

# **Developing a Comprehensive Patient Care System in the Health Sector**

**A PROJECT REPORT**

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**CHANDIGARH  
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## **BONAFIDE CERTIFICATE**

Certified that this project report “**Developing a Comprehensive Patient Care System in the Health Sector**” is the bonafide work of “**Giftson Johnson (22BDO10054), Sakshi (22BDO10064), Tarush Chauhan (22BDO10073), Teesha Rajbhar (22BDO10076)**” who carried out the project work under my/our supervision.

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## **Abstract**

This project aims to design, develop, and implement a Comprehensive Patient Care System within the Health Sector by leveraging advanced technologies. It addresses the increasing demand for patient-centric approaches and the challenges of achieving seamless interoperability among healthcare systems. The project's scope encompasses the adoption of Electronic Health Record (EHR) systems, the rise of mobile health applications, and the need for patient engagement and remote monitoring tools. By focusing on standardisation, collaboration among healthcare providers, and the establishment of a comprehensive telemedicine infrastructure, the projects seeks to enhance patient care, improve healthcare processes, and increase operational efficiency.



# **Chapter 01. Introduction**

## **1.1. Identification of Client & Need**

In today's dynamic healthcare landscape, characterised by rapid technological advancements and evolving patient demographics, the demand for comprehensive patient care systems has reached unprecedented levels. Our esteemed clients, encompassing healthcare institutions, policymakers, and stakeholders, are confronted with the formidable challenge of navigating the complexities of modern healthcare delivery[5]. They recognize the urgent need to address the myriad challenges that hinder optimal patient care and seek innovative solutions to enhance care outcomes.

Healthcare institutions face mounting pressure to provide high-quality care while simultaneously managing costs and meeting regulatory requirements. Policymakers are tasked with crafting policies that promote accessibility, affordability, and equity in healthcare delivery. Meanwhile, stakeholders, including patients, caregivers, and advocacy groups, advocate for solutions that prioritize patient-centered care and address the diverse needs of individuals and communities[6].

## **1.2. Relevant Contemporary Issues**

The contemporary healthcare arena is replete with multifaceted challenges that demand urgent attention and innovative interventions. These challenges encompass disparities in healthcare access, which disproportionately affect marginalized communities and underserved populations. Limited access to healthcare services, whether due to geographical barriers, financial constraints,

or systemic inequities, exacerbates health disparities and undermines efforts to achieve universal health coverage[13].

Inefficiencies in care coordination pose significant obstacles to delivering seamless, integrated care across the healthcare continuum. Fragmented care pathways, disjointed communication between providers, and gaps in information sharing contribute to suboptimal patient experiences and compromised health outcomes. As patients navigate complex healthcare systems, they encounter barriers that impede timely access to appropriate care and hinder continuity of care[13].

Concerns about data security and privacy loom large in an era marked by the digitization of healthcare information[13]. With the proliferation of electronic health records (EHRs) and interconnected health information systems, safeguarding sensitive patient data against cyber threats and unauthorized access is paramount. Healthcare organizations must implement robust cybersecurity measures, adhere to regulatory requirements, and foster a culture of data privacy to maintain patient trust and confidentiality[14].

Escalating healthcare costs present a formidable challenge for healthcare systems worldwide. Factors such as rising drug prices, technological advancements, an aging population, and the burden of chronic diseases contribute to the unsustainable growth of healthcare expenditures. Balancing the imperative to contain costs with the need to deliver high-quality care poses complex dilemmas for healthcare decision-makers and underscores the urgency of adopting cost-effective, value-based care models[17].

The increasing prevalence of chronic diseases, including diabetes, cardiovascular diseases, and mental health disorders, poses significant public health challenges globally. Chronic conditions not only impose substantial burdens on individuals and families but also strain healthcare systems and

economies. Addressing the root causes of chronic diseases, promoting preventive interventions, and enhancing chronic disease management are critical priorities for improving population health outcomes and reducing healthcare costs[15].

Against this backdrop, there is an urgent call to develop holistic approaches that prioritize patient empowerment, improve health outcomes, and optimize resource utilization. By embracing innovation, collaboration, and a patient-centered ethos, healthcare stakeholders can navigate the complexities of the contemporary healthcare landscape and advance towards a future where healthcare is accessible, equitable, and sustainable[19].

### **1.3. Addressing Disparities in Healthcare Access**

Disparities in healthcare access perpetuate inequalities in health outcomes and exacerbate social determinants of health. Marginalized communities, including racial and ethnic minorities, low-income individuals, rural populations, and individuals with disabilities, often face barriers to accessing essential healthcare services. Geographical barriers, such as limited transportation options and shortages of healthcare providers in rural areas, further compound these disparities, resulting in disparities in health outcomes and life expectancy.[20]

To address disparities in healthcare access, healthcare institutions and policymakers must prioritize initiatives that promote equitable access to care for all individuals, regardless of socioeconomic status, geographic location, or demographic characteristics. This may involve expanding healthcare infrastructure in underserved areas, increasing funding for community health centers and safety-net hospitals, and implementing targeted interventions to

address social determinants of health, such as poverty, education, and housing instability[8].

Efforts to improve healthcare access must also focus on reducing financial barriers to care. High out-of-pocket costs, lack of health insurance coverage, and limited access to affordable prescription medications prevent many individuals from seeking timely and appropriate healthcare services. Policymakers can play a crucial role in expanding access to affordable health insurance coverage, increasing subsidies for low-income individuals, and implementing policies that cap out-of-pocket expenses for essential healthcare services[21].

#### **1.4. Enhancing Care Coordination**

Effective care coordination is essential for delivering high-quality, patient-centered care across the healthcare continuum. Fragmented care pathways, siloed healthcare delivery systems, and inadequate communication between providers often result in disjointed care experiences and suboptimal health outcomes[24]. To address these challenges, healthcare organizations must prioritize initiatives that promote seamless care transitions, facilitate interdisciplinary collaboration, and empower patients to actively participate in their care.[25]

One approach to enhancing care coordination is the implementation of care management programs that leverage technology to facilitate communication and information sharing between healthcare providers. Electronic health records

(EHRs), telehealth platforms, and secure messaging systems enable real-time access to patient information, streamline care coordination efforts, and facilitate shared decision-making among members of the healthcare team. Additionally, care management teams comprising physicians, nurses, social workers, and care coordinators can collaborate to develop personalized care plans tailored to individual patient needs and preferences[25].

Furthermore, healthcare organizations can adopt care coordination models, such as the patient-centered medical home (PCMH) and accountable care organizations (ACOs), which prioritize coordinated, team-based care delivery. These models emphasize proactive management of chronic conditions, preventive care services, and patient engagement strategies to optimize health outcomes and reduce unnecessary healthcare utilization. By embracing care coordination principles, healthcare organizations can improve care quality, enhance patient satisfaction, and reduce healthcare costs[24].

### **1.5. Ensuring Data Security and Privacy**

In an era marked by the digitization of healthcare information, safeguarding patient data against cyber threats and unauthorized access is paramount. Healthcare organizations must implement robust cybersecurity measures, adhere to regulatory requirements, and foster a culture of data privacy to maintain patient trust and confidentiality. Failure to protect sensitive health information can result in breaches of patient privacy, financial penalties, reputational damage, and legal liabilities.[17]

To mitigate the risk of data breaches and cyberattacks, healthcare organizations should invest in advanced security technologies, such as encryption, firewalls,

and intrusion detection systems, to safeguard electronic health records (EHRs) and other digital assets[19]. Additionally, staff training programs, security awareness campaigns, and regular security audits can help educate employees about the importance of data security and empower them to recognize and respond to potential security threats proactively.

Compliance with regulatory standards, such as the Health Insurance Portability and Accountability Act (HIPAA) in the United States, the General Data Protection Regulation (GDPR) in the European Union, and similar regulations worldwide, is essential for protecting patient privacy and ensuring legal compliance. Healthcare organizations must establish policies and procedures for data governance, access control, and incident response to comply with regulatory requirements and mitigate legal and financial risks associated with non-compliance[25]

Furthermore, fostering a culture of data privacy requires a concerted effort to instill accountability, transparency, and ethical behavior in all aspects of data management. Healthcare organizations should prioritize patient consent, data minimization, and purpose limitation principles to ensure that patient data is collected, processed, and stored responsibly. By promoting a culture of data privacy, healthcare organizations can build trust with patients, maintain regulatory compliance, and mitigate the risk of data breaches and privacy violations.[27]

## **1.6. Addressing Escalating Healthcare Costs**

The global healthcare landscape is confronted with the daunting challenge of escalating healthcare costs, posing a threat to the financial sustainability and

accessibility of care. Numerous factors contribute to this phenomenon, including rising drug prices, advancements in medical technology, an aging population, and the increasing prevalence of chronic diseases. These trends necessitate proactive measures to contain costs while ensuring the delivery of high-quality care.[29]

Healthcare organizations are exploring innovative strategies to address cost escalation effectively. Value-based pricing agreements with pharmaceutical companies and bundled payment models for episodes of care are examples of initiatives aimed at incentivizing efficiency and quality in healthcare delivery. By aligning financial incentives with positive patient outcomes, these approaches promote the judicious use of resources and reduce wasteful spending.[27]

Moreover, efforts to curb unnecessary healthcare utilization through preventive care, early intervention, and chronic disease management programs are essential components of cost containment strategies. By focusing on proactive measures to prevent and manage chronic conditions, healthcare systems can reduce the incidence of costly complications and hospitalizations, resulting in significant long-term cost savings.[26]

Collaboration among healthcare stakeholders is paramount in implementing sustainable cost containment solutions. Providers, payers, policymakers, and patients must work together to identify opportunities for efficiency improvements, implement evidence-based practices, and advocate for policies that support value-based care. Through collective action and shared

accountability, healthcare systems can achieve greater efficiency, affordability, and sustainability in the face of rising costs.[19]

### **1.7. The Importance of Chronic Disease Management**

Chronic diseases, such as diabetes, cardiovascular diseases, and mental health disorders, pose significant challenges to individuals, healthcare systems, and societies worldwide. These conditions not only result in considerable morbidity and mortality but also impose substantial economic burdens through healthcare expenditures and productivity losses[18].

Effective management of chronic diseases requires a comprehensive and proactive approach that addresses the underlying determinants of health and promotes holistic well-being. Chronic disease management programs play a vital role in this regard, offering a range of interventions such as health education, lifestyle modification, medication management, and psychosocial support.

By implementing evidence-based interventions and patient-centered care models, healthcare organizations can optimize health outcomes and enhance the quality of life for individuals living with chronic conditions. These programs empower patients to take an active role in managing their health, improve adherence to treatment regimens, and reduce the incidence of complications associated with chronic diseases[26].

Furthermore, prioritizing chronic disease management is not only beneficial for individuals but also yields broader societal benefits. By reducing the burden of



chronic diseases on healthcare systems and economies, effective management strategies contribute to improved population health outcomes, increased productivity, and enhanced social well-being.

In conclusion, investing in chronic disease management is essential for addressing the multifaceted challenges posed by chronic conditions. By adopting a proactive and holistic approach to care delivery, healthcare systems can mitigate the impact of chronic diseases, promote health equity, and achieve sustainable healthcare for all.

## **CHAPTER 02. Literature Survey**

There have been multiple attempts made to make a system for enhancing the entire healthcare experience. With the advancements being made in the healthcare sector, the need for a system becomes all the more important so that the overall transaction of information becomes convenient. Literature on the Service Quality has its roots in the work of Parasuraman et al. (1985) in which a 22 items scale was developed to measure the SQ of all industries using five dimensions, i.e., responsiveness, assurance, tangibles, empathy, and reliability. Many researchers used these dimensions in general[24].

### **2.1. Perceived service quality**

#### **1. Responsiveness:**

It refers to the willingness of medical and paramedical staff to quickly respond to the patient's complaints. It includes setting appointments about the visit of patients to hospital, quick provision of service and medicines, and proper check-up (Naidu, 2009).

Responsiveness is the most influential factor in healthcare consisting of 13 items whose factor loadings value ranges from 0.870 to 0.684. The extracted second important component is Information which has four items, can explain 14.559% of the variance and the other two extracted components are Cleanliness and Infrastructure.

#### **• Assurance:**

It is the trustworthiness and credibility of the medical and paramedical staff to keep the best interests of the patients at heart (Buttle, 1996). High degree of appropriateness of prescriptions and advice for medical tests are its

manifestations. These unveil the competence and training level the medical and paramedical staff (Rashid and Jusoff, 2009).

**• Communication:**

This refers to letting the patients know about their health condition (Suki et al., 2011).

**• Discipline:**

This shows the overall discipline of staff maintained during the provision of services like cleanliness and rules and regulations (Narang, 2011).

**• Tips:**

It is the amount of money given to paramedical and lower staff to get comparatively better services. It is given when no benchmark is maintained for SQ (Chang, 2009).[28]

Variables	Component			
	1	2	3	4
Responsiveness				
Hospital staffs Provide comfort to patients	0.87			
Doctors provide enough reply to clarify everything	0.84			
Doctors/staff are willing to help/facilitate the patients	0.84			
The level of patient' confidence on the doctors who treated	0.83			
Patients are taken individual attention by health care provider	0.82			
Involve patient in decisions regarding his treatment	0.82			
Fruitfulness of the medical treatment received by patients	0.81			
Staff understand patients' specific need	0.78			
Special attention to emergency patients	0.76			
Doctors go for expert opinion in critical cases	0.73			
Maintenance of patient privacy and confidentiality by the hospital	0.71			
Waiting facilities for attendants and patients	0.70			
Doctors/staffs kept their responsibility at a certain time	0.68			
Information				
Explain the procedure of treatment		0.83		
Reason and follow up of discharge are explained to the patients family		0.83		
Explain whom to contact in case disease is worsening		0.81		
Dietary guidance		0.80		
Cleanliness				
Cleanliness in wards/ rooms			0.82	
Cleanliness of toilets			0.80	
Infrastructure				
Availability of Bedding Facilities				0.76
Level of availability of required drugs in time				0.66
In time delivery of reports/ service				0.63
Extraction Method: Principal Component Analysis.				
Rotation Method: Varimax with Kaiser				
Normalization.				

**Table1. Perceived service quality [3]**

It is an important indicator of the quality of patient care. It is also important for the competitors in patient care to stay competitive in the patient care market (Wagner and Bear, 2008). Patients' overall satisfaction from treatment and services determine the satisfaction level of patients (Debra et al., 2008)[15]. It can also be determined through their willingness to visit the hospital again and their recommendations to others (Andaleeb, 2001). It is the perceived quality of the service which makes the patients satisfied or dissatisfied. From hospitals' perspective, it is a tool to improve SQ and to change medical procedures to satisfy more patients (Donabedian, 1996). However, for patients it is an indicator to select hospitals for their healthcare (Hansagi et al., 1992) [15].

Healthcare Quality Parameters	Mean	Std. Deviation
Responsiveness - 13 Components (Cronbach's Alpha: 0.95)	4.28	0.98
Information - 04 Components (Cronbach's Alpha:0.84)	3.67	0.71
Cleanliness - 02 Components (Cronbach's Alpha:0.78)	2.25	0.60
Infrastructure - 03 Components (Cronbach's Alpha: 0.70)	3.28	0.69
Overall Quality of Health Care - 22 Components (Cronbach's Alpha: 0.90)	3.37	0.47
Level of Patients' Satisfaction - 06 Components (Cronbach's Alpha: 0.79)	4.66	0.68

**Table2: Indicator of the quality of patient care[3]**

The quality of treatment is a predisposing factor in improving patients' satisfaction levels. In these hospitals, the quality of healthcare influences patients' level of satisfaction about provided healthcare services. Among the four components of healthcare quality, the effect of Responsiveness on satisfaction is strongest and highly related to patients' satisfaction, indicating patients are satisfied more when doctors and nurses are interested in what they say and when they have sufficient time for their questions. Patients of these hospitals commonly expect mental support and good behaviour from the

healthcare providers which they think are more important than all the services related to the quality of healthcare. Moreover, Cleanliness and Infrastructure have also a strong and significant impact on satisfaction, which implies that patients are satisfied with the improvement of infrastructural facilities and cleanliness of the hospitals.

Demographic, social and economic characteristics influence the psychological as well as behavioural characteristics of the respondents. Due to this importance, sociodemographic variables are most frequently studied about satisfaction. In these hospitals, patients' from the older age group seem to be highly satisfied because, with the increase of age, the probability of patients' satisfaction is increased along with a decrease of expectation. The respondents who have paid attendants are found to report a higher level of satisfaction than those who haven't any attendant. In addition, it is supposed to be understood that patients who can afford attendants for their treatment are economically stronger and have higher education, consequently, people from these groups are more satisfied with the care in these hospitals.

This variation in the perception of the respondents particularly those who can afford attendant or can't indicate that patients have been experiencing an unequal quality of healthcare services from these hospitals. Patients from the higher socio-economic and cultural level have the capacity to take paid attendants who look after them whenever required. Even they provide mental assistance that most of the patients expect. Due to huge patient pressure and the shortage of personnel, the nurses and doctors remain too busy and don't have time to speak with the patients.

As a consequence, for receiving better treatment patients have to hire paid attendants which creates indirect expenditure in the public hospitals. But as per

the report of The Hindu, (2014) State Govt. assured that there will be no expenses during treatment at public Hospitals and Central Govt. subsidised the costs of treatment for those who are below the poverty line (Quartz India, 2015).[19] The study shows that in these hospitals, taking paid attendants for better treatment has become part and parcel of the healthcare system which is not possible without the cooperation of the authority. According to the experience of many patients, a paid attendant serves two to three patients at a time but still, patients feel bound to take them especially at night because of the unsuitable provision in these hospitals.

Though taking off paid attendants is quite expensive, patients get more responsive care from them which has become the strength of the hospitals. In addition, there is good coordination between healthcare providers and paid attendants in these hospitals.

But In the case of patients with lower socio-economic backgrounds, the same is not applicable because they remain unable to hire paid attendants, and consequently, they are deprived of better care.

This system creates inequity among patients from different backgrounds, but in a public hospital as per Govt. norms, every patient should receive an equal level of care[29].

Socio-demographic Variable <sup>a</sup>	Mean <sup>b</sup>	Std. Deviation	F	Sig.
<i>Age (Years)</i>				
15 - 30	-0.34	0.40	94.69	0.00
31-50	-0.02	0.39		
More Than 50	0.47	0.38		
<i>Gender</i>				
Male	0.16	0.47	30.79	0.00
Female	-0.15	0.48		
<i>Income</i>				
More Than 12000	0.40	0.29	123.56	0.00
7000-12000	-0.06	0.43		
Below 7000	-0.58	0.32		
<i>Education</i>				
Illiterate	-0.50	0.33	175.59	0.00
Upper Primary	-0.01	0.37		
Higher Secondary (H. S.) Pass	0.46	0.30		
<i>Paid Attendant</i>				
Have	0.23	0.45	90.34	0.00
Have Not	-0.25	0.43		

<sup>a</sup> Factors: Socio-demographic Variable  
<sup>b</sup> Dependent Variable: Mean (Quality of Healthcare)

Variables <sup>b</sup>	Paid Attendant <sup>a</sup>	Mean	Std. Deviation	t-test for Equality of Means				
				t	df	Sig. (2-tailed)	Mean Difference	Cohen's d
Responsiveness	Have	0.68	0.75	14.92	298	0.00*	1.31	1.73
	Have Not	-0.62	0.77					
Information	Have	0.07	0.97	1.10	298	0.27	0.13	0.14
	Have Not	-0.06	1.03					
Cleanliness	Have	0.17	0.89	2.82	298	0.01*	0.32	0.33
	Have Not	-0.15	1.07					
Infrastructure	Have	0.00	1.05	0.03	298	0.97	0.00	0.00
	Have Not	0.00	0.95					
Satisfaction	Have	5.03	0.54	10.66	298	0.00*	0.72	1.24
	Have Not	4.32	0.61					

Note. \* Significant at the 0.05 level.  
<sup>a</sup> Grouping Variable: Paid Attendant  
<sup>b</sup> Test Variables: Responsiveness, Information, Cleanliness, Infrastructure, Satisfaction

**Table 3: Indicator of the quality of patient care [3]**



## Let us now take a look at a case study provided by a Research Paper

- (Kanwal Nasim, Shahab Alam Malik, Muhammad Zahid Iqbal Shujah Alam Malik (2014) “Assessing the quality of patient care: a normative decision view.”).(31)

### 2.2. Participants and procedure

This research consists of a Pilot study and a Main study. For pilot study, feedback was taken from 95 admitted patients from two public hospitals located in twin cities (Islamabad and Rawalpindi) was taken.[31]

**Table 4: Population and Sample**

<i>Islamabad</i>											<i>Total</i>
<i>A*</i>						<i>B*</i>					<i>5</i>
600						592					2,577
220						280					1,295
124						142					775
e	a	b	c	d	e	a	b	c	d	e	
0	40	60	40	60	20	40	75	50	90	25	1,295
0	13	45	40	40	5	20	70	50	55	5	966
0	9	36	39	35	5	10	41	49	38	4	775

This study was conducted to check the reliability and understanding of the questionnaire.

For the main study, cross-sectional data were collected from 775 admitted patients from five public hospitals of twin cities based on the following reasons; first, these hospitals are established by the Government of Pakistan to provide medical services and treatment to the general public free of cost, so a majority of the population prefers these hospitals. Second, in case of any natural disaster or mishap the government announces an emergency in these hospitals only. And finally, these are the only hospitals in twin cities in which newly graduated

MBBS students are allowed to practice, showing the importance of these hospitals. Key reason for targeting admitted patients is that they are better service recipients as they have to stay for a longer period in hospitals and utilise all services. However, OutDoor Patients (OPD) stay in a hospital for a short while and leave after consultation[31] .

Participants of study were approached after seeking formal permission from medical superintendents or executive directors of the respective hospitals. Through technique of stratified random sampling, data were collected from all wards except pediatric, emergency, ICU, CCU and psychiatric wards as patients in these wards were not in condition to respond.

Bilingual questionnaire (in English and Urdu language) in the printed form was used for data collection purpose. It consisted of two parts, first was about constructs and second was about demographics of patients.

Participants were assured of their anonymity, and questionnaires were distributed and filled on a voluntary basis[31].

**Table 5: Participants' profile[3]**

<i>Demographic variables</i>	<i>f</i>	<i>%</i>
<i>N = 775</i>		
Gender		
Male	359	46.3
Female	416	53.7
Age		
<18 years	133	17.2
18–25 years	164	21.2
26–35 years	153	19.7
36–45 years	94	12.1
>45 years	231	29.8
Income range		
20,000 and below	715	92.3
20,001–35,000	47	6.1
35,001–50,000	9	1.2
Above 50,000	4	0.5
Occupation		
Govt. servant	232	29.9
Private servant	499	64.4
Student	25	3.2
Retired	19	2.5
Education level		
Less than or equal to matric	673	86.8
Intermediate	55	7.1
Graduate	36	4.6
Post graduate	11	1.4
Preferred hospital		
Public	695	89.7
Private	76	9.8
On panel	4	0.5

<i>Demographic variables</i>	<i>f</i>	<i>%</i>
<i>N = 775</i>		
Locality		
Home town	416	53.7
Out of city	359	46.3
Visit to hospital		
First	411	53.0
Second	111	14.3
Third	51	6.6
More	202	26.1

### 2.3. Measures

Model developed by Andaleeb (2001) was partially replicated and used as the baseline model, on which ESQ was applied as moderator.

For baseline model, scale developed by Andaleeb (2001) was used. To measure the ESQ, a portion of overall ESQ adapted from Aagja and Garg (2010) was used with proper scaling. Reason for selecting these measures was that they have been used in the subcontinent countries having almost same culture as that of Pakistan's.

Each construct was reduced to a number of items revealing the acceptable factor loadings. This was done by using confirmatory factor analysis to overcome the complexity of problems[31]

**Table 6: Measures, statistics and factor loadings[3]**

<i>Measures</i>	<i>M</i>	<i>SD</i>	<i>Cronbach's <math>\alpha</math></i>	<i>Standardised factor loadings*</i>
<i>N = 775</i>				
<i>Responsiveness</i>			0.972	
R1.	4.47	0.913		0.934
R2.	4.46	0.927		0.946
R3.	4.43	0.963		0.957
<i>Assurance</i>			0.961	
A1.	4.55	0.850		0.919
A2.	4.51	0.911		0.926
A3.	4.58	0.812		0.954
A4.	4.58	0.812		0.906

<i>Measures</i>	<i>M</i>	<i>SD</i>	<i>Cronbach's <math>\alpha</math></i>	<i>Standardised factor loadings*</i>
<i>N = 775</i>				
<i>Communication</i>			0.947	
C1.	4.33	1.141		0.829
C2.	4.39	1.096		0.986
C3.	4.41	1.085		0.986
<i>Discipline</i>			0.880	
D1.	4.52	0.853		0.913
D2.	4.35	1.095		0.729
D3.	4.51	0.889		0.881
<i>Tips</i>			0.982	
T1.	1.58	1.377		1.005
T2.	1.58	1.379		0.960
<i>Satisfaction</i>			0.960	
S1.	4.27	0.958		0.955
S2.	4.29	0.939		0.967
<i>ESQ</i>			0.987	
ESQ1.	4.00	1.005		0.588
ESQ2.	4.35	0.823		0.966
ESQ3.	4.35	0.819		0.984
ESQ4.	4.34	0.828		0.980
ESQ5.	4.36	0.824		0.979
ESQ6.	4.34	0.844		0.977
ESQ7.	4.34	0.838		0.962
ESQ8.	4.35	0.808		0.976
ESQ9.	4.37	0.816		0.956
ESQ10.	4.35	0.800		0.961
ESQ11.	4.35	0.826		0.961
ESQ12.	4.35	0.812		0.968

Table 7: Coefficient correlations and statistics[3]

Constructs	Composite reliability	Correlations						
		1	2	3	4	5	6	7
1 Responsiveness	0.962	1						
2 Assurance	0.960	0.822**	1					
3 Communication	0.957	0.601**	0.662**	1				
4 Discipline	0.881	0.697**	0.757**	0.635**	1			
5 Tips	0.983	0.190***	0.149**	0.210**	0.190**	1		
6 Satisfaction	0.960	0.623**	0.632**	0.558**	0.597**	0.142**	1	
7 ESQ	0.990	0.279**	0.225**	0.221**	0.289**	0.259**	0.279**	1
$\sqrt{AVE}$		0.946	0.926	0.939	0.845	0.983	0.961	0.944

Note: \*\*\* $p < 0.001$ , \*\* $p < 0.01$

## **2.4. Reliability and validity**

Since, items were reduced and slight modifications were made in the included ones, therefore, inter-item consistency coefficient was ensured and demonstrated the construct reliability and validity . All inter-item consistency coefficients showed excellent inter-item consistency (George and Mallery, 2003). All composite reliability measures crossed the threshold of 0.70 (Lee et al., 2007). For validating constructs, convergent and discriminant validities were confirmed. The standardised loadings were above the threshold of 0.5 at  $p < 0.05$  provided evidence of convergent validity (Fraj et al., 2006). Moreover, the square root of each construct's average variance extracted was found to be larger than its corresponding correlation coefficients. This revealed evidence of discriminant validity (Lee et al., 2007)[30].

## **2.5. Data analysis approach, preparation and editing**

Data were analysed in SPSS. Before attaining results, normality and the sample adequacy was ensured with the purpose of minimising the possibility of empirical underidentification, heteroscedasticity, and the likelihood of technical problems in the analysis respectively (Kline, 2011). The assumption for univariate normality was satisfied as none of the items revealed the absolute value of kurtosis greater than 10 (Harrington, 2009)[29].

## **2.6. Results**

Results of study are given in the form of mean, standard deviation, correlation and regression analysis. Effect of ESQ as a moderator is also analysed. Table 3 shows the mean and standard deviation of constructs. Correlations are given in Table 4. However, regression and moderation results are given in Table 5[7].

**Table 8: Result of Hypothesis[3]**

		<i>Unstandardised coefficients (<math>\beta</math>)</i>	<i>t-value</i>	<i>Sig. value</i>
Regression	Constant	0.659	5.358	0.000
	Responsiveness	0.222	5.067	0.000
	Assurance	0.143	2.546	0.011
	Communication	0.207	6.225	0.000
	Discipline	0.190	5.248	0.000
	Tips	-0.030	-1.664	0.096
Moderation	Service quality X expected service quality	0.020	2.836	0.005

Table 5 shows the regression results. According to these results, responsiveness, communication and discipline are positively and significantly related to PS at  $p < 0.001$  and assurance at  $p < 0.005$  with standardised regression weights ( $\beta$ ) of 0.22, 0.21, 0.19 and 0.14. On the basis of these results, H1, H2, H3 and H4 are accepted. Relationships of tips are insignificant with satisfaction, so H5 is rejected. Thus, the greater the perception of responsiveness, communication, discipline and assurance, the stronger the reported support for PS. ESQ as moderator. In the second step of regression, ESQ is used as moderator. For this purpose, the interaction term of ESQ and PSQ is used. Results reveal that ESQ moderates the relation between PSQ and PS ( $\beta = 0.02$ ,  $p < 0.005$ )[5].



## **CHAPTER 03.**

### **Design Flow/Process**

#### **3.1. Concept Generation[17]**

- 1. Patient-Centric Design**
  - a.** Identify patient needs and preferences
  - b.** Develop patient personas and user journeys
  - c.** Design patient-centric interfaces and workflows
- 2. System Requirements Gathering**
  - a.** Identify healthcare provider needs and pain points
  - b.** Gather requirements for EHR systems, mobile health applications, and telemedicine infrastructure
  - c.** Define system architecture and technical specifications
- 3. Interoperability and Data Sharing**
  - a.** Design data sharing protocols and APIs
  - b.** Develop strategies for achieving seamless interoperability among different providers and systems
  - c.** Ensure data security and compliance with regulations
- 4. Telemedicine Infrastructure Development**
  - a.** Design comprehensive telemedicine infrastructure
  - b.** Develop standardised protocols for remote consultations and monitoring
  - c.** Ensure secure communication channels and interoperability with other healthcare systems
- 5. Remote Monitoring and Self-Management Tools**
  - a.** Design patient engagement platforms and tools
  - b.** Develop remote monitoring and self-management capabilities
  - c.** Ensure patient data privacy and security

## **6. System Integration and Testing**

- a.** Integrate EHR systems, mobile health applications, and telemedicine infrastructure
- b.** Conduct system testing and quality assurance
- c.** Ensure system scalability and reliability

## **7. Implementation and Deployment**

- a.** Develop implementation plan and timeline
- b.** Deploy system in healthcare settings
- c.** Provide training and support for healthcare providers and patients

## **8. Evaluation and Feedback**

- a.** Develop evaluation metrics and benchmarks
- b.** Collect feedback from patients and healthcare providers
- c.** Refine and improve the system based on feedback and evaluation results

### **Key Performance Indicators (KPIs):**

- A.** Patient satisfaction and engagement
- B.** Healthcare provider adoption and satisfaction
- C.** System interoperability and data sharing efficiency
- D.** Remote monitoring and self-management tool adoption
- E.** Telemedicine infrastructure utilization
- F.** System scalability and reliability

### **Design Principles:**

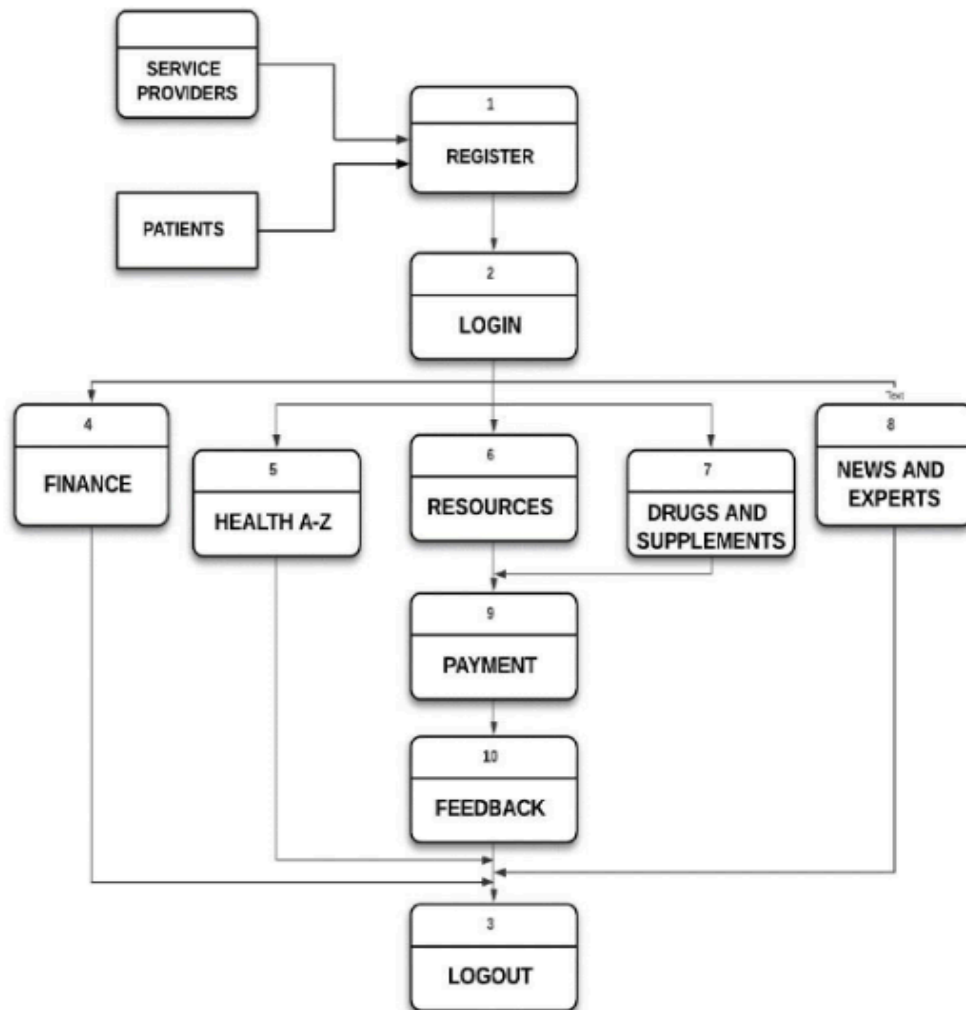
- A.** Patient-centricity
- B.** Transparency
- C.** Efficiency

**D. Standardization**

**E. Collaboration**

**F. Security**

**G. Scalability**



**Figure 1: Level DFD**

### **3.2. Evaluation & Selection of Specifications/Features**

When evaluating and selecting specifications and features for a Comprehensive Patient Care System, it is essential to consider the following aspects:

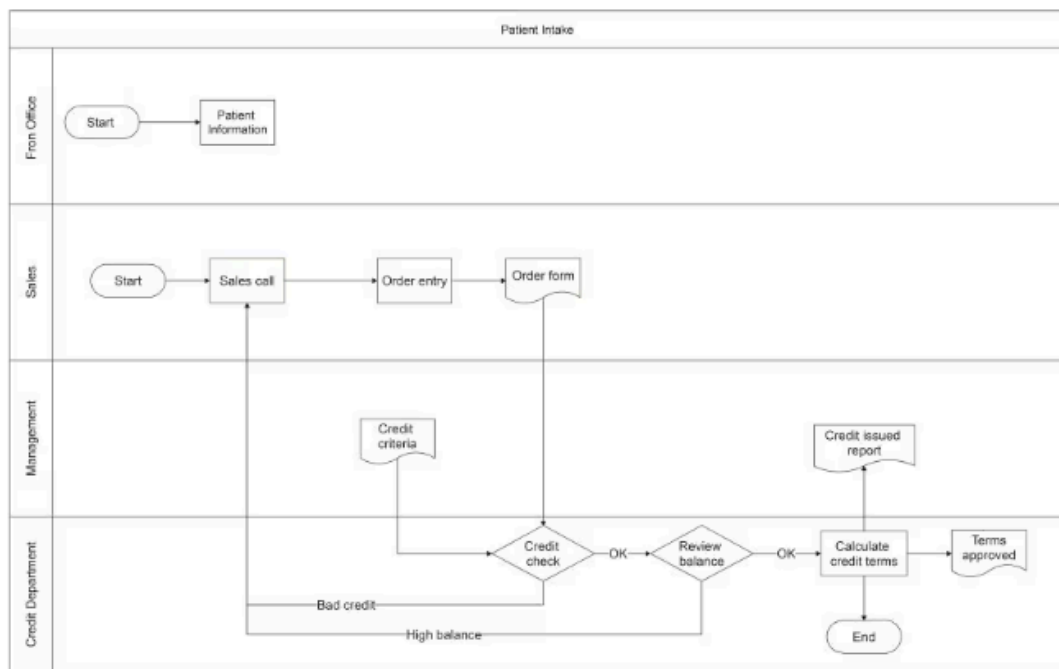
- 1. Patient-centricity:** The system should prioritize the needs and preferences of patients, empowering them to take an active role in their healthcare journey. Features such as personalized care plans, patient portals, and patient-reported outcomes can help achieve this goal.
- 2. Interoperability:** The system should be able to seamlessly exchange data with other healthcare systems, including EHRs, mobile health applications, and telemedicine platforms. This requires the use of standardized protocols and APIs, such as FHIR (Fast Healthcare Interoperability Resources).
- 3. Remote monitoring and self-management tools:** The system should provide tools for remote monitoring and self-management, enabling patients to track their health status, receive timely alerts, and communicate with their healthcare providers. This can help improve patient engagement and outcomes.
- 4. Security and privacy:** The system should ensure the security and privacy of patient data, complying with relevant regulations such as HIPAA (Health Insurance Portability and Accountability Act) and GDPR (General Data Protection Regulation).
- 5. Telemedicine infrastructure:** The system should incorporate a comprehensive telemedicine infrastructure, including secure communication channels, standardized protocols, and interoperability with other healthcare systems. This can help expand access to care and improve patient outcomes.

6. Scalability and reliability: The system should be scalable and reliable, able to handle large volumes of data and support a growing number of users. This requires robust infrastructure and a focus on performance optimization.
7. Usability and accessibility: The system should be easy to use and accessible to patients with different abilities and needs. This requires a user-centered design approach, incorporating user feedback and testing throughout the development process.
8. Integration with existing systems: The system should be able to integrate with existing healthcare systems, such as EHRs and mobile health applications, to minimize disruption and improve efficiency.
9. Quality by design: The system should be designed with quality in mind, incorporating best practices such as QTPP (Quality Target Product Profile) and QbD (Quality by Design) to ensure that the system meets the needs of patients and healthcare providers.
10. Artificial intelligence and machine learning: The system should leverage artificial intelligence and machine learning to improve patient outcomes, streamline workflows, and reduce costs. This can include predictive analytics, natural language processing, and computer vision[30].

### **3.3. Design Constraints -**

1. Regulations: Compliance with regulations such as HIPAA, GDPR, and other relevant healthcare regulations is crucial. The system must ensure the privacy and security of patient data.
2. Economic: The system should be cost-effective and provide value for money. It should also consider the economic impact on healthcare providers and patients.

3. Environmental: The system should be environmentally friendly and minimize its carbon footprint.
4. Health: The system should promote patient health and well-being. It should also consider the potential impact on patient safety and health outcomes.
5. Manufacturability: The system should be easy to manufacture, install, and maintain. It should also be scalable and flexible to accommodate future growth.
6. Safety: The system should ensure patient safety and minimize the risk of harm. It should also comply with relevant safety standards and regulations.
7. Professional: The system should support healthcare professionals in delivering high-quality care. It should also comply with relevant professional standards and guidelines.
8. Ethical: The system should respect patient autonomy, privacy, and dignity. It should also comply with relevant ethical guidelines and principles.
9. Social: The system should promote social justice and equity. It should also consider the potential impact on healthcare disparities and social determinants of health[27].
10. Political: The system should consider the political landscape and potential policy changes. It should also comply with relevant policies and regulations.



**Figure 2: Patient Intake**

### 3.4. Analysis

1. The healthcare sector is rapidly evolving, with increasing adoption of digital health solutions, such as EHR systems and mobile health applications.
2. There is a growing demand for patient-centric healthcare systems that prioritize patient engagement, empowerment, and personalized care.
3. Many healthcare systems face challenges in achieving seamless interoperability and efficient data sharing among different providers and systems.
4. Telemedicine has gained popularity, but there is a need for a comprehensive telemedicine infrastructure that incorporates standardized protocols, secure communication channels, and interoperability with other healthcare systems[31].

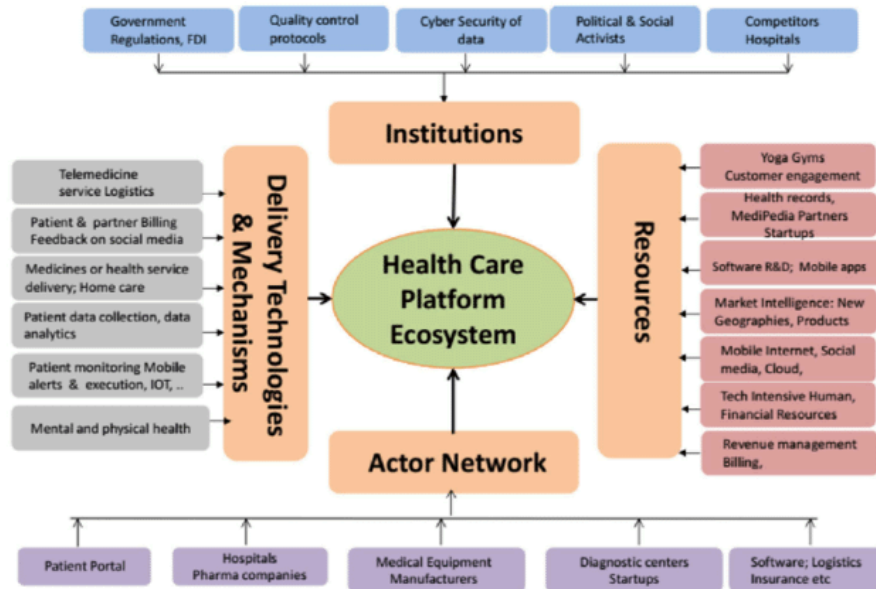


Figure 3: Patient care team frontline care providers

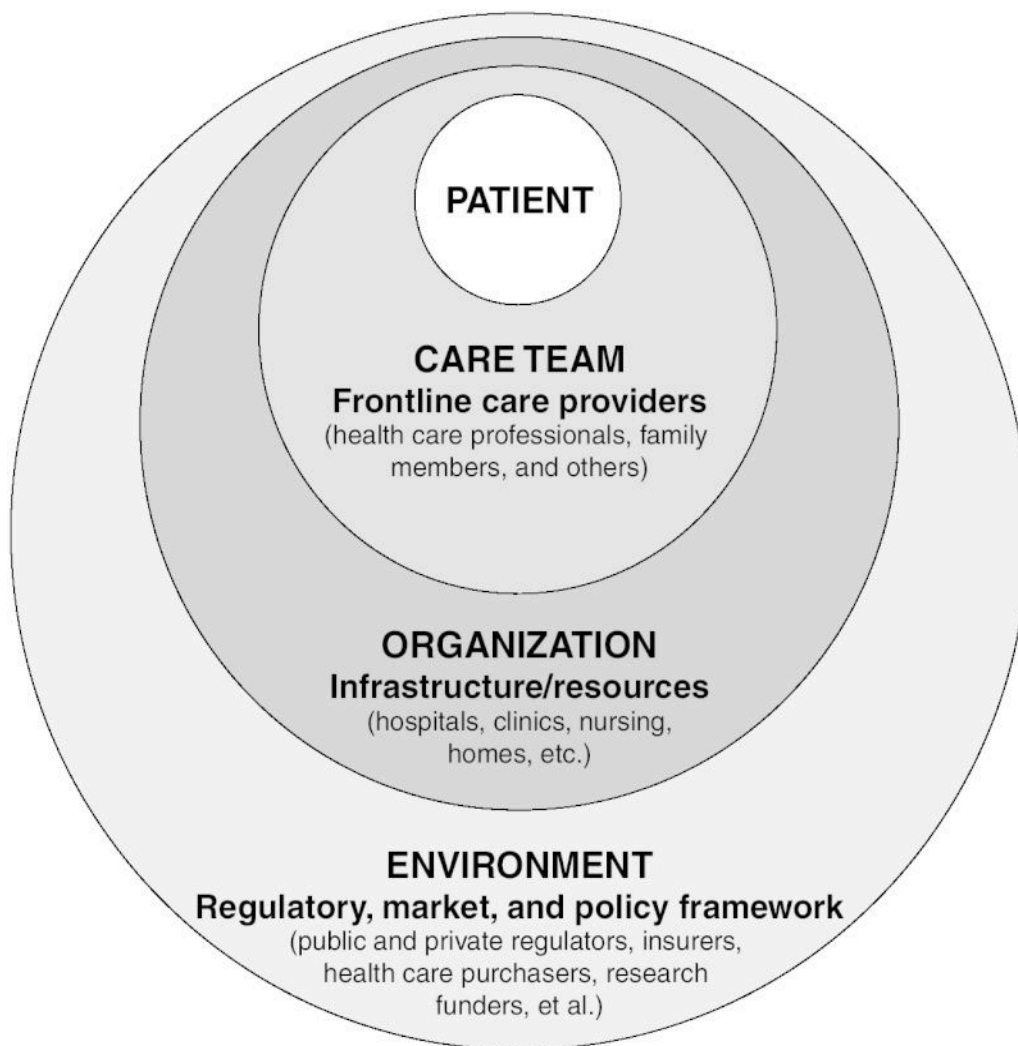


Figure 4: Healthcare Ecosystem



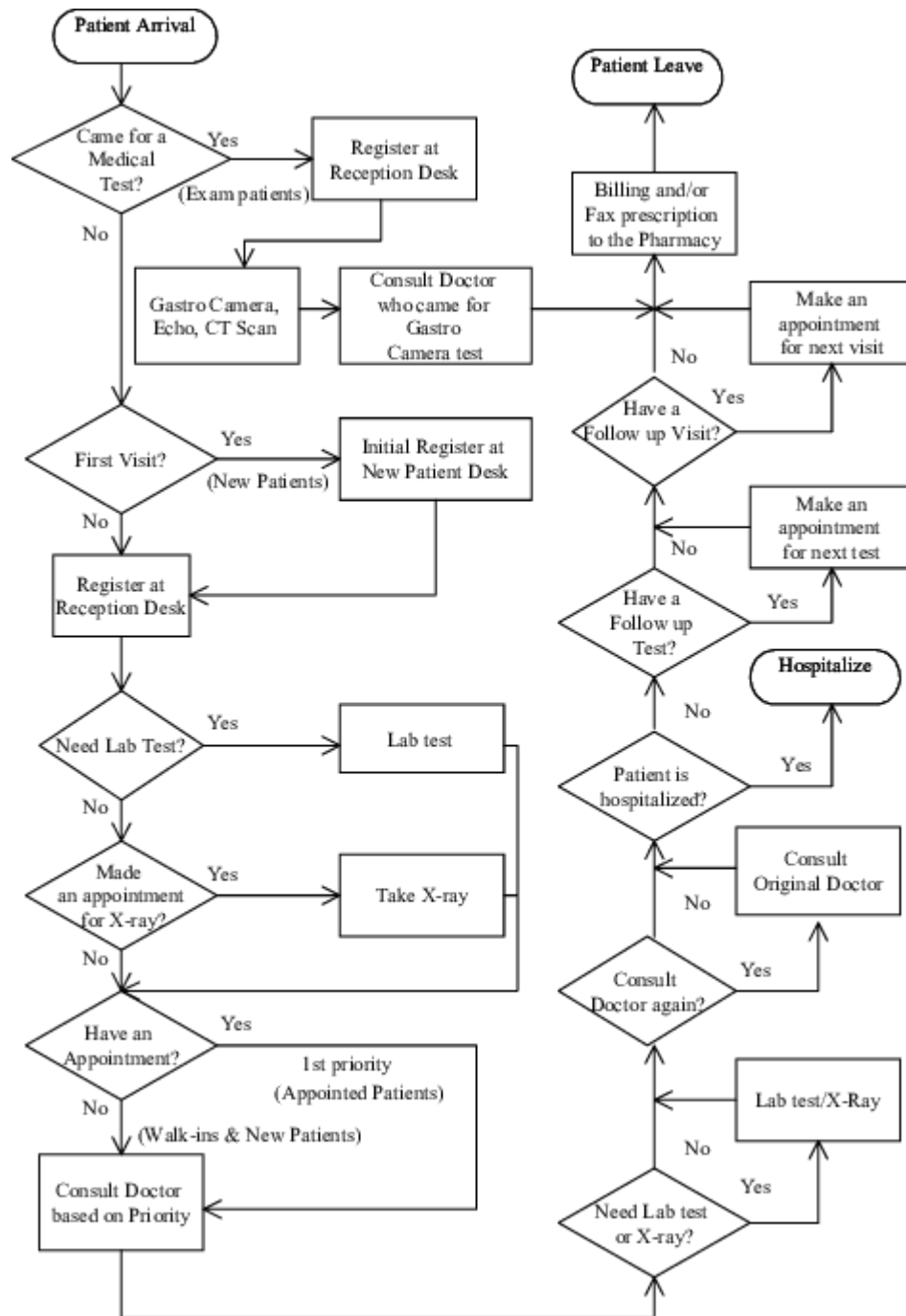
### **3.5. Feature Finalization:**

1. **Patient-Centric Design:** The system should prioritize patient needs, preferences, and engagement. It should provide personalized care plans, patient portals, and patient-reported outcomes.
2. **Interoperability and Data Sharing:** The system should enable seamless data sharing and interoperability among different providers and systems. It should use standardized protocols, such as FHIR, and secure communication channels.
3. **Telemedicine Infrastructure:** The system should incorporate a comprehensive telemedicine infrastructure that enables remote consultations, monitoring, and self-management. It should use standardized protocols, secure communication channels, and interoperability with other healthcare systems.
4. **Remote Monitoring and Self-Management Tools:** The system should provide tools for remote monitoring and self-management, enabling patients to track their health status, receive timely alerts, and communicate with their healthcare providers[15].
5. **Artificial Intelligence and Machine Learning:** The system should leverage artificial intelligence and machine learning to improve patient outcomes, streamline workflows, and reduce costs. This can include predictive analytics, natural language processing, and computer vision.
6. **Security and Privacy:** The system should ensure the security and privacy of patient data, complying with relevant regulations such as HIPAA and GDPR.
7. **Usability and Accessibility:** The system should be easy to use and accessible to patients with different abilities and needs. It should use user-centered design principles and incorporate user feedback and testing throughout the development process.

8. Integration with Existing Systems: The system should be able to integrate with existing healthcare systems, such as EHRs and mobile health applications, to minimize disruption and improve efficiency.
9. Quality by Design: The system should be designed with quality in mind, incorporating best practices such as QTPP and QbD to ensure that the system meets the needs of patients and healthcare providers.[18]

Existing system	Additional features of Proposed system with reference to existing system
Register	Same as that of existing system
Login	
Logout	
Finance	
Health A-Z	It acts as a dictionary of diseases along with their symptoms.
Resources	Same as that of existing system
Drugs and supplements	This functionality provides online delivery of medicines.
News and experts	This functionality provides health awareness and threats that are prevailing.
Payment	Same as that of existing system
Feedback	This functionality collects user reviews for this website.

**Figure 5: Comparison of existing and proposed features**



**Figure 6: Logic and working of the system**

### **3.6. Constraints:**

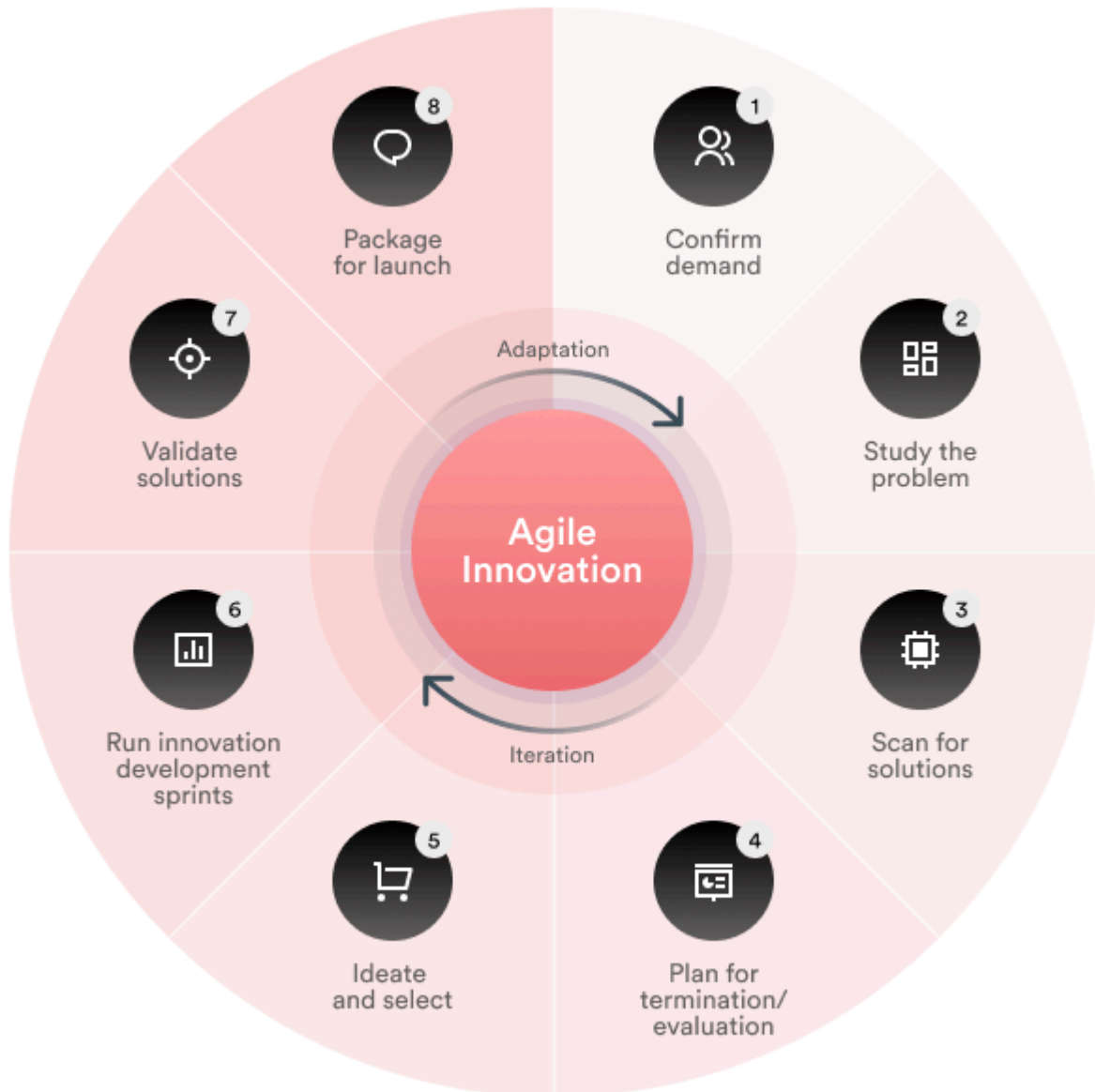
1. Regulations: Compliance with regulations such as HIPAA, GDPR, and other relevant healthcare regulations is crucial. The system must ensure the privacy and security of patient data.
2. Economic: The system should be cost-effective and provide value for money. It should also consider the economic impact on healthcare providers and patients.
3. Environmental: The system should be environmentally friendly and minimize its carbon footprint.
4. Health: The system should promote patient health and well-being. It should also consider the potential impact on patient safety and health outcomes.
5. Manufacturability: The system should be easy to manufacture, install, and maintain. It should also be scalable and flexible to accommodate future growth.
6. Safety: The system should ensure patient safety and minimize the risk of harm. It should also comply with relevant safety standards and regulations.
7. Professional: The system should support healthcare professionals in delivering high-quality care. It should also comply with relevant professional standards and guidelines.
8. Ethical: The system should respect patient autonomy, privacy, and dignity. It should also comply with relevant ethical guidelines and principles.
9. Social: The system should promote social justice and equity. It should also consider the potential impact on healthcare disparities and social determinants of health.[10]

10. Political: The system should consider the political landscape and potential policy changes. It should also comply with relevant policies and regulations.

### **3.7. Design Flow**

#### **3.7.1. Design Flow 1: Agile Development Approach**

1. Requirements Gathering: Gather requirements from stakeholders, including patients, healthcare providers, and administrators. Identify key features and constraints.
2. Design: Create a high-level design for the system, including architecture, user interface, and data flow.
3. Development: Use an agile development approach to build the system in iterations, with regular feedback and testing from stakeholders.
4. Integration: Integrate the system with existing healthcare systems, such as EHRs and mobile health applications.
5. Testing: Conduct thorough testing of the system, including functional, performance, and security testing.
6. Deployment: Deploy the system in a controlled environment for a pilot study.
7. Evaluation: Evaluate the system's performance and user feedback. Make necessary improvements.
8. Rollout: Roll out the system to a wider audience, with ongoing support and maintenance.[12]

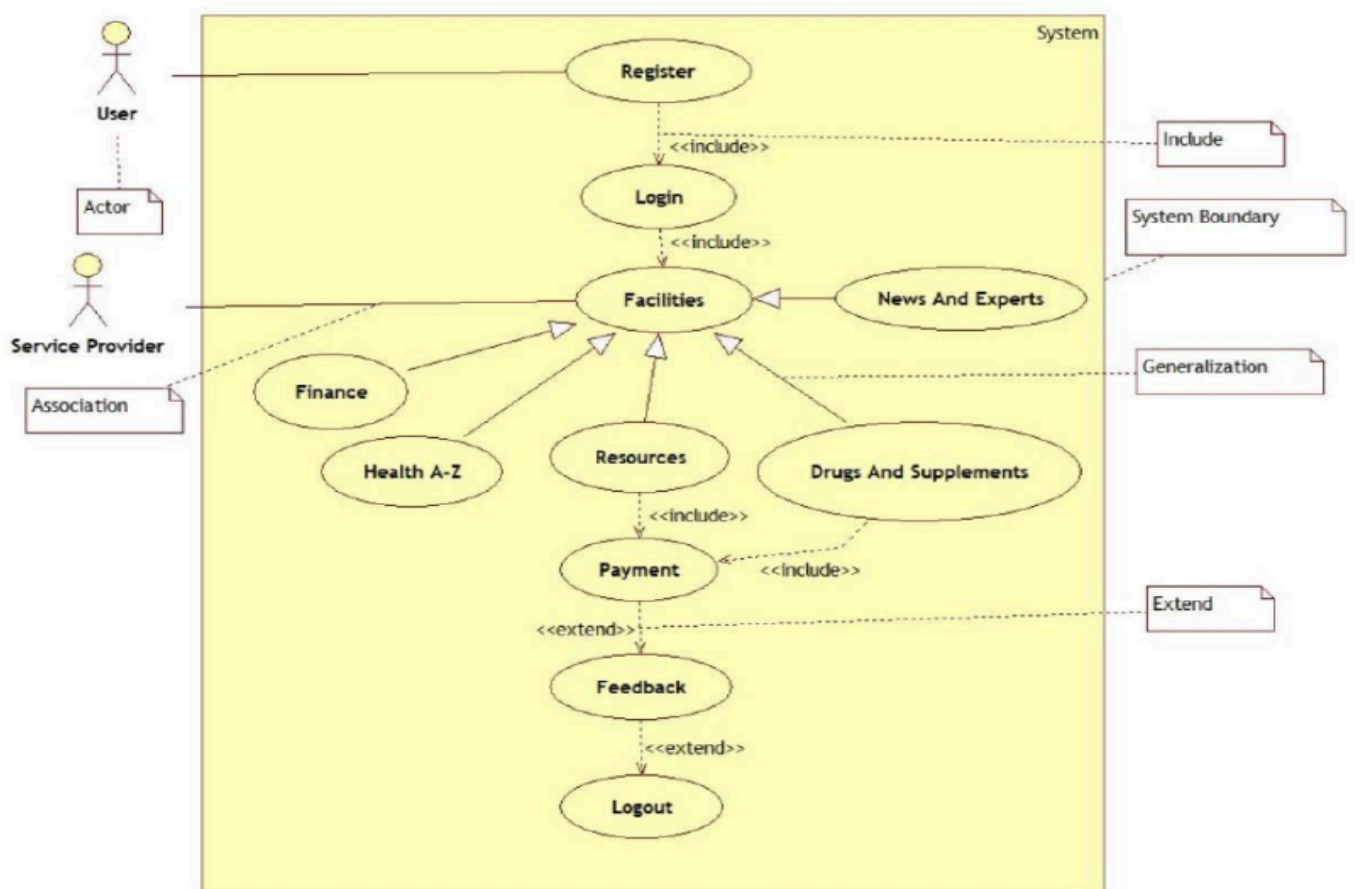


**Figure 7: Agile methodology and approach**

### **3.7.2. Design Flow 2: Waterfall Development Approach[6]**

1. **Requirements Gathering:** Gather requirements from stakeholders, including patients, healthcare providers, and administrators. Identify key features and constraints.
2. **Design:** Create a detailed design for the system, including architecture, user interface, and data flow.

3. Development: Build the system in a sequential manner, with each phase dependent on the previous phase.
4. Integration: Integrate the system with existing healthcare systems, such as EHRs and mobile health applications.
5. Testing: Conduct thorough testing of the system, including functional, performance, and security testing.
6. Deployment: Deploy the system in a controlled environment for a pilot study.
7. Evaluation: Evaluate the system's performance and user feedback. Make necessary improvements.
8. Rollout: Roll out the system to a wider audience, with ongoing support and maintenance.



**Figure 8: Architecture of the system**

## **CHAPTER 04. Result analysis and validation**

Analyzing and validating the effectiveness of patient care within a health system is a complex undertaking. It involves examining a multitude of factors that influence the quality of care patients receive. This analysis provides valuable insights for healthcare professionals, policymakers, and researchers to improve patient outcomes and create a more efficient healthcare system[1].

Key Areas of Analysis:

### **1. Patient Experience:**

a)Surveys and Focus Groups: Patient satisfaction surveys and focus groups are valuable tools to understand patient experiences. Analyzing feedback on wait times, communication with healthcare providers, and overall care quality allows for targeted improvements.[11]

b)Social Media Analysis: Social media platforms can be a rich source of patient experiences. Sentiment analysis of online reviews and discussions can reveal areas of concern and positive aspects of care. (Validation: Requires careful consideration of potential biases and limitations of online data.)[11]

### **2. Clinical Outcomes:**

a)Readmission Rates: High readmission rates for a specific condition can indicate issues with post-discharge care or inadequate treatment plans. Analyzing readmission data helps identify areas for improvement in care coordination and patient education.[11]

b)Mortality Rates: Mortality rates for specific conditions serve as a vital indicator of healthcare effectiveness. Comparing rates across hospitals



and regions helps identify best practices and potential disparities in care quality.

c)Standardized Measures: Tools like mortality risk-adjusted complication rates and Healthcare-Associated Infections (HAIs) rates help standardize outcome measurement across different healthcare settings.[11]

### **3. Healthcare Processes:**

a)Care Protocols and Guidelines: Adherence to evidence-based care protocols and guidelines ensures patients receive the most effective treatments. Analysing compliance rates helps identify areas where interventions may be needed.[25]

b)Communication and Coordination: Effective communication between healthcare providers and clear care coordination plans are crucial for optimal patient care. Analysing communication breakdowns and coordination gaps can lead to improved workflows and patient safety.[25]

c)Technology Integration: The use of electronic health records (EHRs) and other digital tools can streamline care delivery and improve patient safety. Analysing data on EHR utilisation and technology adoption helps assess their impact on patient care.[12]

#### **4.1. Validation Methods:**

a)Randomized Controlled Trials (RCTs): RCTs are considered the gold standard for validating interventions aimed at improving patient care. Patients are randomly assigned to either an intervention group or a control group, and outcomes are compared to assess the effectiveness of the intervention.[13]

b)Cohort Studies: These studies follow groups of patients with similar characteristics over time to identify factors associated with positive or negative outcomes. They can be helpful for studying the long-term effects of specific treatments or healthcare practices.[13]

c)Meta-Analysis: This method involves statistically combining data from multiple studies on a similar topic to provide a more robust understanding of the overall effect of an intervention or healthcare practice.[17]

d)Real-World Data (RWD): Utilize data from electronic health records (EHRs), claims databases, and other real-world sources to complement traditional RCTs. This can provide insights into the effectiveness of interventions in real-world clinical practice.[13]

e)Pragmatic Trials: These trials evaluate the effectiveness of interventions under real-world conditions, with less stringent protocols than traditional RCTs. This can provide valuable evidence on the generalizability of findings.

f)Mixed Methods Research: Combine quantitative and qualitative research methods to gain a more comprehensive understanding of complex healthcare issues. This can involve using surveys alongside focus groups or interviews to triangulate data and strengthen the validity of findings.[13]

## **4.2. Moving Forward - A Collaborative Approach**

a)Developing Patient-Centered Care Models: Design healthcare systems that prioritize patient needs, preferences, and values. This involves fostering open communication and building strong patient-provider relationships.[17]

b)Promoting Inter-professional Collaboration: Encourage collaboration between physicians, nurses, pharmacists, and other healthcare professionals to ensure comprehensive and coordinated care for patients.

c)Investing in Quality Improvement Initiatives: Support ongoing efforts to measure, monitor, and improve the quality of care delivered within the healthcare system. This requires a culture of continuous learning and evidence-based practice.[17]

## **4.3. Methodological Approaches**

To mitigate biases and enhance validity, epidemiologists employ various methodological approaches:

a)Sensitivity Analyses: Researchers assess the impact of assumptions by conducting sensitivity analyses. These explore how different assumptions affect study outcomes.

b)Validation Studies: Validation studies compare EHR data against gold-standard sources (e.g., manual chart reviews) to validate their accuracy.

c)Natural Language Processing (NLP): NLP techniques extract valuable information from unstructured clinical narratives within EHRs.

#### **4.4. The Proposed Approach to the Analysis of Healthcare Systems**

Let us put forward the proposed methodology of the analysis of complex systems which consist of various types of agents interacting mutually. The following steps of the analysis should be conducted.

(1) Specification of the types of agents which act in the system in the context of their functionalities.[16]

(2) Analysis of the properties of the specified types of the agents. In particular, what sort of system according to Mazur's theory represents a given agent, i.e., whether it is an autonomous system, or rather fully or partially controlled, and how the agent's inner modules (correlator, accumulator, and homeostat) are organized.[6]

(3) Analysis of the aims of the individual types of agents, both the tactical (short-term) aims and the strategic (long-term) ones.

(4) Specification of relations and interactions between agents, in particular,

(a) specification of flows of the means,

(b) specification of flows of energy,

(c) specification of services,

(d) specification of controls,

(e) specification of demands specified between agents.

The enumerated specification can be presented as a chart of flows, which is a common method used in cybernetics.[7]

(5) Analysis of the relations and interactions specified above, among other analyses of the energy dissipation in individual flows and delay in flows, services and controls.

(6) Analysis of the whole system, among others,

(a) what sort of the system, according to Mazur's theory, is the whole system,

(b) whether there exists privileged agents in the system,

(c) whether the whole system is cooperative or not, i.e., whether individual agents cooperate or compete,

(d) payoff type of the game, i.e., if the whole system, which is considered in its dynamics as a game, is a zero-sum game or a negative-sum game,

(e) stability of the whole system, in particular, whether there exist positive feedback loops in the system, which are destroyed unless they are controlled, in particular by subordination to a controlling negative feedback loop.

The specified approach allows the researcher to identify the sources of pathologies in the system and, as a consequence, to work out the way they can be removed.[7]

## **4.5. The Analysis of Various Types of Healthcare Systems**

The healthcare systems can be organised at the level of the state in various ways. Below, the main types of the healthcare systems are briefly recalled. The more detailed description of the general properties of the considered primary systems can be found in Bielecki & Stocki[7] .

In this paper their properties from the game theory point of view are analysed. Before starting the cybernetic analysis of healthcare systems, it should be stressed that energy, in cybernetics meaning, is the means that enable the system to sustain its existence and perform actions.

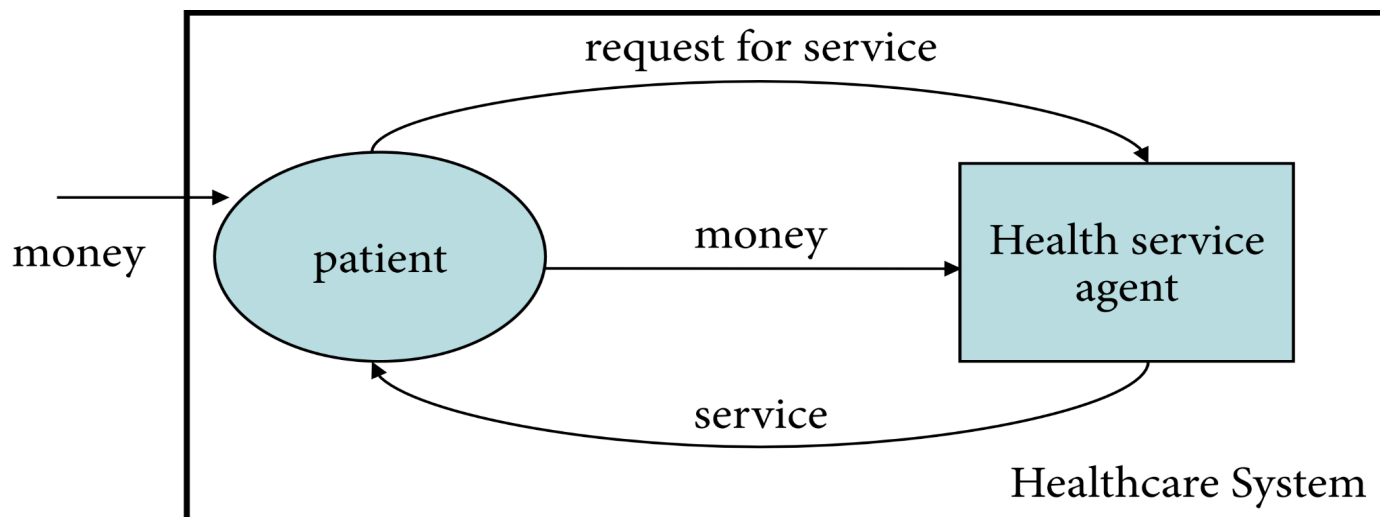
In the healthcare system, apart from physical energy, for example, electricity and heating necessary for the hospitals functioning and money play the role of energy.

### **4.5.1. Type 1: The Residual System**

In this type of healthcare system medical services are fully and immediately paid by the patients and, in return for this, they are provided immediately, as well. [7]

In the clear primary system of this type all medical facilities are private. In the residual healthcare system medical service is simply a good, which can be bought or not, depending on the patient's own decision.

Contemporary, this kind of healthcare system dominates in dentistry and veterinary[6]. Historically, it was characteristic for most European countries in the 19th century. A scheme of flows of demands, services, and money in such a system is presented .



**Figure 9: Transaction procedure**

Fig1. The scheme of relations between agents in a privately financed healthcare system.[3]

Contemporary systems of veterinary services, and in most cases dental services, are organised according to this model. Two types of agents exist in this type of the healthcare system: patients, and healthcare agents, i.e., physicians and hospitals (including local clinics). The market in which the paid health service is offered is the agents' environment. This healthcare system is almost closed which means that there are neither outer influences on the system nor flows to the system apart from money earned by the patients. Furthermore, the system does not influence the other areas of social reality. Thus, the whole system is autonomous. Each agent is an autonomous system as well. The patient's accumulator contains only his private resources. This implies that the means of the patient are, in most cases, very limited and it allows him to purchase only very basic services. What is worse, during serious diseases as well as the chronic ones the patient cannot possess means[18]. Therefore, possibilities to treat these types of diseases are limited only to the most wealthy people, which are a small part of the society. Analysing this type

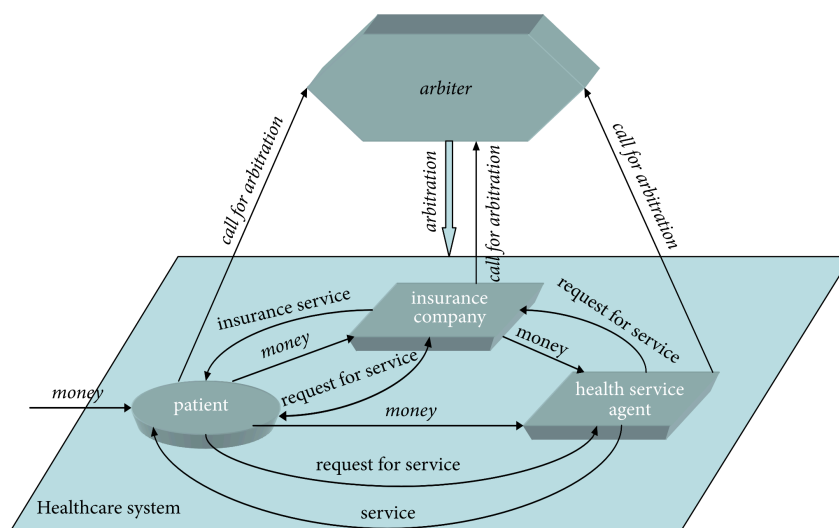
of the system from cybernetic point of view, only three types of interactions between agents in this system can be distinguished: flow of energy (money) from patients to service agents such as physicians and hospitals, service request from patient to service agent, and flow of service from service agents to the patients. There are no interactions between physician and hospitals. The physician employed at the hospital becomes a part of its effector and does not play a role of the separate system in the whole system of healthcare. Only the physicians that are in private practice are agents in the considered system. The game is the zero-sum game whereby all money paid by the patients is the service agents' income. This is the crucial advantage of the whole system; there are no means (cybernetic energy) for dissipation. Furthermore there are no delays in flows. The qualitative goals of the patients and service agents are not fully consistent. It is true that the local (tactical) goals are partially consistent in that the patient wants to be cured and the physician wants to cure him in order to get money. On the other hand, however, the health agent wants to get as much money as possible, whereas the patient wants to pay the minimal sum of money possible for the service. Furthermore, the global goals are against each other. The patient wants to be healthy but it is not the service agents' interest because the healthy person does not need medical service. The agents have full freedom of strategic choice. On the other hand, in the market environment, optimal strategies are, in a way, forced. The patient may choose any service agent or may go to different agents at the same time. The choice depends entirely on him, whereas the service agents, which act in a market environment, try to cover the needs with their services. The whole system is not, however, fully functional. Because of the aforementioned limitation of the patients' resources, medical service



is provided only to small part of the society. Therefore, the healthcare system is far from optimal usage of its potential.

#### 4.5.2. Type 2: Healthcare Costs Covered by Insurance Companies: The US Model

This system is characteristic of the third sort of agents that are participants in the game which are the insurance companies. In this system patients buy packets of healthcare services from insurance companies. All three types of the agents, healthcare agents, patients, and insurance institutions, are autonomous systems. In the case of illness the patient draws from financial resources accumulated by the insurance company. The effectiveness of the system is based on the fact that the frequency of serious and chronic diseases is relatively low, and the costs of treatment of common diseases are relatively low.



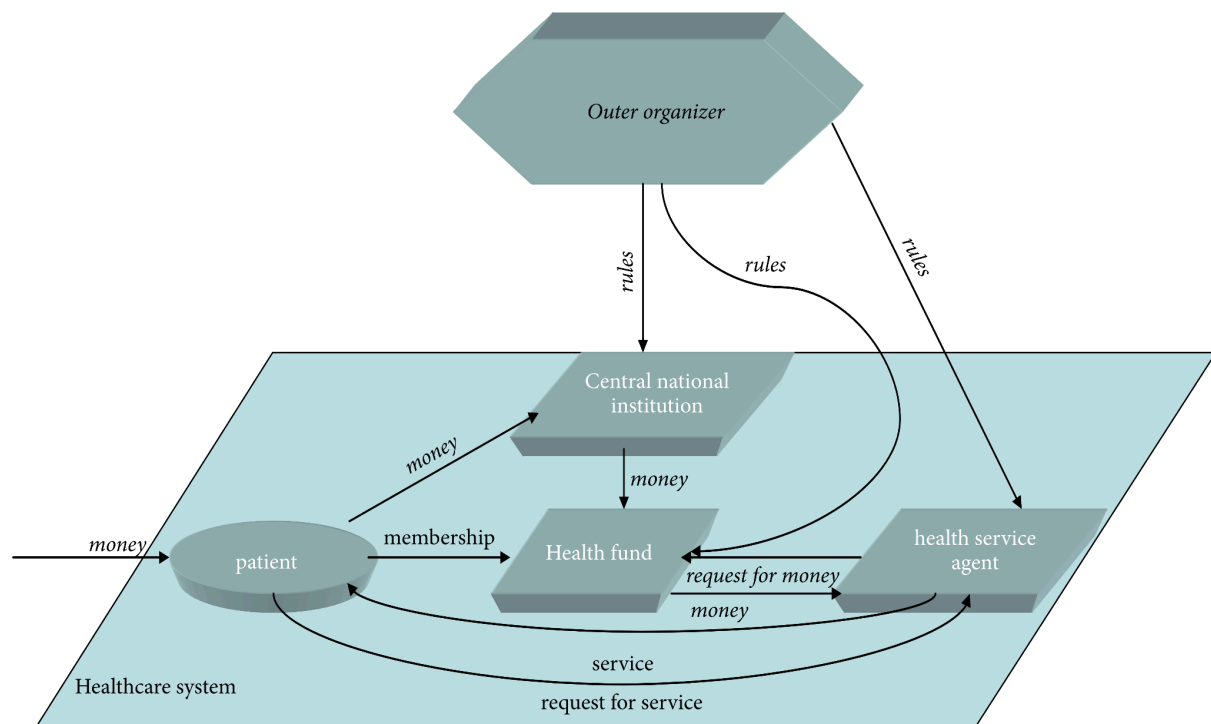
**Figure 10 : The scheme of relations between agents in the US model**

Therefore, insurance institutions can effectively play the role of additional accumulators of the whole complex system of healthcare. This is the advantage of this system over the first model; the health services may be offered to a greater group of people than in type 1 of the healthcare system. Divergence of the goals of the insurance firms and the remaining two participants is the most important disadvantage of the

system. The interest of the company is to get the highest price for their insurance and spend as little as possible on covering the treatment costs. The interest of the hospital and physicians is to secure the possibly high inflow of financial means to provide the health services. This weakness manifests, among other things, in many litigations that end up in court, the outer arbiter. The insurance companies are called to court for finding any pretext to refuse to cover the costs of treatment. On the other hand, it happens that hospitals get money out of the insurance companies for fictitious services. Oftentimes the conditions of insurance are formulated in an unclear way on purpose to make their interpretation difficult. This means that in the game there is crucial conflict of tactical (short-term) interests between insurance companies and the healthcare subsystem that consists of patients and healthcare agents. The whole system is autonomous with the outer arbiter which adjudicates conflicts between opponents. Because of the aforementioned conflicts there is a dissipation of energy in the whole system[17]. There are four types of flows between agents in this system: flow of energy (money) from patients to health service agents and to insurance companies; service requests from patient to health service agents and to insurance companies; flow of services from health service agents and insurance companies to the patients; and calls for arbitrations to the outer arbiter from all types of the agents, as well as rulings from the outer arbiter that become, according to American law system, the new rules for the whole healthcare system. Another drawback of the system is delays in payments from insurance companies as well as in the arbitrations. The game is a zero-sum game taken as a whole but a negative-sum game in the health service subsystem. Increasing of functional abilities of the health service part of the system demands financing the insurance companies.

### 4.5.3. Type 3: Healthcare Costs Covered by Health Funds (Krankenkassen): The German Model

Health service is organized according to this model in Germany[15]. In Poland this model existed since January 1999 until the end of March 2003. Money is paid by citizens to the central national institution (Bundesversicherungsamt in Germany) and is redistributed to the health funds proportionally to the number of their member.

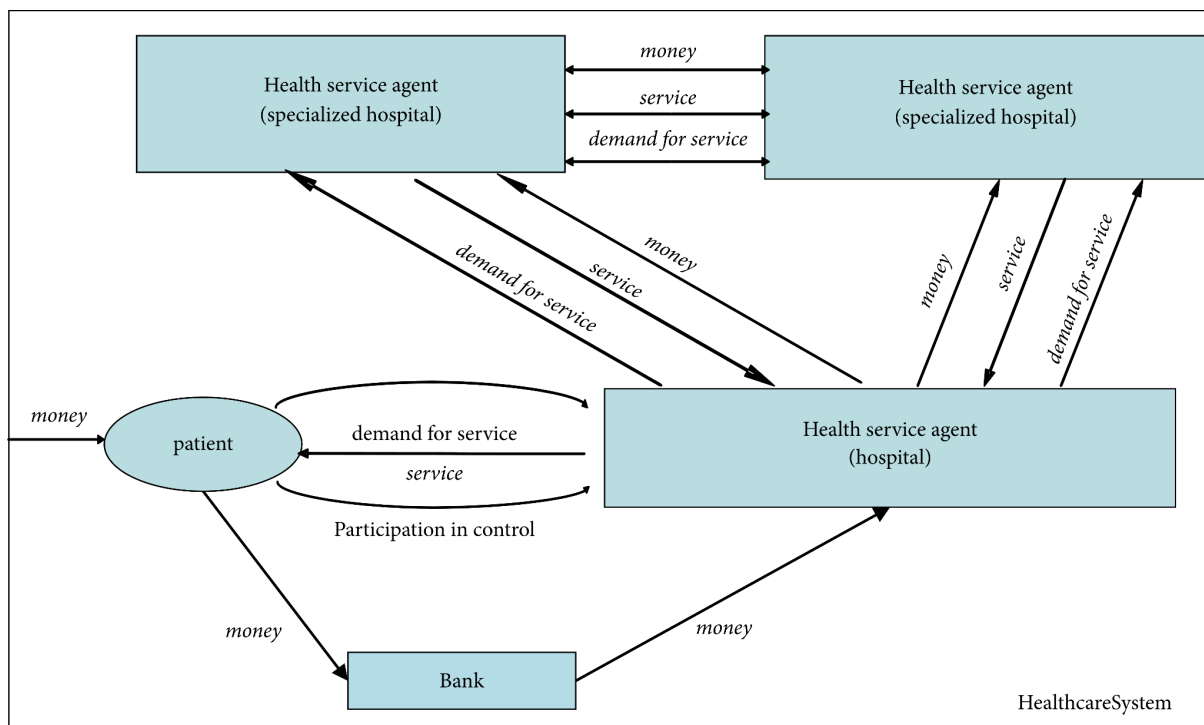


**Figure 11: The scheme of relations between agents in the German model.**

#### **4.5.4. Type 4: The Hypothetical Participative Healthcare System**

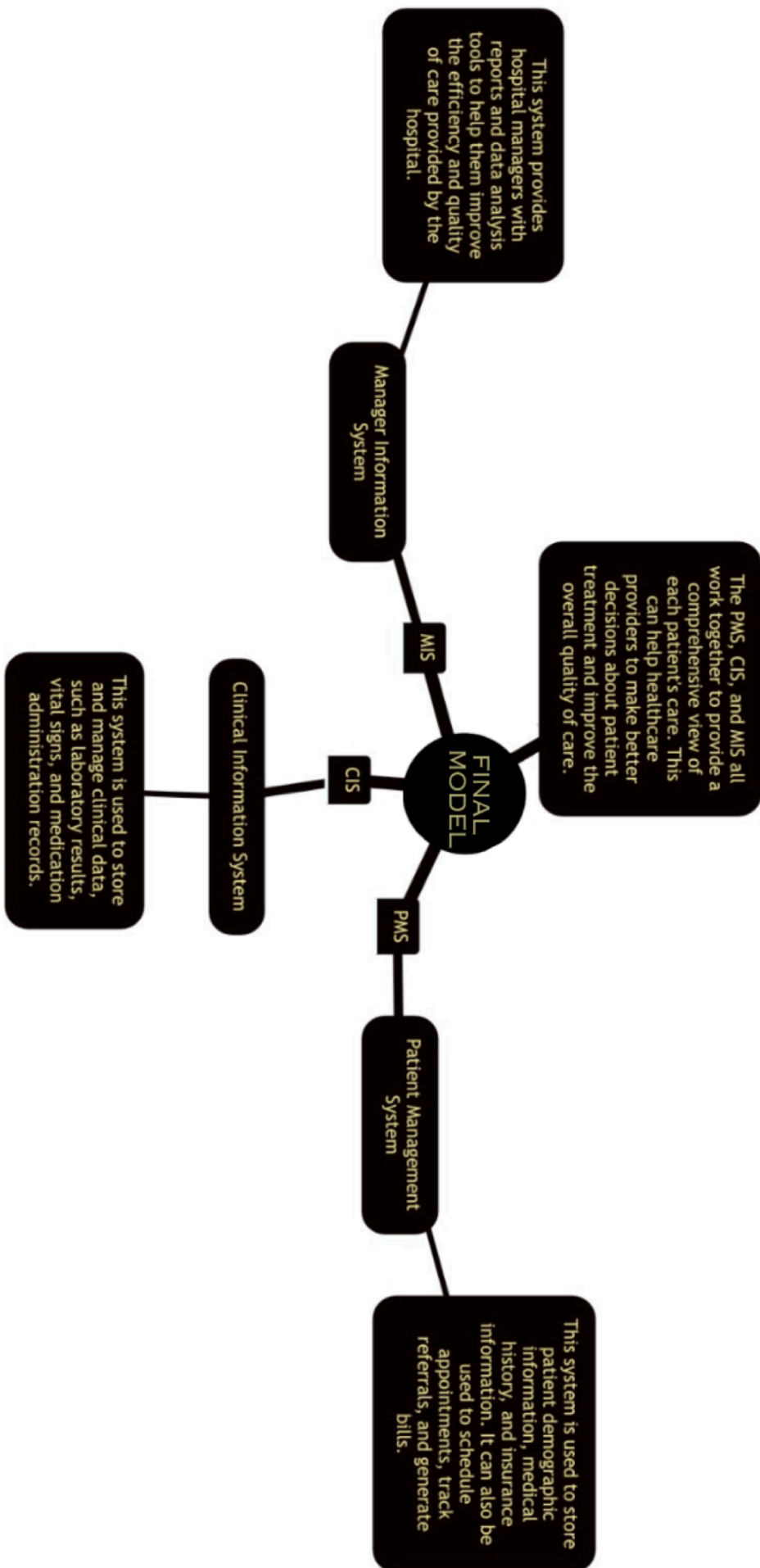
The participated healthcare system is a proposal described in Bielecki & Stocki. Let us briefly recall the very idea of the system. In the proposed model the hospital is the primary functional unit of the healthcare system. This means that any community health centre is a part of a concrete hospital. Each hospital has a bank account for collecting the insured citizens' money: its accumulator. Financial resources would be transferred from the citizen directly to the hospital selected by the patient. Each hospital announces services offered from the minimal insurance amount and services offered for extra insurance or pay. The hospital would also be responsible for refunding medicines and defining its policy in this respect. If a patient needed a service unavailable in a hospital, the hospital would buy the service from another, specialized, hospital, which will generate the net of interacting hospitals. The patient has full freedom in choosing the hospital, including the specialized ones, and makes the decision on the basis of the hospital announcements. A dissatisfied patient has the right to change the hospital and transfer the money to a different hospital. Each hospital would have the freedom to start subsidiaries such as other hospitals or community health centres any place in the country. The hospitals are independent and any subsidy by the government should be forbidden. An inefficient hospital goes bankrupt and its property is bought by other hospitals. Hospitals have full freedom of management and employment strategies. The hospital has no means to impose pressure on the patient. It cannot keep the patient if he wants to be under the care of another hospital[15]. It cannot refuse insuring a patient if he has chosen a given hospital. The money transfer requires two additional changes in the function of the existing institutions: internal revenue and banks. Internal revenue would control whether a citizen paid the insurance in the amount required in the given country, and the banks would have to provide a service in which the amount paid to the hospital account by a

citizen would be confidential and only the fact of payment would be visible. Confidentiality is necessary to make sure that all citizens are treated equally. The hospital knows the total amount of money at its disposal. Similarly as in the system fully paid by the patients, there are only two types of agents: patients and health service agents. Relations between them are direct, i.e., without any middle units such as funds and insurance companies and, therefore, dissipation of means in the whole system is minimal.[16]



**Figure 12: The scheme of relations between agents in the proposed participative**

**Figure 13: FINAL MODEL**



## **5. CONCLUSION**

In evaluating the effectiveness of comprehensive patient care systems, it is crucial to acknowledge instances where outcomes deviate from initial projections. Despite concerted efforts to implement innovative solutions and address the diverse challenges facing modern healthcare, deviations from anticipated results are not uncommon. These deviations may stem from various factors, including unanticipated obstacles, implementation complexities, and the evolving landscape of healthcare delivery.

One potential area of deviation lies in the adoption and integration of technology within healthcare systems. While technological advancements offer promising avenues for enhancing efficiency, improving care quality, and broadening access to services, the implementation process often encounters hurdles. Resistance to change among healthcare professionals, interoperability issues between different systems, and concerns regarding data security and privacy can impede the seamless integration of technology into healthcare workflows.

Moreover, persistent disparities in healthcare access and quality may persist despite concerted efforts to promote equity within healthcare systems. Socioeconomic factors, geographic barriers, cultural differences, and systemic inequities contribute to the challenge of achieving universal access to high-quality care. Addressing these disparities requires sustained commitment to social justice, community engagement, and policy reforms aimed at prioritising the needs of underserved populations.

Furthermore, the dynamic nature of healthcare delivery, influenced by demographic shifts, technological innovations, and regulatory changes, may necessitate adjustments to initial strategies and approaches. Flexibility, adaptability, and continuous learning are imperative for navigating these

evolving challenges and ensuring the resilience and sustainability of comprehensive patient care systems.

In summary, deviations from expected results underscore the complexity and multifaceted nature of healthcare transformation. While setbacks and challenges are inevitable, they also present opportunities for reflection, refinement, and innovation. By embracing a culture of continuous improvement and collaboration, healthcare stakeholders can overcome barriers, address disparities, and advance towards the shared goal of delivering high-quality, patient-centered care for all.

Looking ahead, the path towards realizing the vision of comprehensive patient care systems demands a strategic approach informed by evidence-based practices, stakeholder engagement, and a steadfast commitment to continuous improvement. Several key areas merit focused attention as healthcare systems chart their course towards greater integration, efficiency, and effectiveness.

Firstly, harnessing the power of data-driven insights and analytics holds immense potential for optimizing care delivery, identifying areas for improvement, and enhancing patient outcomes. By leveraging advanced analytics, artificial intelligence, and predictive modeling, healthcare organizations can gain valuable insights into population health trends, treatment effectiveness, and resource allocation, facilitating more informed decision-making and targeted interventions.

Secondly, fostering interdisciplinary collaboration and team-based care models is essential for delivering holistic and coordinated care across the healthcare continuum. Breaking down silos, promoting communication, and leveraging the expertise of diverse healthcare professionals can enhance care coordination, improve patient safety, and maximise the impact of interventions.



Additionally, promoting patient empowerment and engagement is paramount for driving positive health outcomes and cultivating a culture of proactive self-care. Initiatives such as shared decision-making, health coaching, and digital health tools empower individuals to actively participate in their care journey, make informed choices, and take ownership of their health.

Moreover, advancing health equity and addressing social determinants of health are fundamental for building inclusive and equitable healthcare systems. By tackling underlying social, economic, and environmental factors that influence health outcomes, organizations can mitigate disparities, promote health equity, and ensure equitable access to care and resources for all individuals.

The future of comprehensive patient care systems hinges on innovation, collaboration, and a steadfast commitment to patient-centred care. By embracing emerging technologies, fostering collaboration, empowering patients, and addressing health inequities, healthcare organizations can forge a path towards a future where healthcare is accessible, equitable, and of the highest quality for all individuals.

As the healthcare landscape continues to evolve, adapting to changing dynamics becomes imperative for the success of comprehensive patient care systems. The emergence of new technologies, shifting patient demographics, evolving regulatory frameworks, and global health challenges necessitate a flexible and forward-thinking approach to healthcare delivery.

Technological advancements, such as telemedicine, wearable devices, and artificial intelligence, have the potential to revolutionize healthcare delivery by enhancing access, improving efficiency, and personalising care. Embracing these technologies requires healthcare systems to invest in infrastructure, workforce training, and interoperability standards to ensure seamless integration and optimal utilisation.

Moreover, the ageing population and the increasing prevalence of chronic diseases present unique challenges and opportunities for healthcare systems worldwide. Effective management of chronic conditions requires a holistic approach that addresses not only medical needs but also social determinants of health, mental well-being, and lifestyle factors. Proactive interventions, community-based programs, and patient education initiatives can empower individuals to manage their health effectively and reduce the burden on healthcare systems.

Furthermore, the COVID-19 pandemic has highlighted the importance of resilience and preparedness in healthcare delivery. The rapid deployment of telehealth services, remote monitoring technologies, and virtual care platforms during the pandemic underscored the value of digital health solutions in ensuring continuity of care and minimizing disruptions. Integrating lessons learned from the pandemic response into long-term healthcare strategies is essential for building robust and resilient healthcare systems capable of responding to future crises.

In addition to technological and demographic changes, evolving regulatory landscapes and policy frameworks shape the way healthcare is delivered and reimbursed. Healthcare systems must navigate complex regulatory requirements, compliance standards, and reimbursement models while striving to deliver high-quality, cost-effective care. Collaboration with policymakers, advocacy

groups, and regulatory bodies is crucial for shaping policies that support innovation, equity, and patient-centred care.

Adapting to changing healthcare landscapes requires healthcare systems to embrace innovation, collaboration, and agility. By leveraging emerging technologies, addressing demographic shifts, learning from global health

challenges, and navigating regulatory complexities, healthcare organisations can position themselves for success in an ever-changing environment. By staying nimble, responsive, and patient-centred, comprehensive patient care systems can continue to evolve and thrive in the face of uncertainty and change.

In conclusion, the journey towards comprehensive patient care systems is marked by challenges, opportunities, and continuous evolution. By prioritizing patient-centered care, embracing innovation, fostering collaboration, and addressing health inequities, healthcare organisations can create a future where healthcare is accessible, equitable, and of the highest quality for all individuals.

As we reflect on the key principles and insights gleaned from this research paper, it is evident that comprehensive patient care systems hold immense promise for transforming healthcare delivery and improving patient outcomes. However, realising this vision requires a collective effort from healthcare stakeholders, policymakers, and communities to overcome barriers, drive innovation, and champion patient-centred care.

As we embark on this transformative journey, let us remain committed to the core values of compassion, equity, and excellence in healthcare delivery. By working together, embracing change, and putting patients at the centre of care, we can create a future where comprehensive patient care systems empower individuals, strengthen

communities, and advance the health and well-being of society as a whole.

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