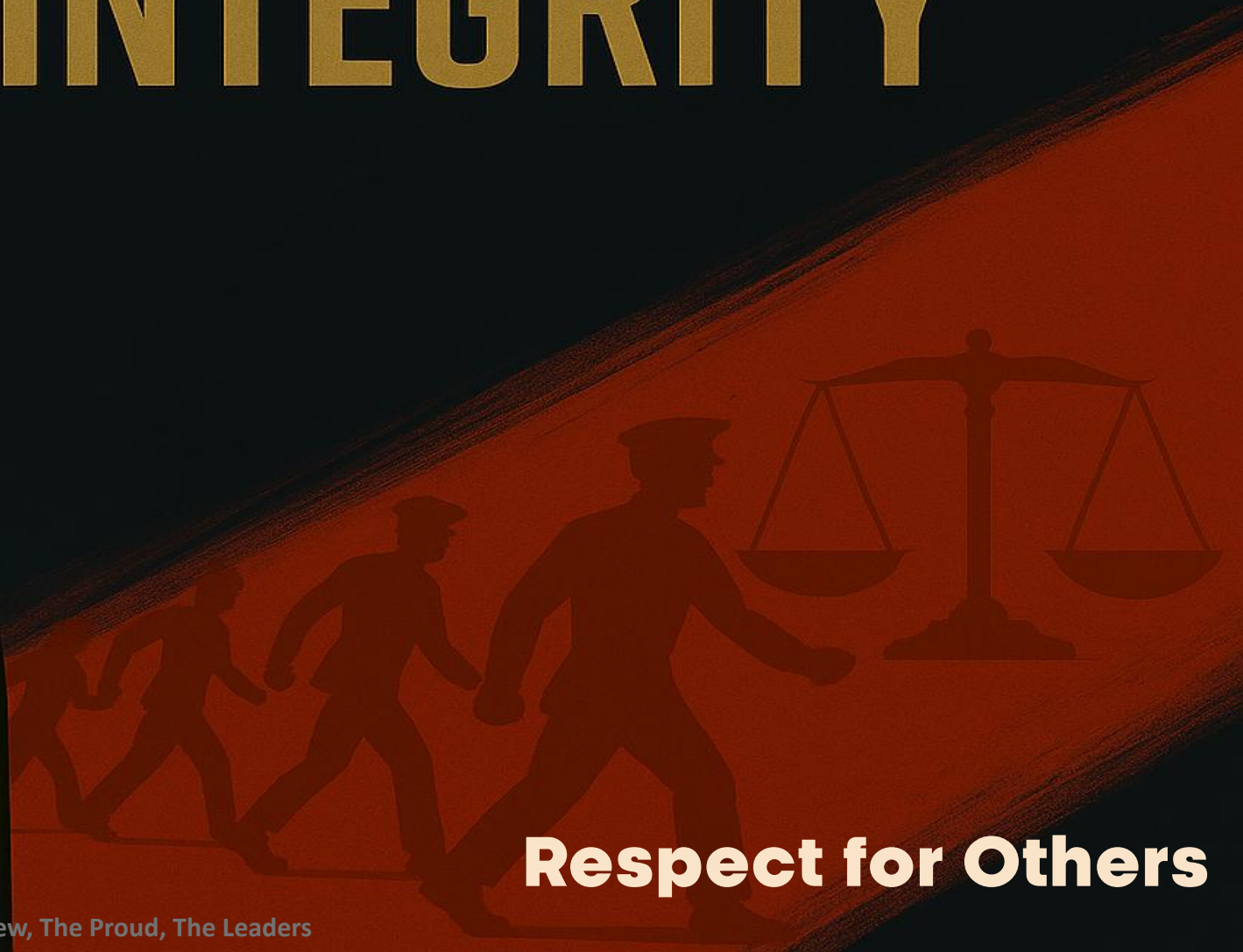


Consistency

The Few, The Proud, The Leaders



INTEGRITY



Respect for Others

The Few, The Proud, The Leaders



INTEGRITY

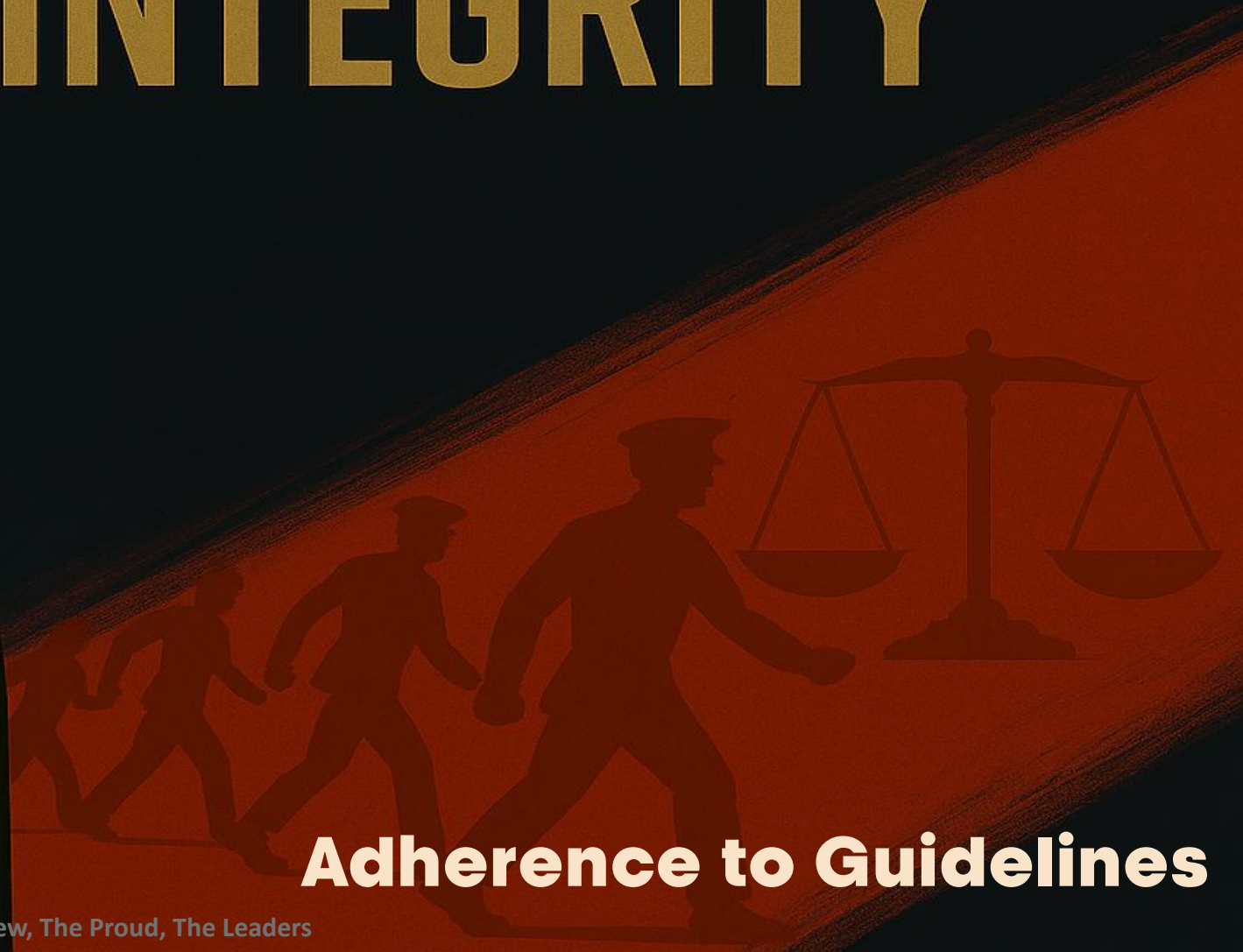


Ethical Standards in Technology

The Few, The Proud, The Leaders



INTEGRITY

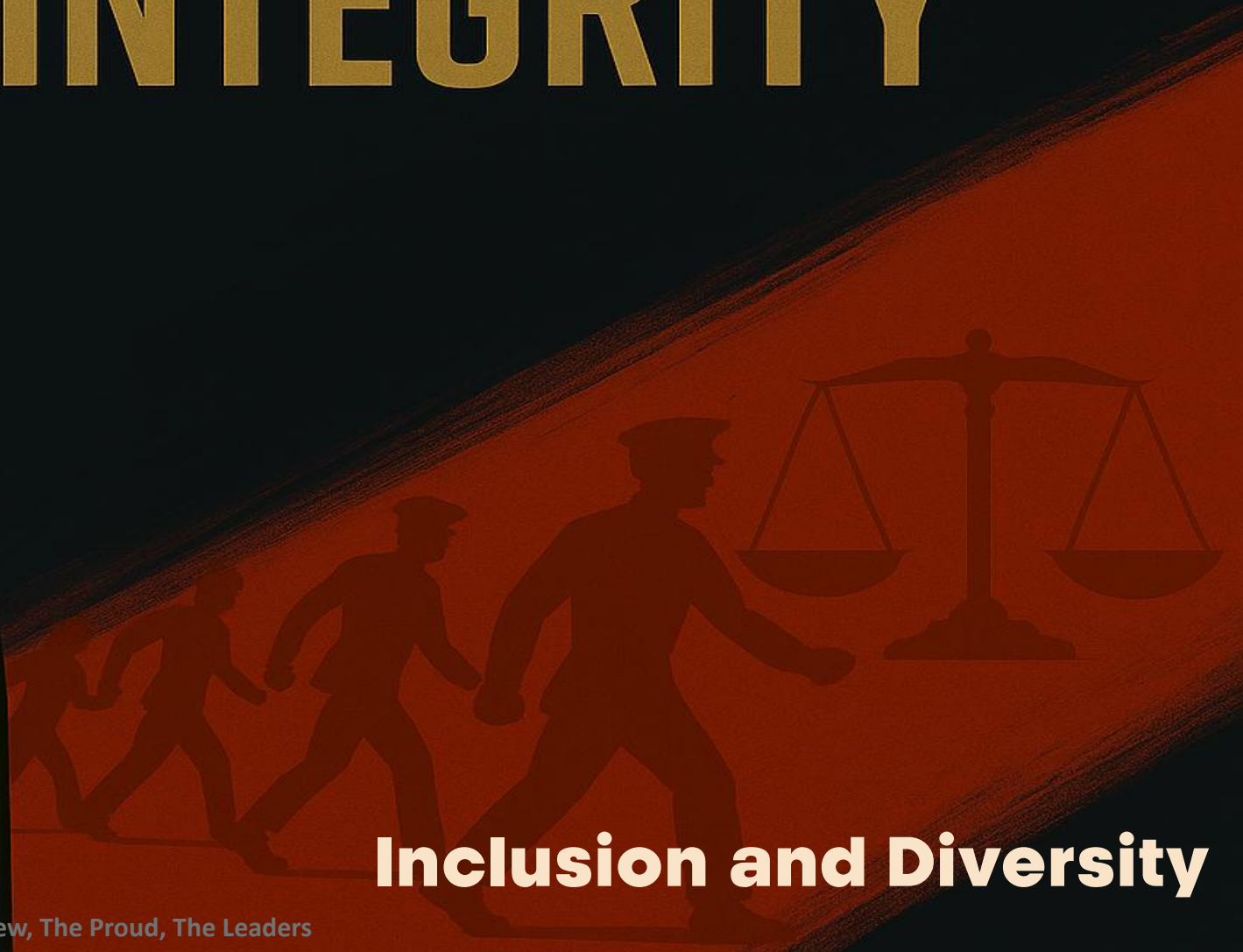


Adherence to Guidelines

The Few, The Proud, The Leaders



INTEGRITY

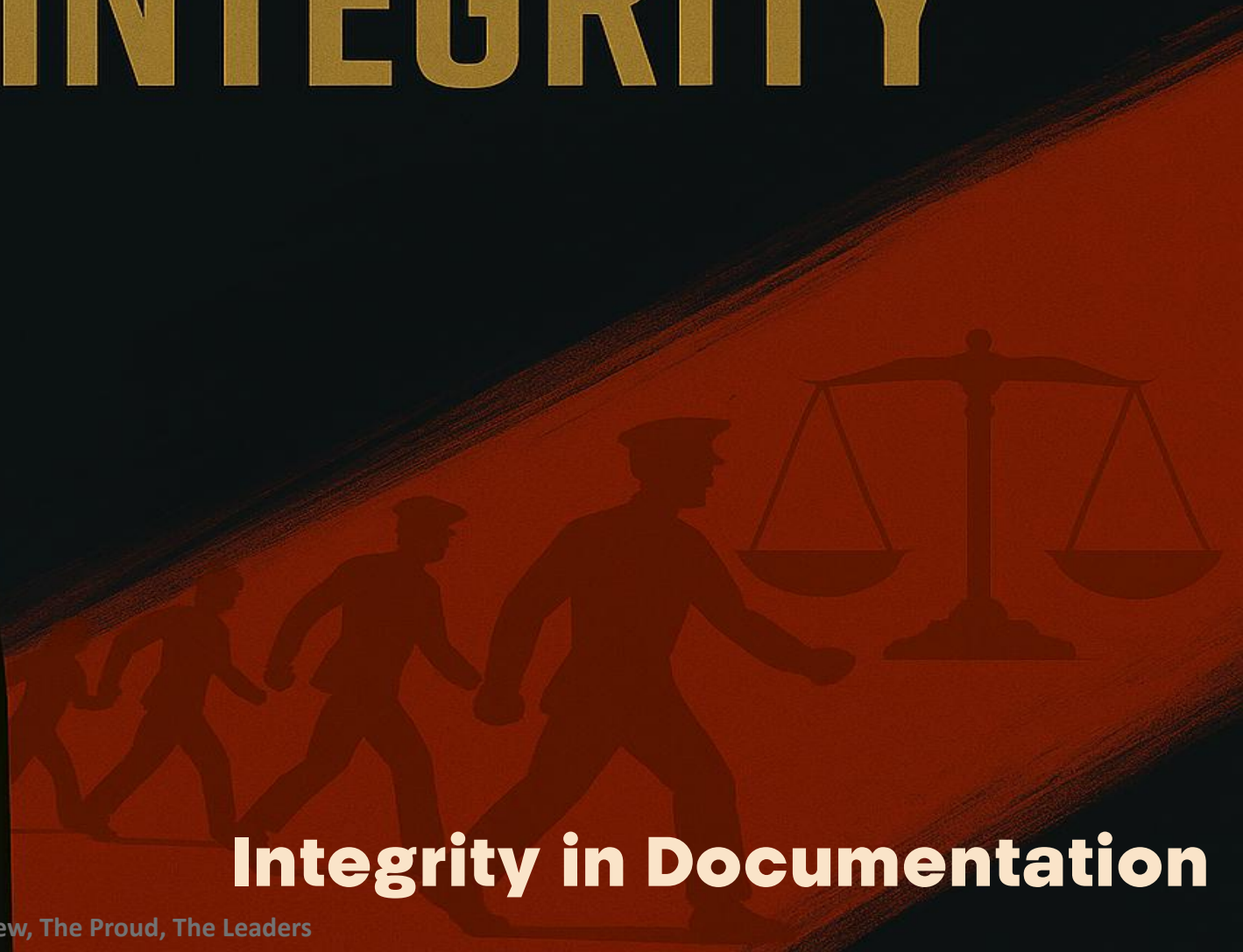


Inclusion and Diversity

The Few, The Proud, The Leaders



INTEGRITY

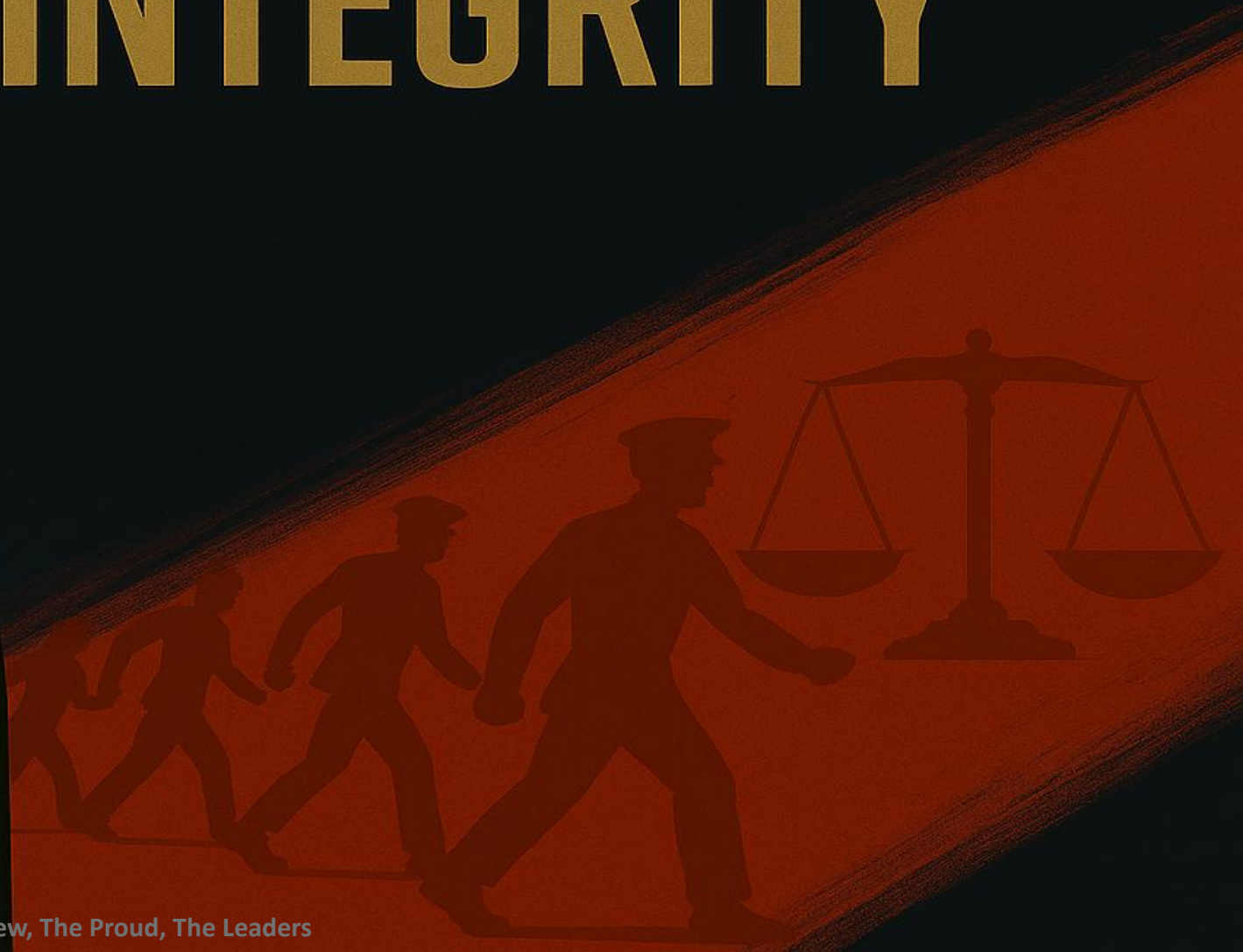


Integrity in Documentation

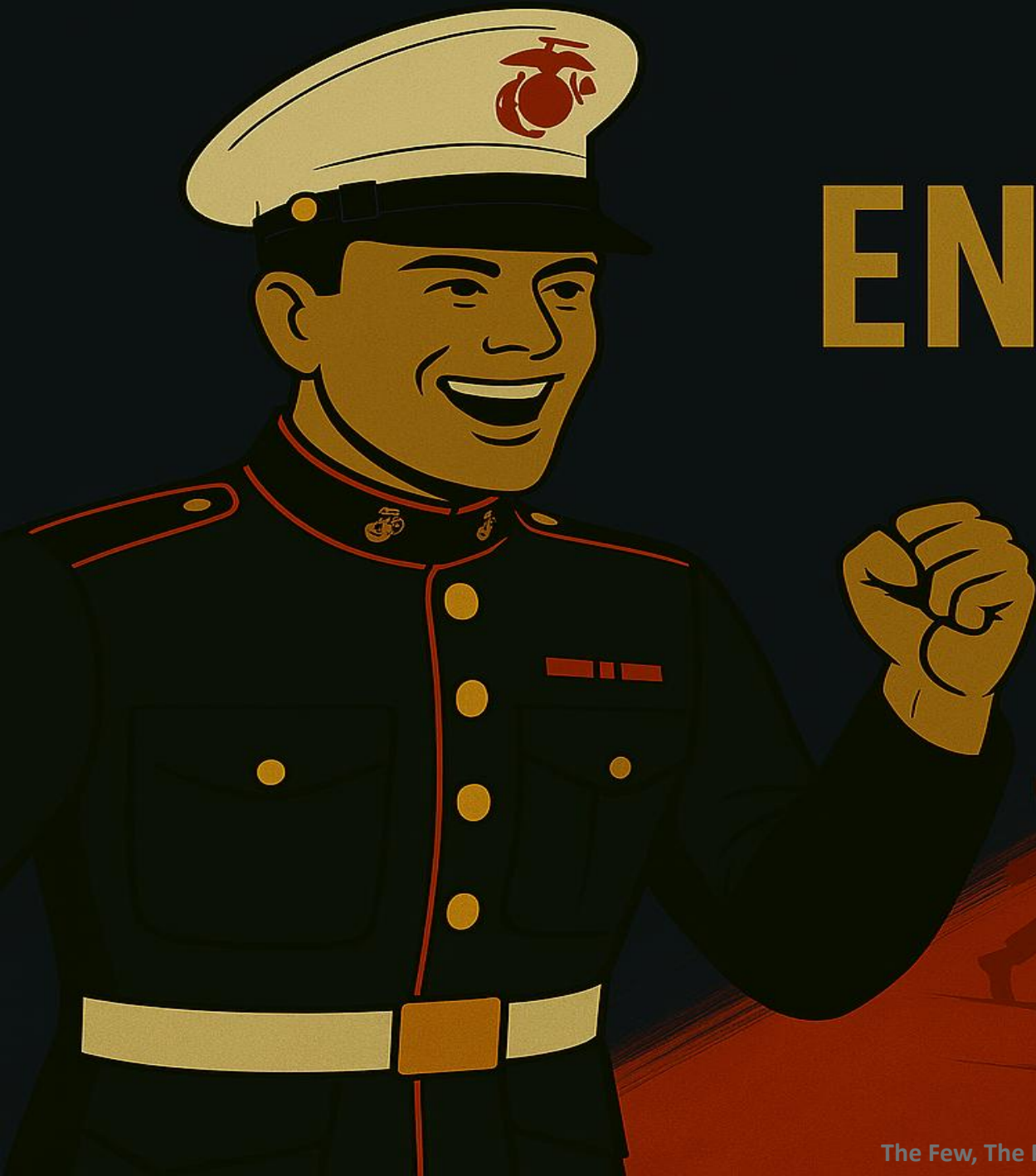
The Few, The Proud, The Leaders



INTEGRITY



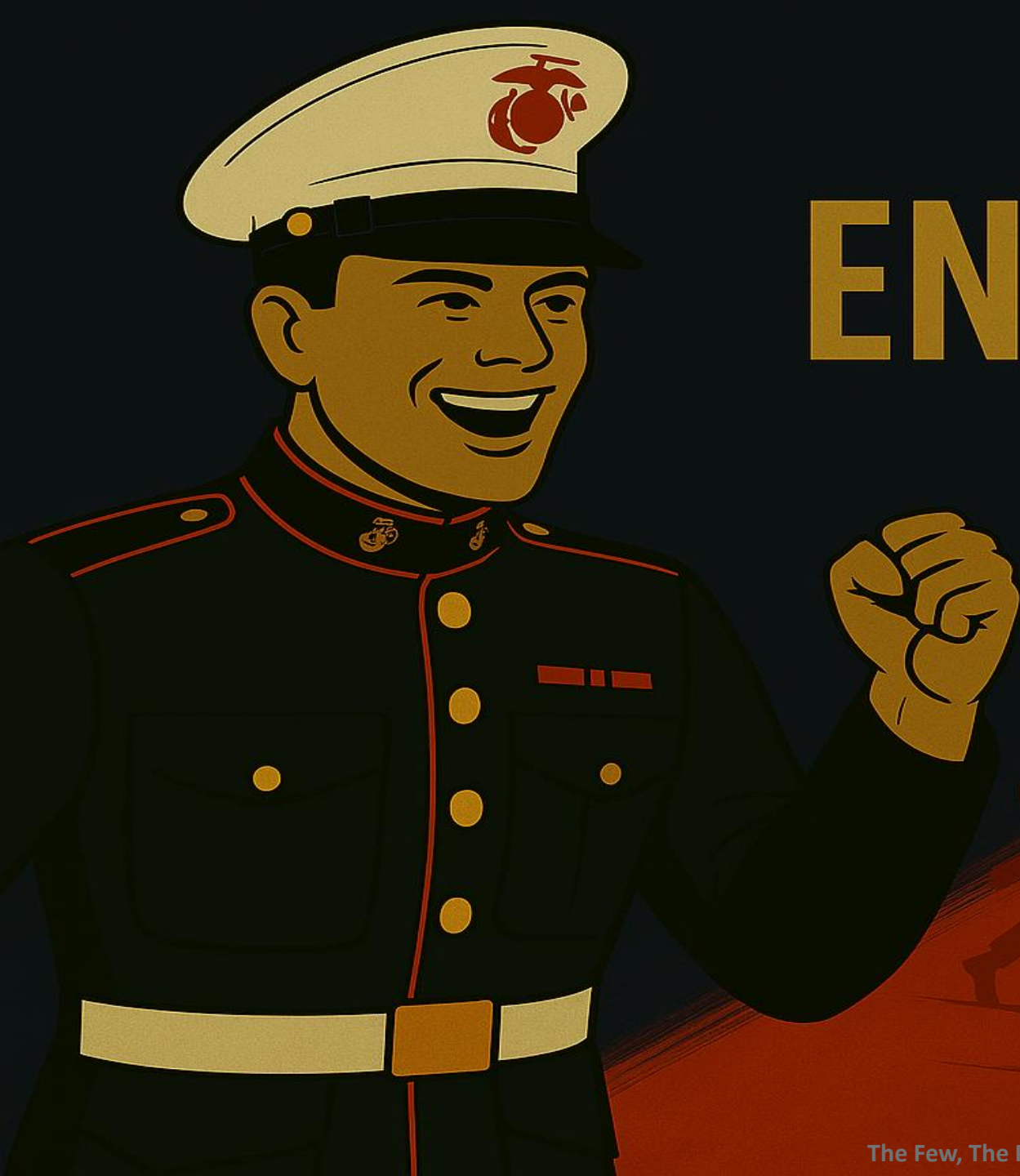
The Few, The Proud, The Leaders



ENTHUSIASM



The Few, The Proud, The Leaders

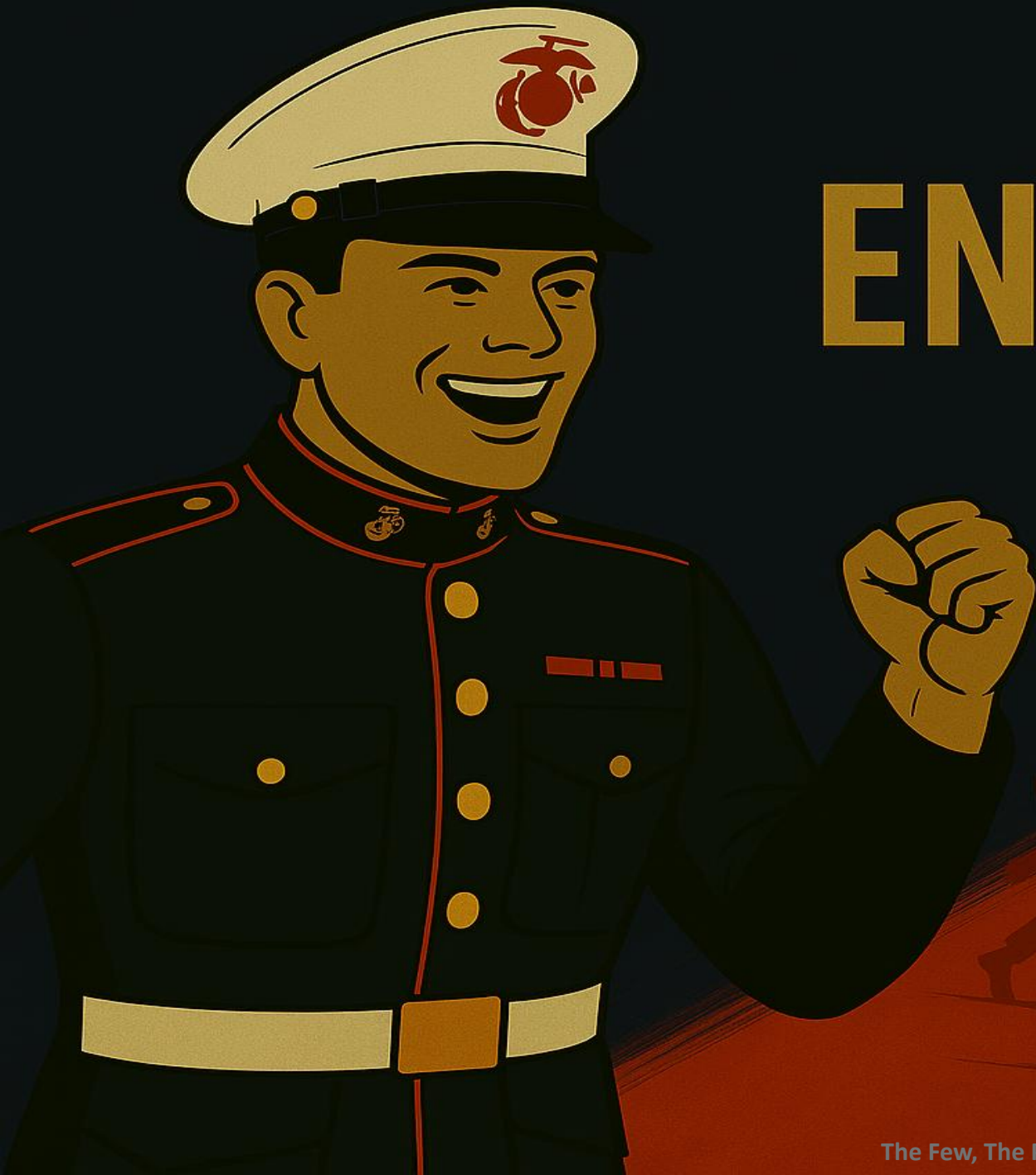


ENTHUSIASM



Passion for Technology

The Few, The Proud, The Leaders

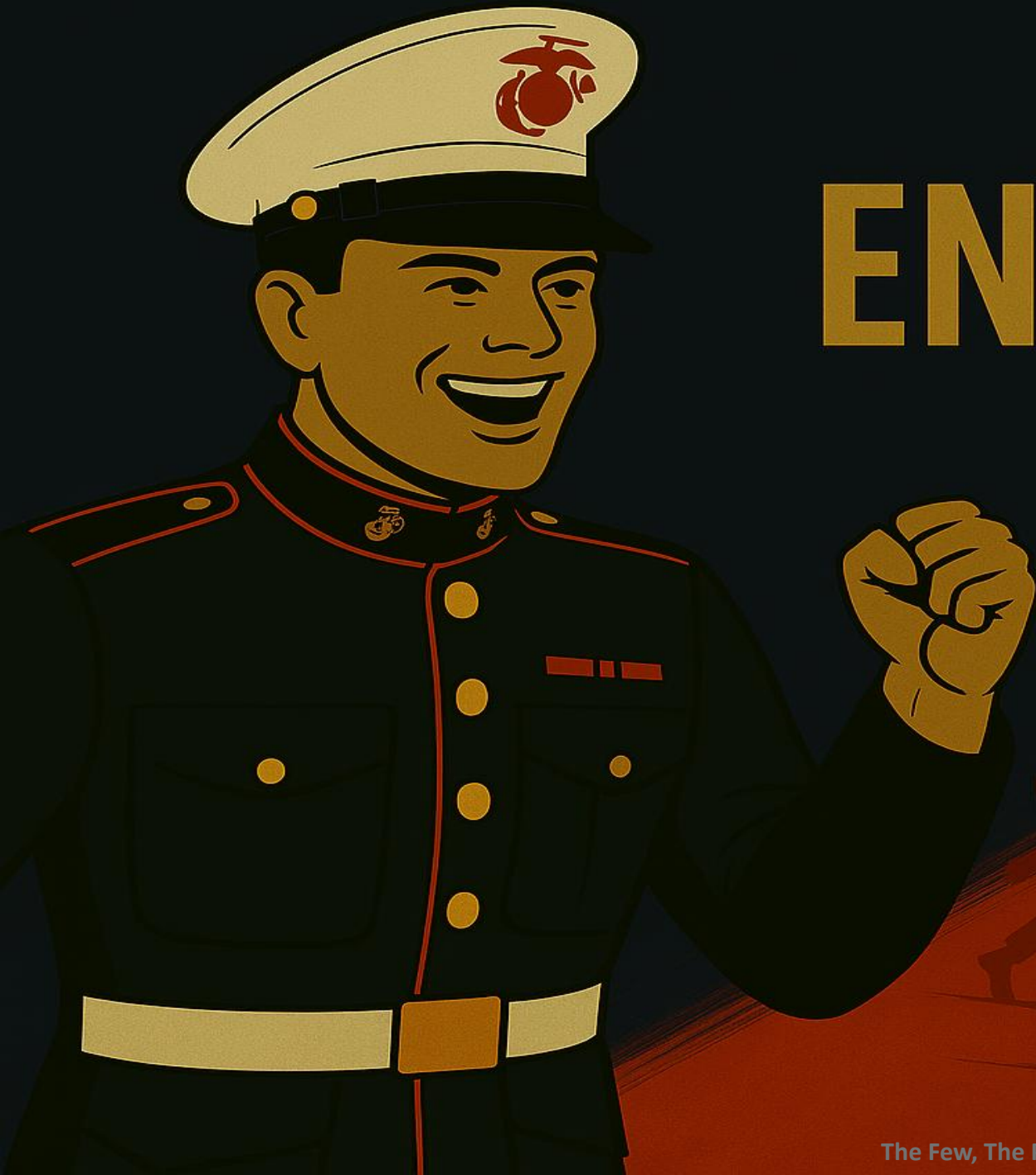


ENTHUSIASM



Positive Attitude

The Few, The Proud, The Leaders

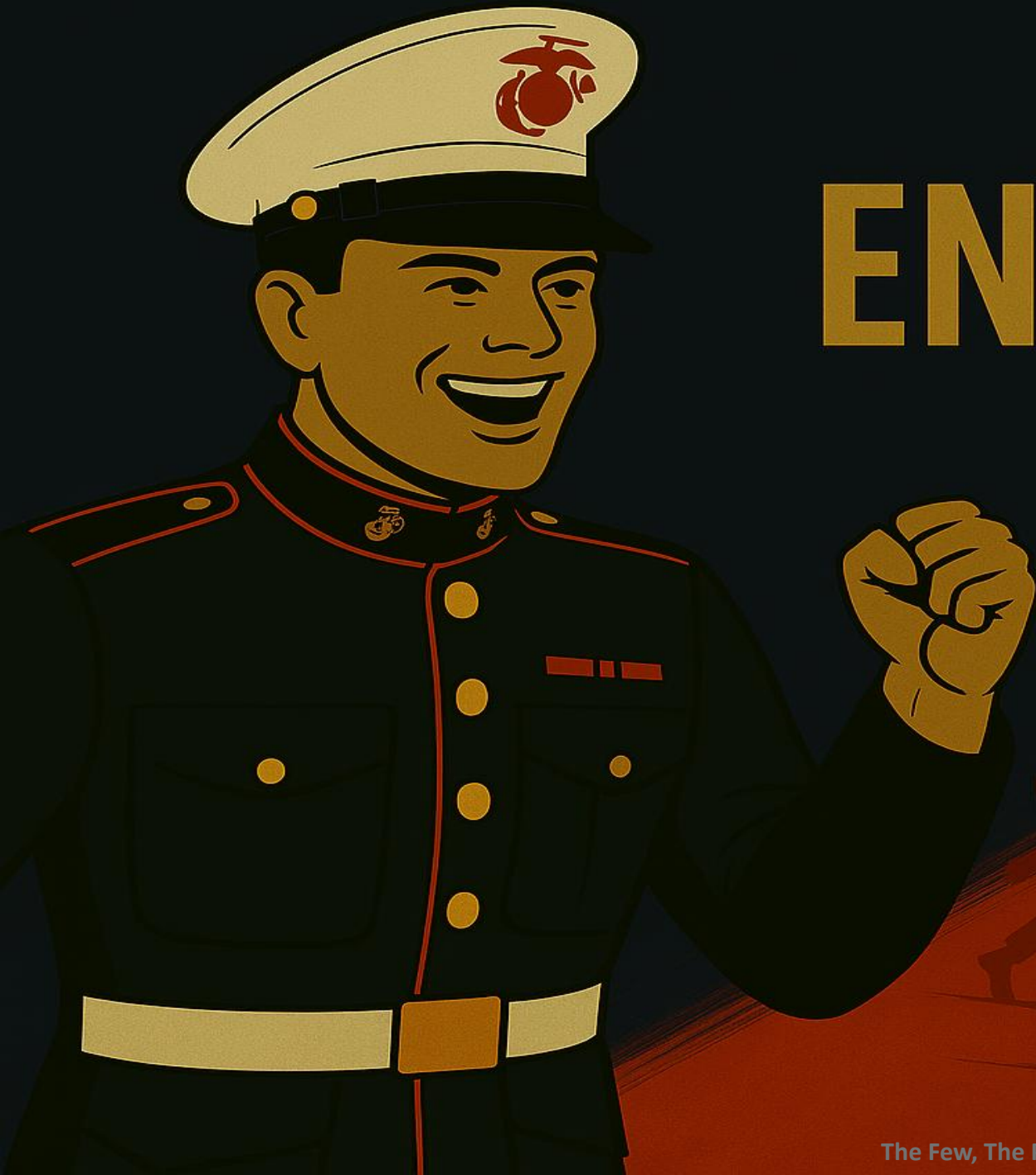


ENTHUSIASM



Inspire Creativity

The Few, The Proud, The Leaders

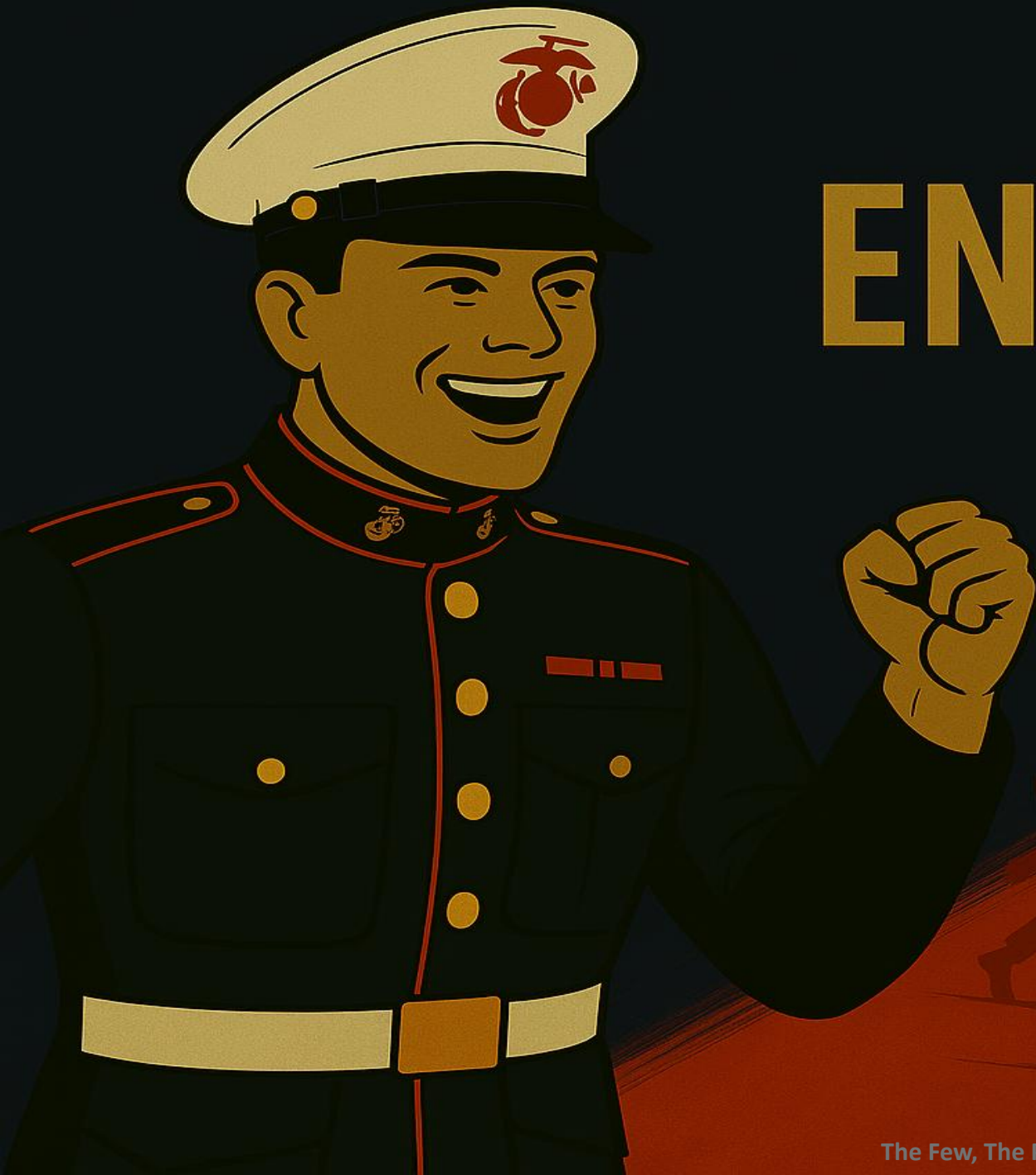


ENTHUSIASM



Celebration of Achievements

The Few, The Proud, The Leaders

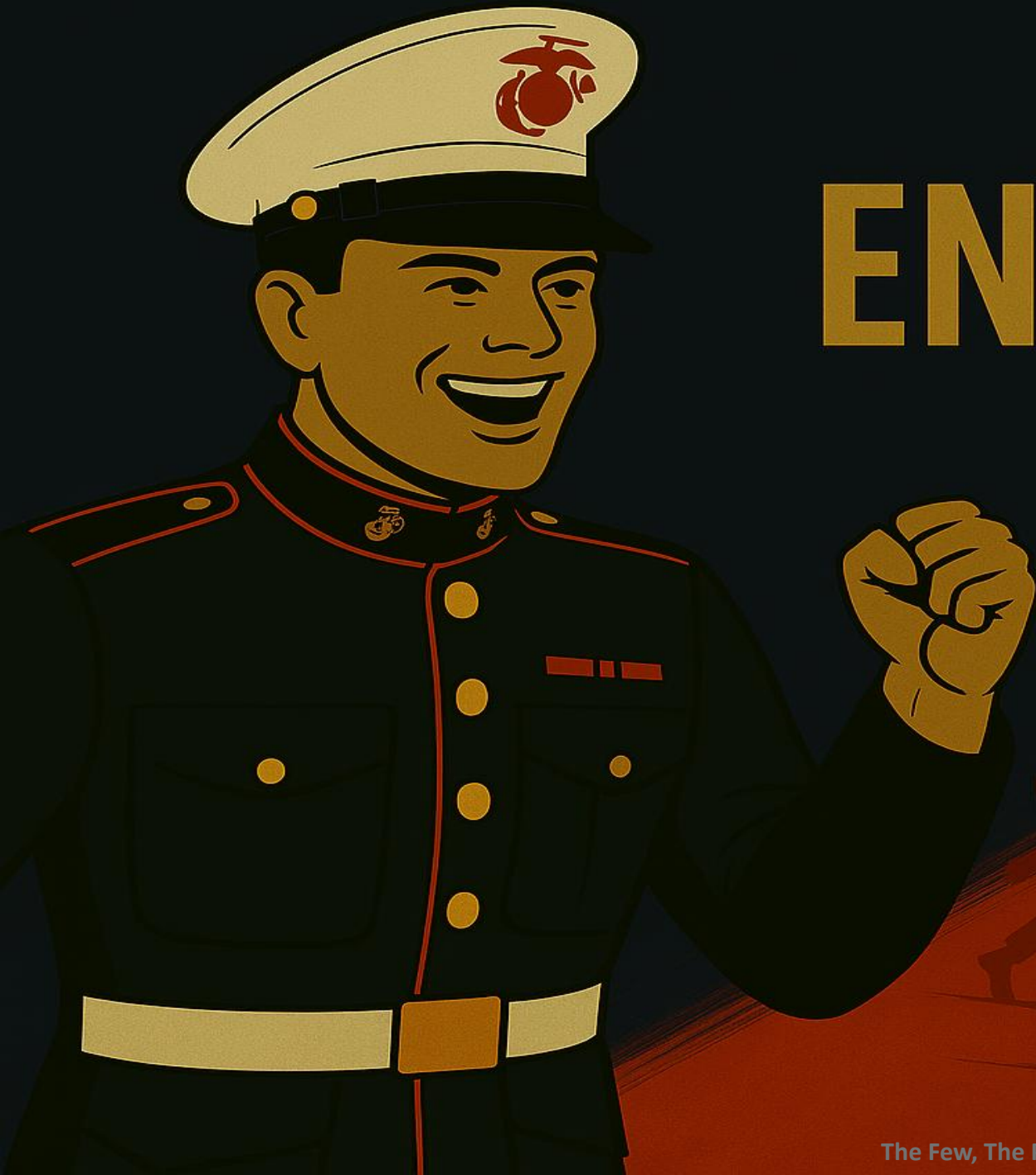


ENTHUSIASM



Motivate and Energize

The Few, The Proud, The Leaders

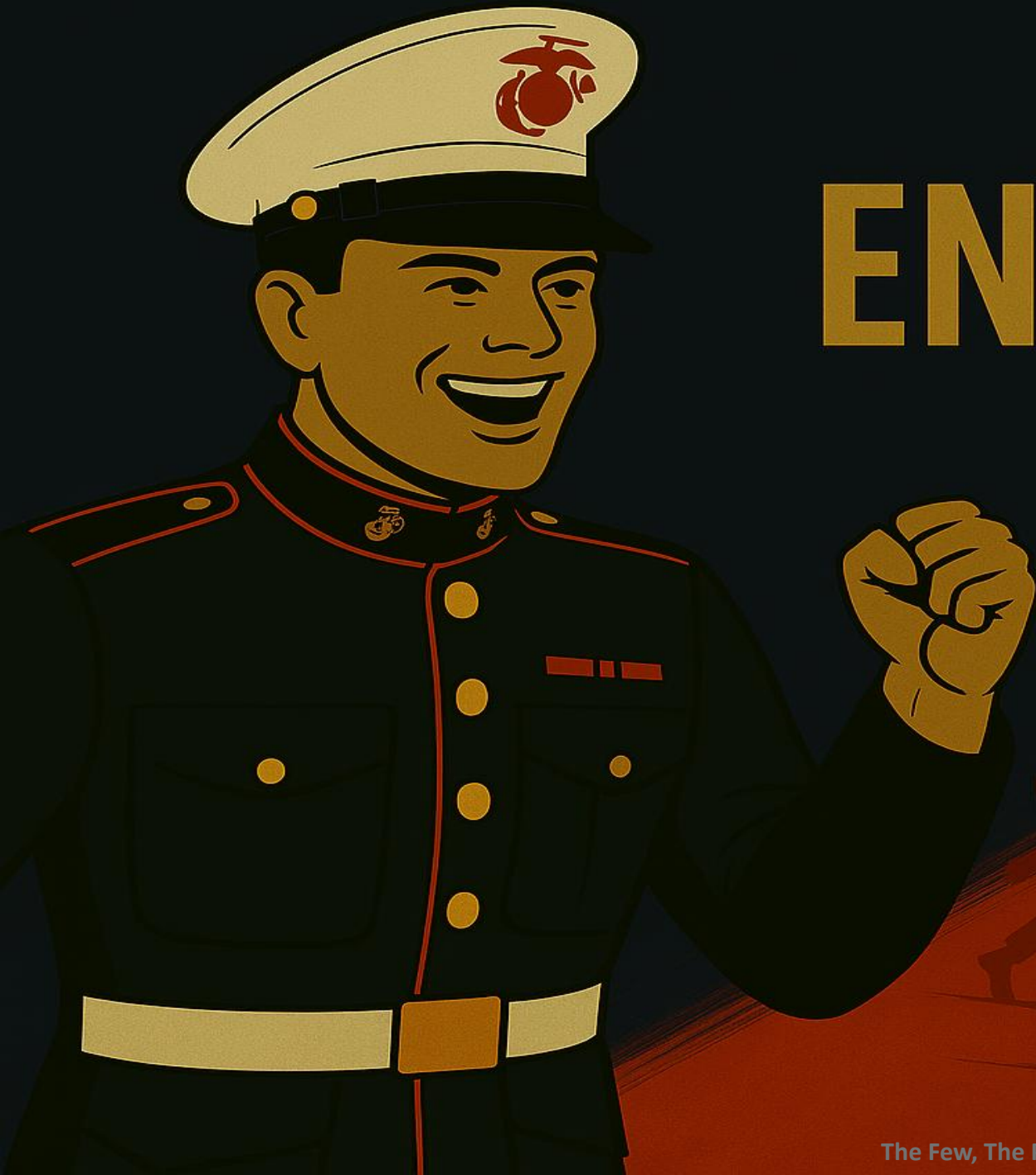


ENTHUSIASM



Open Communication

The Few, The Proud, The Leaders

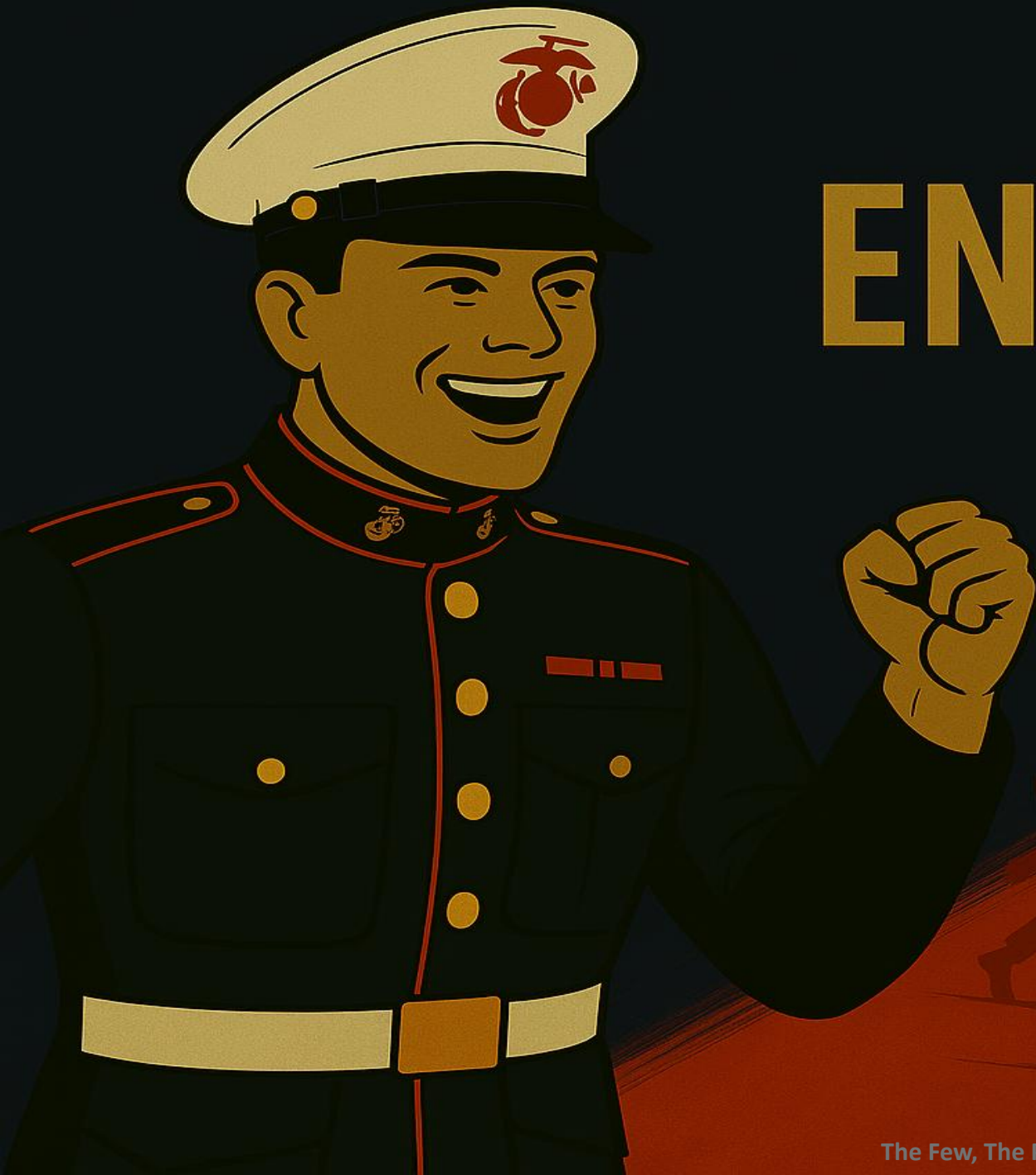


ENTHUSIASM



Personal Investment

The Few, The Proud, The Leaders

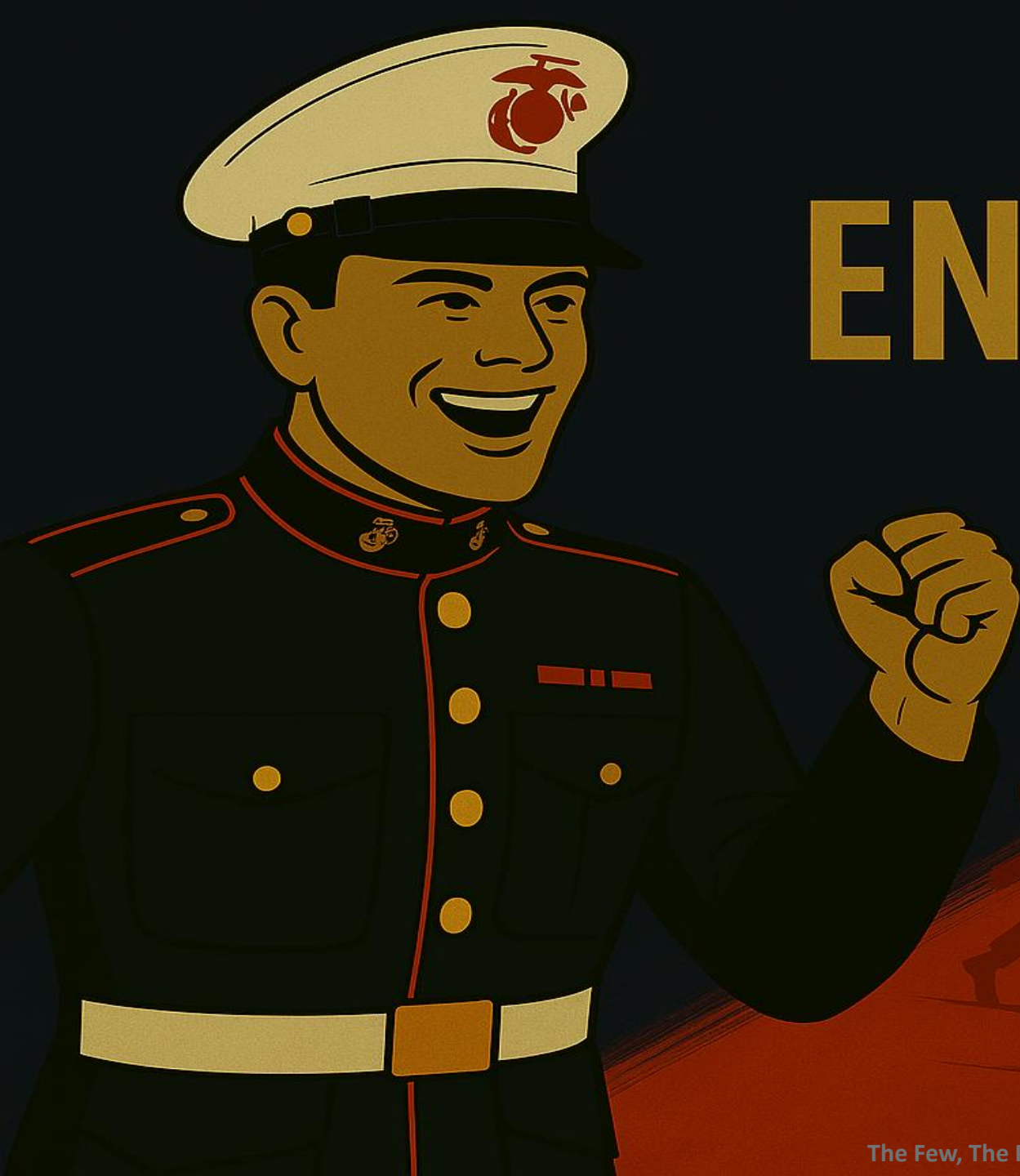


ENTHUSIASM



Lead by Example

The Few, The Proud, The Leaders

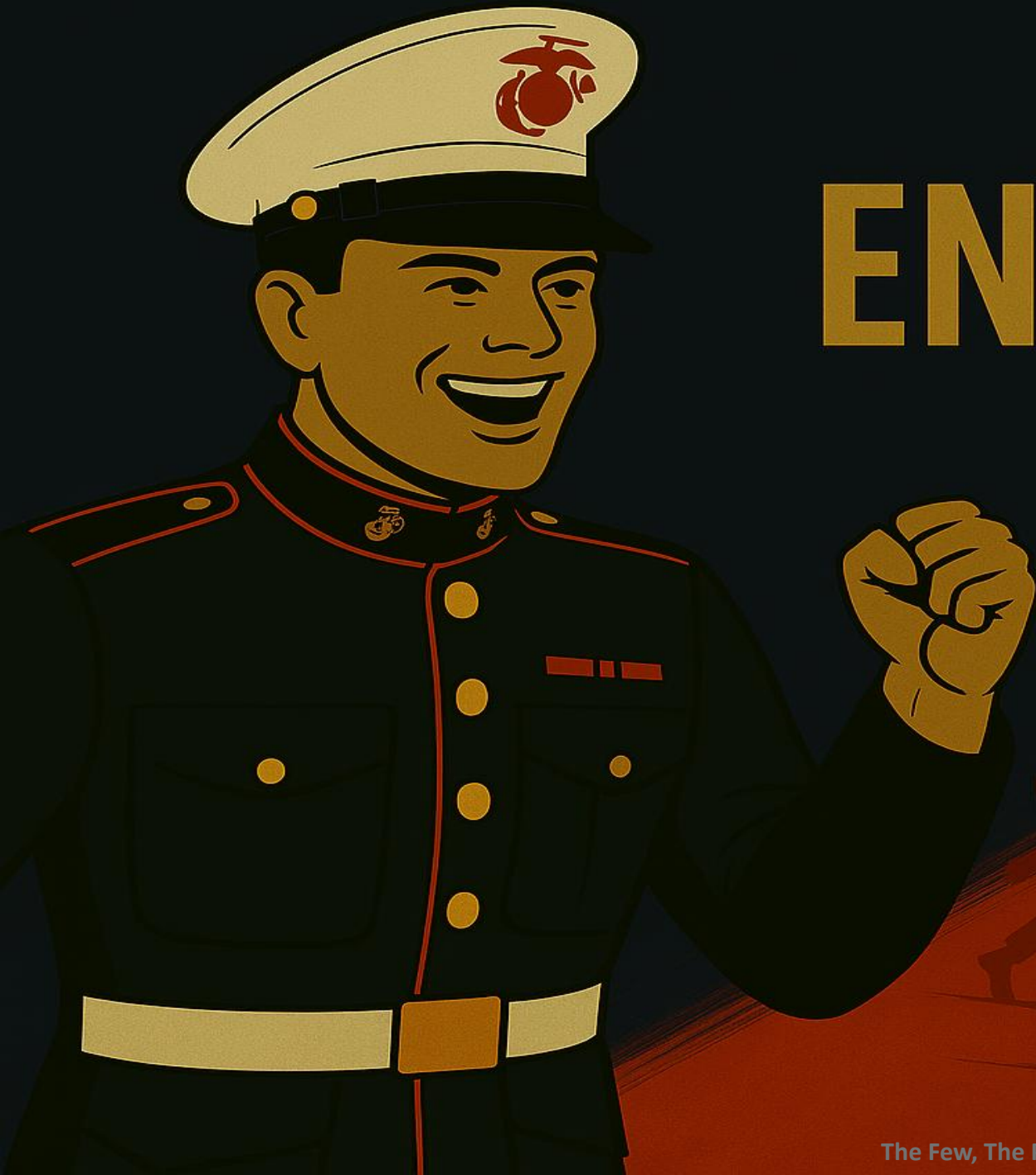


ENTHUSIASM



Learning Culture

The Few, The Proud, The Leaders

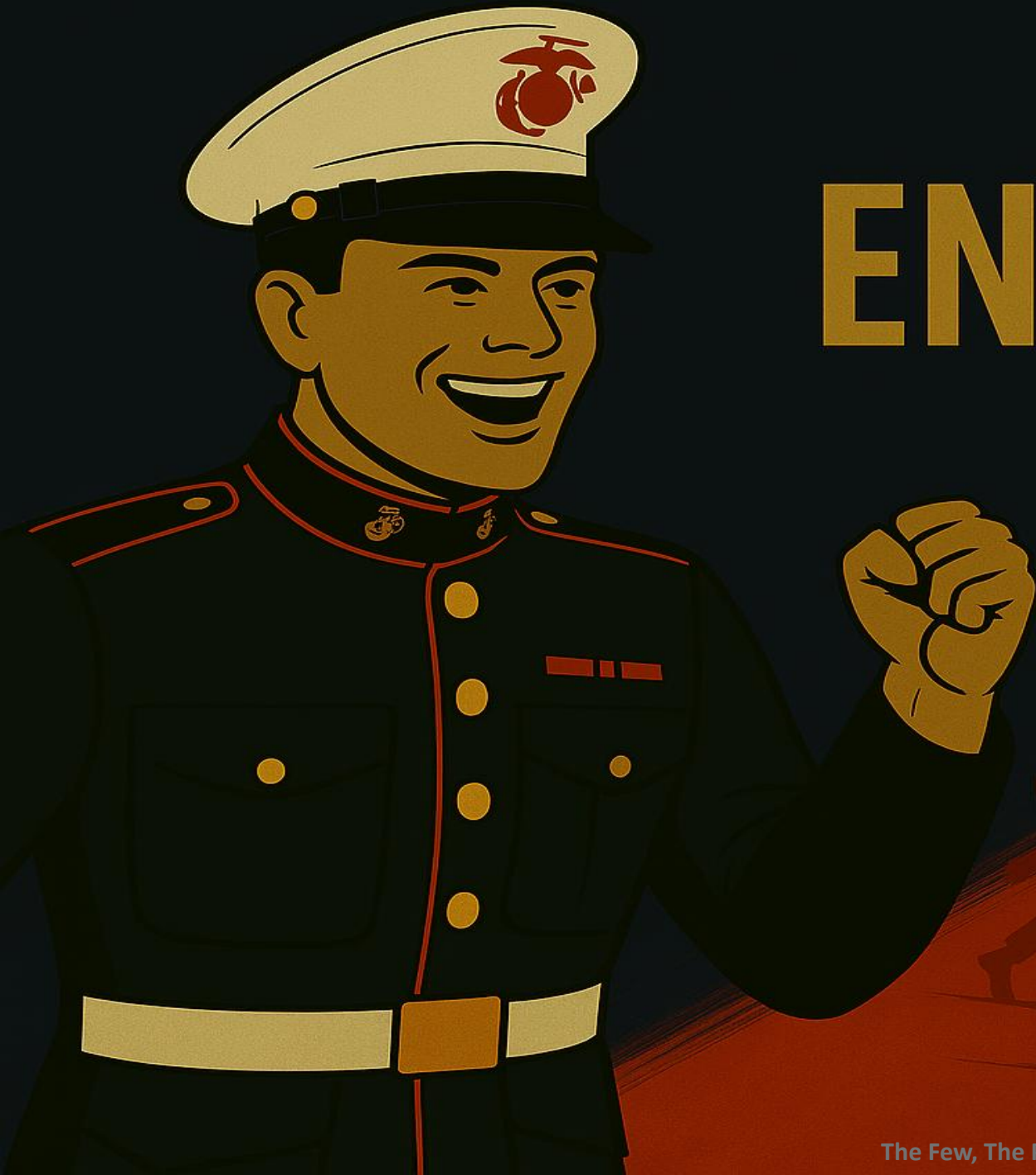


ENTHUSIASM



Listening to Ideas

The Few, The Proud, The Leaders

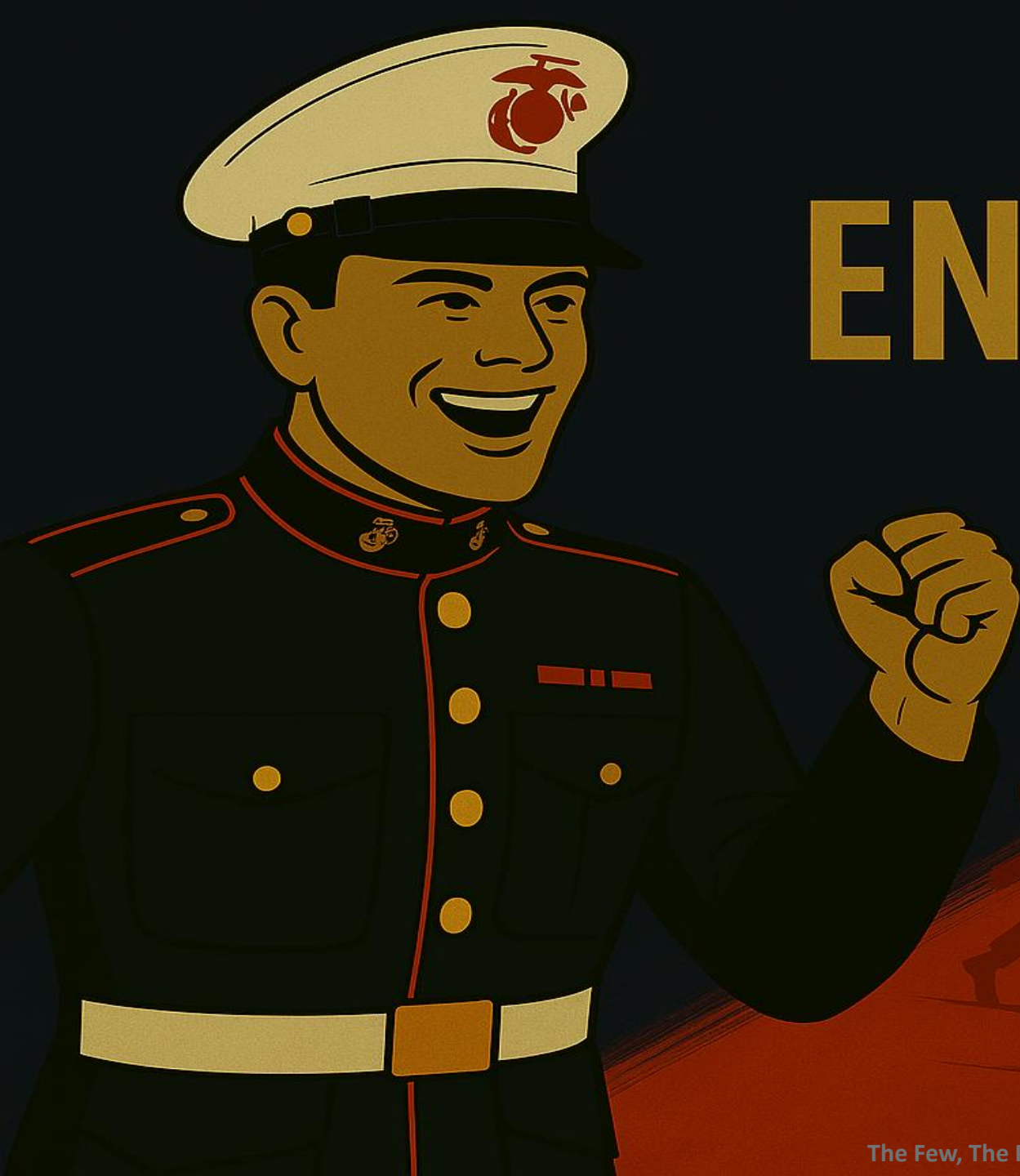


ENTHUSIASM



Energetic Meetings

The Few, The Proud, The Leaders

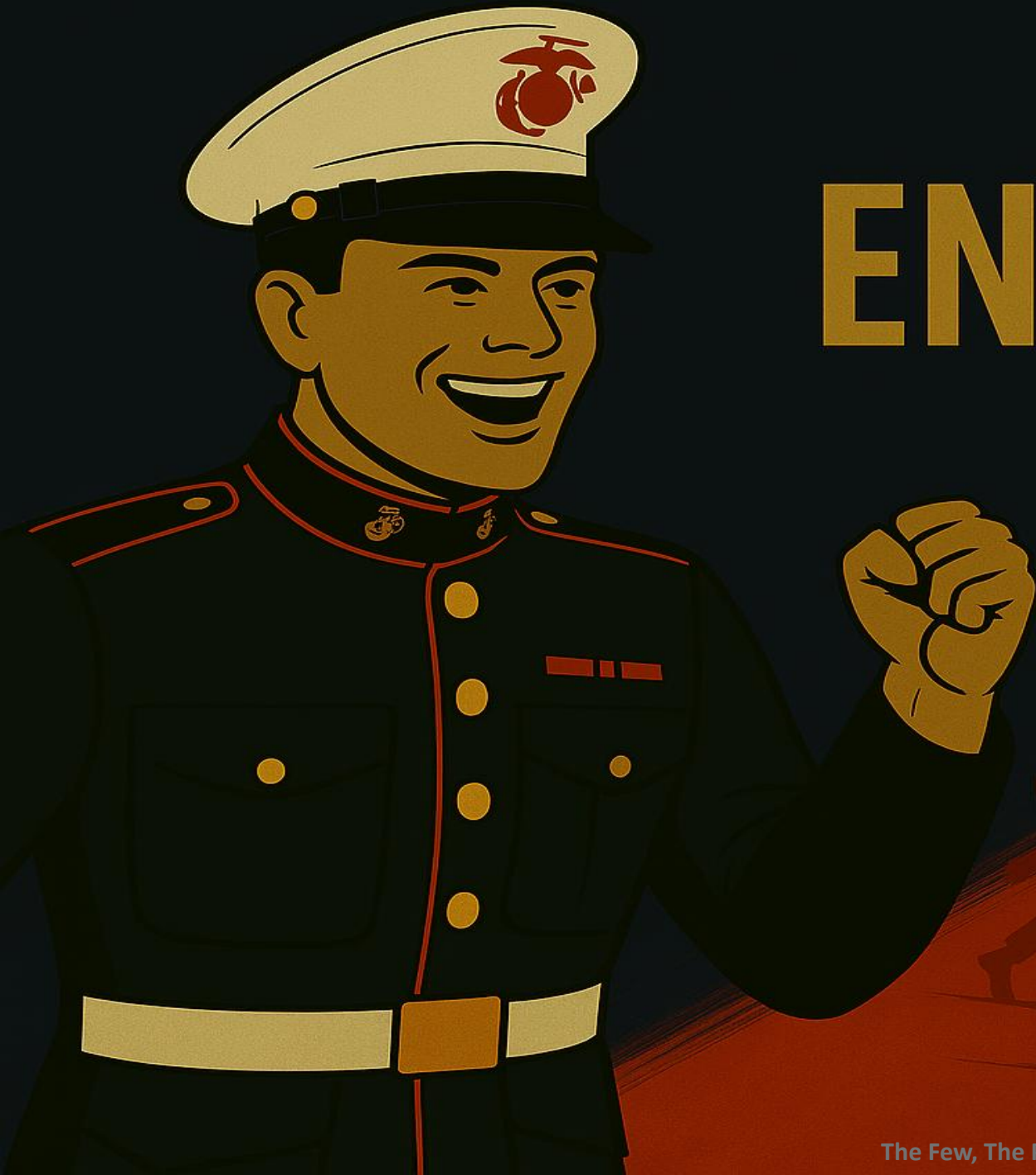


ENTHUSIASM



Flexibility and Adaptability

The Few, The Proud, The Leaders

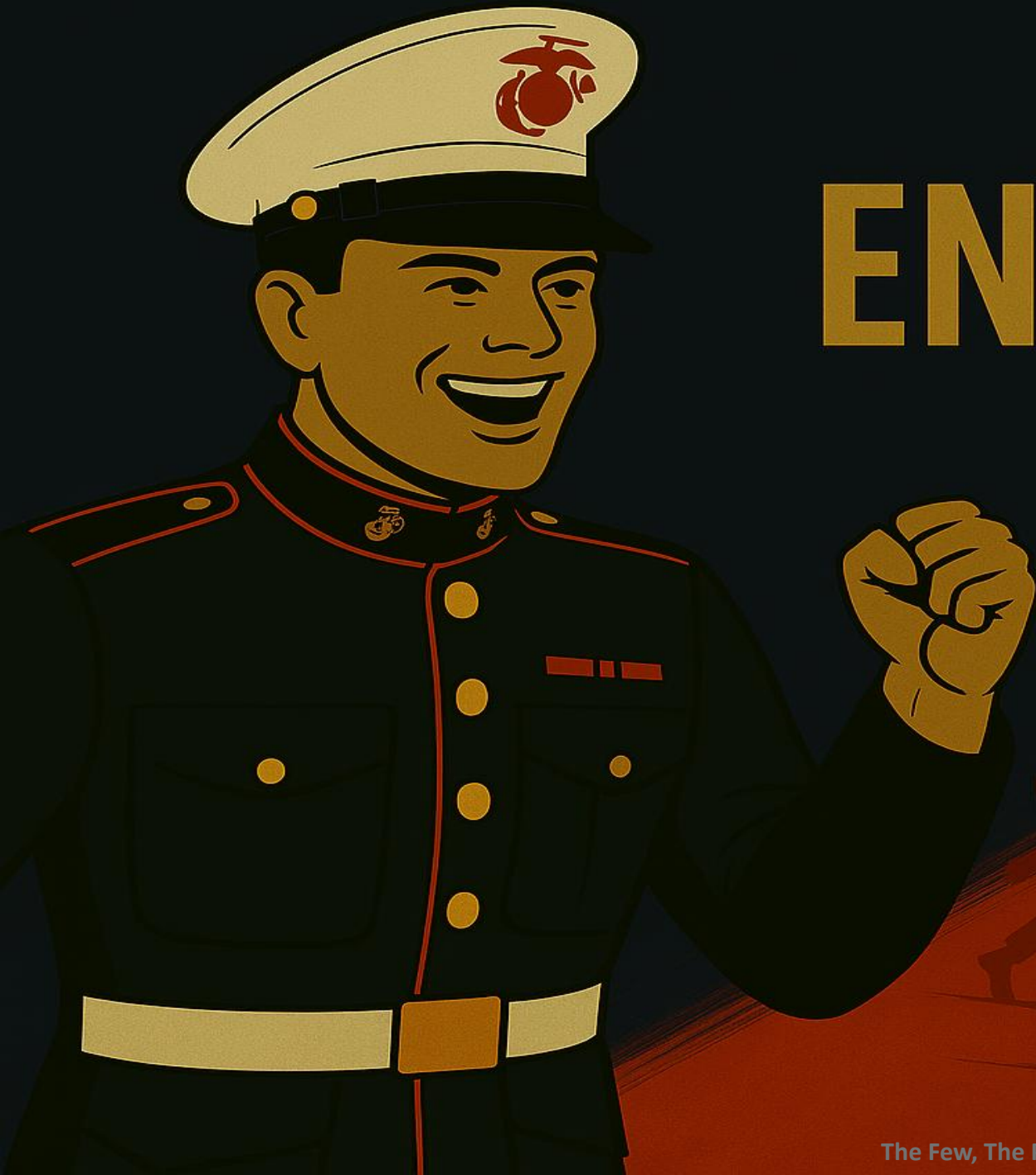


ENTHUSIASM



Public Recognition

The Few, The Proud, The Leaders

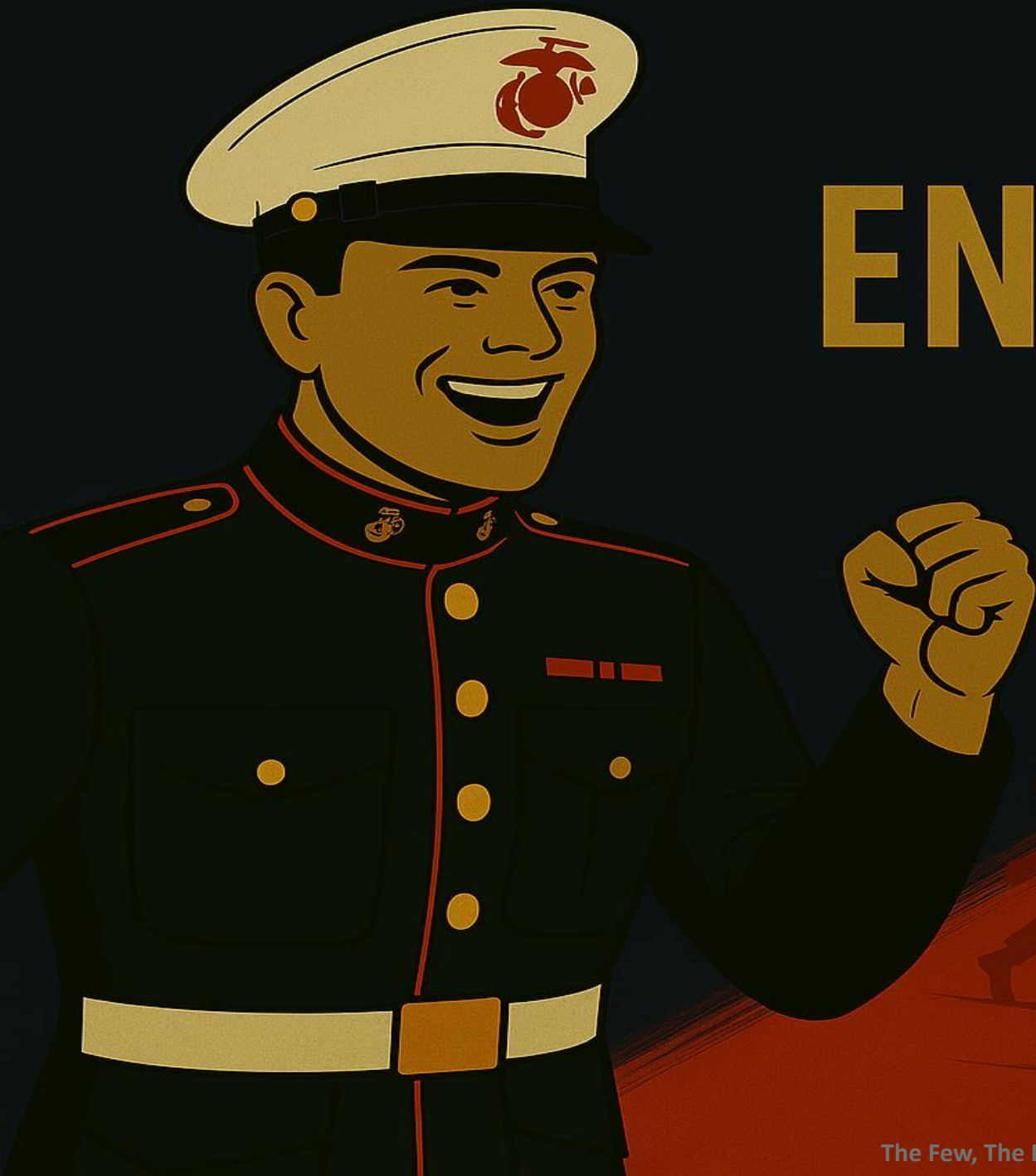


ENTHUSIASM



Maintain Momentum

The Few, The Proud, The Leaders



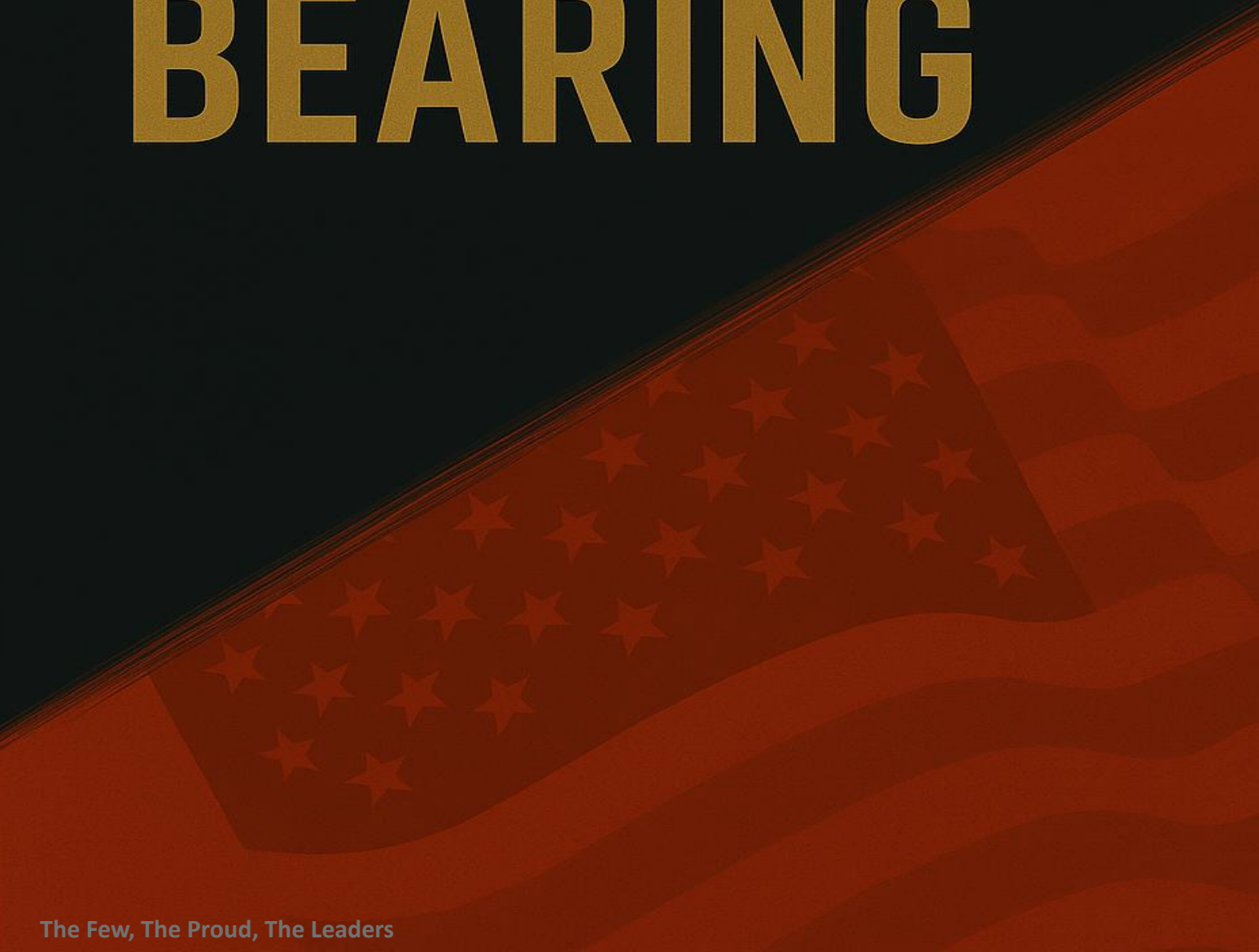
ENTHUSIASM



The Few, The Proud, The Leaders



BEARING



The Few, The Proud, The Leaders



BEARING

Confident Presence

The Few, The Proud, The Leaders



BEARING

Professionalism

The Few, The Proud, The Leaders



BEARING

Calm Under Pressure

The Few, The Proud, The Leaders



BEARING

Effective Communication

The Few, The Proud, The Leaders



BEARING



Decisiveness

The Few, The Proud, The Leaders



BEARING

Poise in Conflict

The Few, The Proud, The Leaders



BEARING

Empathy and Understanding

The Few, The Proud, The Leaders



BEARING

Modeling Behavior

The Few, The Proud, The Leaders



BEARING

Grace Under Criticism

The Few, The Proud, The Leaders



BEARING

Professional Development

The Few, The Proud, The Leaders



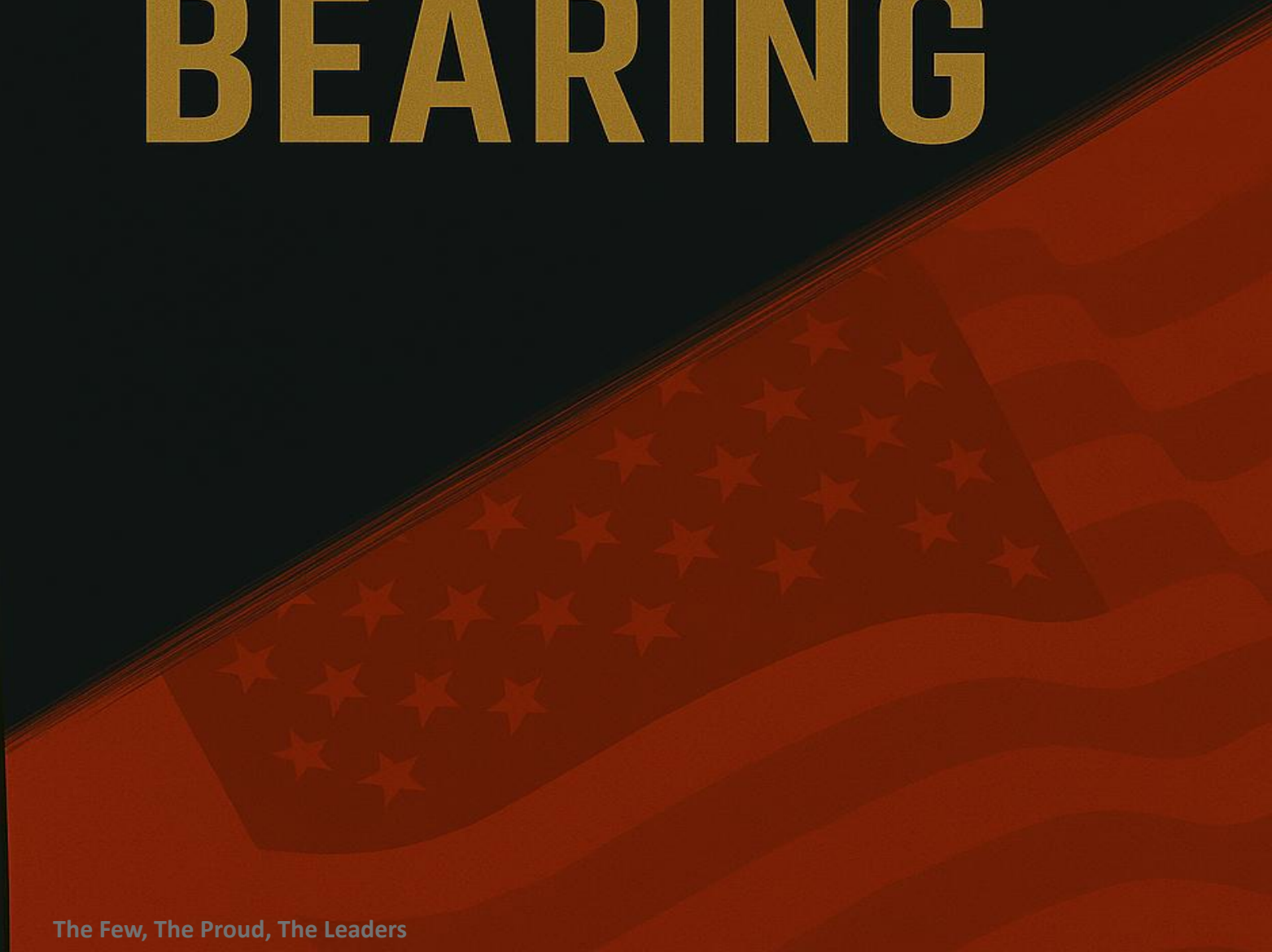
BEARING

Handling Ambiguity

The Few, The Proud, The Leaders



BEARING



The Few, The Proud, The Leaders

UNSELFISHNESS



The Few, The Proud, The Leaders



UNSELFISHNESS

Support Team Growth

The Few, The Proud, The Leaders



UNSELFISHNESS

Empowerment

The Few, The Proud, The Leaders

UNSELFISHNESS



Share Credit

The Few, The Proud, The Leaders



UNSELFISHNESS

Open Collaboration

The Few, The Proud, The Leaders



UNSELFISHNESS

Prioritize Team Needs

The Few, The Proud, The Leaders



UNSELFISHNESS

Selfless Service

The Few, The Proud, The Leaders



UNSELFISHNESS

Team Goals Over Personal Goals

The Few, The Proud, The Leaders



UNSELFISHNESS

Servant Leadership

The Few, The Proud, The Leaders



UNSELFISHNESS

Embrace Diverse Perspectives

The Few, The Proud, The Leaders

UNSELFISHNESS



Conflict Resolution

The Few, The Proud, The Leaders



UNSELFISHNESS

Prompt a Positive Culture

The Few, The Proud, The Leaders

UNSELFISHNESS



Balancing Workload

The Few, The Proud, The Leaders

UNSELFISHNESS



The Few, The Proud, The Leaders



COURAGE



The Few, The Proud, The Leaders



COURAGE



Embrace Innovation

The Few, The Proud, The Leaders



COURAGE



Risk Management

The Few, The Proud, The Leaders



COURAGE



Stand Up for Values

The Few, The Proud, The Leaders



COURAGE

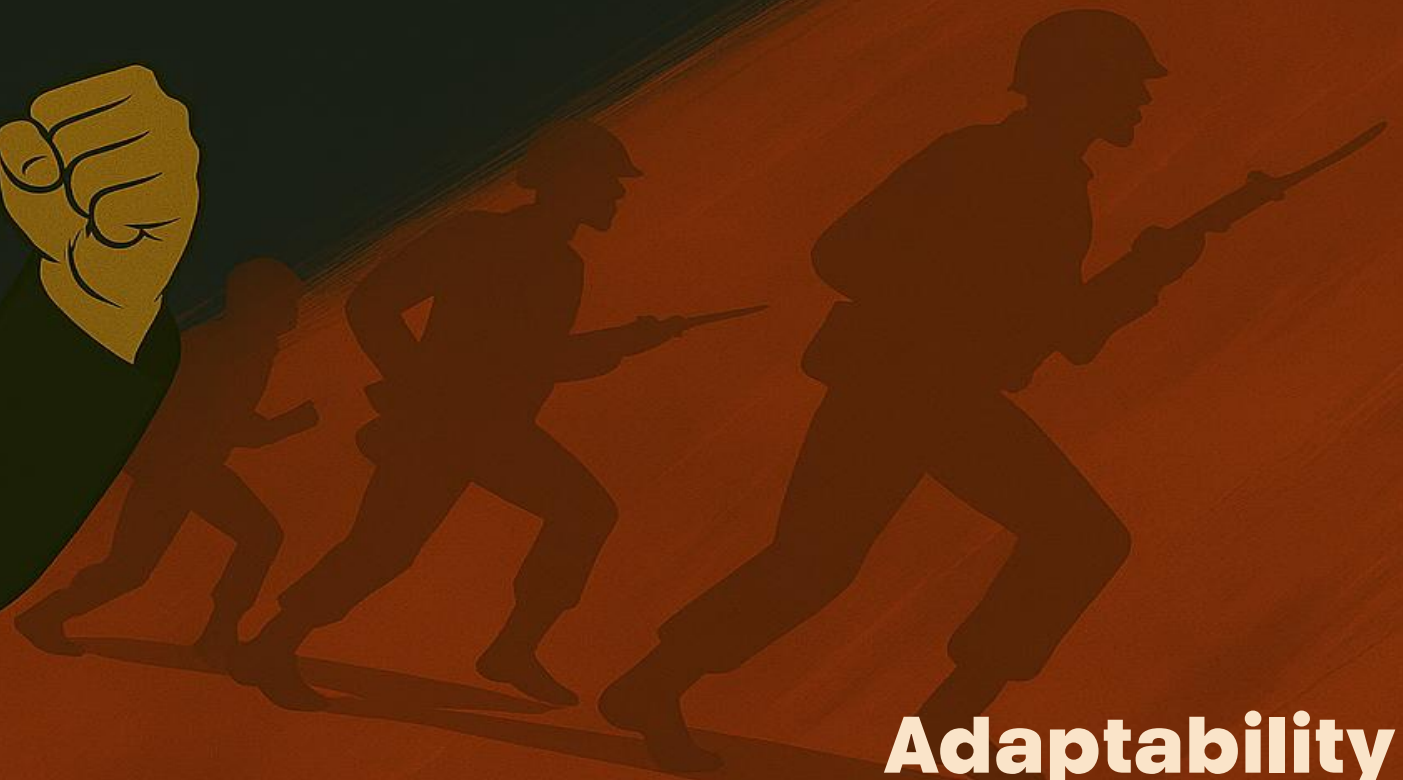


Difficult Conversations

The Few, The Proud, The Leaders



COURAGE



Adaptability

The Few, The Proud, The Leaders



COURAGE



Champion New Ideas

The Few, The Proud, The Leaders



COURAGE



Accountability

The Few, The Proud, The Leaders



COURAGE

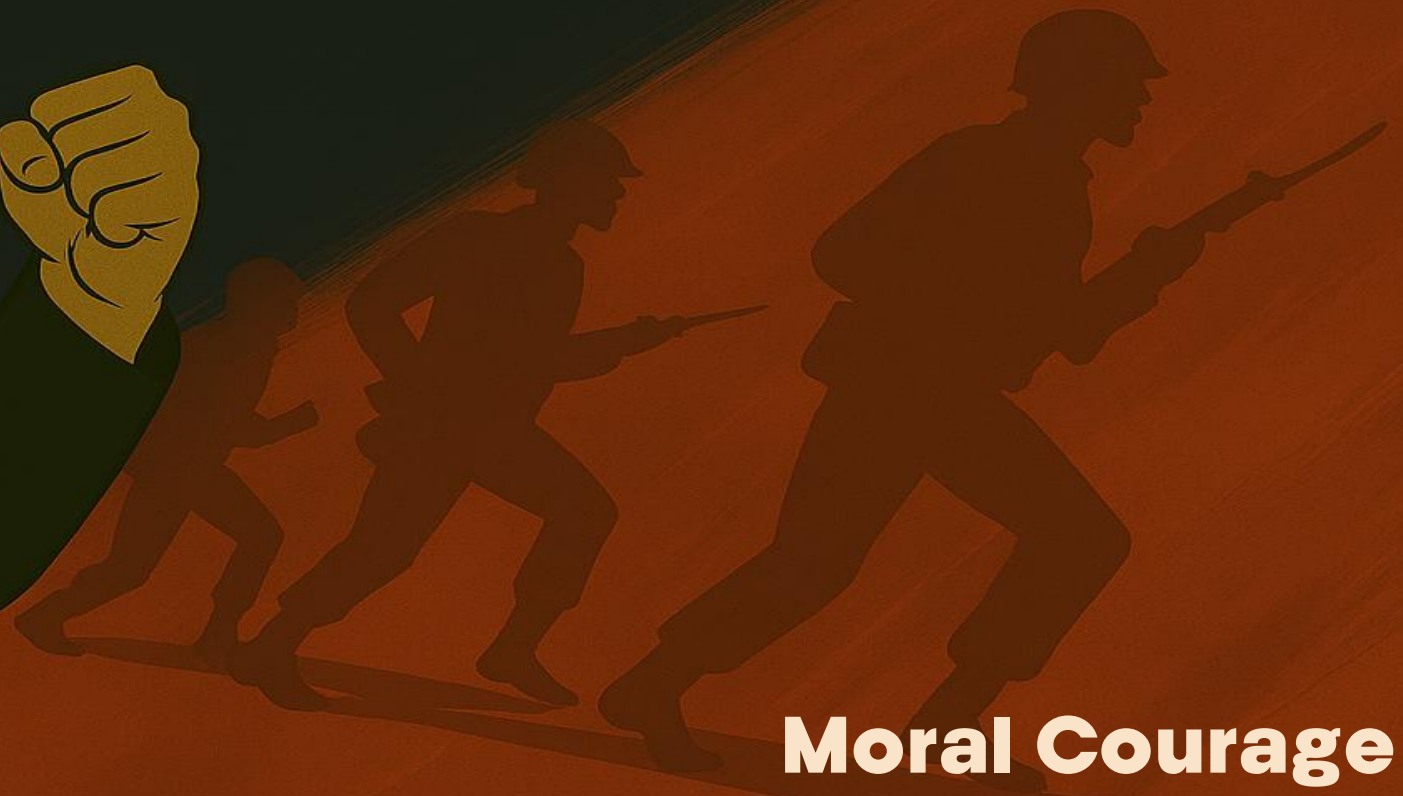


Speak Up

The Few, The Proud, The Leaders



COURAGE



Moral Courage

The Few, The Proud, The Leaders



COURAGE



Balancing Stakeholder Interests

The Few, The Proud, The Leaders



COURAGE



Resilience

The Few, The Proud, The Leaders



COURAGE



Inclusive Leadership

The Few, The Proud, The Leaders



COURAGE



Transparency

The Few, The Proud, The Leaders



COURAGE



Supporting Your Team

The Few, The Proud, The Leaders



COURAGE



Lead with Conviction

The Few, The Proud, The Leaders



COURAGE



The Few, The Proud, The Leaders



KNOWLEDGE

The Few, The Proud, The Leaders



KNOWLEDGE

Continuous Learning

The Few, The Proud, The Leaders



KNOWLEDGE

Industry Expertise

The Few, The Proud, The Leaders



KNOWLEDGE

Share Insights

The Few, The Proud, The Leaders



KNOWLEDGE

Mentorship

The Few, The Proud, The Leaders



KNOWLEDGE

Learning Opportunities

The Few, The Proud, The Leaders



KNOWLEDGE

Innovation

The Few, The Proud, The Leaders



KNOWLEDGE

Technical Leadership

The Few, The Proud, The Leaders



KNOWLEDGE

Stay Informed

The Few, The Proud, The Leaders



KNOWLEDGE

Adaptation

The Few, The Proud, The Leaders



KNOWLEDGE

Feedback and Coaching

The Few, The Proud, The Leaders



KNOWLEDGE

Contribute to Strategy

The Few, The Proud, The Leaders



KNOWLEDGE

Collaboration

The Few, The Proud, The Leaders



KNOWLEDGE

Promote Learning Culture

The Few, The Proud, The Leaders



KNOWLEDGE

The Few, The Proud, The Leaders



LOYALTY



The Few, The Proud, The Leaders



LOYALTY



Build Trust

The Few, The Proud, The Leaders



LOYALTY

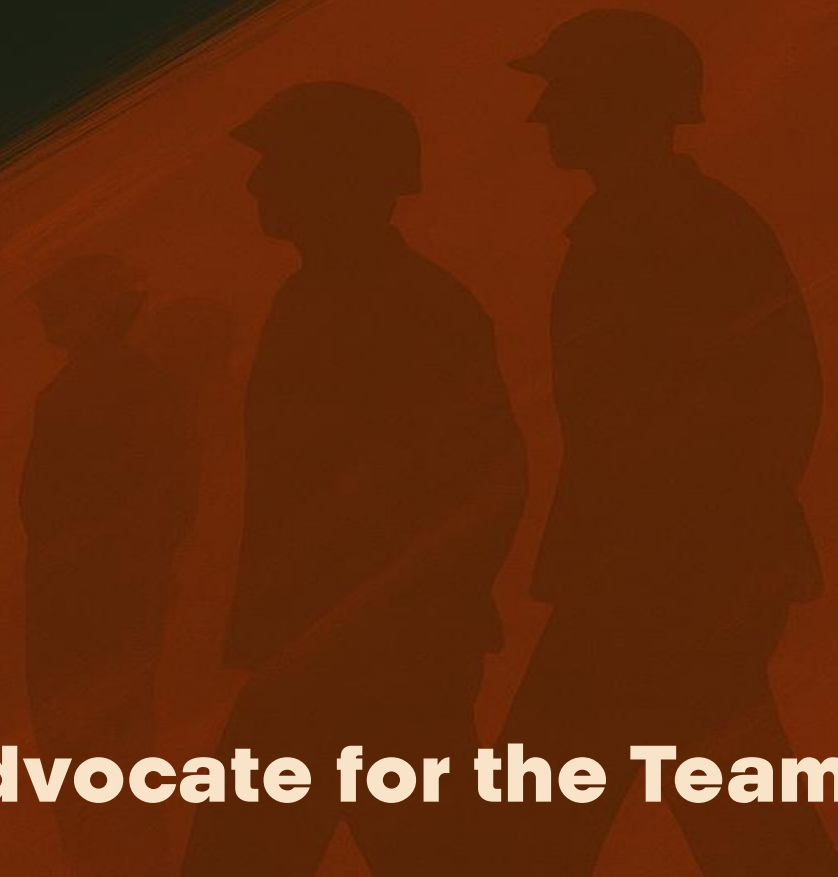


Supportive Environment

The Few, The Proud, The Leaders



LOYALTY



Advocate for the Team

The Few, The Proud, The Leaders



LOYALTY

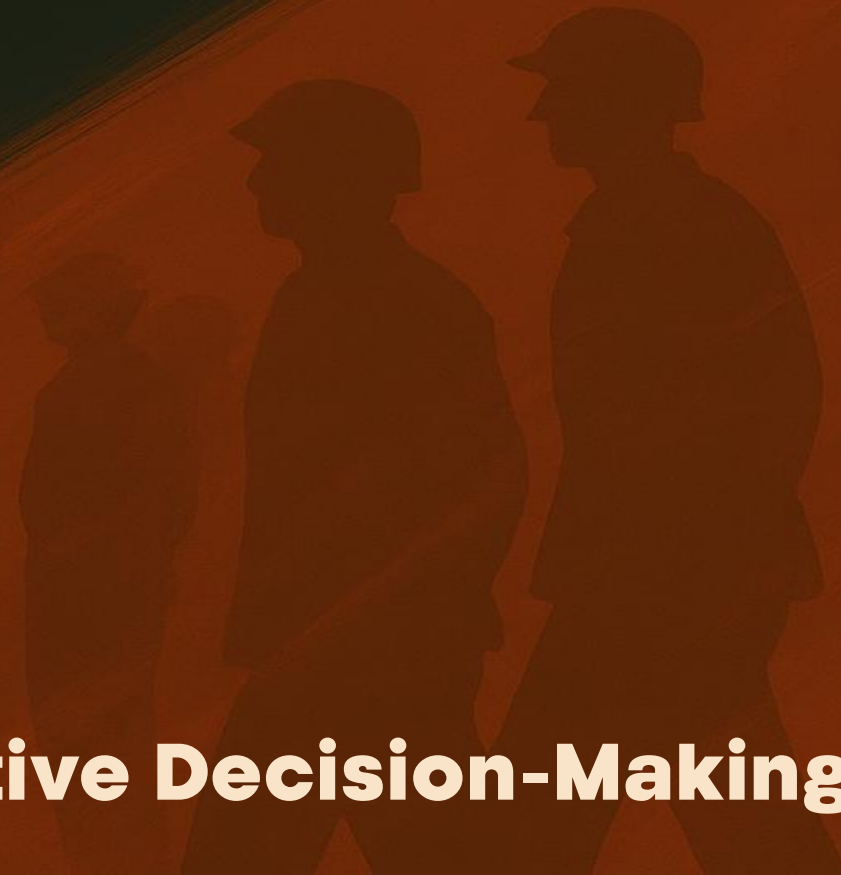


Open Communication

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LOYALTY

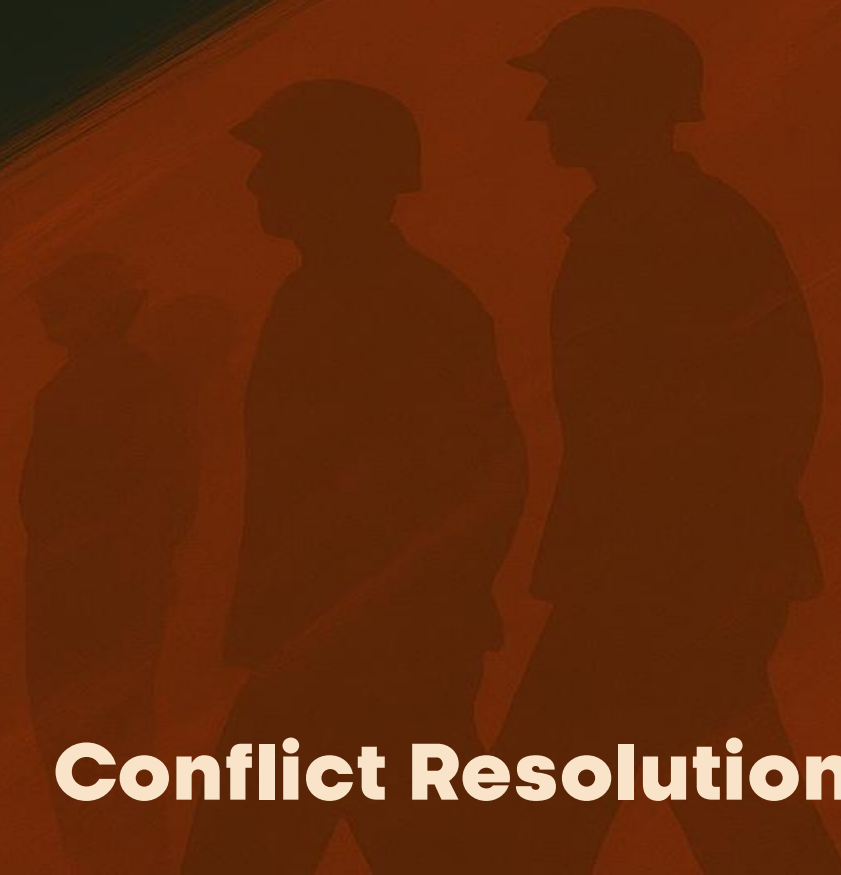


Collaborative Decision-Making

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LOYALTY



Conflict Resolution

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LOYALTY

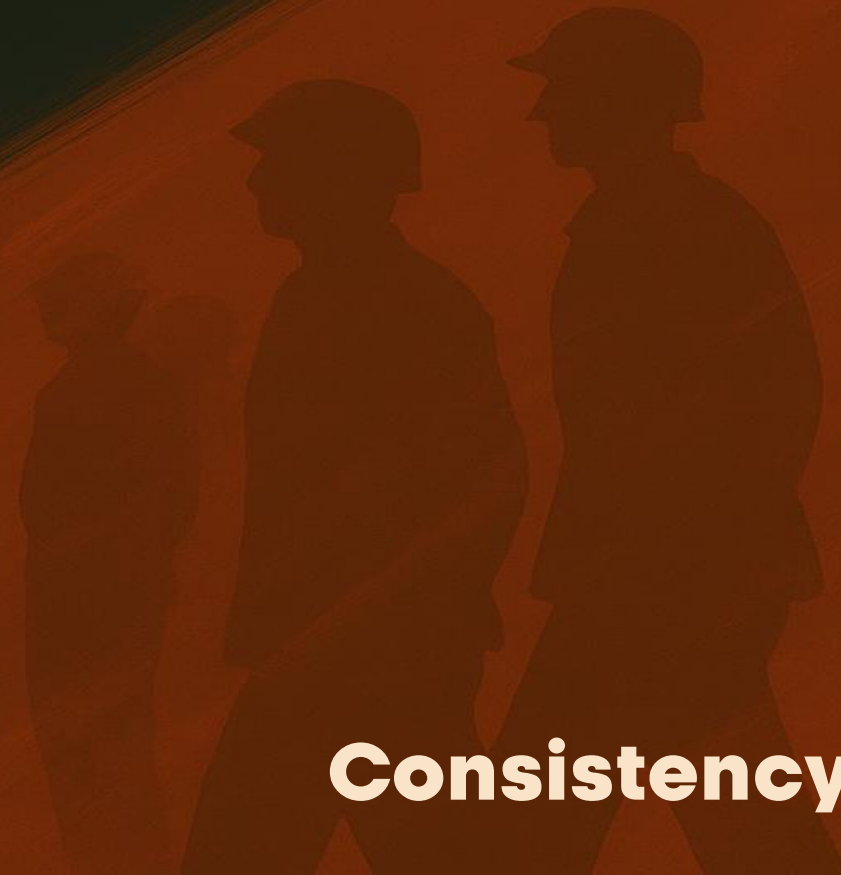


Recognition and Acknowledgement

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LOYALTY



Consistency

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LOYALTY



Professional Development

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LOYALTY

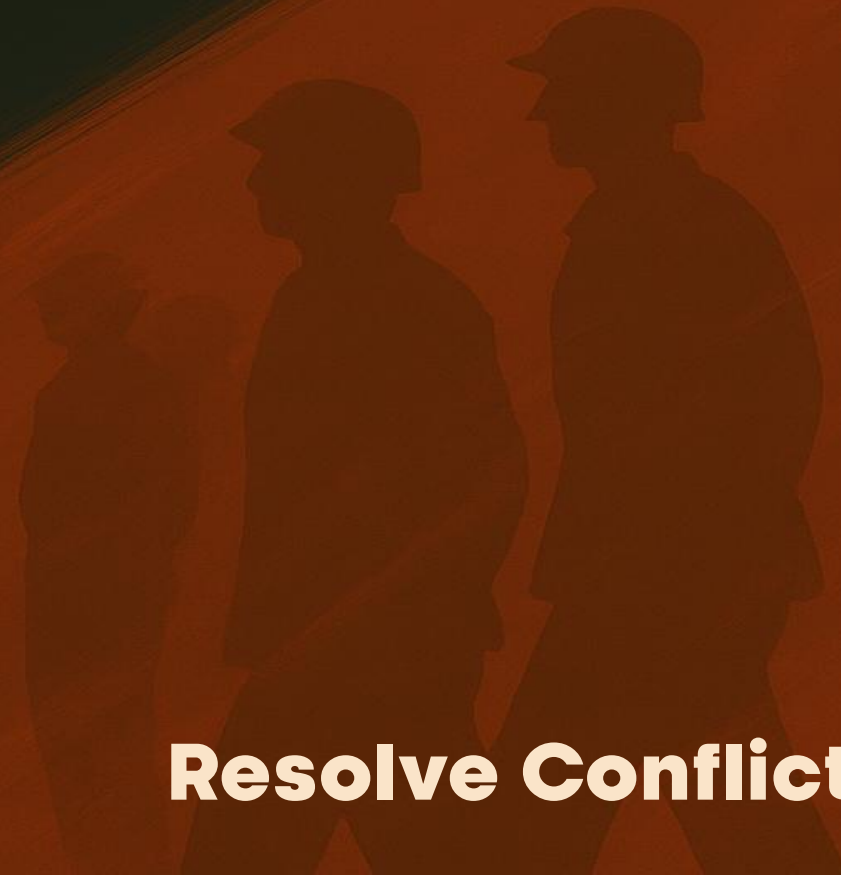


Personal Connection

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LOYALTY



Resolve Conflict

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LOYALTY



Inclusive Culture

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LOYALTY



Share Successes and Challenges

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LOYALTY



Stand by Your Team

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LOYALTY



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ENDURANCE



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ENDURANCE

Resilient Attitude

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Lead by Example

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Steadfast Support

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Adaptability

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ENDURANCE



Celebrate Small Wins

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The image features a stylized illustration of soldiers. In the foreground, a soldier in a green uniform and helmet is shown in profile, running uphill with a determined expression and a clenched fist. Behind him, three more soldiers in similar green uniforms are running uphill, their forms rendered in a darker green silhouette. The background is a dark, solid color, and the ground is a reddish-brown slope. The word "ENDURANCE" is written in large, bold, yellow capital letters across the upper right portion of the image.

ENDURANCE

Effective Communication

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ENDURANCE

Learning from Failures

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ENDURANCE

Resource Management

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ENDURANCE

Maintain Perspective

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ENDURANCE

Provide Clear Direction

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ENDURANCE

Patience and Persistence

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ENDURANCE

Team Unity

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ENDURANCE

Responsible Risk-Taking

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ENDURANCE



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BOSS VS LEADER

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BOSS

- Drives employees
- Depends on authority
- Inspires fear
- Says, “I”
- Places blame for the breakdown
- Knows how it is done
- Uses people
- Takes credit
- Commands
- Says, “Go”

LEADER

- Coaches them
- On goodwill
- Generates enthusiasm
- Says, “We”
- Fixes the breakdowns
- Shows how it is done
- Develops people
- Gives credit
- Asks
- Says, “Let’s go”

INDEX

The Few, The Proud, The Leaders



Q & A

The Few, The Proud, The Leaders

OVER AND OUT

