



**SINGAPORE ARMED FORCES
TESTIMONIAL**

No. 2104422

Rank / Name 3SG TAY JIAKANG, MILA
NRIC No. [REDACTED]

Third Sergeant (3SG) Tay Jiakang Mila ([REDACTED]) served his National Service (NS) with distinction in 68 Imagery Support Unit (68 ISU) from 4 April 2019 to 3 April 2021.

As a new recruit, 3SG Mila's cheerful outlook and demeanor made him a very likable character among his peers and superiors alike. His keen eye for detail in both operations and administrative work helped him to perform well for his batch's Imagery Research Assistant Course (IRAC), as well as the subsequent Imagery Research Specialist Course (IRSC) which he was selected to attend.

Despite the extra operational load he had as a Section Commander, 3SG Mila made it a point to interact with and to get to know his men, drawing on their individual strengths to make his section stronger as a whole. His stellar leadership was credited for the outstanding performance of his section, inspiring the rest of his fellow Section Commanders, who regard him as a role model in how they can lead and bring out the best in their own sections. 3SG's Mila's patience and guiding nature was also instrumental in motivating soldiers who had challenges in finding their purpose and commitment towards National Service, creating a corp that was disciplined and professional in every mission they undertook.

3SG Mila often had creative solutions to solve problems faced on the ground. One example of this could be seen through his initiative to improve on the operational standards and reference materials for his fellow soldiers, which helped consolidate learning and training for new recruits and aided in overall unit knowledge management efforts. This piece of initiative by 3SG Mila had received commendation from senior commanders, with it being adopted as a broader framework for other units to learn from. 3SG Mila's foresight and forward thinking mentality was instrumental in the success of this initiative, and had shown what our soldiers could do when imbued with the right attitude and drive.

As recognition for his outstanding contributions in both operational and administrative matters as a Section Commander, 3SG Mila was awarded the Soldier of the Month Award for January 2021.

With the daring initiative he had shown during his National Service, as well as his exemplary leadership qualities, 3SG Mila will be an invaluable asset to any organisation he so chooses to join. The Command Team of 68 ISU wishes him all the best in his future endeavours.

Signature

Rank / Name : ME6 LIM JOON YONG, EDDIE

Date : 03 APRIL 2021

Appointment / Unit : CO, 68 ISU, ISG, ISG