

DevOps & Software Delivery in a Global Pandemic





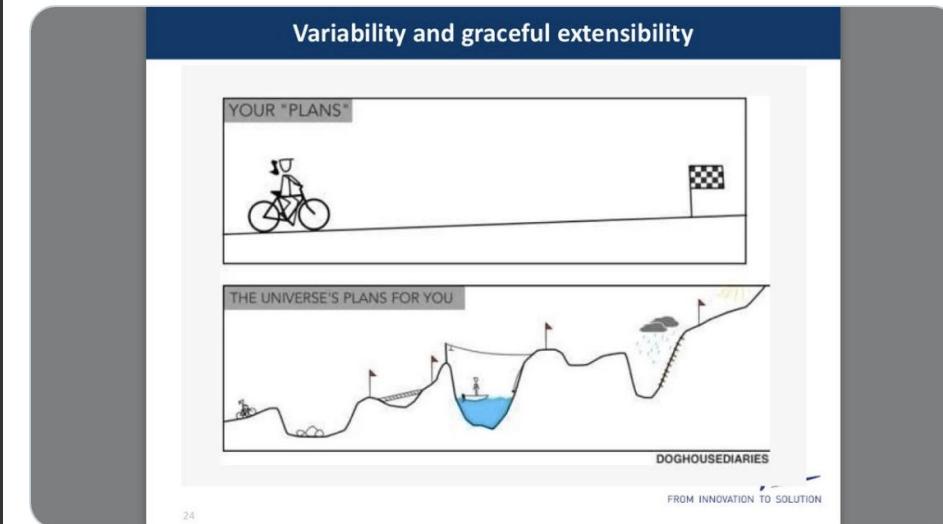
John Allspaw

@allspaw

Normal 0%

...

Work-as-imagined versus work-as-done



3:00 AM · Apr 28, 2016 · Twitter for iPhone

performance described

vs

performance derived



Jeremy Meiss
Director, DevRel & Community



2+ million
jobs/day

43,000+
orgs

** 40k in 2019*

290,000+
projects

** 150k in 2019*

1,000x
Larger than surveys

Four classic metrics

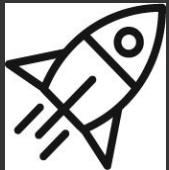
**Deployment
frequency**

**Lead time
to change**

**Change failure
rate**

**Recovery
from failure
time**

CI/CD Benchmarks for high performance



Throughput

At will



Duration

<10 minutes



Success Rate

> 90%



Mean Time to Recovery

<1 hour

The Data



Photo by: Matthew Henry

Throughput

Percentile

2020 Value

2019 Value

5p

0.03

0.03

50p

0.70

0.80

90p

16.03

13.00

95p

32.125

25.47

Mean

8.22

5.76



@IAmJerdog

*Most teams are not
deploying dozens of times
per day*

Image by Pawan Kolhe from Pixabay



Duration

Percentile	2020 Value	2019 Value
5p	12 sec	10 sec
50p	3.96 min	3.38 min
90p	21.35 min	19.18 min
95p	34.01 min	31.73 min
Mean	24.6 min	26.76 min



Photo by Lukas from Pexels

Success Rate

Percentile	2020 Value	2019 Value
5p	0%	0%
50p	61%	60%
90p	100%	100%
95p	100%	100%
Mean	54%	54%



Photo by Brett Sayles from Pexels

Recovery Time

Percentile	2020 Value	2019 Value
5p	2.06 min	2.83 min
50p	55.11 min	52.5 min
90p	39 hours	47 hours
95p	3.4 days	3.93 days
Mean	14.85 hours	16.61 hours



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Recovery Time

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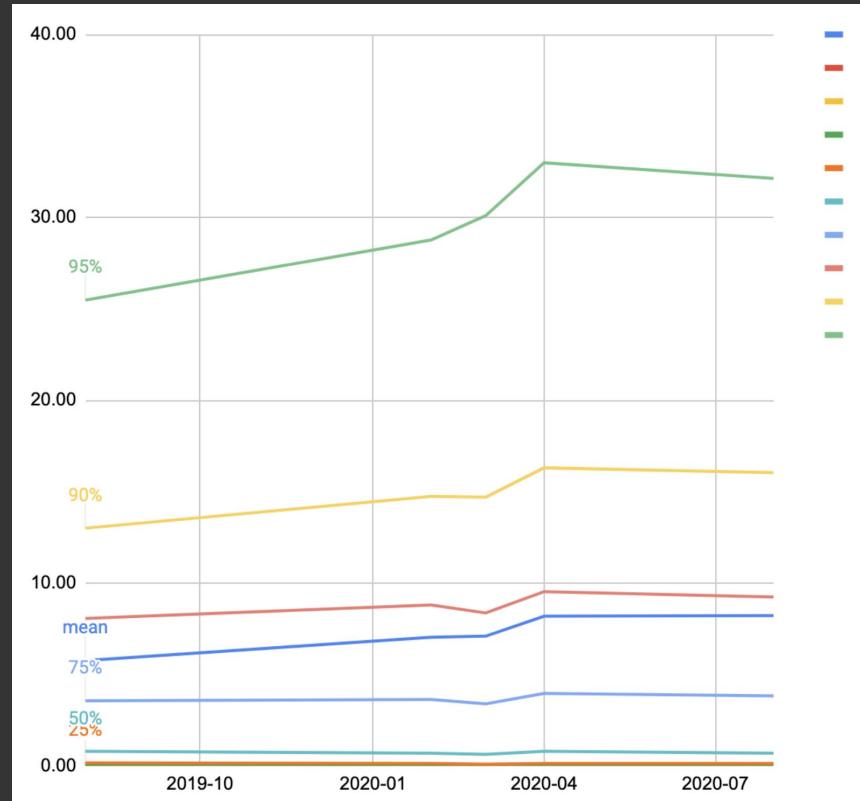
The Insight



2020 has been
a year.

Throughput

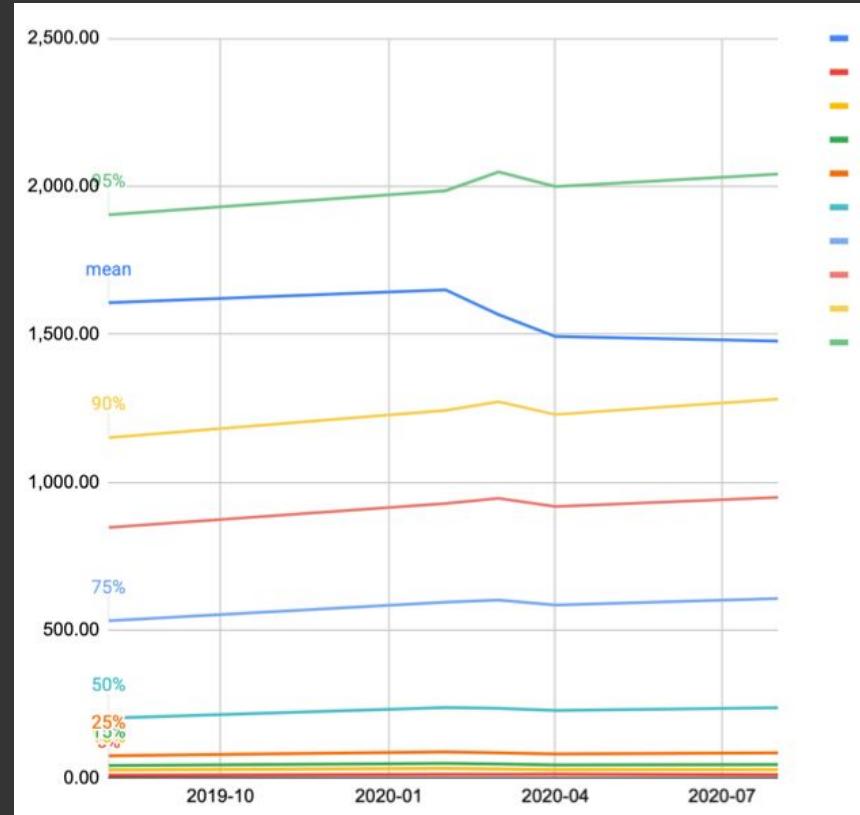
Throughput in a global pandemic



Peak Throughput was in April 2020

Duration

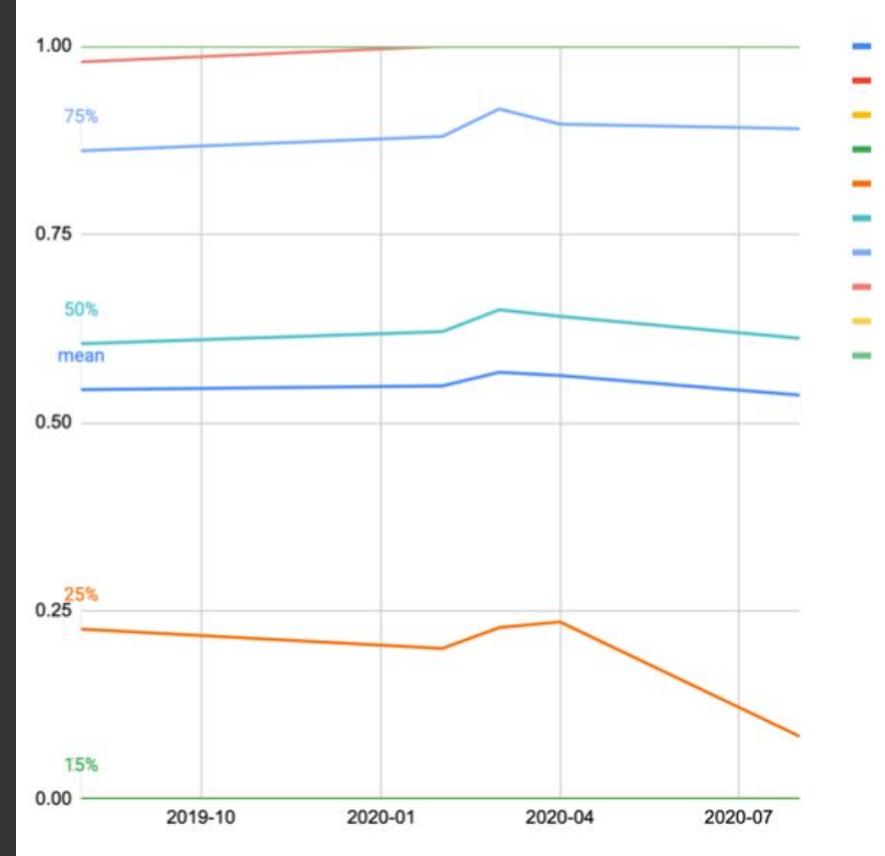
Duration in a global pandemic



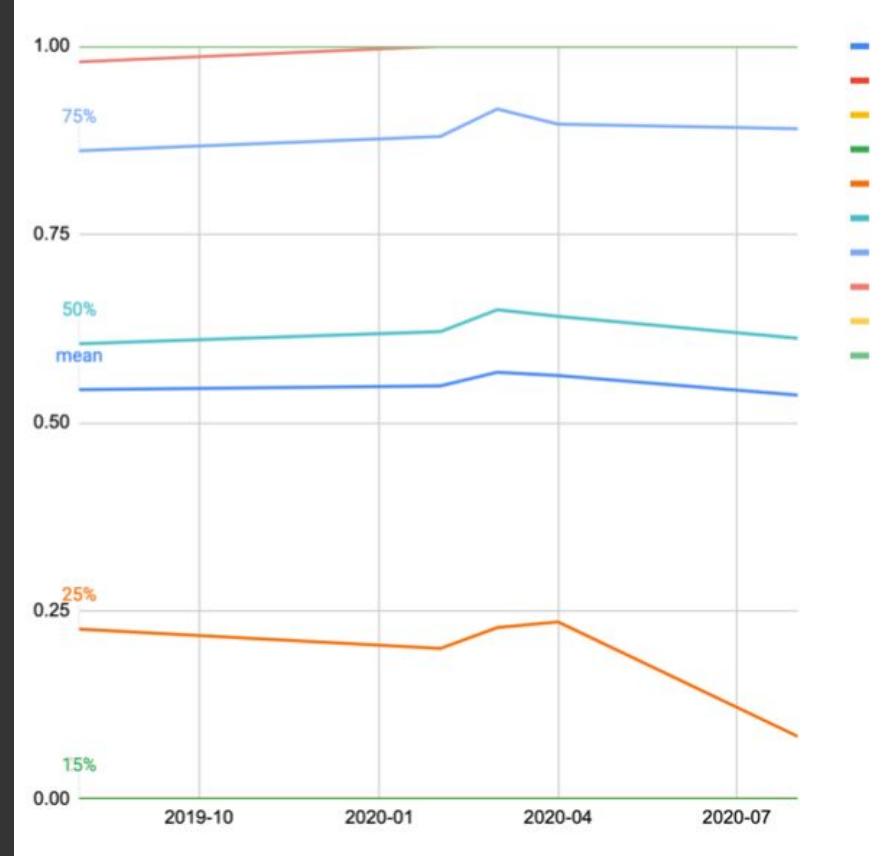
**Hypothesis: more tests written in
March, driving up Duration. In April,
a concerted effort on optimization**

Success rate

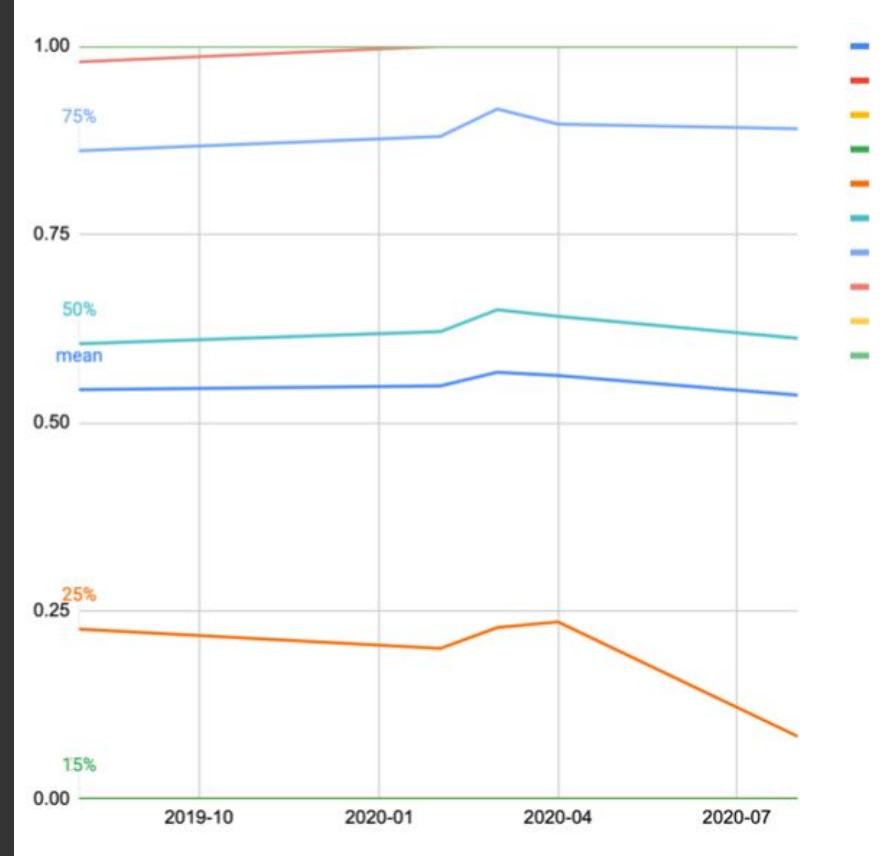
Success rate in a global pandemic



Success rate in a global pandemic



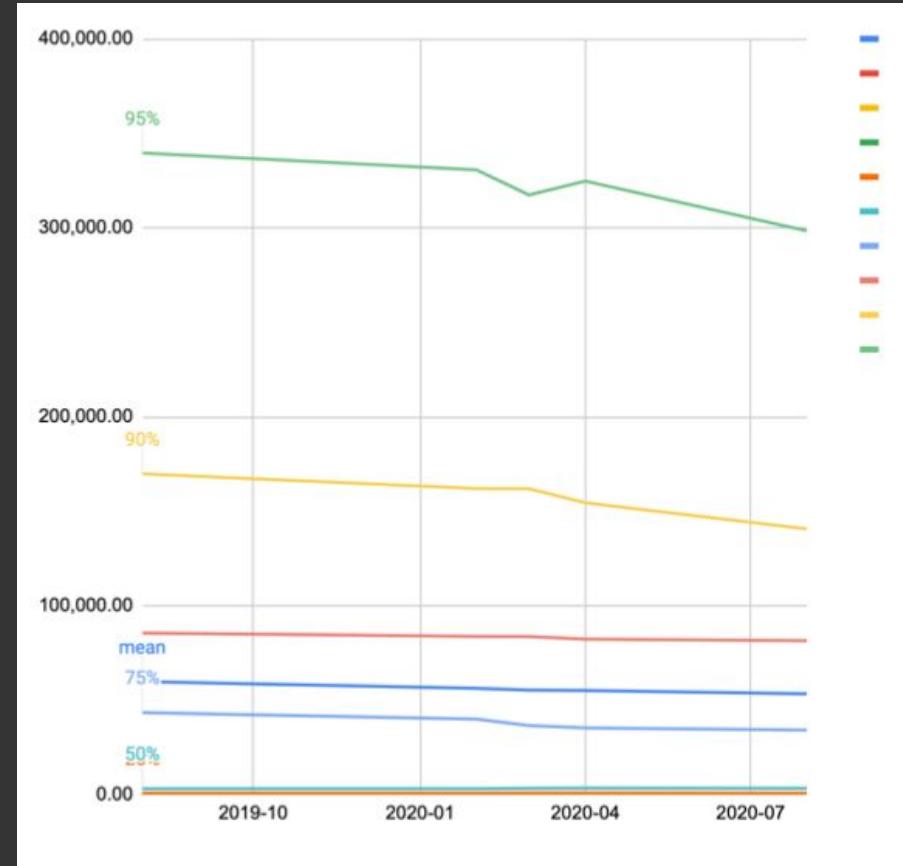
Success rate in a global pandemic



**Hypothesis: people working hard
on core business stability**

Recovery Time

Recovery time in a global pandemic



**Hypothesis: few distractions*
working at home**

Important to set targets

	Median CircleCI Developer	Suggested Benchmarks
Throughput The average number of workflow runs per day	0.7 times/day	Merge on any pull request
Duration The average length of time for a workflow to run	< 4 minutes	5-10 minutes
Mean time to recovery The average time between failures & their next success	< 56 minutes	Under 1 hour
Success rate The number of successful runs / the total number of runs over a period of time	80% for default branch	90% or better on default branch

Things that make you go 🤔

Success Rate on default branch
higher than on non-default

Duration on default branches *faster*
at every percentile

Recovery Time lower on default
branches at every percentile

What development practices definitively work?

Success Rate does not correlate
with company size

Duration is longest
for teams of one

Recovery Time decreases with increased team size (up to 200)

Performance is better
with >1 contributor

**Software is
collaborative**

Language by Throughput

- | | |
|---------------|----------------------|
| 1. Ruby | 11. PHP |
| 2. TypeScript | 12. Java |
| 3. Go | 13. C# |
| 4. Python | 14. Jupyter Notebook |
| 5. Kotlin | 15. Shell |
| 6. Elixir | 16. Vue |
| 7. Swift | 17. C++ |
| 8. HCL | 18. HTML |
| 9. JavaScript | 19. CSS |
| 10. TSQL | 20. Dockerfile |

Language by Success Rate

- | | |
|----------------|----------------------|
| 1. Vue | 11. Elixir |
| 2. CSS | 12. PHP |
| 3. Shell | 13. Jupyter Notebook |
| 4. Dockerfile | 14. Python |
| 5. TSQL | 15. Ruby |
| 6. HTML | 16. Java |
| 7. HCL | 17. Kotlin |
| 8. Go | 18. C# |
| 9. TypeScript | 19. C++ |
| 10. JavaScript | 20. Swift |

Language by fastest MTTR

- | | |
|---------------|----------------------|
| 1. Go | 11. Vue |
| 2. JavaScript | 12. Jupyter Notebook |
| 3. Elixir | 13. Kotlin |
| 4. HCL | 14. Java |
| 5. Shell | 15. Scala |
| 6. Python | 16. Ruby |
| 7. TypeScript | 17. PHP |
| 8. CSS | 18. TSQL |
| 9. C# | 19. Swift |
| 10. HTML | 20. C++ |

Language by shortest duration

- | | |
|---------------------|----------------|
| 1. Shell | 11. PHP |
| 2. HCL | 12. TypeScript |
| 3. CSS | 13. Java |
| 4. HTML | 14. Elixir |
| 5. Gherkin | 15. TSQL |
| 6. JavaScript | 16. Kotlin |
| 7. Vue | 17. Scala |
| 8. Go | 18. Ruby |
| 9. Jupyter Notebook | 19. C++ |
| 10. Python | 20. Swift |

**“Don’t deploy on Friday” is
not a thing.**

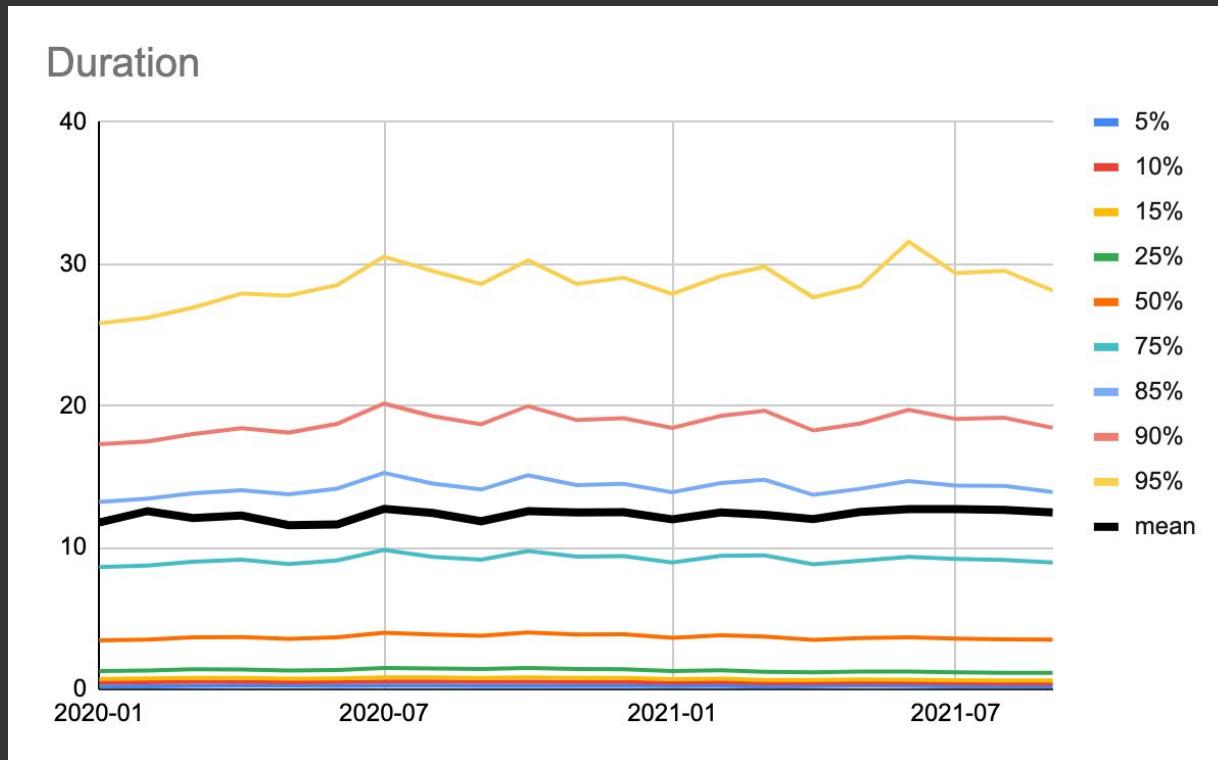
“Don’t Deploy on Friday” is not a thing

- 70% less **Throughput** on weekends
- 11% less **Throughput** on Friday (UTC)
- 9% less **Throughput** on Monday (UTC)

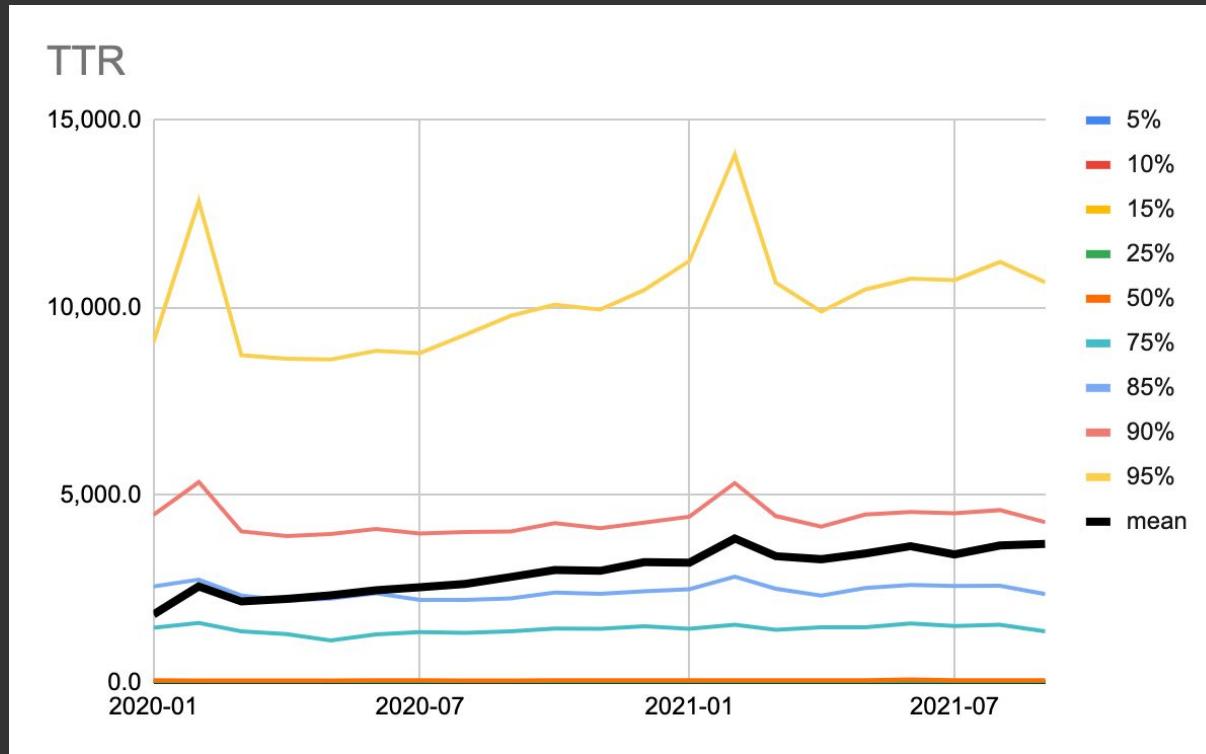
2021/22 Sneak Peek

1. Workflows with 0 tests increase YoY, but decrease as total of all workflows
2. More deployments YoY
3. Change validation

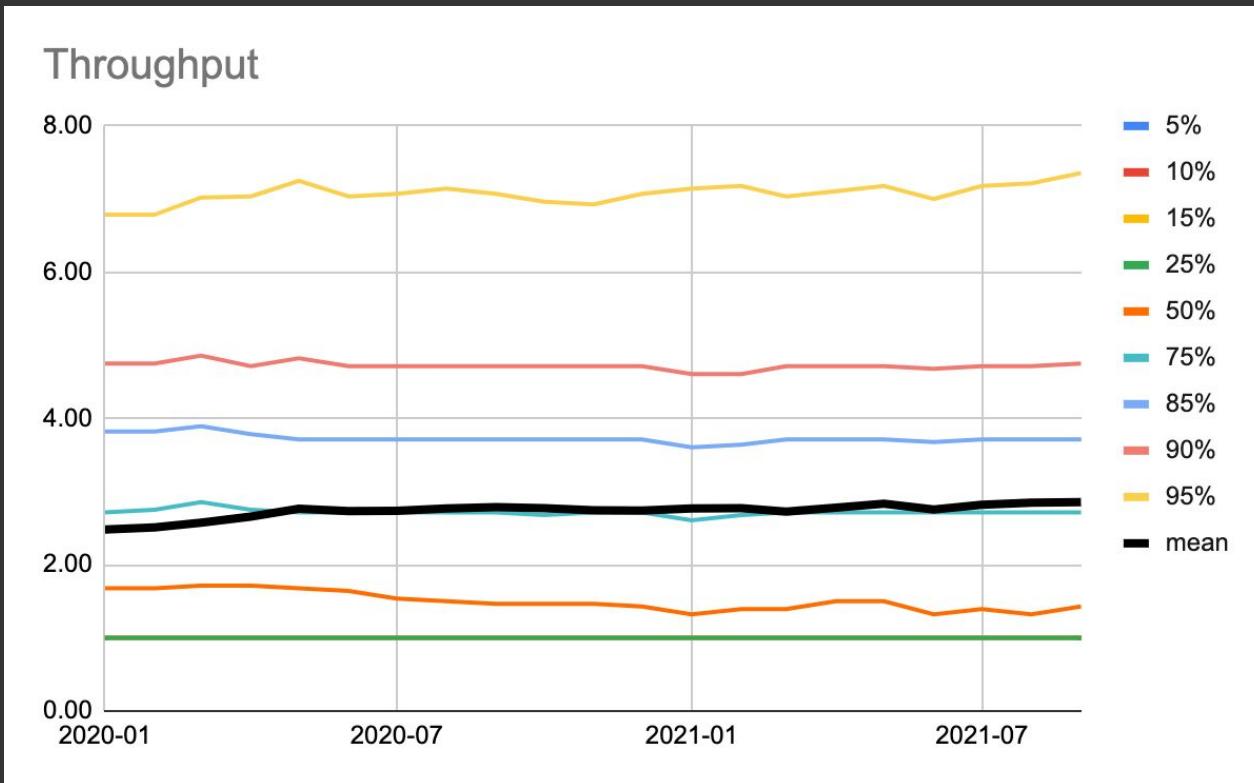
2021/22 Sneak Peek



2021/22 Sneak Peek



2021/22 Sneak Peek



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2021/22 Sneak Peek

Top Languages by # of workflows

	Language	Workflows		
1	TypeScript	2,141,524	14	Elixir 133,194
2	JavaScript	1,989,404	15	Jupyter Notebook 130,424
3	Ruby	1,712,578	16	Vue 125,126
4	Python	1,610,022	17	C# 88,364
5	Go	684,239	18	C++ 80,022
6	Java	568,671	19	Gherkin 53,844
7	PHP	475,190	20	CSS 48,955
8	Kotlin	293,032	21	Clojure 47,281
9	HCL	260,143	22	Apex 32,073
10	HTML	256,976	23	Rust 28,144
11	Shell	221,042	24	C 26,607
12	Swift	206,635	25	Dart 23,604
13	Scala	152,340		

2021/22 Sneak Peek

Shortest Duration by Language

Language			
1	Batchfile	14	Lua
2	SaltStack	15	Liquid
3	Makefile	16	VCL
4	Smarty	17	Open Policy Agent
5	Jsonnet	18	Groovy
6	Shell	19	Go
7	Mustache	20	Starlark
8	HCL	21	API Blueprint
9	FreeMarker	22	Roff
10	Dockerfile	23	HTML
11	PLSQL	24	R
12	Jinja	25	Python
13	Elm		

2021/22 Sneak Peek

Shortest MTTR by Language

Language			
1	Gherkin	14	Kotlin
2	HCL	15	Elixir
3	JavaScript	16	HTML
4	Go	17	Scala
5	Clojure	18	Jupyter Notebook
6	C#	19	Java
7	Vue	20	Swift
8	TypeScript	21	Apex
9	Ruby	22	CSS
10	Python	23	C++
11	PHP	24	Rust
12	Perl	25	C
13	Shell		

2021/22 Sneak Peek

Throughput by Language

Language	
1	Hack
2	Slim
3	Elm
4	Mustache
5	Haskell
6	Jinja
7	Gherkin
8	Jsonnet
9	Jupyter Notebook
10	Apex
11	TypeScript
12	Swift
13	Ruby
14	Dart
15	Elixir
16	Go
17	C#
18	Kotlin
19	Blade
20	Scala
21	Python
22	LookML
23	Lua
24	CoffeeScript
25	Clojure

2021/22 Sneak Peek

Success Rate by Language

Language	
1	Dockerfile
2	Vue
3	Shell
4	Go
5	SCSS
6	HTML
7	TypeScript
8	PHP
9	Python
10	C#
11	HCL
12	JavaScript
13	Elixir
14	Clojure
15	Jupyter Notebook
16	Java
17	Scala
18	CSS
19	PLpgSQL
20	Kotlin
21	Ruby
22	Makefile
23	Groovy
24	TSQL
25	Gherkin

2021/22 Sneak Peek

Software delivery performance metric	Elite	High	Medium	Low
⌚ Deployment frequency For the primary application or service you work on, how often does your organization deploy code to production or release it to end users?	On-demand (multiple deploys per day)	Between once per week and once per month	Between once per month and once every 6 months	Fewer than once per six months
⌚ Lead time for changes For the primary application or service you work on, what is your lead time for changes (i.e., how long does it take to go from code committed to code successfully running in production)?	Less than one hour	Between one day and one week	Between one month and six months	More than six months
⌚ Time to restore service For the primary application or service you work on, how long does it generally take to restore service when a service incident or a defect that impacts users occurs (e.g., unplanned outage or service impairment)?	Less than one hour	Less than one day	Between one day and one week	More than six months
⚠ Change failure rate For the primary application or service you work on, what percentage of changes to production or released to users result in degraded service (e.g., lead to service impairment or service outage) and subsequently require remediation (e.g., require a hotfix, rollback, fix forward, patch)?	0%-15%	16%-30%	16%-30%	16%-30%

50th percentile on CircleCI fit into the “Elite performer” category on the 2021 State of DevOps report

Full Report



<https://circle.ci/ssd2020>

Thank you.

For feedback and swag: circle.ci/jeremy



Timeline.jerdog.me



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/in/jeremymyeiss