

## INDIAN INSTITUTE OF TECHNOLOGY, ROPAR

## **VOCATIONAL TRAINING REPORT**

## <u>Development of RCC Machine Foundation for Transformer</u> <u>Handling Bridge System</u>



## BHARAT HEAVY ELECTRICALS LIMITED, BHOPAL

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## BHARAT HEAVY ELECTRICALS LIMITED, BHOPAL

## **CERTIFICATE**

This is to certify that **Ms. Tanishq**, a student of Indian Institute of Technology, Ropar, has successfully completed her industrial training at *Bharat Heavy Electricals Limited (BHEL)*, *Bhopal* from 03 June 2025 to 01 July 2025.

During this period, she has worked on the project titled "Construction of Machine Foundation for Transformer Bridge System at VPD Oven – BHEL Bhopal" and was actively involved in various on-site activities related to the project.

We appreciate her sincere efforts and wish her success in her future professional career.

Dinesh Kumar Raikwar

(Sr. Engineer)
Project Guide

## **ACKNOWLEDGEMENT**

I extend my sincere gratitude to *Bharat Heavy Electricals Limited* (*BHEL*), *Bhopal* for providing me with the opportunity to undertake my industrial training at their esteemed organization. The experience has been invaluable in enhancing my practical understanding of industrial construction and machine foundation works.

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I further appreciate the support and cooperation of the engineers, technical staff, and site personnel at BHEL Bhopal, whose assistance was instrumental in the smooth progress of the training.

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Tanishq

# **CONTENT**

1.0 Bhel- A Brief Profile
1.1 Major Products and Systems
1.2 Block Description
2.0 Introduction
3.0 Project Background and Site Details
4.0 Drawings and Planning
5.0 Step-by-Step Execution Process
5.1 Site Preparation and Marking
5.2Excavation
5.3 Plain Cement Concrete (PCC) Laying
5.4 Shuttering and Reinforcement for Raft Foundation
5.5 Raft Foundation Concreting
5.6 Pedestal Construction
5.7 Template Fixing and Alignment
5.8 Finishing and Curing
6.0 Materials Used and Equipment Involved
6.1 Materials Used
6.2 Equipment Involved

7.0 Safety Measures and Quality Control
7.1 Safety Measures
7.2 Quality Control Measures
8.0 Challenges Faced During Construction
9.0 Learnings and Observations
9.1 Technical Learnings
9.2 Managerial and Soft Skill Learnings
9.3 Personal Observations
10.0 Conclusion

## **BHEL - A BRIEF PROFILE**

Bharat Heavy Electricals Limited (BHEL) is India's premier engineering and manufacturing enterprise in the power and infrastructure sectors. Established in **1964** with technical collaboration from the Soviet Union, BHEL was among the first public sector undertakings in post-independence India focused on building indigenous capabilities in heavy electrical equipment manufacturing. Over the decades, it has evolved into a **Maharatna company**, signifying its strategic importance to the Indian economy.

Initially started to meet the growing power demands of a newly developing nation, BHEL began with its first manufacturing plant in **Bhopal**, which remains a core unit to this day. The company's role was instrumental in reducing India's dependence on imported technology by fostering in-house research, development, and self-reliant production. With the merger of three manufacturing units in the 1970s and subsequent expansion, BHEL has grown into a global engineering conglomerate.

Today, BHEL offers a **diverse portfolio** of products and services that span several key sectors:

#### 1.1 Major Products and Systems Manufactured by BHEL:

- **Power Generation Equipment:** Boilers, steam turbines, gas turbines, hydro turbines, and generators.
- Electrical Machinery: Large motors, transformers, switchgear, and control panels.
- **Transmission Systems:** High-voltage AC/DC switchgear, circuit breakers, and substation equipment.
- **Transportation:** Propulsion systems and traction motors for Indian Railways.
- **Renewable Energy:** Solar photovoltaic modules and systems, hydroelectric turbines.
- Oil & Gas and Defence: Heat exchangers, pressure vessels, and special naval equipment.

With 16 manufacturing units, 4 regional offices, 8 service centers, and a widespread global presence in over 80 countries, BHEL is responsible for supplying equipment for over 55% of India's installed power generation capacity.

The **Bhopal unit** in particular specializes in producing transformers, rotating electrical machines, high-voltage switchgear, and structural components. It also has civil and infrastructure divisions that work on foundations and structural installations for heavy machinery.

## 1.2 Block Description

Block No.	Block Name / Section	Description
Block 1A	Turbine Generator Manufacturing (TGM)	Central hub for the assembly of steam and hydro turbines and generator stators/rotors. Equipped with precision boring mills, balancing machines, and large overhead cranes for handling heavy rotors
Block 1B	Tool Room & Maintenance	Responsible for tool design, fabrication, calibration, and machine maintenance. Supports operations across the plant by maintaining high-accuracy tools and jigs.
Block 2	Insulator & Bushings Shop	Manufactures porcelain and composite bushings for power transformers. Also fabricates high-voltage insulator components used in switchgears and substations.
Block 3	Conductor Shop	Produces copper and aluminum conductors used in windings of motors, generators, and transformers. Includes drawing, annealing, and insulation sections.
Block 4	Transformer Manufacturing	Dedicated to manufacturing power and distribution transformers up to 1200 kV class. Involves core assembly, coil winding, drying ovens, and tank fabrication.
Block 5	Foundry	Casts various ferrous and non- ferrous components, such as motor housings, valve bodies, and brackets. Features both sand casting and die casting sections
Block 6	Fabrication Shop	Engaged in welding, bending, cutting, and assembly of large structural parts used in turbines, generators, and transformer tanks. High-capacity press brakes and plasma cutters are used here.
Block 7	Switchgear and Control Gear Shop	Manufactures high- and low- voltage switchgear, control panels, relay boxes, and protective devices. Also handles panel wiring and circuit testing

Block No.	Block Name / Section	Description
Block 8	Rectifier and Electronics Unit	Produces power rectifiers, control cards, and electronic drive systems for industrial and railway applications. Includes PCB assembly, testing, and calibration sections.
Block 9	Electrical Machined Manufacturing	Manufactures large rotating machines:

During industrial training, students are exposed to BHEL's systematic engineering workflow, quality assurance practices, and large-scale construction techniques, especially related to **RCC machine foundations** for dynamic industrial loads. The training provides insights into material selection, vibration resistance, precise alignment, and adherence to IS codes.

Thus, BHEL stands not only as a cornerstone of India's industrial strength but also as a dynamic platform for budding engineers to experience real-time engineering excellence and large-scale project implementation.

## **MACHINE FOUNDATION**

Project Title	Development of RCC Machine Foundation for transformer Handling Bridge System
Brief Description	Involves the construction of a heavy-duty machine foundation to support a bridge system that enables the safe transportation of transformers to the VPD oven via a connected rail network.
Report Author	Tanishq

#### 2.0 Introduction

In modern industrial setups, efficient material handling and transportation systems are crucial for smooth operations. One such vital system is the **bridge system used for the transportation of transformers to the VPD (Vapor Phase Drying) oven.** The transportation of heavy-duty transformers requires specialized foundation support to ensure stability, safety, and long-term serviceability of the system.

The **machine foundation constructed for this purpose** plays a key role in supporting the machinery that facilitates the opening, closing, and alignment of the bridge system with the rail network. These rails are specifically designed for the movement of transformers from their assembly area to the VPD oven, where they undergo the drying process essential for their performance and insulation integrity.

Given the **substantial weight and dynamic loads** involved during the movement of transformers, a **heavy-duty reinforced concrete (RCC) foundation** becomes essential. This foundation not only supports static loads but also resists operational vibrations and dynamic forces generated during transportation.

The foundation is carefully designed with:

- Excavation to reach a firm stratum,
- Plain Cement Concrete (PCC) to provide a clean, level base,
- Raft foundation to uniformly distribute loads,
- Pedestals and templates for accurate machinery placement and alignment.

This report provides a detailed step-by-step account of the construction activities observed at the site, including **excavation**, **PCC laying**, **raft construction**, **pedestal erection**, **template alignment**, **reinforcement placement**, **and concreting**. Each phase of the work is explained with its purpose, methodology, and practical considerations.

Further sections of this report will also cover **on-site challenges**, **safety practices**, **quality control measures**, **materials and equipment used**, **and key learnings** from the training.

## 3.0 Project Background and Site Details

The industrial training was conducted at BHEL Bhopal, a leading Maharatna company known for manufacturing and servicing heavy electrical equipment, including large-scale transformers. The project site is located within the BHEL Bhopal plant, where dedicated infrastructure is developed for handling, processing, and transporting transformers.

One of the critical processes at the site is the Vapor Phase Drying (VPD) of transformers, which is essential for removing moisture from transformer windings and insulation materials to ensure their safe and efficient operation. To enable the smooth and secure movement of these heavy transformers from the assembly area to the VPD oven, a bridge system integrated with a rail network has been installed. This bridge system can be opened and closed as needed, forming a continuous track that connects different sections of the transportation path.

The machine foundation constructed at the site is specifically designed to support the equipment and machinery that control the operation of this bridge system. This machinery includes moving components that must be anchored securely to a stable, vibration-resistant foundation capable of handling both static and dynamic loads.

The overall foundation layout is as follows:

• Total foundation area: 2682 x 4900 square mmm

• Depth of excavation: 2900 mm

• Raft foundation size: <u>3700</u> mm × <u>1129</u> mm

• Number of pedestals: 5

During the construction process, various stages including excavation, PCC work, raft casting, pedestal construction, template alignment, reinforcement placement, and concreting were carefully executed with strict adherence to safety and quality protocols. The site is part of an operational industrial zone where BHEL Bhopal's safety standards and working procedures were rigorously followed throughout the project.

#### 4.0. <u>Drawings and Planning</u>

Before starting any on-site construction work, it is essential to prepare and thoroughly study the design drawings and planning documents. For this project, the primary documents included the RCC (Reinforced Cement Concrete) plan, template layout plan, reinforcement details, and machinery alignment drawings. These documents provided the necessary guidelines for the dimensions, levels, reinforcement patterns, and equipment placement required for the machine foundation.

#### 4.1. RCC Plan Overview

The RCC plan is the structural drawing that specifies the size of the foundation, depth, width, reinforcement arrangement, and load distribution zones. It is designed to ensure that the foundation can safely support the machinery's static and dynamic loads without settlement, tilting, or vibration beyond permissible limits.

The RCC plan of this project included:

• Foundation length: 4900 mm

• Foundation width: 1129 mm

• Foundation depth: 2589 mm

• Reinforcement bar sizes: 10mm and 12 mm for top and bottom layers

• Spacing of bars: 150 mm center to center

The reinforcement layout was carefully checked to prevent issues like congestion, insufficient cover, and misalignment, which could reduce the structural integrity of the foundation.

## 4.2. Template Plan and Machinery Fixing

The template plan provided detailed information about the placement of machinery anchor bolts, alignment tolerances, and center-to-center distances between fixing points. The accurate positioning of these templates is crucial because any misalignment would cause functional issues in the bridge system operation.

The template was fabricated with holes to accommodate anchor bolts, and the spacing between the bolts was maintained as per design requirements.

Strict attention was paid to the leveling and alignment of the template to ensure that the mounted machinery would be perfectly positioned.

## 4.3. Construction Planning and Sequence

A detailed construction plan was prepared to ensure smooth workflow, proper sequencing of activities, and timely completion of the foundation. The step-by-step construction sequence included:

- Site preparation and marking
- Excavation
- PCC bed laying
- Shuttering and reinforcement placement for raft
- Raft concreting
- Pedestal shuttering, reinforcement, and concreting
- Template fixing and alignment
- Finishing work

Each activity was scheduled carefully, considering factors like **concrete curing time**, **material availability**, **and equipment mobilization**.

#### 4.4. Work Coordination

The planning phase also involved coordination between the design team, site engineers, labor contractors, and machinery suppliers. Proper communication was essential to ensure that every party understood the exact requirements, especially the dimensional accuracy needed for machinery installation.

Any discrepancies between the drawings and site conditions were immediately communicated and rectified through site-level decisions or minor design adjustments after consulting with the structural engineer.

## 5.0. Step-by-Step Execution Process

The construction of the machine foundation was carried out in a well-planned, sequential manner, ensuring both structural stability and precision in machinery alignment. Each step was executed carefully, following engineering standards and safety protocols.

## 5.1. Site Preparation and Marking

The first step involved clearing the site of debris, unwanted materials, and leveling the ground surface. Proper site preparation is essential to ensure that the layout marking is accurate and that construction proceeds without obstruction.

Once the site was cleaned, the foundation boundaries were marked using chalk lines, theodolite, and measuring tapes. String lines and pegs were installed to guide the

excavation and to maintain straight edges and correct dimensions. The accuracy of these markings was repeatedly checked to avoid any errors in foundation alignment, which could lead to significant complications during machinery installation.

#### 5.2. Excavation

Excavation work was carried out to reach the required depth of the foundation, which was 2.859 meters as per the design. The excavation was done using a combination of manual labor and machinery like backhoe loaders.

During excavation, it was essential to maintain the verticality of the sides and prevent soil collapse. Shoring and side supports were provided in case of loose soil to ensure the safety of workers inside the pit.

The bottom level of the excavation was checked using leveling instruments to ensure it was **uniform and aligned to the designed base level.** The excavated soil was disposed of in designated areas as per site instructions.

#### 5.3 Plain Cement Concrete (PCC) Laying

After excavation, a Plain Cement Concrete (PCC) bed was laid to provide a clean, level, and stable surface for the foundation work. The PCC prevents direct contact of reinforcement with the soil and helps maintain the cover thickness.

The PCC was mixed on-site in proper ratios and laid carefully within the marked area. Vibrators were used to remove air voids and ensure uniform compaction. The surface was leveled with wooden straightedges and checked with spirit levels to achieve the required flatness.

The PCC was allowed to set for at least 24 hours before further work was started.

## 5.4 Shuttering and Reinforcement for Raft Foundation

Once the PCC had hardened, shuttering was erected around the raft foundation area. The shuttering was checked thoroughly for leakages and alignment, as this would directly impact the final concrete shape.

The reinforcement bars were placed as per the RCC plan, with top and bottom layers of steel mesh properly tied using binding wires. The size of the bars used was 10mm And 12 mm diameter, and the spacing between bars was maintained at 150 mm center-to-center.

Cover blocks were provided to ensure adequate concrete cover, which protects the reinforcement from corrosion and environmental damage.

The reinforcement was inspected carefully for:

- Correct bar sizes
- Proper lap length
- Secure binding
- Sufficient spacing

Site engineers and quality teams verified the steel placement before allowing concreting to begin.

#### 5.5. Raft Foundation Concreting

The raft foundation was cast in one continuous pour to avoid cold joints. Concrete of grade M30 was used, which was mixed either on-site or provided by ready-mix concrete (RMC) suppliers.

Concrete was poured uniformly and compacted using needle vibrators to eliminate air pockets and ensure dense packing. Special attention was given to the corners and edges to prevent honeycombing.

Leveling instruments were used continuously to check the thickness and top surface of the raft, which needed to be flat for the pedestal construction.

Post-concreting, the surface was covered with wet burlap or plastic sheets to retain moisture and allow for proper curing.

#### 5.6. Pedestal Construction

Once the raft foundation achieved sufficient strength (after around 48-72 hours), shuttering was placed for the pedestals. These pedestals were designed to support the Machinery.

Reinforcement cages for the pedestals were fabricated and installed within the shuttering. The reinforcement was checked for proper alignment and cover.

Concrete of the same grade as the raft was poured into the pedestal formwork and compacted properly. The pedestals were finished smoothly on top to prepare for the template placement.

## 5.7. Template Fixing and Alignment

After the pedestals had set, templates with pre-marked anchor bolt positions were installed on top of the pedestals. The templates were fixed using bolts.

The alignment of the templates was extremely critical. Precise leveling tools and laser instruments were used to ensure:

- Correct distance between anchor bolts
- Perfect horizontal alignment
- Accurate positioning in all directions

Adjustments were made carefully before final tightening. The templates were left in place during the setting period to hold their position firmly.

#### 5.8. Finishing and Curing

After all major concreting activities were completed, the formwork was removed carefully. Any minor surface defects were repaired immediately using cement mortar. Curing of all concrete surfaces was carried out for a minimum of 7-14 days, depending on site conditions, to achieve the desired strength.

The finished foundation was cleaned and prepared for machinery installation as per the project timeline.

#### 6.0. Materials Used and Equipment Involved

The construction of the machine foundation required careful selection of materials and the use of specific construction equipment to ensure both durability and precision. Each material and piece of equipment played a crucial role in maintaining the quality and structural integrity of the project.

#### 6.1. Materials Used

#### **6.1.1** *Cement*

- Type: Ordinary Portland Cement (OPC) of 43 or 53 grade
- Purpose: Used for PCC, raft, pedestals, and finishing works. Provided the necessary strength and binding properties for the concrete.

## 6.1.2 Coarse Aggregate

- Size: Typically ranging from 20 mm to 40 mm
- Purpose: Provided bulk, strength, and reduced shrinkage in concrete. Well-graded aggregates were used to achieve maximum density and workability.

## 6.1.3 Fine Aggregate (Sand)

- Type: Clean, well-graded river sand
- Purpose: Filled voids between coarse aggregates and contributed to the concrete's workability and finish.

#### 6.1.4 Reinforcement Steel

- Bar Diameter: 10 mm
- Grade: Fe500 or equivalent
- Purpose: Provided tensile strength to the concrete structure. Used in raft foundation and pedestals as per RCC design.

#### 6.1.5 Plain Cement Concrete (PCC)

- Mix Ratio: Typically 1:4:8 (cement: sand: aggregate)
- Purpose: Served as a firm, level base for the raft and helped in maintaining cover thickness for reinforcement.

#### 6.1.6 Structural Concrete

- Grade: M25/M30 (as per design requirement)
- Purpose: Used for raft and pedestal construction, capable of handling both static and dynamic loads.

#### **6.1.7** Anchor Bolts and Templates

- Template Material: Steel
- Purpose: Used for machinery fixing, providing accurate alignment and secure anchoring

of moving equipment.

#### 6.1.8 Curing Materials

- Types: Wet burlap, plastic sheets, and water
- Purpose: Maintained moisture during the curing period to prevent cracking and ensure proper hydration of cement.

## **6.2. Equipment Involved**

#### 6.2.1 Excavation Machinery

- Type: Backhoe loader, manual digging tools
- Purpose: Used to excavate soil to the required depth and clear the foundation area efficiently.

## 6.2.2 Concrete Mixing Equipment

- Type: On-site concrete mixers or Ready-Mix Concrete (RMC) trucks
- Purpose: Ensured uniform mixing of concrete with correct proportions and workability.

#### 6.2.3 Vibrators

- Type: Needle vibrators
- Purpose: Used during concreting to remove trapped air and ensure dense, well-compacted

concrete.

#### 6.2.4 Lifting and Handling Tools

• Purpose: Used for placing reinforcement bars, fixing templates, and positioning formwork.

#### **6.2.5 Leveling and Alignment Instruments**

- Types: Theodolite, spirit level, plumb bob, laser levels
- Purpose: Ensured accurate marking, alignment, and leveling throughout the construction

process

#### **6.2.6 Shuttering Materials**

- Type: Plywood sheets, steel plates, wooden supports
- Purpose: Provided formwork for casting concrete to the desired shapes and dimensions.

#### 6.2.7 Hand Tools

- Examples: Trowels, hammers, measuring tapes, binding wires
- Purpose: Assisted in day-to-day site activities like tying reinforcement, minor adjustments, and surface finishing.

## 7.0. Safety Measures and Quality Control

On any construction site, especially for heavy-duty machine foundations, safety and quality control are critical. During the entire process of the foundation construction for the bridge system at BHEL Bhopal, stringent safety practices and quality checks were consistently followed to ensure the safety of personnel and the structural reliability of the work.

#### **7.1 Safety Measures**

#### 7.1.1 Personal Protective Equipment (PPE)

All site personnel were required to wear:

- Helmets to prevent head injuries.
- Safety shoes to protect against sharp objects and heavy materials.
- High-visibility jackets for easy identification.
- Gloves for handling reinforcement and other materials.
- Face masks and safety goggles to protect against dust and debris.

#### 7.1.2 Excavation Safety

- Side supports and shoring were used in case of deep excavations or loose soil to prevent collapse.
- Barricades and safety signs were installed around the excavation area to restrict unauthorized entry.
- Safe access was provided using ladders and proper walkways to prevent slipping or falling.

## 7.1.3 Concrete Work Safety

- Workers were trained in safe handling of concrete vibrators and mixers.
- Proper lifting techniques were used to handle heavy reinforcement and formwork.
- Electrical cables for equipment like vibrators were checked regularly to prevent electrical hazards.

## 7.1.4 Material Handling and Storage

- Cement, steel, and aggregates were stored in designated areas to prevent accidents.
- Machinery and tools were properly parked and maintained to ensure safe operation.

## 7.1.5 Emergency Preparedness

- First aid kits were available on site.
- Workers were briefed on emergency procedures and evacuation routes.
- Supervisors were present at all times to monitor activities and ensure safety protocols were being followed.

#### **7.2 Quality Control Measures**

#### 7.2.1 Material Testing

Before using any construction material, thorough testing was conducted:

- Cement testing for initial and final setting times.
- Aggregate testing for size, cleanliness, and gradation.
- Reinforcement testing for tensile strength and flexibility.

#### 7.2.2 Concrete Quality Checks

- Slump tests were performed on each batch of concrete to ensure proper workability.
- Cube samples were taken and tested at regular intervals (7 days, 14 days, 28 days) to verify the compressive strength of the concrete.

#### 7.2.3 Reinforcement Inspection

- The placement, spacing, and tying of reinforcement bars were thoroughly inspected before concreting.
- Cover blocks were checked to ensure the correct protective layer over reinforcement.

#### 7.2.4 Alignment and Dimensional Accuracy

- The layout and alignment of the template and anchor bolts were checked multiple times using theodolites and spirit levels to avoid machinery misalignment.
- Formwork dimensions were verified before pouring concrete to maintain the design size

and shape.

## 7.2.5 Curing and Finishing

- Curing was closely monitored for at least 7 to 14 days to prevent shrinkage cracks and ensure proper hydration of concrete.
- Surface finishing was inspected to ensure no honeycombing, voids, or surface irregularities.

#### 7.2.6 Documentation

• Daily progress, safety checklists, material testing records, and inspection reports were properly maintained to ensure traceability and accountability of the construction activities.

#### **8.0. Challenges Faced During Construction**

 While the machine foundation construction at BHEL Bhopal progressed successfully, the project encountered several on-site challenges. These challenges tested the adaptability of the team and required immediate corrective measures to ensure smooth and timely execution.

#### **8.1. Space Constraints**

One of the primary challenges faced was limited working space around the construction site. The foundation was located within an operational industrial zone where other machinery and equipment were already installed.

- This restricted the movement of large excavation and concreting equipment.
- Material stacking and reinforcement placement had to be carefully planned to avoid congestion.
- Manual handling of materials was preferred in tight spaces, which sometimes slowed the pace of work.

#### **8.2. Water Seepage During Excavation**

During the excavation stage, groundwater seepage was observed in some sections of the pit.

- The team had to use dewatering pumps to continuously remove the water and keep the working area dry.
- Proper surface drainage channels were temporarily created to divert water away from the excavation site.

## **8.3. Maintaining Alignment and Precision**

The foundation required high precision in alignment for the installation of the bridge system and associated machinery.

- Even minor deviations in template fixing and anchor bolt positions could have resulted in machinery misalignment.
- Continuous monitoring with laser levels and theodolites was necessary to maintain the required precision.
- Frequent rechecking and adjustments were made to ensure accuracy

#### **8.4. Weather Interference**

Unfavorable weather conditions, particularly unexpected rainfall, occasionally interrupted site activities.

- Rainwater accumulation in the excavated area slowed down excavation and concreting.
- Additional efforts were needed to cover reinforcement and materials to prevent moisture damage.
- Dewatering was increased, and site protection measures like plastic coverings were used during such instances.

#### **8.5. Material Delivery Delays**

There were instances of delays in the timely delivery of reinforcement steel and readymix concrete.

- These delays required rescheduling of some activities and close coordination with the procurement and supply chain teams.
- Temporary work adjustments, like focusing on non-dependent activities, were made to keep the project on track.

#### **8.6. Safety Management in Tight Schedules**

Due to tight project deadlines, working under time pressure while maintaining safety standards became a critical challenge.

- There was a constant need to balance speed and quality without compromising safety.
- Site supervisors and safety officers were actively engaged to ensure that workers did not bypass safety procedures in an attempt to save time.

## 9.0. Learnings and Observations

The industrial training provided an excellent opportunity to gain valuable practical exposure to large-scale construction activities and real-world project management. Throughout the construction of the machine foundation for the bridge system at BHEL Bhopal, several important technical and managerial lessons were learned.

#### 9.1. Technical Learnings

#### 9.1.1. Understanding Foundation Detailing

- Gained hands-on experience in the detailed execution of machine foundations, which require higher precision than regular building foundations.
- Understood the importance of proper reinforcement placement, cover blocks, and the significance of maintaining dimensional accuracy throughout the process.

#### 9.1.2. Importance of Alignment and Tolerances

- Learned how minor errors in alignment during template fixing can lead to major operational issues in machinery installation.
- Realized the critical role of laser levels, theodolites, and continuous rechecking to maintain tight construction tolerances.

#### 9.1.3. Site-Level Problem Solving

- Observed how site teams adapt to challenges like groundwater seepage, space constraints, and material shortages.
- Learned how on-site decisions and quick problem-solving are essential to keep the project moving without compromising quality.

#### 9.1.4. Reinforcement and Concreting Practices

- Understood practical aspects like reinforcement bending, tying, lap lengths, shuttering setup, and the use of vibrators for proper compaction.
- Learned about slump testing, cube sampling, curing methods, and their impact on the overall concrete quality.

## 9.2 Managerial and Soft Skill Learnings

#### 9.2.1. Coordination and Communication

- Realized the importance of smooth coordination between site engineers, supervisors, labor teams, material suppliers, and quality control personnel.
- Learned how effective communication helps in managing daily progress and resolving minor conflicts on site.

## 9.2.2. Time Management

• Observed how the construction sequence is scheduled carefully, especially when there are material delivery delays or unexpected weather changes.

#### 10.0. Conclusion

The construction of the machine foundation for the transformer bridge system to the VPD oven at BHEL Bhopal provided an insightful learning experience into the practical aspects of civil engineering, especially in the industrial sector where precision, safety, and timely execution are of utmost importance.

Throughout the project, I was able to observe and understand each stage of the foundation work, starting from site preparation and excavation to PCC laying, raft construction, pedestal erection, template fixing, and final finishing. The complexity of working within a live industrial environment, managing space constraints, and achieving high precision in template alignment demonstrated the importance of meticulous planning and strict adherence to engineering standards.

The project also highlighted the critical role of safety measures, quality control, and proper coordination between different teams to ensure smooth workflow and compliance with design requirements. Real-time problem-solving during challenges like groundwater seepage, material delays, and weather disturbances taught me valuable site management skills.

This industrial training not only strengthened my understanding of foundation construction techniques but also gave me exposure to interdisciplinary coordination, as civil, mechanical, and safety teams worked together to achieve the project objectives.

Overall, the project has enhanced my technical knowledge, improved my awareness of practical site operations, and taught me the importance of precision and responsibility in delivering industrial-scale infrastructure. The skills and experiences gained during this training will serve as a solid foundation for my future projects and professional growth.