

# CS-686 Machine Learning - Case Study

# GoodBelly: Using Statistics to Justify the Marketing Expense



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### 1. Executive Summary

GoodBelly was a new line of probiotic juice products produced by Colorado-based NextFoods Inc. With the aim of boosting sales, the company explored a series of in-store demonstration programs: Firstly, company representatives engaged with customers by handing out product samples, information and vouchers. Second, they positioned GoodBelly products at endcaps in store aisles - one of the store's most popular location. However, due to limited marketing resources, management was pressured to cut marketing expenses that did not contribute directly to GoodBelly's results, thus bringing into question the effectiveness of the promotional programs.

By leveraging data collected over sales and promotions within a 10-week period, we conclude that the promotional programs had a positive effect on sales results. Specifically, the estimates suggest endcap programs are most effective when used in combination with a regional sales representative, increasing weekly sales, on average, by 513.05 units whilst holding all other variables constant. Engagement in Demo programs on the corresponding week has a greater effect than other weeks, increasing weekly sales, on average, by 106.28 units whilst holding all other variables constant.

### 2. Introduction

### 2.1 Background

GoodBelly was a new line of probiotic juice products produced by Colorado-based NextFoods Inc. Since its first product launch in January of 2008, GoodBelly products were now on the shelves of nationwide retailers such as Whole Foods Market Inc. and Safeway Inc.

### 2.2 Product

GoodBelly products are organic juice-based drinks. While most probiotic products were dairy-based, GoodBelly's products were dairy-free, soy-free, and vegan. All GoodBelly products used live and active cultures of a proprietary probiotic strain, which had been used in Europe for more than 15 years and thoroughly tested in over 17 research trials.

### 2.3 Purpose

GoodBelly's marketing initiative focused on two promotional programs:

### 2.3.1 In-store demonstrations

GoodBelly representatives distributed product samples, informed consumers about the product and offered coupons to inspire purchase.

### 2.3.2 Endcap displays

Sales representatives competed for the highest number of stores they could convince to place GoodBelly's products at the endcap. The endcap is the hub at the end of an aisle — one of the store's most popular locations (Figure 2). They had also competed for the best decorated endcap.

#### 2.3.3 Problem

Due to limited marketing resources, GoodBelly management was pressured to cut marketing expenses that did not directly contribute to GoodBelly's weekly sales results. Concerns were raised on the return on investment of the promotional programs, as such, in order to prevent a budget reduction, justification was needed for the continuation of in-store promotional programs.

Figure 2
Good Belly Endcap Displays

Source: Cood Belly company documents, 2012.

### 3. Data Overview

The dataset collected from 126 Whole Foods stores over the 10 weeks, between May 4th and July 13th, includes 1386 observations. We focus on a subset of eleven key variables in our analysis:

- Date: The weekly period
- Region: The region of the given store
- Store: The area in which the store was located
- Units Sold: The number of units sold per week
- Average Retail Price: The average retail price for GoodBelly products per store per week
- Sales Rep: Defined as 1 if the store had a regional sales rep (face-to-face contact) and 0 if the store had only national sales rep (no face-to-face contact)
- Endcap: Defined as 1 if the store participated in an endcap promotion
- Demo: Defined as 1 if the store had a demo on the corresponding week
- Demo1-3: Defined as 1 if the store had a demo 1-3 weeks ago
- Demo 4-5: Defined as 1 if the store had a demo 4-5 weeks ago
- Natural: The number of other natural retailers within 5 miles of each store
- Fitness: The number of fitness centers within 5 miles of each store

### 4. Methods and Results

To examine the effect on Weekly Sales units (explained variable), we run several Multiple Linear Regression (MLR) models in which we regress our explained variable on subsets of selected explanatory variables. We take into consideration, also, the individual effects of certain explanatory variables by running Simple Linear Regression models and delve into the possible complementary effects between variables by testing combinations of interactive terms.

Our approach begins with a 'Best Subsets' approach to identify a set of 'good' models by selecting from a subset of the predictors that do the best at meeting some well-defined objective criteria at the model level. Subject to respectable results, we further conduct analysis at the parameter level.

We present only four key models. We find these results particularly helpful in yielding optimal conclusions, given our pursuit of justifying if the promotional programs were effective. Additional models tested can be found in the 'Appendix' section.

### 4.1 Full Model

We begin our analysis with what we term our 'Full Model' which includes eight explanatory variables, namely: Average Retail Price, Sales Rep, Endcap, Demo, Demo 1-3, Demo 4-5, Natural Retailers and Fitness Centers. Three numerical and five categorical variables.

Full Model							
Units_Sold = - 28.535365(Average_Retail_Price) + 77.436914(Sales_Rep) + 305.102123(Endcap) + 111.132849(Demo) + 73.517171(Demo1_3) + 67.569811(Demo4_5) - 1.594168(Natural) - 1.019671(Fitness) + 298.488131							
R-Squared	Adj. R-squared	F-statistic	AIC	BIC			
0.673	0.671	353.7	1.546e+04	1.550e+04			

Table 1: Summary of 'Full Model' key criteria

At the model level, we observe that the R-squared and Adjusted R-squared value suggest that 0.673 and 0.671 of the variation in Weekly Sales can be explained by variation in our explanatory variables. Although we find these results satisfactory, we find that the inclusion of all variables provide us little insight, relative to later models.

Further, the F-statistic at 353.7 is low relative to our later models, as we shall see, in which we have a large Mean Squared Error value and a small Mean Squared Residuals value (See Appendix A). Deeper analysis of the individual variables finds the coefficients for Natural Retailers and Fitness centers statistically insignificant at the 5% significance level which leads us to reject that there is a significant relationship with Weekly Sales (See Appendix A). As such, we omit them in our second model, Subset Model I.

### 4.2 Subset Model I

**4.2.1** Omits 'Natural Retailers' and 'Fitness Centers' variables.

	Subset Model I							
	Units_Sold = - 28.609165(Average_Retail_Price) + 76.951206(Sales_Rep) + 304.959716(Endcap) + 111.260534(Demo) + 73.663094(Demo1_3) + 67.700203(Demo4_5) + 294.189036							
R-Squared	Adj. R-squared	F-statistic	AIC	BIC				
0.672	0.671	471.4	1.545e+04	1.549e+04				

Table 2: Summary of 'Subset Model I' key criteria

At the model level, we successfully validate our decision in omitting 'Natural Retailers' and 'Fitness Centers' from our model. As shown in the summary table, the F-statistic increases substantially to 471.4 and we obtain a reduction in both the AIC and BIC values. However, we observe no change to the Adjusted R-Squared value and only a negligible reduction in the R-Squared value by 0.001. Nonetheless, this model is a significant improvement in totality.

At the parameter level, all variables are statistically significant at the 5% significance level. We delve deeper, then, into each individual explanatory variables to verify our results by first plotting a correlation matrix (See Appendix C).

We make two key observations. Firstly, the correlation between Average Retail Price (ARP) and Weekly Sales is notably weak at -0.019, which is contrary to what we would expect. Prompting us to investigate the specific relationship independently. Second, we observe that the variables Sales\_Rep and EndCap are most highly correlated with Weekly Sales units at 0.449 and 0.593 respectively. The correlation between Sales\_Rep and EndCap is also low at 0.052, considering for any multicollinearity. We work on each of these findings below.

### 4.2.2 Analysis of Average Retail Price

	Simple Linear Regression: Units_Sold ~ Average Retail Price							
	Units_Sold = - 4.505868(Average_Retail_Price) + 272.326736							
R-Squared	Adj. R-squared	F-statistic	AIC	BIC				
0.000	-0.000	0.4908	1.699e+04	1.700e+04				

Table 3: Summary of Simple Linear Regression Model key criteria - Units Sold ~ ARP

We run a Simple Linear Regression model regressing Weekly Sales units on ARP which deduces the insignificance of ARP as an explanatory variable.

We observe that the coefficient is statistically insignificant at the 5% significance level, leading us unable to reject that there is no relationship with Weekly Sales. Additionally, the R-Squared and Adjusted R-Squared value is a dismal 0.000 in combination with an F-statistic at 0.4908 in which the MSR is lower than the MSE value (See Appendix D).

In sum, we omit ARP as an explanatory variable, bringing us to Subset Model II.

### 4.3 Subset Model II

Our analysis arrives at a subset selection of variables to explain the effectiveness of the promotional programs on Weekly Sales which coincides well with our initial focus - justifying the impact of the promotional programs. The subset includes only 5 categorical variables, inclusive of: Sales Rep, Endcap, Demo, Demo 1-3, Demo 4-5.

Referring to "Costs and Benefits of Including or Omitting Interaction Terms: A Monte Carlo Simulation" by Mikucka, Sarracino and Dubrow. Mikucka et al. finds that "wrongly including an interaction term has little effect on the bias of estimates or on the loss of predictive power. Whereas, wrongly omitting an interaction term creates larger biases and a loss of adjusted". As such, we contrast two separate models, Subset Model II A and Subset Model II B, in which the latter includes an interaction term between Sales Rep and Endcap.

### 4.3.1 Subset Model II A

Subset Model II A							
Units_Sold = 67.658944(Sales_Rep) + 310.331985(Endcap) + 110.751351(Demo) + 77.069866(Demo1_3) + 65.651948(Demo4_5) + 181.243383							
R-Squared	Adj. R-squared	F-statistic AIC BIC					
0.660	0.659	535.2 1.550e+04 1.554					

Table 4: Summary of 'Subset Model II A' key criteria

#### 4.3.2 Subset Model II B

	Subset Model II B						
	Units_Sold = 52.042236(Sales_Rep) - 0.255131(Endcap) + 106.287830(Demo) + 75.979833(Demo1_3) + 73.092376(Demo4_5) + 461.257332 (Endcap) * (Sales_Rep) + 189.593039						
R-Squared	Adj. R-squared	red F-statistic AIC					
0.798	0.798	910.5	1.478e+04	1.482e+04			

Table 5: Summary of 'Subset Model II B' key criteria

Subset Model II B delivers our optimal model. We also notice the significant improvement in the model when including an interaction term (See above).

R-Squared and Adjusted R-Squared values of 0.798 is greatly higher than our former models without the overhang of the additional variables. Further, we have leading F-statistic, AIC and BIC values across all models. Namely, the F-statistic at 910.5 represents the additional increase and decrease in MSR and MSE respectively (See Appendix F).

At the parameter level, all coefficients which represent "main effects" to our model are statistically significant at the 5% level, notwithstanding the insignificant conditional effect of categorical variable 'Endcap'.

Ultimately, we find that, in combination, having both a 'Regional Sales Rep' engaging in face-to-face contact and 'Endcap' competition programs increases Weekly Sales units on average by 513.05 whilst holding all other variables constant. This suggests that face-to-face contact does deliver increased store participations in endcap promotions which ultimately leads to the increased weekly sales units for GoodBelly products. Demo programs on the corresponding week increases Weekly Sales, on average, by 106.28 units, by 75.98 when demo programs were held 1-3 weeks ago and 73.03 when demo programs were held 4-5 weeks ago, whilst holding all other variables constant.

### 5. Conclusion

This paper exploits the data provided on GoodBelly sales and promotions spreadsheet to determine the effectiveness of the promotional programs on the Weekly Sales units of GoodBelly products. We find, after modelling several variable subsets and model modifications, that an optimal model includes five categorical variables with an interaction term involving 'Endcap' and 'Sales Rep' in which we have leading results at both the model and parameter levels.

Based on our model estimates, we find that the interaction between 'endcap' and 'Sales\_Rep' augments the singular effect of each variable individually. The estimates suggest an increased Weekly Sales, on average, by 513.05 units whilst holding all other variables constant when a regional Sales\_Rep is used in combination with Endcap programs. Additionally, the engagement in Demo programs on the corresponding week has a greater effect than other weeks, increasing Weekly Sales, on average, by 106.28 units whilst holding all other variables constant. These estimates favour the use of such promotional programs and recommends continuation in order to maintain current Weekly Sales units, on average, with the assumption that all consumer preferences remain unchanged.

While recognizing the viability of the data provided, this paper also points to a second path forward: one in which better data are the key to deeper insights. We comment on the lack of information regarding quantity of consumers that were engaged by the sales representative, during the three hours of the demonstration. Moreover, data about how much products were used as samples. Ultimately aiding our analysis on the effectiveness of the promotional programs.

### 6. Appendix

### Assumptions:

- $\alpha$  value = 0.05
- Consumer Income over the time period does not affect the demand for GoodBelly products
- Foot traffic remained constant throughout the data collected.
- All representatives for GoodBelly products were equally capable and received sufficient training such that the engagement with customers and stores were impactful.
- Sales representative had
- The three hours in which the demonstration was carried out continuously received sufficient foot traffic and at the same times each day.
- The reports provided by sales representatives were accurate and representative of the success of the demonstration programs.

### A. Full Model

Full Model						
Units_Sold = - 28.535365(Average_Retail_Price) + 77.436914(Sales_Rep) + 305.102123(Endcap) + 111.132849(Demo) + 73.517171(Demo1_3) + 67.569811(Demo4_5) - 1.594168(Natural) - 1.019671(Fitness) + 298.488131						
Mean Squared Error	Mean Squared Residuals					
4056.80146487	1434747.40613					

Dep. Vanable:	UNIS_	BORB	н	-squa	Hed	1	0.673	
Model:	OLS	OLS		Adj. R-squared			0.671	
Method:	Least 5	Least Squares		-static	sic:		3537	
Date	Wed, 2	1 Mar 2	2018 P	ras (F	Feb	Mistic):	0.00	
Time:	23:89:2	25	L	og-Lil	kelil	bood	-7719.7	
No. Observations:	1388		A	IC:			1.546040	14
M Residuals	1377		В	ic.			1.680a i	946
DE Muslei.	8							
covuriance type:	nonrole	NSE						
	000	ef	std ev	1		PsH	(0.015	0.975
htercep:	298	3.188	15.183	18.4	48.4	0.000	266.742	330.254
C(Sales_Rep)[T.I]	77.	4569	3.864	20.0	068	0.000	39.856	85.015
C(Endcap)[11]	300	201.0	9.050	33.6	192	0.000	287,338	322.867
C(Demoi(T.1)	111	1326	7.404	15.0	010	0.000	36.609	125,667
E(Damoi_3)[T1]	19	5179	4895	150	MA	0.000	33.014	85.100
C(Demol_E)[T.1)	67.	8018	6.642	10.0	300	0.000	14.736	80.408
Average_Bealt_Pri	w 00	.5054	0.955	7.2	110	0.000	-00.100	-23.702
Matural	11.0	SHEET.	1775	9.8	Mr.	U.J.U	9.019	1.891
Fitness	1.0	197	1.084	0.9	М	0.347	3.146	1.107
Omribus: 3	20.450	Durbi	n-Watso	MTC:	1.4	179		
Prob(Onnibus): 0	.000	Jarqu	e-Bers (	(JB);	19	13.201		
Skev: -	0934	34 Prob(JE):		0.00				
Eurtheie 8	852	Cond	No.		51	0		

**OLS Summary for Full Model** 

## B. Subset Model I

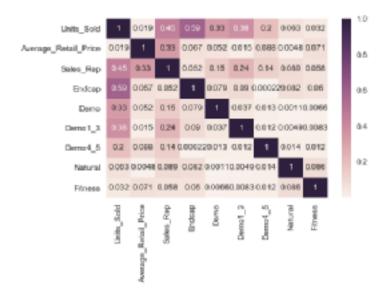
Subset Model I					
Units_Sold = - 28.609165(Average_Retail_Price) + 76.951206(Sales_Rep) + 304.959716(Endcap) + 111.260534(Demo) + 73.663094(Demo1_3) + 67.700203(Demo4_5) + 294.189036					
Mean Squared Error Mean Squared Residuals					
4055.49935895	1911943.5417				

Dep. Variable:	Units_	Sold		R-squared:				0.672	
Model:	OLS	OLS		Adj. F-squared:			ared:	0.671	
Methyd:	Lincol (	Squarer	9	Froi	laits	Ber.		+71,4	
Date:	Well, 2	ti Mars	2018	Pro	b(F	-sta	tistic):	0.00	
Time:	23:59:2	25		Log	-Lik	elik	rood:	-7720.5	
No. Observations	1385			AIC	:			1.545e+1	146
DfResiduals:	1379			BIC	1			1,549e+)	14
DI Muslet	0								
Covariance Type:	nomob	sust							
	004	ed	std s	rr '	t		Politi	(0.025	0.975
Intercept	294	1890	15.38	17	18.6	35	0.000	263.220	325.150
C(Bales_Rep)(T.(	76.	9512	3.841		20.0	35	0.000	69.417	84.489
C(Endeap)[1.1]	304	12002.	9.014		33.8	31	0.000	287.277	322.643
C(Demo)(T.1)	111	.2605	7.401		15.0	33	0.000	95.742	125.779
C(Demo1_3)(T.1)	73.	6631	4.851		15.0	60	0.000	64.068	83.258
O(Demo4 5)(T.1)	57.	7002	6.539		10.3	53	0.000	54.872	80.529
Average_Retail_P	vice 28	.6092	3.945	,	7.25	53	0.000	-86.347	-20.871
Onnibus:	324.016	Durbi	n-Wats	son	:	1.3	78		
Prob(Omnibus):	0.000	Jarqu	e-Bera	ı (JI	1):	190	14703		
Skew:	-0.942	Prob(	JB):			0.0	0		
Kurtosis	8.520	Cond	No			41	n		

OLS Summary for Subset Model I

# C. Correlation Between Explanatory Variables

	Units_Sold	Average_Retail_Price	Sales_Rep	Endcap	Demo	Demo1_3	Demo4_5	Natural	Fitness
Units_Sold	1.000000	-0.018829	0.449440	0.508218	0.329358	0.384602	0.198331	0.062784	-0.031772
Average Retail Price	-0.018829	1.000000	0.328900	-0.057294	0.051664	-0.015098	0.087936	-0.004812	0.071175
Sales_Rep	0.449440	0.328900	1.000000	0.051887	0.151264	0.242227	0.138508	0.089319	0.057511
Endcap	0.593216	-0.067294	0.051887	1.000000	0.078630	0.090093	-0.000215	0.061884	-0.059635
Demo	0.829858	0.051664	0.151284	0.078630	1.000000	0.038549	-0.013209	-0.001108	0.008623
Demo1_3	0.384802	-0.015098	0.242227	0.090093	0.038549	1.000000	0.011710	-0.004858	0.008313
Demo1_5	0.190031	0.087936	0.138500	-0.000215	-0.013209	0.011710	1.000000	0.013646	-0:011907
Natural	0.062784	-0.004812	0.088319	0.001884	-0.001108	-0.004856	0.013648	1.000000	-0.095628
Fitness	-0.031772	0.071175	0.067511	-0.059635	0.006623	0.008313	-0.011987	-0.085628	1.000000



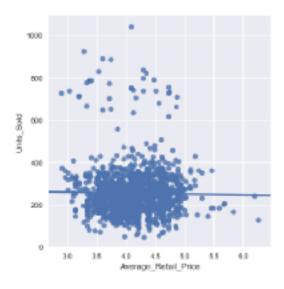
HeatMap of Correlation - Absolute Values

### D. SLR Model with Average\_Retail\_Price

Simple Linear Regression: Units_Sold ~ Average Retail Price					
Units_Sold = - 4.505868(Average_Retail_Price) + 272.326736					
Mean Squared Error	Mean Squared Residuals				
12325.2495238	6049.52517999				

Dep. Variable:	Units_So	ld	R-squa	red:	0.000	
Model:	OLS		Adj. B	squared:	-0.000	
Mathod:	Least Sq	netes	F-statis	atio:	0.4908	
Date:	Wod, 21	Mar 2018	Prola (F	-statistic):	0.484	
Time:	23:66:26		Log-Lii	kelihood:	-8493.3	
No. Observations:	1395		AIC:		1,699e+0	24
Di Rosiduals:	1354		BIC:		1.700e±0	14
Df Model:	1					
Covariance Type:	nonrobus	t				
	coef	std e	nr t	P:Htl	[0.025	0.975]
Intercept	272.8	267 26.58	38 10.5	244 0.000	220.130	324,474
Average_Retail_Pr	ice -4.500	9 6,436	-0.7	01 0.484	-17.123	6.111
Omnibus: 5	911.019 D	lurbin-Wat	son:	0.790		
Prob(Omnibus): 0	0.000 d	arque-Ben	a (JB):	8125.659		
Skew:	2.585 P	rob(JB):		0.00		
Kurtosis:	13.676 0	ond. No.		39.0		

OLS Summary for SLR Model with Average\_Retail\_Price



Scatter Plot of Units\_Sold V.S. Average\_Retail\_Price

# E. Subset Model II A

Subset Model II A				
Units_Sold = 67.658944(Sales_Rep) + 310.331985(Endcap) + 110.751351(Demo) + 77.069866(Demo1_3) + 65.651948(Demo4_5) + 181.243383				
Mean Squared Error Mean Squared Residuals				
4207.13746488	2251669.03293			

Dep Variable-	Units_S	He	В-вуш	red	- 0	0.660	
Model:	OUS		Adj. R-	Adj. R-squared:			
Method:	Least S	quares	F-statis	stio	5	35.2	
Date:	Whd, 2	Mar 2018	Prob (F	-statist	ie): 6	225-3	20
Time:	2259:2	7	Log-Lii	kelihood	<b>5:</b> -7	7748.4	
No. Observations	1300		ARC:		- 1	.550e-	101
D' Residuals:	1380		BIC:		1	.558e-	+04
D' Model	5						
Overlance Type:	nonrobi	a Sef					
	coef	std err	t	Polti	[0.025	5 0	.975
Intercept	184.243	4 2.637	68.718	0.000	176.0	69 1	86.417
C/Sales_Rep)[T1]							
	676589	3.688	18 346	0.000	60.42	5 7	4.898
C/Endcap)[T.1]		3.688 0 9.150					
	31).332		33.915	0.000	292.3	82 3	
C/Endcap)[T.1]	313.332 110.751	0 9.150 4 7.538	33.915	0.000	292.3 96.96	82 3 5 1	28.282 25.588
C/Endcap)(T.1] C/Demo)(T.1]	31).332 110.751 770699	0 9.150 4 7.538 4.959	33.915 14.693 15.542	0.000	292.3 96.96 67.34	82 3 5 1 2 8	28.282 25.588 6.798
C/Endcap)(T.1) C/Demo)(T.1) C/Demo1_3)(T.1) C/Demo1_5)(T.1)	31).332 110.751 770699 656519	0 9.150 4 7.538 4.959	33.915 14.693 15.542 9.866	0.000 0.000 0.000 0.000	292.3 96.96 67.34	82 3 5 1 2 8	28.282 25.588 6.798
C/Endcap)(T.1) C/Demo)(T.1) C/Demo1_3)(T.1) C/Demo1_5)(T.1)	31).332 110.751 770699 656519 336.100	0 9.150 4 7.538 4.959 6.654	33.915 14.893 15.542 9.866 statore	0.000 0.000 0.000 0.000 1.275	292.3 96.96 67.34 52.59	82 3 5 1 2 8	28.282 25.588 6.798
C/Endcap)(T.1] C/Demo(T.1] C/Demo1_3)(T.1] C/Demo1_5)(T.1] Overlibus:	31).332 110.751 770699 656519 336.100	0 9.150 4 7.538 4.959 6.654 Durblm-Wa	33.915 14.893 15.542 9.866 Haore ra (J3):	0.000 0.000 0.000 0.000 1.275	292.3 96.96 67.34 52.59	82 3 5 1 2 8	28.282 25.588 6.798
C/Endcap)(T.1) C/Demol/T.1] C/Demol_3)(T.1) C/Demol_5)(T.1) Omnibus: Prob(Omnibus): Stare:	31).332 110.751 770699 656519 336.166 0.000	0 9.150 4 7.538 4.959 6.654 Durbin-Wa Jarque-Be	33.915 14.693 15.542 9.865 Haron: ra (J3):	0.000 0.000 0.000 0.000 1.275 2050.7	292.3 96.96 67.34 52.59	82 3 5 1 2 8	28.282 25.588 6.798

OLS Summary for Subset Model II A

## F. Subset Model II B

Subset Model II B					
Units_Sold = 52.042236(Sales_Rep) - 0.255131(Endcap) + 106.287830(Demo) + 75.979833(Demo1_3) + 73.092376(Demo4_5) + 461.257332 (Endcap) * (Sales_Rep) + 189.593039					
Mean Squared Error Mean Squared Residuals					
2493.97335512	2270834.26825				

Dep. Variable:	Units	Sold	R-aqua	red:	0.798	3		
Model:	OLS		Adj. R-	dį. R-squared:		3		
Method:	Least	t Squares	F-statis	dic:	910.5	5		
Date:	Fri, 2	3 Mar 201	8 Prob (F	-statistic	3: 0.00			
Time:	15:50	2:12	Log-Lik	elhood:	-7383	3.5		
No. Observations	k: 1386		AIG:		1,478	80+04		
D1 Residuals:	1379		BIC:		1,483	ðe+04		
D1 Model:	6							
Covariance Type:	nonre	bust						
			coef	stderr	t	P>HI	[0.025	0.975]
Intercept			189,5930	2.049	82.544	0.000	185,574	193,612
C(Sales_Rep)[T.1	]		52,0422	2.884	18.043	0.000	45.364	57,700
C(Endcap)[T.1]			-0.2551	12,300	-0.021	0.963	-24.384	23,873
C(Demo)[T.1]			106.2878	5.805	18.309	0.000	94.900	117.676
C(Demo1_3)[T.1]			75.9798	3.818	19.900	0.000	68.490	83.470
$C(Demo4\_8)[T.1]$			73.0924	5.129	14.251	0.000	63.031	83,154
C(Endcap)(T.1]:C	(Sales_F	Rep)[T.1]	461,2573	14,973	30.505	0.000	431.854	490,530
Omnibus:	0.991	Durbin-V	Vatson:	2.068				
Prob(Omnibus):	0.609	Jarque-8	Bera (JB):	0.941				
Skew:	-0.083	Prob(JB	ļc	0.625				
Kurtosis:	3.023	Cond. N	D.	16.4				

OLS Summary for Subset Model II B

### G. Subset Model with Demos Removed

Model					
Units_Sold = 93.623920(Sales_Rep) + 330.626533(Endcap) + 189.704820					
Mean Squared Error	Mean Squared Residuals				
5828.0562491	4501996.53684				

Dep. Variable:	Units_	3ald	R-squa	red:	0.9	928	
Model:	DIS		Adj. B-	equared	E 0.5	0.527	
Method:	Least	Squarea	F-stati	itie:	77	772.5	
Date:	Thu, 2	2 Mar 201	18 Prob (8	statisti	o(c 5.)	63o-226	
Time:	21:193	53.	Log-Li	keliihood	l: -7:	973.8	
No. Observations	1386		AIC:		1.5	9950104	
Df Residusts:	1383		BIC:		1.5	597e+04	
Of Model:	2						
Covariance Type:	nanrat	oust					
	coef	std e	err t	Palt	[0.028	0.97	ij
Intercept	189.70	48 - 3,071	0 81.793	0.000	153.5	82 195.	723
C(Bales_Rep)[T.1]	98.628	9 4.12	7 22,684	0.000	85.52	B 101.	720
C(Endcap)[T.1]	330.62	65 10.7	07 30.879	0.000	309.5	22 351.	631
Omnibus:	145,818	Durbin-	Watson:	1.201			
Prob(Omnibus):	0.000	Jarque	Bera (JB):	857.14	3		
Skew:	-0.203	Prob(JI	B)c	7.46e-	107		
Kurtosis:	6.611	Cond. N	40.	6.12			

OLS Summary for Subset Model with Demos Removed

# H. Subset Model with Endcap Removed

Subset Model with Endcap Removed					
Units_Sold = 70.225412(Sales_Rep) +129.103185(Demo) + 90.546768(Demo1_3) + 64.933301(Demo4_5) + 188.571246					
Mean Squared Error Mean Squared Residuals					
7708.25333599	1604774.2523				

Dep. Variable:	Units_So	ild	R-squar	red:	0.37	6
Model:	OLS		Adj. R-s	quared	0.37	4
Method:	Least 8q	uares	F-statis	tie:	208	2
Date:	Thu, 22 I	Mar 2018	Prob (F-	-statisti	e: 8.09	e-140
Time:	21:24:21		Log-Lik	elihood	: -816	6.5
No. Observations	1386		AIC:		1.63	40+04
Of Residuals:	1381		BIC:		1.63	7e+04
Df Model:	4					
Covariance Type:	nonrobus	it.				
	coef	std err	t	P≽lti	0.025	0.975]
Intercept	188.5712	3.558	52.999	0.000	181.591	195.551
C(Sales_Rep)(T.1)	70.2254	4.991	14.071	0.000	30.435	80.016
C(Deme)[T.1]	120.1032	10.177	12.686	0.000	100.140	140.066
C(Demo1_3)[T.1]	90.5468	6.691	13.533	0.000	77.422	103.672
C(Demo4_5)[T.1]	64.9333	9.007	7.209	0.000	17.265	82.602
Omnibus:	958.161	Durbin-Wa	itson:	1.054		
Prob(Omnibus):	0.000 J	larque-Be	ra (JB):	13476.	173	
Skew:	3.103 F	Prob(JB):		0.00		
Kurtosis:	16.959 0	Cond. No.		5.16		

OLS Summary for Subset Model with Endcap Removed

# I. Subset Model with Interaction Between Demo and Endcap Included

Subset Model with Interaction Between Demo and Endcap Included					
Units_Sold = 67.973535(Sales_Rep) + 291.497211(Endcap) + 98.790920(Demo) + 76.886283(Demo1_3) + 64.892823(Demo4_5) + 132.327043(Endcap) * (Demo) + 181.812105					
Mean Squared Error Mean Squared Residuals					
4131.72321206	1894424.75946				

Model:       Adj. Party III Store III Sto	Dep. Variable:	Units S	old	R-squa	red	:	0.656		
Date:       Thu, 22 Mar 2018       Prote (F-statistic):       4:94e-324         Time:       21:23:34	Model:	DLS		Adj. R-	equ	ared:	0.695		
Time:       2123:34       Log-Likelihood:       -7733.4         No. Observations:       1389       AIC:       1.5189+04         Of Residuals:       1379       BIC:       1.652∞+04         Of Model:       6         Covariance Type:       nonrobust         coef       sld err       1       Pslt1       [0.025       0.975]         Intercept       181.8121       2.616       59.487       0.000       176.580       185.487       0.000       176.580       185.948       0.000       69.838       0.000       27.390       310.896         C(Demot_5)[T.1]       76.0863       4.914       15.645       0.000       67.246       65.527         C(Demot_5)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         C(Demot_15)[T.1]       132.838       D	Method:	Least St	quares	F-statis	stic		458.5		
No. Observations:       1388       AIC:       1.5188 → 0         Of Residuals:       1379       BIC:       1.652∞ 04         Of Model:       6         Covariance Type:       nonrobust         eoef       sld err       Palti       [0.025       0.975]         Intercept       181.8121       2.616       90.487       0.000       176.680       181.8121       2.616       90.487       0.000       176.680       181.8121       2.616       90.487       0.000       60.803       75.144         C(Endcap)[T.1]       76.0863       4.914       15.622       0.000       83.437       114.145         C(Demol[T.1]: C Demol[T.1]       132.9270       25.868       5.117       0.000       81.602       183.052         C(Demol[T.1]: C Demol[T.1]       132.9270       25.868       5.117       0.000	Date:	Thu, 22	Mar 2018	Prob (F	-sta	atistic):	4.946-3	324	
Df Residuals:       1879       B C:       1.652-04         Df Model:       6       Febt (0.025)         Covariance Type:       nonrobus:         nonrobus:         koef       sld err       1 Palti (0.025)       0.975]         Intercept       181.8121       2.616       59.487       0.000       176.580       186.944         C(Sales_Rep)[T.1]       291.4972       9.786       29.786       0.000       60.803       75.144         C(Demo][T.1]       98.7909       7.827       12.632       0.000       83.437       114.145         C(Demo4_5)[T.1]       76.0863       4.914       15.045       0.000       67.246       65.527         C(Endcap)[T.1]: C Demo][T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         Omnibus:       313.838       Durbin-Walser       1.403         Prob(Omnibus):       0.000       Jarcel 1826.086         None (1.4)       1.403         Prob(Omnibus):       0.000       Jarcel 1826.086     <	Time:	21:28:3	4	Log-Li	kelii	sood:	-7733.4	4	
Of Model:         6           Covariance Type:         nonrobust           coel         sld er         f Pelti         [0.025]         0.975]           Intercept         181.8121         2.616         93.497         0.000         176.680         186.944           C(Sales Rep)[T.1]         291.4972         9.786         29.786         0.000         272.300         310.896           C(Demo)[T.1]         491.497         9.827         12.622         0.000         83.497         114.145           C(Demo1_0)[T.1]         76.0863         4.914         15.645         0.000         67.246         65.527           C(Demo4_5)[T.1]:         48.4928         6.596         9.838         0.000         51.954         77.832           C(Endoap)[T.1]:         132.3270         25.868         5.117         0.000         81.602         183.062           Omnibus:         313.838         Durbin-Weiser:         1.403         1.403         1.403         1.403           Prob(Omnibus:         -0.904         Prob(JB):         1925.036         1.403         1.403         1.403	No. Observations	1386		AIC:			1.5488	+04	
Covariance Type: nonrobust           coef         sld err         1         P⇒lti         [0.025]         0.975]           Intercept         181.8121         2.616         59.487         0.000         176.680         186.544           C(Sales_Rep)[T.1]         67.9735         3.655         13.596         0.000         60.803         75.144           C(Eindcap)[T.1]         291.4972         9.786         29.786         0.000         272.900         310.896           C(Demo)[T.1]         68.7906         7.827         12.622         0.000         83.437         114.145           C(Demo1_3)[T.1]         76.0863         4.914         15.045         0.000         67.246         65.527           C(Demo4_5)[T.1]         64.8928         6.596         9.838         0.000         51.954         77.032           C(Eindcap)[T.1]:C(Demo)[T.1]         132.3270         25.868         5.117         0.000         81.602         183.062           Omnibus:         313.838         Durbin-Watson:         1.403           Prob(Omnibus):         -0.904         Prob(JB):         1.263         0.000         81.602         81.602         81.602         81.602         81.602         81.602         81.602	Of Residuals:	1379		BIC:			1.6520	+04	
coel   sld er   1   Pelt   [0.025   0.975]     Intercept	Of Model:	6							
Intercept         181.8121         2.616         59.497         0.000         176.880         186.944           C(Sales_Rep)[T.1]         67.9735         3.655         18.586         0.000         60.803         75.144           C(Endcap)[T.1]         291.4972         9.786         29.786         0.000         272.300         310.896           C(Demo)[T.1]         68.7909         7.827         12.632         0.000         67.246         65.527           C(Demo1_3)[T.1]         76.0863         4.914         15.045         0.000         67.246         65.527           C(Demo4_5)[T.1]         64.0928         6.596         9.838         0.000         51.954         77.032           C(Endcap)[T.1]:C(Demo)[T.1]         132.3270         25.868         5.117         0.000         81.602         183.062           Omnibus:         313.838         Durbin-Watson:         1.403         1.403         1.403         1.403           Prob(Omnibus):         -0.904         Prob(JB):         1.925.036         2.000         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         2.868         <	Covariance Type:	nonrobu	st						
C(Sales_Rep)[T.1]       67.9735       3.655       13.586       0.000       60.303       75.144         C(Endcap)[T.1]       291.4972       9.786       29.786       0.000       272.300       310.696         C(Demo)[T.1]       98.7909       7.827       12.632       0.000       83.437       114.145         C(Demo1_3)[T.1]       76.0863       4.914       15.645       0.000       67.246       65.527         C(Demo4_5)[T.1]       64.8928       6.596       9.838       0.000       51.954       77.832         C(Endcap)[T.1]:C(Demo)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         Omnibus:       313.838       Durbin-Weiser:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1925.036         Skew:       -0.904       Prob(JB):       0.000			coef	std (	err	t	P>Itl	[0.025	0.975]
C(Endcap)[T.1]       291.4972       9.786       29.786       0.000       272.300       310.696         C(Demo)[T.1]       98.7909       7.827       12.622       0.000       83.437       114.145         C(Demo1_3)[T.1]       76.0863       4.914       15.645       0.000       67.246       65.527         C(Demo4_5)[T.1]       64.0928       6.596       9.838       0.000       51.954       77.032         C(Endcap)[T.1]:C(Demo)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         Omnibus:       313.838       Durbin-Watsor:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1925.036         Skew:       -0.904       Prob(JB):       0.000	Intercept		181.812	1 2.61	6	69.497	0.000	176.580	186.944
C(Demo)[T.1]       98.7909       7.827       12.632       0.000       83.437       114.145         C(Demo1_3)[T.1]       76.0863       4.914       15.645       0.000       67.246       65.527         C(Demo4_5)[T.1]       64.0928       6.596       9.838       0.000       51.954       77.032         C(Endoap)[T.1]:C(Demo)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         Omnibus:       313.838       Durbin-Weiser:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1925.036         Skew:       -0.904       Prob(JB):       0.00	C(Sales_Rep)[T.1]		67,9735	3,65	5	18,596	0.000	60,803	75.144
C(Demo1_3)[T.1]       76.0863       4.914       15.645       0.000       67.246       65.527         C(Demo4_5)[T.1]       64.8928       6.596       9.838       0.000       51.954       77.832         C(Endcap)[T.1]:C(Demo)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.062         Omnibus:       313.838       Durbin-Watson:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1825.036         Skew:       -0.904       Prob(JB):       0.00	C(Endcap)[T.1]		291.497	2 9.78	6	29.786	0.000	272.300	310.695
C(Demo4_5)[T.1]       64.8928       6.596       9.838       0.000       51.954       77.832         C(Endcap)[T.1]:C(Demo)[T.1]       132.3270       25.868       5.117       0.000       81.602       183.052         Omnibus:       313.838       Durbin-Watson:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1925.086         Skew:       -0.904       Prob(JB):       0.00	C(Demo)[T.1]		98,7909	7.82	7	12.622	0.000	83,437	114.145
C(Endcap)[T.1]:C(Demo)[T.1]       132.3270       25.858       5.117       0.000       81.602       183.052         Omnibus:       313.838       Durbin-Watson:       1.403         Prob(Omnibus):       0.000       Jarque-Bera (JB):       1826.036         Skew:       -0.904       Prob(JB):       0.000	C(Demo1_3)[T.1]		76.8863	4.91	4	15.645	0.000	67.246	66.527
Omnibus:         313.838         Durbin-Watson:         1.403           Prob(Omnibus):         0.000         Jarque-Bera (JB):         1926.036           Skew:         -0.904         Prob(JB):         0.00	C(Demo4_5)[T.1]		64,3926	6.59	6	9.838	0.000	51.954	77.832
Prob(Omnibus):         0.000         Jarque-Bera (JB):         1926,036           Skew:         -0.904         Prob(JB):         0.00	C(Endcap)[T.1]:C(	Demo)[T.1	] 132.327	0 25.8	58	5.117	0.000	81.602	183.052
Skew: -0.904 Prob(JB): 0.00	Omnibus:	313.838	Durbin-Wa	itson:	1,	403			
	Prob(Omnibus):	0.000	Jarque-Be	ra (JB):	18	26,036			
Kurtosis: 8.488 Cond. No. 18.1	Skew:	-0.904	Prob(JB):		0.	00			
	Kurtosisa	8.488	Cond. No.		18	1.1			

OLS Summary for Subset Model with Interaction Between Demo and Endcap Included

### J. Additional Information

### i. Probiotics

Probiotics are live bacteria that are beneficial to the host organism. Probiotics and other pathogens enter the bloodstream through the stomach lining. Over 100 trillion bacteria and other microorganisms live in the intestines, and the influx of good bacteria can aid digestion and support the immune system.

#### ii. The Market

By 2008, the global market for probiotic and prebiotic food and beverages was substantial, at \$15.4 billion, and still growing. Probiotic products grew between 5% and 30% in 2008—exceptional growth considering that the overall food market grew only 1-2%. There were hundreds of probiotic products on the market, from yogurt to pizza to chocolate. Perhaps the most notable brand was Activia, a family of yogurts produced by The Dannon Company Inc. Activia contained a proprietary strain of Bi dobacterium called Bi dobacterium animalis DN 173 010, which sparked an increase in probiotic awareness in the US.

### iii. Mallows Cp

Mallow's Cp is a technique for model selection in regression (Mallows 1973).

The Cp statistic is defined as a criteria to assess fits when models with different numbers of parameters are being compared.

#### iv. AIC

The Akaike information criterion (AIC) is an estimator of the relative quality of statistical models for a given set of data.

- AIC rewards goodness of fit (as assessed by the likelihood function), but it also includes a penalty that is an increasing function of the number of estimated parameters.
- The penalty discourages overfitting, since increasing the number of parameters in the model almost always improves the goodness of the fit.

### v. Schwartz Bayesian Criterion

The formula for the Bayesian information criterion (BIC) is similar to the formula for AIC, but with a different penalty for the number of parameters.

- With AIC the penalty is 2k, whereas with BIC the penalty is ln(n) k.
- the model with the lowest BIC is preferred.

### K. Reference

i. Costs and Benefits of Including or Omitting Interaction Terms: A Monte Carlo Simulation