Dear Hiring Manager,

I am writing to express my interest in the [Upskilling Product Senior Manager] at Boston Consulting Group (BCG). With nearly 10 years of experience as a team lead and manager for a group of 23 R&D software engineers at Realtek which ranked top-ten among fabless semiconductor companies globally, I am excited about the opportunity to bring my diverse skills and expertise to BCG.

Throughout my career, I have demonstrated my ability to lead effectively, manage complex projects, and solve technical challenges. As a team lead and programmer, I have cultivated a reputation as an enthusiastic and technically savvy leader who excels in problem-solving. I believe these qualities would make me a valuable addition to your team.

I possess deep expertise in the telecommunications and semiconductor industries. To enhance my management capabilities, I independently pursued certifications in project management (PMP), Scrum, Agile, and OKR. Additionally, I have broadened my skill set with certifications in accounting, Tableau, and Google Data Analytics.

Managing a large team in one of Singapore's few R&D-oriented companies has taught me the importance of prioritization and multitasking. I take ownership of my team's performance and continuously strive to foster an environment of growth and learning, especially given the youthful and talented nature of our programmers.

My programming background has equipped me with strong analytical and structured thinking skills. I actively support my team in troubleshooting and resolving issues, ensuring that we meet customer needs effectively. Working as a chip vendor's R&D team, I thrive under pressure and consistently achieve our goals.

I hold a Master's degree in Management of Technology, where I focused on business case development and strategic planning. I am also involved in our company's roadmap design and engage directly with customers and stakeholders throughout the product lifecycle.

My unique combination of technical expertise and management skills positions me well for a consulting role. Working at BCG, a firm I greatly admire for its top talent and innovative approach, aligns perfectly with my career aspirations.

Thank you for considering my application. I look forward to the opportunity to contribute to BCG and work alongside brilliant professionals from diverse backgrounds.

Sincerely,

## **Ted LIU**

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