

https://www.linkedin.com/in/rkeizikas/

## Experience Sprint 0 for a starter ©









Danske Bank

- Software Engineer
- Business Analyst
- Project Manager
- Team Lead

**Development Manager** 

adform

**Group Director** 





All in or power of authority?



## 4. MANAGE UP









## Summary

- Don't run meetings without breaks
- Avoid revolutions
- Democracy in large scale is not always working
- Don't do operational work within migration
- Don't forget to recognize even small wins(OKRs)
- Don't underestimate the importance of managing up
- Don't forget yourself



