Change Management (CM)*

Source code control Versioning Configuration Management

What did you do...

...when you collaborated on your first team paper or project at ASU?

Gmail? Dropbox? Google site?

Have you used "track changes"?

How did you manage experimentation?

Did you ever just want to "undo" something?

Why does software change?

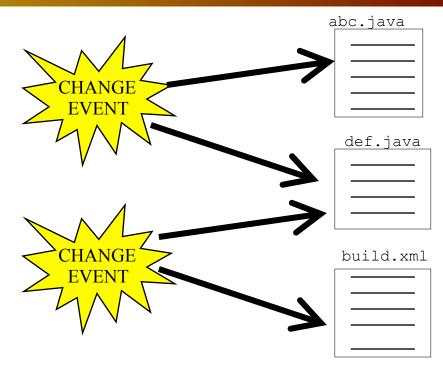
Name all the reasons why software changes

Now, with that list, consider:

- 1. Does your change happen before or after a software has been released (is in a customer's hands)?
- 2. What is the root nature of your change (a defect, a new feature, a change in requirements)?
- 3. Could the change have been avoided? If so, how? If not, why not?
- 4. What is the best way to make the change?
- 5. Who has to know about the change?

Change Management

What happens when change happens?



Change management

Keeping track of *requests for changes* to the software from customers and developers, working out the *costs and impact of changes*, and *deciding changes* to be implemented.

Configuration management (CM)

Keeping track of how software components and artifacts are assembled, including what versions, how they are configured, and associated metadata to inform a release

Version management (Source Code Control)

Keeping track of the *multiple versions of system components* and ensuring that changes made to components by different developers do not interfere with each other.

Change Management

Change happens!

Every unit of work requires changing some system artifact

Many reasons for change:

- Business opportunity presents itself
- Incomplete and ambiguous requirements
- New technology
- ...and a zillion other reasons

Change Management processes identify

- What system artifacts changed (which new artifact version)
- Why it needed to be changed (which task caused the artifact change)
- Who made the change and when it occurred (audit-ability)

Change Management processes

- Traditionally requires <u>traceability</u> and a management tool
- Must inform stakeholders (often there is a <u>CCB</u>)
- Agile says to embrace it; that empirical process control thing



IEEE828-2005

What are the 7 SCM activities?

- 1. <u>Configuration Identification</u> identifying what needs to be <u>controlled</u> (the spec lists everything under the sun), and how it is named and versioned
- 2. <u>Configuration Control</u> "request, evaluate, approve or disapprove, and implement changes to baselined Cls."
- 3. <u>Configuration Status Accounting</u> "status" really how you track CIs
- 4. <u>Configuration evaluation and reviews</u> "a management mechanism to evaluate a baseline"
- 5. <u>Interface control</u> Coordinate changes w/ changes external to the project
- 6. <u>Subcontractor/vendor control</u> how you plan and monitor change that happens with your subcontractors
- 7. <u>Release management and delivery</u> how build, release, and delivery of software products and documentation will be formally <u>controlled</u>

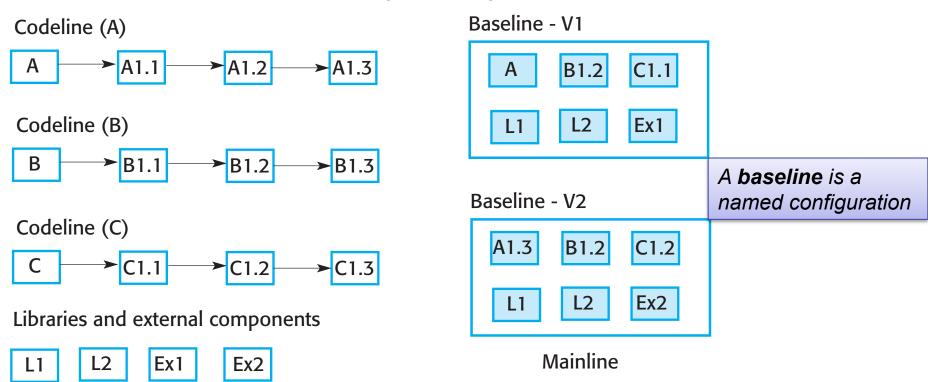
Read section 3.3 – count how many times you read the word (or hear it implied) "controlled" – not "embrace"

Configuration Mgmt Concepts:

Configuration Management is a management of software artifact (component) assembly and configuration

Codelines define a *trajectory* for [source code] artifacts

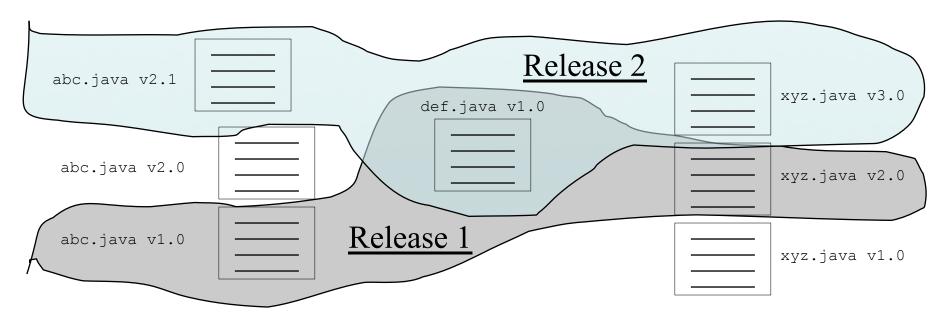
- You have a history
- You have a notion of where it is going
- You have a set of policies governing participation



CM Concepts

Configuration: An instance of a system composed of specific versions of its artifacts

• Includes expectations of the target environment(s) & config files!



Release: An instance of a system distributed to users outside of the development team

Releases may be targeted for (in)external communities

CM Concepts

Version management (VM)

- keeping track of versions of software components or configuration items
 (Cls) and the systems in which these components are used.
 - involves ensuring that changes made by different developers to these versions do not interfere with each other.
- VM is what we usually think of as <u>source code control</u>.

A source code control (SCC) repository

- A shared file system (?) of software artifacts (...well)
- Typically supported with client/server tools (...well)
- Often provides some mechanism for assigning jobs to change control on software artifacts.

Content-Addressable Filesystems

- Support Distributed Version Control Systems (DVCS, stay tuned...)
- These store whole copies of repository objects locally (p2p)
- This is what Git, BitBucket, etc. basically are

CM Concepts

Workspaces are local (client) repositories

- Where developers build, test, and debug.
- Developers must periodically synch with SCC repository

Branch - A branch is a named variant of a codeline. That is

- A collection of software artifacts
- Assigned a logical identifier
- Whose purpose is to be either folded back into the main codeline, or maintained as a release.

Label – <u>tag</u> identifying a specific version of an artifact

 Identifies a group of artifact variants – for a change, for a build, for a release, etc.

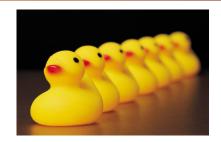
Optimistic vs. Pessimistic - Version Management "mood"

- If you are optimistic you allow changes to artifacts checked out by collaborators, and trust them to not clobber each other's commits.
- If you are pessimistic you lock resources to allow sole editing

CM Best Practices

Codelines:

- Give each codeline a policy.
- Give each codeline an owner.
- Have a mainline.

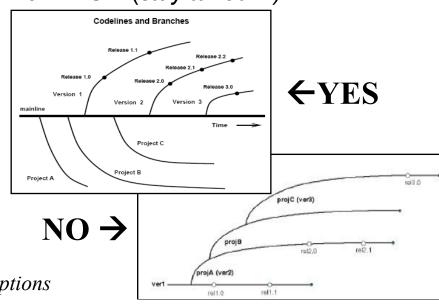


Change propagation: from one codeline to another.

- Make original changes in the branch that has evolved the least.
- Get the right person to do the merge.
- Propagate early and often?
 - The thinking of this one has changed with DVCM (stay tuned...)

Branches**: variants of code

- Don't copy when you mean to branch.
- Branch only when necessary.
- Branch on incompatible policy.
- Branch late, merge early.
- Branch, instead of freeze.



**stay tuned, in DVCM (Git) we will change these assumptions

Branching/Merging (per artifact)**

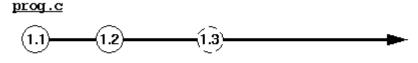


Figure 2: Serial development line for file prog. c

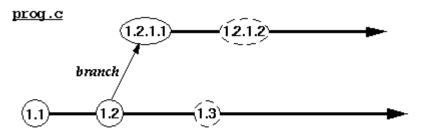


Figure 3: Branching off a new development line for file prog. c

Exclusive locking - one codeline

Changes visible immediately

after check-in

Concurrent development using branching - multiple codelines

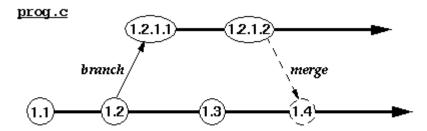


Figure 4: Merging back to the parent branch for file prog.c

From http://www.cmcrossroads.com/bradapp/acme/branching/

Synchronize concurrent development using merges - merge between codelines

Changes private and not part of mainline until merge – better supports large, long changes

**stay tuned, in DVCM (Git) we will change these assumptions

DVCs an CAFs

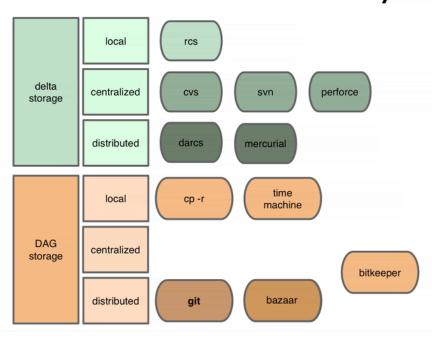
DVCS – Distributed Version Control Systems

CAFs – Content Addressable Filesystems

Why are they important?

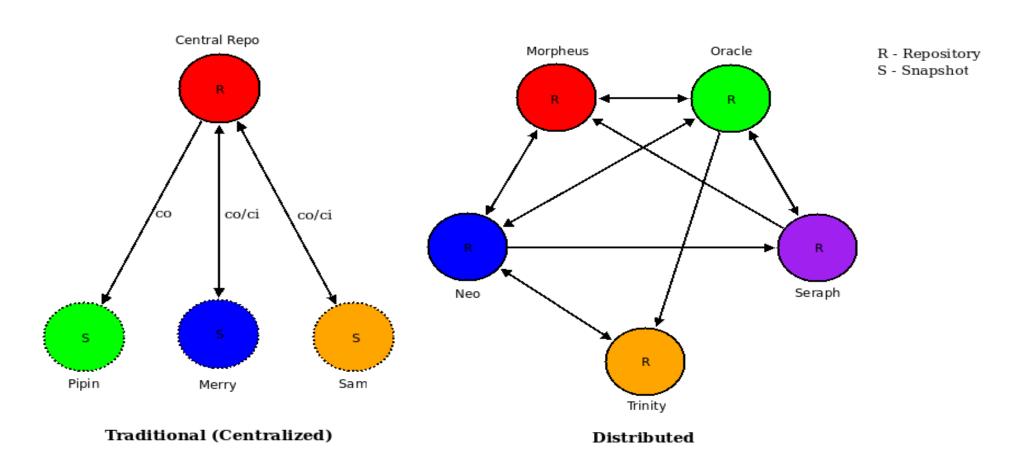
- DVCS support distributed repository storage
- CAFs support complete object storage where objects identify themselves (self-addressable)
- These enable a powerful new approach to SCC
 - "Repos" are peer-to-peer
 - Single "branch & merge" workflow evolves to support for flexible workflows

source control taxonomy



What is Git?

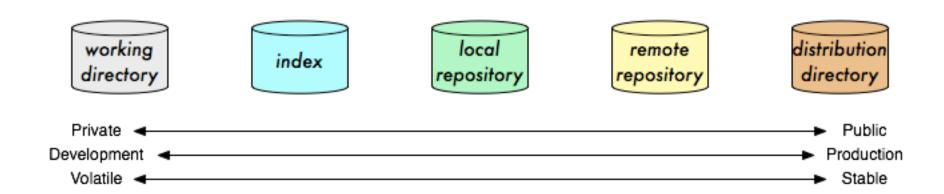
Distributed version control Content-addressable filesystem (Torvalds)



Eg: Subversion (svn), CVS (cvs), etc.

Eg: Git (git), Mercurial (hg), Monotone (mnt), etc.

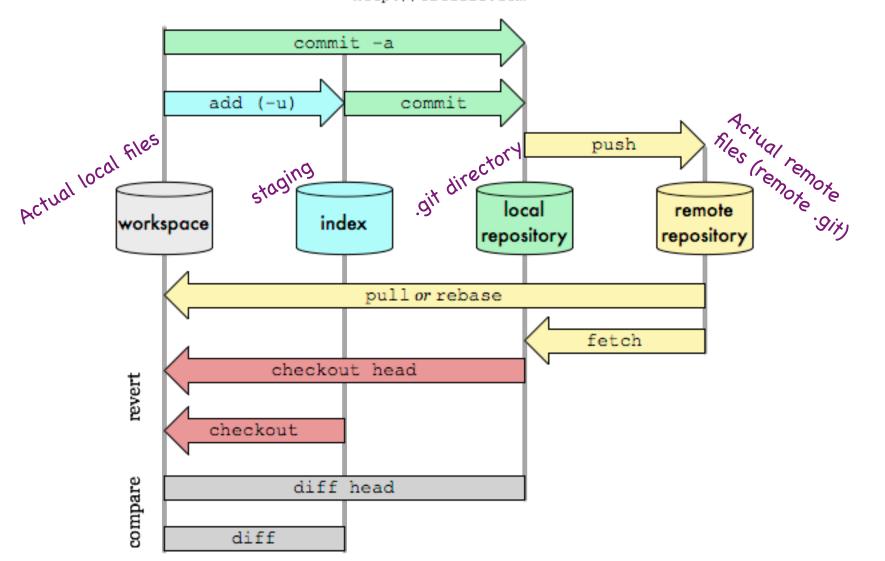
Working with Git



- Git is as effective locally as remotely, perhaps even moreso
- Do not confuse "Git" and "Github"
 - Github is a remote repository in the above diagram, with some valueadded tools and services
- Keeping in mind that Git stores complete copies of objects, it is important to understand the *index* as a staging mechanism

Git Data Transport Commands

http://osteele.com

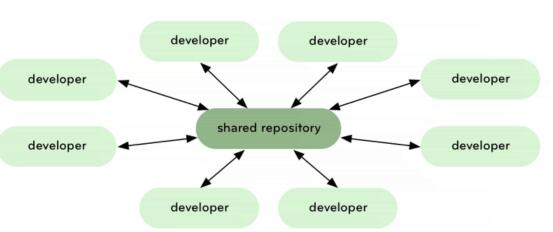


Git Workflows

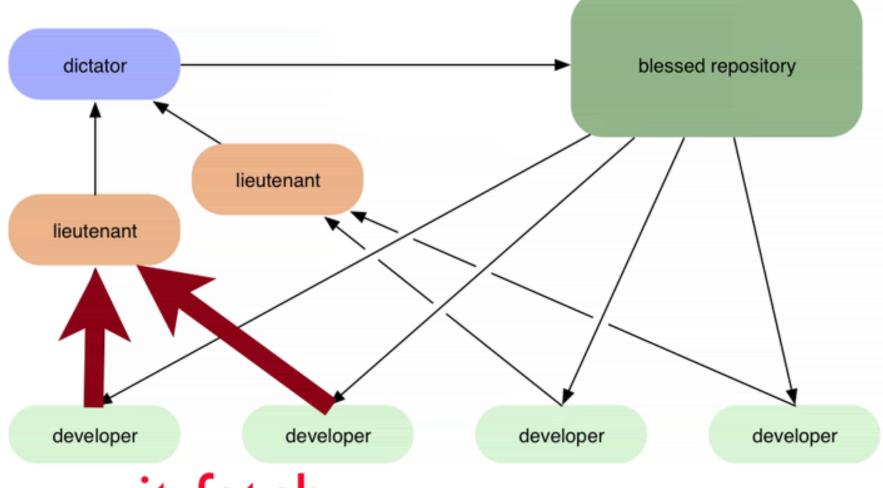
- As a content-addressable filesystem, Git doesn't prescribe the way in which you manage objects
- While others SCMs allow you to vary the workflow, the predominant is branch-&-merge
- Nothing in git enforces a workflow, but agreeing on a workflow is a best practice, otherwise chaos ensues!

Some Example Git Workflows

- Pretty easy to keep doing what you are used to doing
- Have to get used to reinterpreting some of the commands (checkout, commit)
- You will clone-push-fetchmerge (lather-rinse-repeat)



(Benevolent) Dictator Workflow



git fetch git merge git fetch; git merge blessed repository dictator lieutenant lieutenant

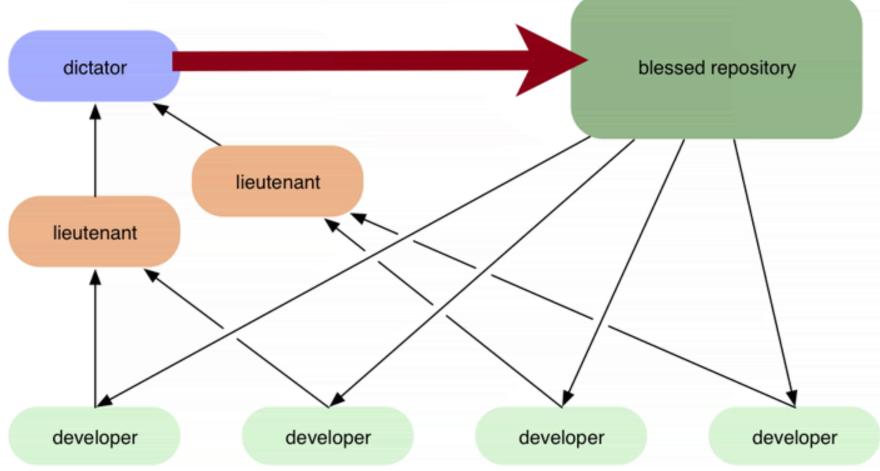
developer

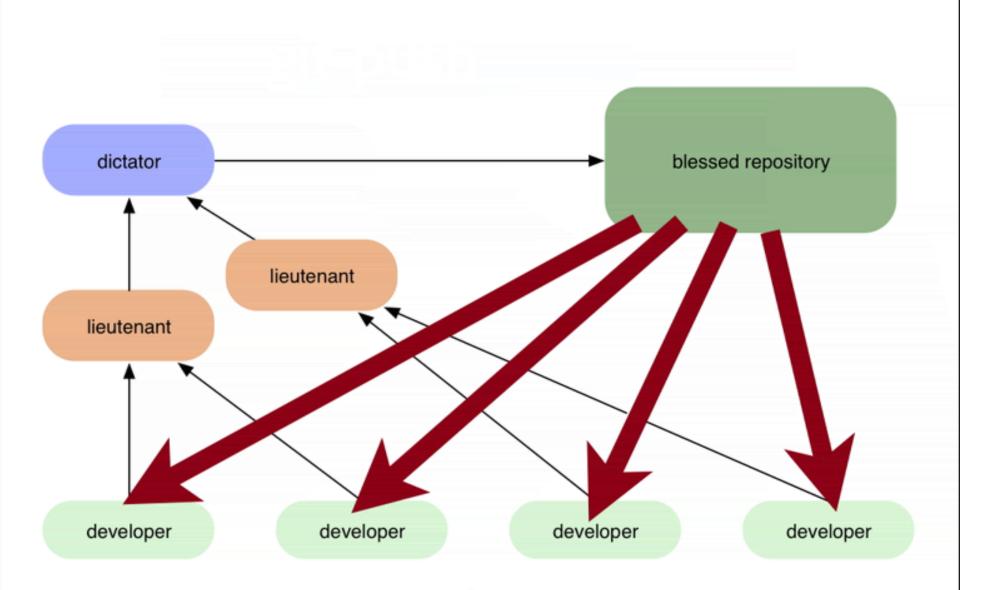
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developer

git push

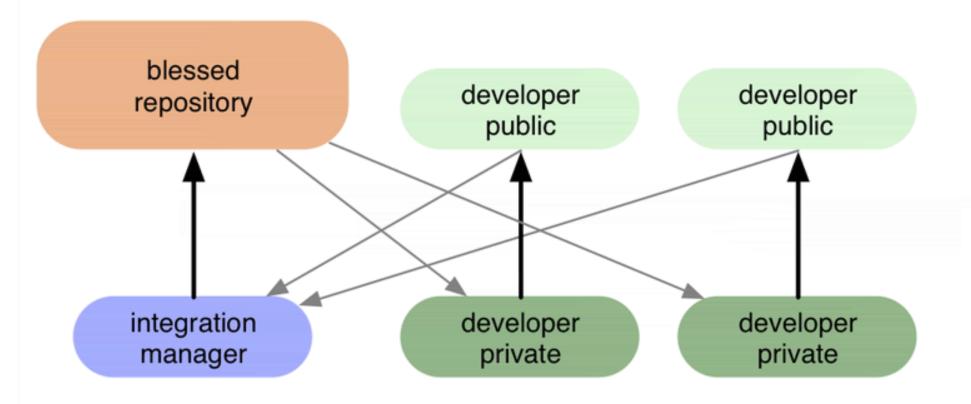




git fetch

Integration Manager Workflow

Useful for managing periodic integrations of components or public forks



Summary

- Change Management defines how your project deals with ... change (duh).
 - How you deal with, or <u>embrace</u>, change is one of the main things that distinguishes Agile from traditional SDLC
- Configuration Management is the assembly and (duh) configuration of artifacts into releasable software
- Source Code Control is version management for code
 - Git is not an incremental evolution in SCC, it is a CAF
 - To use Git effectively you have to understand what it is
 - People like Git because it takes the pain out of merging
 - "Unlearning" centralized SCM is probably the main reason why people do not like it
 - Some folks like its advanced capabilities, like defining your workflow

Recommended Reading

- Sommerville, Ian. <u>Software Engineering</u>, 9th ed., Chapter 25. Addison-Wesley, 20011.
- Wingerd, L. and Seiwald, C. "High-level Best Practices in Software Configuration Management", ECOOP 98, SCM-8, Springer-Verlag LNCS 1439, 1998.
- Chacon, Scott. <u>Pro Git</u>. (free online at http://git-scm.com/book), 2009.
- IEEE Standard 828-2005, <u>IEEE Standard for Software</u> <u>Configuration Management Plans</u>
- Software Engineering Body of Knowledge (SWEBOK), Chapter 7, Software Configuration Management, 2004